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No.30,817

Thursday April 13 1989 **Business Summary** World News

Warsaw Pact GPA to place **Droposes** early talks on arms cuts aircraft

GPA, the world's largest aircraft leasing company, based in Ireland, is expected The Warsaw Pact proposed early talks on reducing tactical nuclear missiles in Europe, causing further disarray among Nato nations which are considering updating such weapons. Page 2 THE LONDON Metal

Recruit spotlight Noboru Takeshita, Japanes Prime Minister, shifted the Ringgit per kilogram Recruit scandal spotlight on to his predecessor Yasuhiro Nakasone. Page 6

Concorde tail loss A supersonic Concorde lost

at Sydney airport. Page 10

Basque attack

Swapo appeal

Sam Nujoma, leader of Swapo

began broadcasting appeals to his fighters to return to

Lebanon's Moslem leader wel-comed French assurances of

impartiality over distribution

of emergency aid in Beirut despite earlier reports that

they would reject it. Page 6

North wrote 'lies'

A Washington prosecutor said

Oliver North wrote "a pack

of lies" in answering congres sional queries about US aid

Cool Bonn reception

Vernon Walters, former deputy director of the CIA, is expected

West Germany as US ambassa-

Austrian nurse held

Vienna police arrested a fifth

nurse in the inquiry into the murder of 49 elderly hospital

Uister bomb attack

One person was killed and up to 30 injured in a bomb attack

on a Northern Ireland police

China-Japan talks

Chinese Premier Li Peng, at

Japan, called for more Japa-nese investment in China.

Mid-east meeting

President Hosni Mubarak of

Egypt and Yassir Arafat, the leader of the PLO, are travel-

ling to Jordan to discuss peace proposals with King Hussein. Page 6

Mexican mass grave

a drug-smuggling cult that conducted human sacrifices, was

found near the Mexican border

Khomelni cheque

Tsar uncovered

Iranian leader Ayatollah Kho-

for \$16m to help rehouse 25,000 people made homeless by

The body of Russia's last Tsar.

destroyed by acid, was found by a Soviet writer in 1979 but

A mass grave containing 12

bodies, apparently victims of

the start of a five-day visit to

station. Page 10

to the Nicaraguan rebels.

year. Page 2



killed a civil guard in a submachine-gun attack near the Basque city of Bilbao, Spain, in their first fatal assault this

> FUJITSU of Japan has chosen integrated microchip factory in the EC, worth \$676m. Page

HRWLETT-PACKARD, the US electronics and instruments group, is to acquire Apollo Computer in a \$500m cash deal.

NISSAN, the Japanese car maker, is to invest about \$490m in the US, which will double production there. Page

vehicle maker, is expected to raise up to \$473m for shareholders when it goes public. Page 21

AUSTRALIA'S Labor Govern-ment announced a budget with an electioneering \$4.5bn tax cut. Page 20

MR ROBERT MAXWELL, the UK publisher, is to take advantage of a \$200m divestment programme by Koor Industries, israel's largest industrial

WOOLWICH, the UK building society, lost its case against the Inland Revenue over the payment of composite rate tax.

is studying proposals by the French Government to write off \$1.9bn debts owed by Renault car makers. Page 2 FIVE Law Lords, the UK's

Page 10 per cent to \$580m. Page 22

index rose 21 per cent during March, the highest monthly increase on record. Page 8 THE FAILURE of the Spedley

EXPORTS to South Africa from the UK increased 13.3 per cen-tin 1988 while sales to Nigeria fell 18.9 per cent in the same-

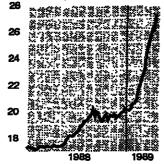
THE COUNCIL of Gatt for-mally approved plans to start regular reviews of countries' trade policies. Page 3

will start in May. Page 6 **GOVERNMENT** inquiry into

record order for 200 new

to announce one of the biggest batches of aircraft orders ever, worth about \$15bn. Page 20 Exchange, a world reference point for metals contracts, is

Malaysian tin price



to start trading tin again on June 1 after a break of 31/4

Britain as the site for its first

Page 20

DAF, the Dutch commercial

group. Page 23

THE EUROPEAN Commission

highest judges, agreed to hear the final appeal by Lonrho, the international trading group, in its legal battle on the House of Fraser takeover.

COMMERZBANK, West Germany's third biggest bank, reported profits down by 4.3 **VENEZUELA'S** general price

group, Australia's latest corporate collapse, spread in finan-cial markets as four more connected companies had their shares suspended. Page 23

HONG KONG'S Securities and Futures Commission (SFC), the new watchdog body for the local securities industry, the New Zealand stock market has recommended a supervisory authority be set up. Page

Georgian party leader offers to quit as Gorbachev urges peace

By John Lloyd in Moscow

GEORGIA'S Communist Party leader. Mr Dzhumber Patlashvili, offered his resignation yesterday as Mr Mikhail Gorbachev, the Soviet leader, appealed for an end to violent clashes in the republic, which he said had damaged perestroika.

In an address to Georgian people, to be published in today's Georgian press, Mr Gorbachev says: "We stand for the consistent expansion of the rights of the republics."

But he adds: "Restructuring of inter-ethnic relations is not the replanning of the borders or the ture of the country. We are resolutely

Mr Patiashvili's position has looked vulnerable since his predecessor - Mr Eduard Shevardnadze, the current Soviet Foreign Minister - came from Moscow to take control of events in the Georgian capital of Thilisi following the deaths of demonstrators at the

The government spokesman, Mr Gennady Gerasimov, said the relevant party bodies had not yet decided whether or not to accept the Georgian leader's resignation.

However, Moscow radio's descrip-tion of Mr Patiashvili's gesture as "moving," and Mr Gerasimov's reference to it as "noble", suggested that Mr Patiashvili's fate had been sealed.

Mr Gerasimov confirmed reports that Mr Shevardnadze had met leaders of Georgia's nationalist parties, as well as other members of the public and members of the scientific and artistic communities.

Members of that same public will be invited to sit on the special commis-sion investigating the deaths early on Sunday of protestors at the hands of police – deaths which have now officially risen to 19. The death of a young woman in hospital early yesterday took the number of women killed in the incidents to 13.

Opposition activists said last night that they had pasted a list of 40 names on walls around the city, of

those people either known to be dead or missing, presumed dead. These sources are insisting that 30 is the minimum number of casualties. - thus implicitly downgrading earlier

estimates, which gained wide currency in Thilis; that as many as 200 people had died. One nationalist leader said strikes and demonstrations had spread to many parts of the region.

The line from the Government at every level now is much more conciliatory than the abrasive assumption earlier this week that the demonstrators were asking for trouble Pravda, in another brief report

– all the Soviet media have been cust

about the events - criticized the lack of information, said the events were a "tragedy" and promised that those responsible would be brought to justice - without specifying whether these were on the side of the troops or the demonstrators.

Mr Gerasimov said that funerals of the 19 victims would begin today, when one would be buried, followed by 11 tymorrow and the rest at the

Further demonstrations may take place at the Frielsy Innerals. The day is the anniversary of a famous demon-stration in 1978, for which a large protest meeting had been planued before the events of last weekend.

SmithKline and Beecham agree £6bn merger plan

By Peter Marsh in London and James Buchan in New York

AN AGREED merger aimed at creating the world's secondbiggest pharmaceuticals group was announced yesterday by SmithKline Beckman of the US and Beecham of Britain, the

two big healthcare companies.

The merged group would have a market capitalisation estimated at about £6bn (\$10bn) and annual sales of about £3.7bn - half of which would be in prescription drugs and the rest in a number of health-related products includng over the counter medicines.

The agreement involves setting up a new company, Smith-Kline Reecham, based in Lon-don and owned equally by the shareholders of the two existing companies. It would be the biggest drugs business after Merck of the US, the industry The get-together is based on

a complex arrangement of share swaps involving inves-

which would be supplemented by an additional dividend payment to holders of SmithKline

Last night, however, some financial analysts expressed doubt about whether the agreement would gain the nece backing from shareholders, particularly those in Smith-Kline, when they consider it in June. The analysts said the accord seemed more worth-while for Beecham shareholders and there was also specula-tion that a rival drugs company might bid for Smith-Kline, pushing up the price of its stock on Wall Street and ruining the chance of the Bee-

cham deal going ahead. Wall Street analysts yesterday expressed disappointment that SmithKline stockholders were due to receive little cash under the merger terms.

Analysts in London and New York said the package being offered to SmithKline's shareholders was hard to value, with assessments ranging from \$60 to \$70 a share.

Wall Street signalled, how-ever, that that it would be receptive to an all-cash offer for SmithKline from another

company.

Mr Samuel Isaly, a pharmaceuticals analyst at SG Warburg in New York, said he thought there was a "signifi-cant likelihood" of a counter-

can heenhood of a counter-bid for either one or both of Beecham or Smithkline. In early trading in New York yesterday, Smithkline shares dropped by about \$1 to a little over \$63. In London, Beecham shares had risen 40p in early dealings before finishing the day on \$150, up 140. day on 615p, up 14p. Under the merger plan, Mr Bob Bauman, 58, chairman of Beecham since 1986, would become chief executive of

SmithKline Beecham. Mr Bauman, an American,

City of London for improving the performance of Beecham, which was in difficulties early in the 1980s. As part of yester-day's announcement, Beecham estimated its pre-tax profit for the year to March 31 1989 at about £490m, a 17 per cent

increase on 1988.
Mr Bauman will be in charge of day-to-day management at the new company, with the chairman's job being done by Mr Henry Wendt, 55, currently chairman of Smithkline Beck-

Under the terms of yesterday's agreement, SmithKline's interests in scientific instruments and eyecare are to be spun off to shareholders while Beecham is to seek outside buyers for its existing cosmetics business, which is thought to be worth about £600m.

Delors group unanimous on monetary union

By Peter Norman, Economics Correspondent, in London

THE DELORS Committee of Reropean Community central bank governors and outside experts yesterday reached unanimous agreement on their report plotting the way towards economic and monetary union in the EC.

After two days of negotia-tions in Raale, Mr Jacques Delors, the EC Commission president and chairman of the i7-man group, announced: The report is finished and the conclusions are unanimous."

Neither Mr Delors nor any

other member of the group would disclose details or say whether all disagreements had been overcome. It is understood that the details of the report are being kept under wraps until EC heads of government have had an opportumity to read it. Even before EC leaders had

Even before EC leaders had seen the report, there were renewed signs that the issue of economic and monetary unlou was moving back into the cantre-stage of European politics. In Bona, Mr Helmut Kohl, the West Garnam Chancellor, restated his vision of a European central bank and a single common at the end of the procurrency at the end of the pro-cess bewards unification of the 12 EC member countries. In a speech to the European Parifiment in Strasbourg, Mr Felipe Gonzalez, the Spanish Prime Minister, declared that Spain would seek a "fundamental political debate" on monetary union at the Madrid summit of EC leaders at the end of June In Basie, Mr Delors said he planned to hold a press conference about the report next

bankers represented on the Delors Committee suggests that it is a pragmatic docu-

ment that has successfully met objections to earlier drafts raised by West Germany, Britain and Luxembourg. If this is the case, the report should be a technical docu-ment that nonetheless outlines. some of the costs in terms of national sovereignty over eco-nomic policy that monetary union in the EC would involve

for the member states.

Asked by reporters in Basic about his reaction to the committee's final text, Mr Karl-Otto Pöhl, the Bundesbank president, said, "I am quite barry." appy." Mr Robin Leigh-Pemberton,

governor of the Bank of England, said on leaving the meeting. I have signed a unanimous report and am pleased to have done so."

One committee member said the document contained "2 lot of German thinking." Another said Mr Pohl "had good reason

to look happy." A month ago, discussions in the committee were marked by a furious argu-ment in which Mr Pöhl, Mr ment in which Mr Pont, Mr Leigh-Pemberton and Mr Pierre Jams, the head of the Luxembourg Monetary Insti-tute, complained that the draft prepared at that time envis-aged too rapid a movement towards economic and monetary union in the EC. Mr Pöhl has long maintained

that monetary union in the EC and its institutional trappings such a central bank and common currency should be dis-tant goals to be reached after the achievement of lar greater convergence of the 12 member states' economic performance. in the committee, France, ltaly and Spain had pushed for rapid institutional steps

Mexico reveals loan pact with IMF

By Richard Johns in Mexico City and Stephen Fidler in London

MEXICO has released details of an agreement in principle with the International Monetary Fund (IMF) over new loans, an unusual move designed to show the Government has made no concessions to the

Fund to secure financing.

The publication of the so-called letter of intent between Mexico and the IMF aim of convincing public opinion that Mexico had not changed its economic_programme to satisfy the Fund
- a sensitive political issue. Announcing the accord with the Fund, Mr Pedro Aspe, Mexican Minister of Finance, said

that "a considerable propor-

tion" of an IMF extended fund. facility - equivalent to \$3.63bm over three year with the option to extend it for a further year - would be devoted to reducing the principal and the servicing of the debt. An IMF official in Washing-

ton said yesterday that Mexico would almost certainly qualify for an additional \$500m this satory and Contingency Financing Facility, because of the fall last year in its export earnings and the increase in prices of imported foodstuffs. Having reached agreement with the Fund, Mexico will begin formal negotiations with

its main commercial bank

creditors next Wednesday on a financing accord. The Mexi-cans want to include in the agreement a rescheduling and other financing options for banks, including new losns, the voluntary capitalisation of interest, and the reduction of debt and servicing.

Mr William Rhodes of Citicorp, chairman of Mexico's described the IMF accord as a "positive signal that forms an important part of Mexico's economic programme." He said it would facilitate negotiations with the banks.

Mexico's immediate aim is to reach a comprehensive agreement by August, reducing the debts from 6 per cent of gross domestic product to 2 per cent. The letter of intent says that a net increase of the availability of financial resources of \$7km or more will be needed annu-ally during President Carlos Salinas de Gortari's six-year

outflow of resources to service

Negotiations with the World ank on \$1.50n worth of learns to support Mexico's structural reform programme would be concluded in the near future, Mr Aspe said. Initiation of talks with the Paris Club of creditor countries on restructuring Mexico's debt would also take place soon, he added.

The fact that the report was signed by all 12 EC central

towards monetary union, involving changes to the EC treaties.

Hewlett to acquire Apollo in surprise US computer deal

By Louise Kehoe in San Francisco

HEWLETT-PACKARD, the US electronics and instruments group, is to acquire Apollo Computer, the Massachussetts-based computer manufacturer, in a \$500m cash deal that suprised the US computer industry.

The acquisition is Hewlett-Packard's largest since the 1960s and is a major departure for the company.

HP executives said it reflected the company's determination "to be a major player in the computer business as a

whole, and in particular in the fast growing workstation seg-Computer workstations are high performance desk-top machines used primarily in sci-entific and technical applica-tions as well as in sophisticated financial analysis. The workstation market is the fast-

est-growing segment of the

computer industry with world-

wide sales expected to top \$6bn this year, up 50 per cent from

Ten commandments of

CONTENTS

Overseas Companies ... World Trade

HP and Apollo both have major shares of the workstation market. HP took 16.9 per cent last year, according to Dataquest the market research firm, while Apollo was esti-mated to hold 13.5 per cent. Combined, the companies' workstation sales could top those of the market leader, Sun Microsystems, which announced a new range of high-performance machines

yesterday.

One of the pioneers of the computer workstation industry, the nine-year-old Apollo has been under intense competitive pressure from Sun and others over the past year and has been losing market share. Apollo's financial performance has also suffered. The company reported losses in the second and third quarters of last year to produce net income of \$2.1m, or 6 cents per share, for 1988, down from \$20.5m or 56 cents in 1987.

Although revenues rose 18 per cent, to \$653.5m for 1988, the company's growth did not keep pace with market expan-

HP is offering \$13.125 per share for Apollo, well above yesterday's opening price for Apollo's shares of \$8.125. However, Apollo's stock price rose quickly on the news, reaching \$12.75 by midday. HP's share price fell % to

HP said the acquisition had been unanimously approved by the boards of both companies and that it planned to begin a tender offer in five days. HP and Apollo have much in common in their approach to the workstation mark

Both have based their low-end workstation products on the same Motorola microprocessors, while each has its own proprietary Reduced Instruction Set Computing architectures for high-performance

WHAT'S HOLDING **YOUR BUSINESS** BACK?

Shortage of labour supply? High land costs? Prohibitive rental costs? Shortage of quality land for expansion?

It is a fact that many U.K. manufacturing and service companies with expansion plans are facing these difficulties, particularly in Regions with low unemployment coupled with high demand for available land and buildings.

It is also a fact that these difficulties can easily be overcome, as many companies have already realised, by making their choice of location for expansion in the County of Clwyd, N.E. Wales, where all the elements vital to successful business are in plentiful supply. If you are an established company and would like to find out more about Clwyd and the considerable benefits it can offer your company, dip the coupon or contact The Clwyd Industry Team

and we will send you our FACT PACK. Write or phone The Clwyd Industry Team, Clwyd County Council, Shire Hall, Mold, Clwyd CH7 6NB. Tel. 0352 2121 Fax. 0352 700321.

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MARKETS Straits Times Index 1160 1120

Jan 1989 Apr INTEREST RATES Federal Funds 934 Londo 3-mth Treasury Bills:

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New York lunchii \$1.6905 (1.689) \$1.6900 (same) DM3.1875. (same) FFr10.7600 (10.7625) Y224.75 (224.25) DOLLAR New York lu

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COLD New York latest \$19.10 (-0.075) (May) \$392.1 (392.3)

STOCK INDICES New York lunchti 2,318.18 (+6.6) S&P Comp 299.01 (+0.52) Londe FT-SE 100 2,033 (+1.7) World: 142.89 (Tues)

Tokyo Nikkei Ave 33,256.45 (+6.87) Frankfurt Commerzbank 1,721.0 (+8.2) Brent 15-day (Argus)

West Tex Crude \$20.55 (-0.185) (May)

a multi-billion crisis

President George Bush (left) that the Savings and Loan debacle must be tackled urgently. The only problem is that they disagree on how it must be done. Page 20

Everyone agrees with

Editorial comments The US-oil conundrum: The price of glasnost Lombard: Waiting for British Telecom to Economic viewpoints Same information, more Less SmithKline Beecham; RMC; Australia: Tesco ology: Changing face of corporate meet-

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EUROPEAN NEWS

East bloc proposal on tactical missiles keeps Nato off balance

Pact offers new nuclear arms talks

By Robert Mauthner, Diplomatic Correspondent

THE WARSAW Pact yesterday contributed to the disarray among the Nato nations on the updating of tactical nuclear missiles by formally proposing early talks on reducing and eventually eliminating these weapons stationed in Europe.

A statement issued at the end of a meeting in East Berlin of the Pact's foreign ministers of the ract's toreign immisses said the member states were prepared to open preliminary consultations with Nato on the terms of reference for negotiations on short-range nuclear weapons, which would run par-allel to the Vienna conven-

tional arms talks.

Such negotiations should also cover the nuclear component of dual capable systems, which can fire either conventional or nuclear arms.

The proposal, which was immediately rejected by

Mr Mikhail Gorbachev's speech in London last week in which he strongly opposed the updat-ing of Nato's Lance tactical nuclear missiles and called for the progressive elimination of nuclear weapons.

A Foreign Office spokesman in London said Britain would oppose negotiations on short-range nuclear weapons because the two alliances did not agree on a common con-cept for such negotiations. As Sir Geoffrey Howe, the Foreign Secretary, pointed out in a speech last Tuesday, Mr Gorbachev believed in a nuclear weapons-free world, whereas Nato's basic strategy was one of nuclear deterrence, which had ensured world peace for an unprecedented period of more than 40 years. Conventional weapons alone had never

stopped wars erupting. However, the Warsaw Pact's

proposal is likely to have a cractic party's recent election much more sympathetic recepset setbacks. tion in Belgium and West Germany. Although neither of these countries is in favour of eliminating tactical nuclear weapons in Europe, both consider that Nato would be ill-advised to update its missiles in the present vastly improved climate of East-West relations.

Mr Wilfried Martens, the Bel-gian Prime Minister, warned his Western partners on Tuesday that his Government would not support any decision by Nato on the modernisation of the ageing Lance missile, which has a range of 75 miles, before 1991-92.

This is also the timetable favoured by West Germany, where Chancellor Helmut Kohl where chaptenor riemit kont has come under strong pres-sure from anti-nuclear opinion, which has partly contributed to the ruling Christian Demo-

Nato defence ministers are due to have a first discussion of the Pact proposals at their meeting in Brussels next week. But the final decision on the updating of the alliance's tactical nuclear weapons in Europe is not due to be taken until the summit in Brussels, marking

the 40th anniversary of the Alliance's foundation, at the

end of May.

The big questionmark hanging over that meeting is what stand the US will adopt. In the closing months of President Ronald Reagan's Administration the US was already veering towards a compromise which would take West Germany's strong reservations on many's strong reservations on short-range nuclear weapons into account. But the new Bush Administration has yet to clarify its position.

Strasbourg votes fast move to 'clean' cars

By Tim Dickson in Strasbourg

THE prospect of markedly "cleaner" European cars in dess than four years time was dramatically raised last night when the European Parlia-ment overwhelmingly voted for a quick move to tougher. US style pollution standards. The decision, which could

involve the European motor industry in billions of pounds of extra investment, is probably the most spectacular use so far of the Strasbourg assembley's new constitutional powers and poses a major political challenge to several member states, notably Britain and

France.

It effectively means that the Council of Ministers - the EC's main decision making body which has already tortuously agreed a more modest compromise on so called "small" cars - will either reluctantly have to swallow the "greener" amandments or reject them amendments or reject them unanimously in favour of their own more cautious alterna-

tive. EC officials and diplomats admitted last night that una-nimity against the Parlia-ment's amendments is almost ment's amendments is almost out of the question, while it was widely observed that the next meeting of EC Environment Ministers is due to be held just a few days before the European elections in mid June. "The pressure on member states to go along with this will be enoumous. Given the timing, it will be very difficult for them to vote against," a senior Commission official commented last night.

Arguably the key development yesterday was the open alliance between the Parliament and the European Commission, which has been swept along in recent months on a

along in recent months on a along in recent months on a tidal wave of green politics.

Mr Carlo Ripa di Meana, the EC's environmental Commissioner, said last night that he was "fully satisfied" with the results of the amendments which provide for standards on small cars (less than 1400cc) of 20 grammes per test

on small cars (less than 1400cc) of 20 grammes per test for carbon monoxide and 5 grammes per test for a combination of hydrocarbons and nitrogen oxides by 1 January 1998. (For technical reasons the Commission will put forward a range of 19-21 and 4.8 to 5.2 respectively.) to 5.2 respectively.)
The figures of 20 and 5 are directly in line with US Federal standards and signifi-

8 provisionally agreed by a "qualified majority" of mem-ber states last November. Underlying but complicating the whole debate is a fierce battle over the most appropri-ate technology for meeting the tougher "US style" norms. At the moment only the so called

three way catalytic converter is capable of doing the job but Britain, among others, has invested large sums of money in the cheaper lean burn

Eta gives notice of terrorist campaign as Guard is shot

A POLICEMAN was shot dead at point-blank range in Bilbao yesterday, hours after the Basque separatist organisation, Eta, issued a statement warning of widespread terrorist

action. Mr Jose Calvo, a 51-year-old Civil Guard sergeant who worked at the Bilbao port customs, was the first fatal victim of Basque violence since Eta declared a truce at the beginner of January in response to ing of January in response to an offer of peace talks with the Madrid Government. The nego-tiations, which were held in Algiers, broke down at the end of last month.

Eta's statement yesterday claimed responsibility for a spate of letter bombs in the

past days and for a series of explosions at the weekend on the railway line linking Bilbao to Vitoria, the seat of Basque regional government. Letter bombs sent to the offices of Mr Jose Barriansevo.

a former Interior Minister, and to those of the government delegate in the Basque country failed to explode.

The statement said there would be further letter borabs, and it warned that the railway lines between Madrid and Bil-bao and Madrid and Valencia would be bombed this week. It

by the end of last year, as the main condition for the debt

But the succeeding Socialist

administration decided to change the deal, a reflection of the fact that it could not get

parliamentary approval because of intense opposition among its Communist and

union supporters.
Instead, it passed a decree
(which does not need full par-

liamentary assent) making it possible for Renault to be

declared bankrupt. The Com-mission is not satisfied that a mere decree can be as binding

as a law. Legislation on Renault could

bring an internal crisis for the

French Government, yet any

added that the increased vio-lence would be curtailed should the Madrid Government return to the Algiers negotia-ting table and agree to a joint

statement on the progress of the talks since January. The wording of the Algiers statement led to the break-down of the talks. The Madrid officials who had been meeting the Eta representatives refused. to endorse the document's references to substantive political negotiations. Yesterday's shooting and the

threatening statement put an end to the faint remaining hopes that the negotiating pro-cess could be resumed. Following the murder, Mr Jesus Egul-guren, Speaker of the regional guren, speaker of the regional Basque parliament, expressed a consensus view: "Eta has definitively closed the door on any possibility of pacification by way of dialogue."

Brussels to clear air on reciprocity

By David Buchan in

THE EUROPEAN Commission is expected to clarify later today what it expects from the rest of the world in return for the Community's planned liberalisation of financial and there coming and the remains and the community is planted in the community of the community and th other services, and to refine the circumstances in which such reciprocity demands might be made.

Sir Leon Brittan, the Competition Commissioner, is concerned that the reciprocity provision in the draft Second Banking Co-ordination Directive, approved by the Commission last year before he took over EC responsibility for financial services, has roused needless foreign fears about European protectionism.

By the same token, foreign governments and business will read the outcome of today's Commission debate in Strasbourg for signs of whether their anxieties about a "Fortress Europe" are justified.
Until at least the close of the

Uruguay Round of Gatt talks, banking reciprocity is seen abroad as the litmus test of EC attitudes on trade in services. as the question of how Europe handles Japanese car imports beyond 1992 is regarded as the test for trade in goods.

Sir Leon is proposing a re-drafting of the banking draft directive - which needs EC governments' eventual approval – to give the Commission more discretion in seeking matching access for EC banks in third countries. As presently drafted, the

banking plan stipulates that the Commission must apply a foreign reciprocity test to each and every future application by a foreign bank to establish or acquire a subsidiary in the Community.

Community.
Today's discussion, which
pits Sir Leon, Mr Frans
Andriessen, the External
Affairs Commissioner, and Mr Martin Bangemann, the Internal Market Commissioner, against Mr Jacques Delors, the Commission president, Mrs Christiane Scrivener, the Tax Commissioner, with some sup-port from other commissioners, vill not turn on whether Europe should seek some form of reciprocity from its partners. The main thrust of the EC banking plan is to give any bank, whatever its ownership, "a single banking licence" to conduct from a base in one EC state business in all other 11. "The Community cannot be reproached for trying to get others to open up their mar-kets," Mr Andriessen said last week, acknowledging that the outcome in the banking sector would largely determine how Europe tackled bilateral reciprocity in related areas like investment services, and in other areas of services and public procurement. In the absence of an overall Gatt pact, no multilateral trade rules yet

govern these sectors.

Precisely because of the precedent-setting nature of a banking reciprocity decision, officials close to Mr Delors have argued for delay. But the successful mid-term assess-ment of the Gatt talks may tip the arguement against them in this year's new Commission which looks like having a more pronounced free trade bent than its predecessor.

A first reaction to any Commission changes may come at next Monday's meeting of EC

By Bruce Clark, recently in Rome THE PRESIDENT of the main

nuclear research agency in

Italy - a country where inter-

est in nuclear fusion is partic-

ularly strong - doubts whether the process will be of

commercial use until well into

surprises", says Professor

Umberto Colombo, "we remain

35-40 years away from the availability of fusion on a

Unless there are "pleasant

the next century.

Kohl set to reshuffle cabinet

MR HELMUT KOHL, the West German Chancellor, is expec-ted to announce today his long-awaited Cabinet reshuffle, with Mr Gerhard Stoltenberg, the Finance Minister, likely to take over the Defence Ministry

Mr Theo Waigel, leader of the Bayarian conservative Christian Social Party, is expected to move to the Finance Ministry, according to reports circulating in Bonn last night.
Mr Kohl is also likely to

move Mr Wolfgang Schaeuble, his right-hand man, as Chan-cellery Minister, to the Interior Ministry, where he will take over from Mr Friedrich Zim-Although officials could not confirm details of the moves last night, Mr Alfred Dregger, leader of the conservative Parliamentary grouping in the Bundestag, said the changes to be announced today would be a "good solution."

Mr Kohl's reshuffle is designed to improve the cen-tre-right Government's fortunes, after a string of regional election setbacks. Altering the Cabinet line-up, however, just two months before the Government's next test at the European elections in June, amounts to a clear gamble. The moves add up to the Chancel-lor's vast significant chance to reshape his team before the run-up begins in earnest to the next general election in Decem-

The changes look likely to be accompanied by a decisive shift in West Germany's nuclear energy strategy, which could also be designed to stem switching to opposition parties.
According to officials in
Bonn, Mr Kohl next week is
expected to discuss with President François Mitterrand giving up West Germany's planned nuclear reprocessing complex at Wackersdorf in Eastern Bavaria. West Germany would then make much more use than planned of France's giant reprocessing plant at La Hague in Normandy for processing spent fuel from nuclear power plants. This move, which would end

an ambitious German plan to forge ahead in nuclear fuel technology, has been foreshad-owed by a decision from Veba, the German energy and chemi-cals group, which has an important indirect stake in Wackersdorf, to co-operate with Cogema, the French

Gonzalez set on raising divisive issues at EC Madrid summit

By Tim Dickson in Strasbourg

MR FELIPE GONZALEZ. Spain's Prime Minister, yester-day outlined his hopes for the European Community's June summit in Madrid and made clear his determination to raise some of the issues which most divide the 12 member Governments of the EC.

Addressing the European Parliament in Strasbourg in his capacity as President of the European Council, Mr Gonza-lez said Spain is keen to use the Madrid meeting to make progress on closer monetary union, to raise the question of "social rights" in the Commu nity, to set a programme for the removal of physical frontier controls, and to reach an "understanding" on what the EC can do to ease the debt problem in developing countries.

The Spanish leader took the opportunity to parade his personal enthusiasm for closer European integration, the importance of the "social" dimension of the internal market, and the need to use the powers of the Single European act to improve the life of "the Act to improve the life of "the average European citizen". He believed progress towards the goal of the 1992 programme was "irreversible" but warned that many of the more "complex decisions which affect basic principles" had yet to be

On monetary union Mr Gonzalez said the Madrid summit needed to have an "in depth political debate" and to draw up medium term objectives and a timetable for action. On social matters Mr Gonzalez expressed his hope for a "far reaching exchange of views" in Madrid and declared his particular enthusiasm for a Community action plan against unemployment.

Referring to the international debt problem he claimed the US and the IMF " were beginning to recognise" that Europe could not be left out. "We will come up with an understanding among the 12 (at Madrid) in order to prepare internal action in this area". Mr Gonzalez said it had been

a fundamental objective of the Spanish Presidency for Europe's voice to be heard "loud and clear". He high-lighted the recent agreement between the 12 on the control of chemicals for chemical weapons as a sign of the way political co-operation was becoming closer.

Commission studies Renault debt plan

By William Dawkins in Brussels

THE EUROPEAN Commission is studying new French proposals on the conditions under which the Government wants to write off FFr12bn (£1.lbn) of the debts of Renault, the state-owned car producer.

Mr Roger Fauroux, France's Industry Minister, has written to Brussels explaining how he plans to remove the company's state debt guarantees so that it competes under more normal commercial conditions. Commission competition officials are expected to take up to a

fortnight to decide whether they are satisfied.

If Brussels is not convinced that France is sticking to the spirit of an agreement last year to remove Renault's special status as a *regie* (which cannot be declared bankrupt) it could launch a legal action against the Governmen

The previous French conservative Government had promised to remove Renault's regie

softening on the issue from the Commission would provoke protests from the UK and West German governments, both of which have been forced in recent years to cut back on state aid to car producers. Danes expected to oppose directive on broadcasting

By Hilary Barnes in Copenhagen

THE DANISH Government is expected to lay out its strong opposition to a European Com-munity directive on broadcasting at a Council of Ministers neeting today. Mr Niels Wilhjelm, the Min-

ister for Industry, is expected to tell the council Denmark will neither administer the lation to comply. He will add that if the European Court finds Denmark is

obliged to follow the directive, Denmark will then declare the issue to be "of vital national importance", the procedure required before a country can exercise a veto. Denmark's minority coalition government has come under pressure from a majority in the Danish Parliament's influential Market Affairs Committee to stop the

The opposition Social Democratic Party's market affairs spokesman, Mr Ivar Noer-gaard, said yesterday the Gov-enment must either follow the

majority or resign.

The Danish objection to the directive is that it impinges on an issue of cultural policy, and cultural policy is not covered Danes, therefore, the issue is one of principle rather than the content of the directive. However, the Commission sees the directive as concerning freedom to exchange televi-

sion services within the con-text of the open market. The directive contains guidelines on advertising, the broad-casting of offensive material, such as pornography, and calls for television programmes to contain a majority of European

Walters: US auxiety

Bonn cool on new US envoy

By David Goodhart in Bonn

MR VERNON WALTERS, former deputy director of the CIA, will find a more critical reception when he arrives in West Germany as US ambassa-dor this month than he received at yesterday's confirmation hearing of the Senate Foreign Relations Committee

in Washington.

Mr Walters' appointment is seen by many analysts as a measure of US anxiety over West German drift on security matters. He is regarded as more conservative than his predecessor, Mr Richard Burt, and has a reputation as a "trouble-shooter".

During his military career -1941 to 1976 - he served as special side, and often interpreter. to several presidents. Prior to his appointment as the US's the UN in 1985 he served as a special adviser to Secretary of State Alexander Haig and then, 1981 to 1985, as Ambassador-at-

Large.
In the latter capacity he travelled to more than 100. countries as the Reagan Administration's chief diplomatic trouble-shooter. He speaks seven languages, including German.

His appointment has not pleased liberal and left-wing opinion in Bonn and be will not receive an ecstatic welcome from the Foreign Office. A recent German television programme was highly critical of his role in various Third World countries during his time at the CIA and implied he was a supporter of the late General Franco of Spain.

Mr Walters, 72, is expected to take a hard line on early modernisation of short-range nuclear missiles which West Germans want to postpone until after the 1990 election. Mr Hans-Jochen Vogel, the

opposition Social Democrat leader, who recently visited President George Bush, reported back that the US position on modernisation was tougher than the West German Government was letting on.

Cigna's Irish link

Cigna Corporation, one of the largest US insurance companies, is to set up a medical claim processing centre in Ireland, writes Kieran Cooke in Dublin. Claim forms will be flown each day to the centre which will be linked by computer to a US data processing installation. This will then send cheques to claimants. The time difference between Ireland and the eastern US will enable Cigna to add five hours to its processing workshy.

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Cheaper EC air fares glimpsed on the horizon

William Dawkins examines the implications of the European Court ruling on airline price-fixing

vene EC competition rules. But it will be several years before travellers see real benefits.

build on a hard-won package adopted by the 12 Community governments in

December 1987.
Not surprisingly, the airline industry reacted with chilly caution to the decision, sparked off by a cut-price ticket scheme run by two Frankfurt travel agents.

The case confirms for the first time

agreements apply to internal domestic flights and to routes between Community and non-EC airports. This goes well beyond current EC rules on free competition in air travel, which only

states.

The decision also stipulates that governments, with very few exceptions, cannot sanction fares resulting from such agreements, a blow to some countries' tendency to protect

commercial basis." The claim

of Profs Stanley Pons of the US and Martin Fleischmann of

Britain to have achieved

fusion in a test-tube, at a cost

of just over \$100,000, generated enormous excitement in

Italy, which devotes a higher

proportion of its research

effort to nuclear fusion that

any other European country. But Prof Colombo, president

of the research body Enea,

"It is a milestone, though it has certain consequences which one might regret one day," warned Mr Karl-Heinz Neumelster, secretary general of the Association of European Airlines (AEA), representing 21 carri-

In the immediate future, the court decision could help the Commission make up its mind on a complaint against the French Government for Dutch airline, Transavia.

What happens next depends on how the ruling is exploited by interested parties, like competing new carriers keen to undercut established airlines,

to be tabled by October.

complement rather than

replace the existing, vastly more expensive research pro-

jects. "We were impressed by

the (new) reports . . . they open a new research line

which ought to be pursued without a negative bias and without excessive optimism," he told the FT in an interview.

He said that both Enea and

Italy's National Research

The proposals would then have to

said the new theories should Council would conduct experi-

Energy from nuclear fusion fuels Italian enthusiasm — and doubts

ments, in parallel with other

European centres, along the lines of the Fleischmann-Pons

announcement "without any preconceived opinion." But the new theories should not justify

any reassessment of the European Community's overall

The Oxford-based, EC-

backed European Torus project, which produces fusion at

nuclear fusion policy.

run the gauntlet of EC governments' conflicting interests and loyalties to national airlines, before taking effect. The 1987 airline package sets restrictions on inter-airline and gov-

The heroes of this case are another set of entrepreneurially minded travel agents, Ahmed Saeed Flugreisen and Silver Line Reisebure, of Frankfurt, who annoyed Lufthansa by undercut-ting its fares from Frankfurt to

They found they could sell tickets from Lisbon via Frankfurt to Tokyo for up to 60 per cent less than Frankfurt to Tokyo direct, thanks to the weakness of the Portuguese escudo

get 10-20 per cent of its energy

The West German Association for the West Garman Association for the Campaign against Free Compet-tion, a kind of fair trade watchilog, sued the travel agents for breaking national air fare rules and undercutting government sanctioned ticket

The travel agents lost in local courts and appealed to the country's high commercial appeal court in Karlsruhe, which passed on the case for Luxembourg's opinion two years ago. The ruling will now be put into effect by the West German courts, no doubt to Mr Saeed's intense relief.

n detail, the Luxembourg court ruled on three key points:

Bilateral or multilateral price fixing pacts for domestic routes or flights between EC and non-Community surports are void unless specifically cleared by the national authorities in the EC country involved.

The Commission should vet tarifffixing accords on flights between EC countries - as opposed to national authorities as under the present sys-

excessively high or low prices, or

sing anti-competitive price-fixing agreements or artificial prices. They can only do so if this is essential for airlines to carry out a task "of general interest," like being asked by a gov-ernment to fly an otherwise unprofitaernment to fly an otherwise unprofita-ble route. The details and how this affects fares must be clearly explained, said the court. Airlines will now be holding their breath to see what the Commission makes of it all. The AEA's Mr Neu-

meister foresees several problems, Greater price competition than allowed under the present EC airline rules could jeopardise the ease with which travellers can use tickets issued by one carrier to travel on another. This practice known as interlining, is most common in business class, where different arrives fares are most closely co-ordinated. EC airlines could suffer if the Community were to challenge tariff accords with third countries on the

basis of the decision. US airlines, for example, would be only too glad to see Washington scrap its bilateral air agreements with European governments, so that they could then under the control of the cut their EC competitors more easily on US-European routes. "We are not applauding," says Mr Neumeister. "But it's better to have a clear milestone than having uncer-tainty. It is better for us to know the rules of our business well in

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HE BATTLE for cheaper air fares has been made a lot easier by the European Court of Justice's ruling that nearly all airline price-fixing accords may contra-

The ruling was welcomed warmly yesterday by the European Commission, central player in the future of competition in air transport. It strengthens Brussels' hand as it pre-pares proposals for the second stage of EC air transport liberalisation, to

that EC rules against anti-competitive apply to flights between member "This is a landmark judgment, with far-reaching implications for consum-ers and airlines alike," said Sir Leon Brittan, the Competition Commis-sioner. Mr Karel Van Miert, his colleague in charge of transport, said it would "reinforce public hopes" for lib-

refusing European licences to the independent airline Union de Transport Aeriens (UTA), as well as help it decide on the potentially anti-competi-tive takeover by KLM of the fellow

disgruntled passengers, or the Com-It also depends on how far the Brus-sels executive (not all members of which are avid deregulators) follows the spirit of the court's ruling in its next round of air transport rules, due

errment accords on price fixing, tariff and capacity sharing. It also gives air-lines a so-called block exemption, allowing them to agree fares between EC states voluntarily, subject to strict These apply for a three-year period

ending in April 1990, by when the Commission aims to bring into effect the next phase of air deregulation. The current rules are based on another European Court judgment, in another European Court judgment, in 1986, on a case involving a French travel agent who sold cut-price tick-ets. That simply confirmed for the first time that EC competition rules applied to air travel, while this week's ruling provides a detailed explanation of just how those rules should be of just how those rules should be

 Price fixing accords can be banned if they force competitors to follow force all carriers to charge the same on a single route. The ruling confirms EC law considers that an illicit abuse

of a dominant position. • Governments cannot generally protect national airlines by authori-

temperatures of millions of from solar sources by 2020," degrees, costs about £75m a he said. "Although solar degrees, costs about £75m a year, and its successor is energy is not competitive with fossil fuel at present values, the price of oil is bound to get expected to be even more Prof Colombo, who also much higher as time goes by." directs research into "renew-Italy's interest in both fusion and renewable energy able" power sources, was strikingly optimistic about the reflects its overwhelming prospects for a breakthrough dependence on foreign energy in solar energy.
"I believe that Italy could sources (to the tune of more than 80 per cent) and the fact that its voters renounced cur-

rent nuclear fission technology in a 1987 referendum. Reuter adds from Moscow: Soviet scientists have also managed to create nuclear fusion at room temperature,

the Tass news agency reports. It said Dr Rumar Kuzmin, of Moscow University's physics faculty, had performed some 20 experiments which he said proved the phenomenon.

Lesotho looks to \$2bn dam for economic lift

Peter Montagnon reports on a project for which South Africa is the sole customer

RAISING 51bn in foreign loans would be enough of a headache for any daveloping country in today's difficult markets. For the tiny African state of the country in the the c Lesotho, so poor that it-depends almost entirely on-concessional aid, it is a major

concessional aid, it is a major challenge.
Yet the Lesotho Highlands
Development Authority
(LHDA) is preparing to raise credits of up to this amount as part of the financing for its ambitious development scheme under which it will eventually supply water at a rate of 70 supply water at a rate of 70 cubic metres a second to the Vaal triangle industrial area south of Johannesburg in

meighbouring South Africa.

Much of the money will come from the World Bank and official export credit agencies, but there will also be a large dose of commercial bank finance. Raising if has been complicated by the involved complicated by the involvement of South Africa as backer of the scheme and its sole for-

eign customer.
The scheme involves the construction of a 180m-high dam at Katse on the Malibamatso River, the largest such dam built anywhere in the world for more than two decades. When it is completed: in 1996 at a total estimated cost of some \$2bn, water from the Sengu river system which at

Atlantic will be diverted north in a series of tunnels down through the mountains into South Africa's Ash river.

The project has been under consideration for some 30 years, but only now has it begun to take shape. In the hope of a slice of the action, contractors from such far away places as Turkey and Taiwan are lining up with their South African and European competi-tors to register for bids by the cut-off date next month. All have been told financing arrangements will be crucial to the award of the work. For Standard Chartered Mer-chant Bank retained by LHDA

as financial advisers to the as financial advisors to the scheme there is a particular challenge. It has to persuade potential lenders to stump up long term funds for a project whose sole customer will be South Africa, a country with serious debt problems of its own and shunned for political reasons by the international

financial community.

To skirt the problem it has devised a complex financing structure under which the World Bank will rank on an equal footing with other offshore lenders. Essentially there will be four separate sources of funds for the project. The World Bank itself has offered \$50m but hopes are it will eventually lend up to \$100m; out of Lesotho towards the on present estimates export

credit agencies should put up some \$275m with additional funds coming from national aid donors - even South Korea and donors - even South Korea and Taiwan are to be asked to con-sider aid finance later this spring. The balance will be met with offshore commercial bank finance and loans in rand raised through South African banks with a Pretoria govern-

Under a treaty signed in 1986, South Africa has assumed responsibility for the costs of water transfer

How these two last components will be split will depend heavily on who wins the final contract. The water supply scheme is a labour intensive project which will carry a large amount of local costs. Lesoth-o's currency, the Loti, is fully backed by the Rand to which it stands on a par.

Especially if most of the suppliers are South African it would make sense for the bulk of the financing to be in rand. Yet LHDA is determined to raise a large portion of the local costs in offshore currencies, not least because even

so-called "local costs" will place an indirect burden on the rand area balance of payments. Machinery has to be purchased by local suppliers and fuel has to be imported to run it.

Under a treaty signed between South Africa and Lesotho in 1986, South Africa has assumed responsibility for the costs, including debt service in any currency, of that part of the project relating to water transfer. Lesotho will bear responsibility for an associated hydroelectric power scheme to be financed mostly with aid money and will end its almost total dependency on South Africa for power specific in any service of the control of the South Africa for power sup-

For lenders this means that the risk carries a basic South African flavour even though it is actually the LHDA which is raising the money.

To distance the financing

from both the economic and political problems connected with South African loans, a trust fund is to be established in the UK. This fund will receive debt service payments from South Africa and channel them on a pari passu basis to

One result will be to free lenders of any direct commer-cial relationship with South Africa. The US government,

project to be considered for both Eximbank credits and aid. All creditors will also be All creditors will also be treated equally by the fund. South Africa, which already has a treaty obligation to make debt service payments available, will automatically fall foul of both export credit agency lenders and the World Bank if it falls into arrears.

Despite its debt problem, it has always serviced export credit agency debt on time. credit agency debt on time. Though it is not itself a borrower from the World Bank it is a member of that organisa-

tion and is unlikely to want to incur the opprobrium that a default would bring. The signs are that this structure has proved adequate to generate some real interest from commercial banks whose

participation is vital.

LHDA has been able to appoint a number of "preferred banks" to study the project: Banque Nationale de Paris and Banque Indosuez in France, Dresdner Bank in Germany and Hill Samuel in the UK Soon it will also nominate a bank to advise a strong contingent of Italian bidders, though this will not be an Italian Insti-

There will always be some who regard the whole scheme as a backdoor way of allowing normally very strict in this regard, has indicated it is a structure which will allow the



will bring significant benefits to Lesotho too. Water is one of its only resources. It will be able for the first time to turn it into cash in the form of a regular flow of more than \$60m equivalent a year in royalty payments from South Africa.

Then there is the additional economic growth that such a large project will generate. And finally it will no longer be hostage to the whims of Pre-toria's Electricity Supply Com-mission for its electricity sup-

British exports to South Africa up 13% last year BRITAIN'S exports to South Africa increased by 18.3 per cent in 1988 while sales to

Nigeria fell 18.9 per cent, according to the annual report of the London Chamber of Commerce's Tropical Africa section. The two countries are

Britain's largest trading partners in Africa. UK exports to South Africa reached £1.075bn last year, but sales to Nigeria dropped to £390m, the lowest for more than 10 years.

The report makes no com-ment on Britain's trading relaionship with South Africa. But the figures suggest businessmen are responding to the British Government's advocacy of more trade with Pretoria. Excluding South Africa, Britain had an "indifferent trading year" with the 44 sub-Saharan countries, says Mr Kenneth Ward, chairman of the Tropical Africa Committee.

"The UK still appears not to be exploiting the African econ-omies which are on the mend," writes Mr Ward in the preface. "The value of two-way visible trade increased by an insignificant £117m or just 2.75 per

cent, which probably repre sents a reduction in real, or sents a reduction in real, or volume terms."

He notes that while UK exports to 16 African countries increased in 1988, they declined in 26, including Ghana (down 8.7 per cent) and Mauritius (down 13.1 per cent), where

economies are growing.
UK exporters made progress in some Francophone states Senegal (up 24.4 per cent),
Ivory Coast (up 16.4 per cent)
- but "overall, this is not a
picture from which much satis-

faction can be gained."

BIAO-Afribank of France has agreed to assist the financing of US exports through its network of subsidiaries and affiliate banks in 18 African Countries, Nancy Dunne reports from Washington.

Under an agreement with the US Export-Import Bank, BlAO-Afribank may make fixed-interest, medium-term loans worth more than \$200,0000 to finance sales of US manufactured equipment and services. The French institution may also use Eximbank guarantees to cover fixed or floating-rate loans in US dollars or French francs.

Gatt to start regular trade policy reviews

Trade yesterday formally approved plans to start regular reviews of countries' trade poli-cies and endorsed improvements to Gatt's dispute settle-

Bunn cod

1 Semon

immediately claimed that, if the revised dispute procedure meant anything, the council had to adopt an important panel ruling against the US for discriminating against foreign companies when handling

However, the US blocked council approval for the third time running, even though the EC request was strongly sup-ported by 16 other countries. Washington has argued the panel findings have wide-rang-ing consequences for other-countries trade polities.

The EC said resterds the findings were strictly limited.

cases. US failure to endorse the panel report could have negative repercussions on Gatt's Uruguay Round where protec-tion for intellectual property rights is an issue of contention between industrialised and developing countries.

Canada also clashed with the

Washington was planning Gatt-breaching action, to hasten Canada's compliance with a ruling against a ban on exports of Canadian salmon and herring to the US. Second, it followed the EC in asking Gatt permission to retaliate against the US, because of Washington's failure to comply with a ruling that the US "Superfund" oil levy discrimi-

nates against imports.
The Gatt council yesterday put its stamp on measures to reinforce the multilateral trading system agreed by trade ministers at their mid-term review of the Uruguay Round in Montreal in December, but put "on bold" until the farm trade resum row was settled. Time limits are being introduced to Gatt's dispute settlement process. The new rules apply only to complaints submitted after May 1 this year.

Gatt will start its trade pol-

The US, EC, Japan and Canada will be subject to review every two years, the 16 next biggest traders at four-year intervals and the others every sixth year. Meetings of Gatt ministers will be held at least

By William Dullforce in Geneva THE COUNCIL of the General US. First, it complained that Agreement on Tariffs and

ment mechanism.
The European Community

once every two years.

Nicaragua agrees deal for Soviet airliners

AERONICA, the national according to Mr Julio Rocha, Nicaraguan airline, is shortly. Aeronica's general manager, to take delivery of a TU-154 negotiations are underway to Soviet jet airliner, and two open a new route to Canada AN-32 turboprop transports in a deal worth Roubles 33m (£31m), Tim Coone reports

from in Managua.

The jet aircraft will be used to improve services on Aeronica's international routes to Panama, Mexico and Guatemala while the turboprops will be used on internal routes. Aeronica presently uses two Boeing 727s, for its interna-tional flights and World War II vintage C-46 and C-47s and one Casa Aviocar for local services. The US trade embargo on Nicaragua prevents Aeronica from flying to the US, but

● The East German state airline Interflug will start flying two Airbus A310 pass jets on routes to Havana, Peking and Singapore from July, reports the official ADN news agency.
East Germany agreed last

July to lease three Airbus air-liners made by a consortium of French, West German, British

and Spanish companie The Interfing aircraft will be able to carry 208 passengers and have a range of 9,760 km.

ADN did not say when the third Airbus would be brought

Palestinian farm exports to EC run into problems

By Hugh Carnegy in Jerusalem

THE FIRST season of direct - nowhere near the 16,000 tonne farm produce exports from the Israeli-occupied West Bank and Gaza Strip to the European Community has fallen disappointingly short of targets set last year, but EC officials and producers say they will perse-

vere next season.

After a long diplomatic battle with a reluctant Israel to win direct expert rights for the Palestinians, the EC was dismayed when the first two shipments in December, of 1,100 tonnes of grapefruit from Gaza and 40 tonnes of authergines and peppers from the West Bank, ran into a series of problems which left exporters angry and out of pocket.

cessfully at good prices. However, the amount reaching European markets was

which Gazan producers origi-nally contracted to ship between December and April. Problems included delays at Israeli ports, spoiling of pro-duce en route and disputes with importers over prices and marketing. Mr Hashem Ata marketing. Mr Hashem AtaShawa, chairman of the Gaza
Citrus Producers Union; said
two shipments of oranges had
to be cancelled after resparation was disrupted by lengthy
curfews during the Palestinian
uprising. Frost damage had
also been a factor. He said one
further shipment of oranges
might be possible this season.
The difficulties at the destination seem to have been

lems which left exporters
angry and out of pocket.

Subsequently, two loads of smoothed. Mr Shaws said provalencia oranges totalling ducers had lost money on the
1250 tonnes from Gera were
shipped to Rotterdam and after a row with the wholenearly 50 tonnes of aubergines
and peppers went to France
from the West Bank EC officials said these were sold succials said these were sold succials said these were sold sucdifficult beginning, but we delay in one case. It was a difficult beginning, but we hope next season will go betfor £25 and give the children a We'll offer you a free 'companion donation of just £25 (for European destinations) or £50 (for International ticket' for a partner to any British Airways destination out of Gatwick destinations) to receive your second North if you'll help to raise £1 million ticket. It could be just the break your for Save The Children. partner needs. It's certainly a break Simply book one full fare return the children need. For full details, ticket before 12th May for talk to your travel agent any flight up to the end today or telephone British of August and make a Airways on 01-897 4000. Save the Children **BRITISH AIRWAYS**

SUBJECT TO GOVERNMENT APPROVAL AND THE TERMS AND CONDITIONS OF THE OFFER

Visionary LEAP Across All is not well with information technology in business. Certainly, the time and cost benefits of IT are now well recognised. But a NCC survey shows that only 28% of managers believe they are using IT successfully. Worse still, a recent Computer Weekly survey reveals that 43% of systems are being delivered late; a further 45% are delivered over budget. Bad news for business. Especially as computer and communication technologies are becoming ever more critical for improving management control and customer. service. "Make mine a BMW" So, why is IT not being permitted to deliver its benefits to.business? Is it a technical problem? No, it's a people one. The talent pool is not growing fast enough. You see evidence of it every weekend, in those fat recruitment sections in the Sundays; a lot of money chasing too few people. And just round the corner is a serious decline in our school output (33% drop from '83 to '93). New entrants into 1T can therefore be very selective (and demanding) about their potential Meanwhile, the increasing sophistication of IT only exacerbates the problem. To maintain your computers and communications, you now need Not only are they able to command hefty salaries, a single IT environment is unlikely to stretch them; they quickly become bored. Before you know it your company name is back in the recruitment sections. The vulnerable Chief Executive So what is UK management doing about the IT skills gap? Depressingly, not a lot. In the time-honoured way it treats the symptoms, not the causes. Typically it increases salaries which only adds to spiralling IT budgets. Meanwhile high staff turnover causes projects to slip, which leads directly to user dissatisfaction. Both problems pitch up on the Chief Executive's desk attached to urgent pleas for action. The company sails on. But, without an efficient IT resource, it's badly holed. (And captains of industry have an uneasy time aboard leaking ships.) So, if IT is now the prominent source of strategic leverage, what can be done?

MR Noboru Takeshita, the Japanese Prime Minister, yesterday shifted the Recruit scandal spotlight on to Mr Yasuhiro Nakasone, the former prime minister, in a dramatic parliamentary manoeuvre.

But the move is unlikely to quell suspicion about the beleaguered Mr Takeshita's own role in the affair, which has wreaked havoc in Japanese politics since last summer

On Tuesday, the focus had been on Mr Takeshita as he submitted himself to a gruelling cross-examination before the Diet over Y151m (£670,000) in donations he had received from Recruit, the company at the centre of the scandal.

ita's behest, the ruling Liberal Democratic Party resumed discussion of the 1989 budget bill, in defiance of a boycott of the debate by opposition parties.

This flew in the face of a convention under which the

ruling party conducts business in the Diet (parliament) in cooperation with the opposition.

The opposition has been boycotting debate over the budget to try to force Mr Nakasone to give evidence about his

involvement in the scandal. Mr Takeshita's move dramatised the position of Mr Nakasone, who is refusing to appear before the Diet, defying sections of the LDP as well as the opposition.
As Mr Takeshita doubtless

intended, the contrast between his own appearance before the Diet and Mr Nakasone's non-appearance could hardly be

By George Graham in Paris

FRANCE yesterday staged a

hasty diplomatic retreat over Lebanon, amid mounting criti-cism of its improvised attempt

to assist the country's Chris-

As a French envoy continued

efforts in Beirut to arrange for

the docking of two French ships carrying fuel and medical supplies, the Government sought to defuse controversy over its latest intervention in

President François Mitter-

rand said that he supported the peace efforts of the Arab

League, adding that the aid

"France is and wants to be

whatever their faith, whatever prime ministers.

an attempt to undo the diplo-matic damage caused by Nations France's confused response to Lebanon.

and said.

The statement amounted to French proposal for an emer-

the friend of all the Lebanese,

their community," Mr Mitter-

France had sent was not destined only for one side in the

tian population.

the Lebanese crisis.

Lebanese conflict.

Chinese premier Li Peng, at the start of a five-day visit to Japan yesterday, called for more Japanese investment in China during talks with Prime Minister Mr Noboru Takeshita, Reuter reports from Tokyo.

Foreign Ministry officials said Li's priority was an increase in the transfer of Japogy, although he did not men-tion specific projects.

greater.
Speaking before the Budget committee of the Diet's lower house, a junior LDP member said: "Mr Takehita gave clear answers with dignity. Mr Nakasone must come forward."

own faction continues to stand by him. Members agreed at a meeting yesterday that the for-mer prime minister should not give evidence at least until a public prosecutor investigating

The scandal concerns financial support given by Recruit, a business information company, to leading politicians and others in public life. An investiga-tion by the public prosecutor, which has led to 13 arrests, has focused on the sale by Recruit of cut-price shares in Recruit Cosmos, a subsidiary.

Mr Nakasone is under particularly heavy suspicion because he was a leading beneficiary of Recruit's favours in 1986-87,

France beats hasty retreat over

intervention in Lebanese crisis

the recent fighting in Beirut.

Last week, in response to domestic pressure, Mr Mitter-rand expressed support for Lebanon's Christians in their battle with Syrian-backed Mos-

Those remarks angered

Syria and apparently embar-rassed his own Foreign Minis-

The Government is also try-

ing to distance itself from statements attacking Syria by

Mr Jean-Francois Deniau, an

opposition member of parlia-ment who travelled to Beirut

as an official envoy last week.
On his return Mr Deniau

expressed outspoken support

for General Michel Aoun, the

Christian military leader who

is one of Lebanon's two rival

gency session of the United Nations Security Council on

Mr Roland Dumas, the For-

iem forces.

The prosecutor is investigating claims that Mr Nakasone helped Recruit expand its business into telecommunications by promoting its links with Nippon Telegraph & Tele-phone, which was then wholly

State-owned.
Political analysts said that
Mr Takeshita's Budget debate
move would probably help him restore some authority over his party in the short term. But it could easily rebound if fresh allegations against him sur-

The LDP has forced through

a bill despite an opposition boycott once before during the scandal – a controversial tax reform at the end of last year. reform at the end of last year.
Earlier this year, jointly with
the opposition, it passed a temporary 50-day budget for the
year beginning April 1 in order
to give more time for the opposition to put pressure on Mr
Nakasone. But Mr Takeshita
clearly decided that government business had drifted for
too long and this week's opportonity to take charge of events tunity to take charge of events was too good to miss, despite

The ruling party has to get the budget bill through the committee by April 21 if it is to become law in time to avoid the need for a second tempo-

A second stop-gap budget would be undesirable because it would be strong evidence that the government had lost the ability to govern and further damage the party's stand-ing in the opinion polls.

This had been coolly

received by most of France's

Western allies, many of which have been astonished by the ineptitude of French diplomacy

in the past week. Other West

ern countries have refrained

from taking sides in the con-

flict, preferring to voice sup-port for Arab League media-

Meanwhile, the two French

aid ships remained near Cyprus, instead of continuing

to the Christian-controlled port

of Jounieh as originally

Mr Selim al-Hoss, Lebanon's

far refused to accept the aid. He has suggested that the ships dock instead at the Mos-

lem-controlled port of Tripoli.

But it appeared increasingly

possible yesterday that the two

vessels might have to beat a humiliating retreat.



Australian troops at the Namibia-Augola border prepare to receive Swapo guerrillas. None has yet turned up at a UN reception point for transportation into Augola

Nujoma tells men to enter Angola

MR Sam Nujoma, leader of the South West Africa People's Organisation, yesterday began broadcasting appeals to his fighters to return to neighbouring Angola, but made no men-tion of the nine UN-adminis-

tered border points. Yesterday disputes contin-ued over the terms of last Sunday's ceasefire agreement, and by last night none of the Swapo guerrillas who have been fighting South African forces in northern Namibia had responded to calls to gather at the designated

gather at the designated assembly points.
Up to 1,700 Swapo guerrillas, members of a 2,000-strong force which crossed from Angola into Namibia on April 1 in defi-

make tracks

for Taiwan

FOREIGN interest

investment in Taiwan, particu-larly from Europe, has picked up sharply after slumping in

1988 because of a soaring cur-

rency, wage increases and labour militancy, the govern-ment's Investment Commission

earlier. Investment from Hong

Kong rose 73 per cent to \$38m

Investment from the US climbed 39 per cent to \$43m from \$31m while Japanese

investment rose 15 per cent to \$98m from \$85m during the

same periods, according to the commission.

In 1988, Taiwan only attracted foreign investment of \$1.18bn, down about 20 per

cent from a record \$1.42bn in

Wang said a 40 per cent appreciation in the Taiwan dol-

lar between 1986 and 1987, ris-ing wages, labour militancy and anti-pollution protests had

Investors

ance of the peace plan for the territory, are supposed to report to the points. They would then be transported to camps at least 90 miles inside Angola. More than 260 guerrillas and 27 security force mem-bers were killed during fighting this month.

Swapo officials yesterday responded angrily to a state-ment on Tuesday by Mr Louis Plenaar, the South African administrator-general of Nami-bia, in which he said that UN officials had agreed members of the territory's police force would interrogate guerrillas reporting to the assembly

They would be asked about the deployment of other insur-

gents and the whereabouts of possible arms caches. UN officials denied the agreement. Western diplomats in Namibia condemned the interrogation plan as a viola-tion of the spirit of the cease-

The UN has also been criticised for establishing the points close to South African bases. A Swapo official in the Angolan capital of Luanda said: "No one is going to turn up at the assembly points under these conditions." The official also accused South Africa of Jamming Mr Nujoma's broadc Mr Martti Ahtisaari, the UN representative in Namibia, was

expected to meet Mr Plenaar for talks yesterday.

Voters and analysts alike view budget with suspicion

AUSTRALIA'S Labor government last night set about selling a vote-catching package of tax cuts and pay rises with all its customary

flamboyance.
Ministers billed the tax cuts Ministers billed, the tax cars and higher social security payouts as the biggest in the country's history, and the plan to link pay rises with work practice reforms as the most far-reaching overhaul of the labour market since the turn of the property.

the century.

But they had to confront strong criticism from the opposition, employers and ecusomic analysis, and suspicion from a long-suffering electorate, where confidence about the economy is at a new low and cynicism about politicians remains high.

remains high.

The main points are:

Tax cuts of A\$4.9bn (£2.3bn), reducing all marginal rates from July. The lowest marginal rate of tax will be cut from 24 to 21 cents in the dollar, and will apply to incomes of up to A\$17.650.

A lower rate of 29 per cent will cover incomes up to \$20,600, and of \$9 per cent up to A\$3,000, And of 39 per cent up to
A\$35,000. Above this a new toprate of 47 per cent (down from
49 per cent) will be phased in
by January 1990.

A separate A\$710m social
security package, covering

family allowances and pendon benefits, which will lift dispos-able incomes further. About A\$350m will come from reductions in funding for Australia's state governments, the other helf through federal spending cuts, notably in health and defence.

defence.

• A promise by the federal government to run a budget surplus in 1989-90 "at least equal" to the A\$5,5bn originally projected for the current year, leaving scope for further tax cuts in future. Mr Paul Kesting the Treasurer said Keating, the Treasurer, said-the public sector borrowing requirement would again be

"no greater than zero."

• Under the government's latest "accord" with the trade unions, earnings in 1289-90 are to be held to 6.5 per cent. But to be paid, these rises must be accompanied by renegotiated agreements on wages and conagreements on wages and con-ditions which produce a more

ditions which produce a more flexible, productive and high-ly-trained workforce.

Details of this "award restructuring" will be deter-mined through the Industrial Relations Commission, the country's central wage-fixing body. Significantly, everything appears to be up for negotia-tion and, crucially, the rises themselves will be contained themselves will be contained

• Other structural reforms, to be announced next month
- including belated changes to ports and coastal shipping.
Unfortunately, Mr Keating ignored the opportunity to give balance of payments or infla-

Australia's budget has met criticism from economists and cynicism from electors, reports -

Chris Sherwell tion forecasts for the current

tion forecasts for fine current year, insisting only that his tight fiscal and monetary policies were taking effect.

But he reaffirmed the government's "unequivocal" commitment in achieve a lasting tirmround in the "unsustaina-hly high current account and external debt imbalances.

Overall, the package means an Australian wage-carner on average earnings of around A\$460 per week with a dependent spouse and two children will receive an extra A\$24 finough tax cuts and can look

through tax cuts and can look forward to another A\$30 if he agrees quickly to changed work practices.
One major question is

whether the surging economy, where domestic demand expan-ded by 8 per cent in 1988 and is driving the current account deficit to a record A\$150n or more, can now tolerate such a

According to Mr Keating, the impact on domestic demand will not occur immediately, will not all impact on con-sumption or imports, and will take place in the context of a slowing economy. Most hope he is right, but they also wonder increasingly about his judgment. The other major question is

whether the pay rises will blunt Australia's international competitiveness, especially as employers will never secure fully offsetting productivity gains for the rises. In Mr Keating's view, the

past six years of wage restraint under the accord must now be rewarded, and the alternative of a free-for-all in the current tight labour market would be a wages explosion, inflation and recession. On that key ques-tion, opinion is mixed.



By Our Foreign staff

Hong Kong securities watchdog is approved

By Michael Marray in Hong Kong-HONG KONG'S Securities and said vesterday that acceptable

HONG KONG'S Securities and Futures Commission (SFC), the new watchdog body for the local securities industry, will start up on May 1, following yesterday's passage of the SFC Bill through the colony's Legislative Council, which was accompanied by calls to avoid overseculation over-regulation.

said yesterday, Reuter reports from Talpei. Foreign investment approv-"In putting together this bill we have been acutely conals jumped 156 per cent to about \$477m in the first three months of 1989 from \$186m a scious of the need to avoid over-regulation, which would stille the vigour and innovayear earlier, commission spokesman Wang Chib-kang tion of our markets," said Mr Plers Jacobs, the Financial Sec-retary, adding that its passage was "a significant step forward in the further development of a Europe led other foreign investment with a big increase to \$163m between January and March 1989 from \$2.4m a year

in Hong Kong."

The watchdog, to be chaired by Mr Robert Owen, a former chief executive of Lloyds Merchant Bank, is charged with the task of encouraging self regulation, and the relation-ship between the SFC and the Stock Exchange will be crucial

stable, fair and orderly market

to the success of the new arrangements.

Mr Francis Yuen, chief executive of the Stock Exchange, regulatory standards had to be balanced against retaining the entrepreneurial features of the "The question of whether or not we will have over-regula-tion, and the concern that the SFC will build up an unneces-

sarily large bureaucracy which would encourage nit-picking cannot be answered until the SFC is fully operational," he

designed to help-reassure the international investment community about the integrity of local markets, following the 1987 market clos and the subsequent arrest of exchange officials on corruption charges.

Trading on the Hong Kong stock market has recently been sluggish, but the first quarter of 1989 saw heavy turnover and substantial buying from over-seas, seen locally as proof that international institutions have Arab leaders seek to taken note of the clean-up which has taken place since

Fiji's premier to retire

His announcement to a meeting of government department heads appeared to end specula-tion that he might extend his leadership of the interim administration formed after two military coups in 1987,

country from independence from Britain in 1970 until his 1987 election defeat by Dr Tim-oci Bavadra's Indian-majority

Lt-Col Sitiveni Rabuka. The prime minister has suf-fered health problems in recent months, visiting Sydney for specialist medical treatment. The prime minister has no deputy and political observers said there is no obvious succes-

counter Shamir plan By Lamis Andoni in Amman PRESIDENT Hosni Muberak of reluctant to accept elections Egypt and Mr Yassir Arafat, the leader of the Palestine Lib-

eration Organisation, are converging on Jordan in an attempt to co-ordinate policy before King Husseln's visit to Washington next week.

The three Arab leaders want

to counter the proposals made in Washington by Mr Yitzhak Shamir, the Israeli Prime Minister, who suggested elections in the Israeli-occupied territories as an interim step towards a Middle East peace settle-

Although the three have responded in different tones to Mr Shamir's proposals, they all want to persuade the US to put its weight behind the idea of an international conference to resolve the Arab-Israeli con-flict. They have criticised Mr Shamir's election plan as a tac-tic to deflect US and international attention from what they see as the main issues; the Israeli occupation of the West Bank and Gaza and their belief that Israel should

exchange land for peace.

King Husseln, Mr Muharak
and Mr Arafat seem to be particularly wary of implied
israeli demands that the Palestinian uprising should be halted before any elections in the territories, and they are concerned by official American support, however cantions, for Mr Shamir's plans. Arab states believe that Mr

Shamir's ideas could allow israel to escape an international conference and shrug off demands that it talk directly to the PLO and withdraw from the territories it overran dur-

ing the 1967 war.

The PLO leadership, which officially rejected the Israeli proposal, is deeply concerned that Israel is seeking to drive a wedge between the PLO in exile and Palestinians inside the West Bank and Gaza Strip, in order to force the inhabitants of the territories to end ants of the territories to end

their uprising.
Furthermore the PLO is still

that could give Israel the chance to pinpoint its main opponents. PLO leaders recall the 1976 municipal elections, when pro-PLO personalities won but were later either expelled or removed from their posts by the Israeli authorities or maimed in attacks by Jew-ish extremists.

But the major concern for the Arab side remains Mr Shamir's refusal to regard the West Bank and Gaza as occupied territories or to adhere explicitly to UN Security Council Resolution 242. The resolution called for an Israeli withdrawal from territories occupied in 1967 and for all scaupled in 1967 and for all states in the region to be allowed to live in peace.

Last November, in a major shift of shift of strategy, the PLO accepted the resolution. "Any Israeli proposal which does not include the implementation of 242 as a basis for a settlement will be lecking in

settlement will be lacking in credibility and is unacceptable to us," says PLO executive committee member Mr Mehammed Milbem, who him self was elected to represent the West Bank town of Halhoul in 1976 but was deported by the Israelis four years later.



It is widely believed that the

India declines to turn to IMF By K.K. Sharma in New Delhi

INDIA will continue to make substantial commercial borrowings on the world's capital markets this year rather than take a loan from the Interna-tional Monetary Fund to tide it over its severe balance of payments problems.

Mr S.B. Chavan, India's Finance Minister, said yesterday he did not think a loan from the IMF would be required this year. But Mr Chavan, on his

return to New Delhi from the annual meetings of the World Bank and the IMF in Washington, kept open the question of taking an IMF loan next year, when he said the decision Government is postponing seeking IMF assistance as it would be politically embarrassing with general elections due to be held by the end of this

Hence the decision to resort to a high level of commercial borrowings which, Mr Chavan indicated, would remain at about Rs 30bn in 1989-90, the same as in the previous year. This is considered high for India as commercial loans will add to its repayment problems. 1987-88 are estimated at about Rs 25bn, about 25 per cent up on the previous year.
India's current account defi-

trade gap and repayments of foreign debt and interest, which account for over 24 per cent of export earnings. This has led to a sharp fall in

foreign exchange reserves to

below Rs 50bn (£1.9bn), worth less than three months of imports, a dangerous level. Mr Chavan admitted that concessional loans would not increase this year and that India's share of soft loans from the International Development Association, the World Bank affiliate, would fall to around 15 per cent of its disbursements, against 40 per cent a

cit has widened significantly, mainly because of a rising

Fiji's interim Prime Minister Ratu Sir Kamisese Mara, revered as the elder statesman of the South Pacific, said yesterday he would retire in December when his term of office ends, agencies report

Taiwan has an edge over south-east Asian countries in terms of skilled labour, efficiency, good infrastructure and economic stability, he said. Most foreign investment was channelled into the service sector, chemicals, machinery and political observers said. computers rather than conven-tional labour-intensive indus-

scared some foreign investors.

"But they are returning to
Taiwan because we are still
one of the best places for
investment," he said.

Dr Bavadra's government was ousted in the first coup five weeks later, led by then

Sir Kamisese, 68, was prime sor. Elections are due to be minister of the racially divided held next year.

Malaysia's rich mix to whet the business appetite

Wong Sulong reports on a country which is steadily easing the path for the foreign investor

F YOU want to put your money in Malaysia, old investors tell you, now is the best time.

The country has come out of its deep recession of 1985, with three consecutive years of good growth. It has taken some bit-ter medicine, through falling living standards, high unemployment, bold government spending cuts, and has emerged with renewed competitiveness. The Malaysian ringgit has fallen more than 30 per cent in three years, but is stabilising.
The political situation is also

calming down, with the war-ring Malay factions returning to the fold of the ruling United
Malays National Organisation.
Whichever faction eventually
succeeds Dr Mahathir Mohamad, the ailing Prime Minister, business is unlikely to suffer.
Race relations, the most difficult part of managing this resource-rich country, have stabilised after the security crackdown of October 1987. **BUSINESSES** IN ASIA

SETTING UP

Malaysia

versial 1970-1990 New Economic Policy, Malaysia is well poised for take-off as a future newly industrialised country. Last year, private investment rose by 19 per cent to Ringgit 9.8bn (£2.1bn) and the foreign investor will find he is welcomed. English is the lan-guage of business here, and

resource-rich country, have widely spoken on the streets. Malaysian bureaucracy can be quite awesome and beavy-handed, but this is ing the national economic consultative council, can hammer out an acceptable economic agenda to replace the contro-

There is now an appreciation that helping businessmen, for-eign or local, to make money is not something vulgar or treacherous. Hence, it is now much easier

to secure approvals to set up a factory or an office. If you operate a manufacturing concern, getting five work permits for expatriate staff is no prob-lem - more if your case is judged reasonable.

Access to relevant ministers and top officials is good, although it can still be frustrating further down the line. Corruption exists, but is not generally seen as a serious problem. "It is difficult to be specific. A few investors say it's awful, others swear they have never paid a cent. But most find it tolerable," said a British business consultant. Depending on the type and location of the business the investor has a wide range of tax incentives, details of which are held at all Malaysian embassies. Malaysian authori-ties would like the foreign investor to conform to the equity guidelines of the New Economic Policy, meaning he should take in a Malay partner.

However, this is no longer compulsory - although it is not clear whether this concession will continue after 1990. Being resource-rich, Malay-

sia welcomes proposals that add value to its produce. Agro-based industries, aquaculture and petrochemicals are priority projects, as are manufacturing for export as well as tourist-re-

Start-up and operating costs for businesses are competitive, aithough Malaysia is no longer a low-cost base, like Indonesia or Thailand. It still has considerable advantages, however. Industrial land is relatively cheap. Depending on the loca-tion, factory land is between 50 cents and Ringgits 10 per square foot. Many state gov-ernments have developed industrial factories for rent. Water and electricity supply is good and seldom breaks down. Kuala Lumpur office and house rentals and hotel rates are probably the cheapest in the Far East, although they are beginning to firm up.

Labour costs have fallen sub-

stantially in recent years. You probably have to pay between Ringgit 1,500 and 2,000 a month

for a young engineer or accountant with two to three years work experience. The same goes for a good secretary. Productivity is excellent and depends on how labour and production schedules are organised. Matshushita and organised. Matshushita and Mattel enthuse about the productivity they get from their Malaysian workers. When managers from Mitsuhishi took over Malaysia's troubled national car plant last year, productivity rose by more than

30 per cent, suggesting that Malaysian management may be more of a problem than the country's labour. Unions are not generally a problem - which is not pre-venting multinational electronic factories from being unnecessarily provocative in opposing the formation of in-house unions at their plants. During the past decade, the country lost less than 20,000 work-days a year through

> Communications are good. The telephones work (most of the time). The country is served by a good network of airports.

The road and port systems

are in reasonably good shape, although they are now under some strain after the recent vigorous trade growth - some thing the authorities will have to address urgently. A \$2bn north-south highway is under Construction.
Once your business starts

making money, there is no restriction on repatriating the profits. Last year, foreign com-panies repairlated Ringgit3. 5bn in profits and dividends. Malaysia has a relatively

smally small domestic market with 17m people. But with per cap-ita gross national product of \$2,000 and rising, purchasing power is reasonable. And as a bonus there is the affluent market of 2.6m Singaporeans across the causeway. In fact, many Malaysian businesses make full use of the island's sophisticated communications and financial services.

And to really whet the appe-tite of potential foreign inves-tors Malaysia has its food – multi-ethnic, like the country. Chinese, Malay and Indian, it is very good and very cheap, making eating out a way of life for everybody.



OVERSEAS NEWS

Trade hawks in dog-fight over the FSX

Stefan Wagstyl on the logic behind the rhetoric concerning the US-Japanese fighter

HE US and Japan have fought some hard battles in the past over technology. But they pale beside the fight over the planned joint development of the FSX military aircraft.
Under the terms of an agree-

' dlally

ment signed in the last few weeks of the Reagan Adminisweeks of the Reagan Adminis-tration, the two countries are to develop jointly a new fighter, based on the US F-16. But one of the first acts of President George Bush was to order a review of the project which is now dragging into its third month.

The arguments in Washington have ranged widely over political, economic and military relations between the two countries. But a key element of the dispute is increasing doubts in the US over the wisdom of handing over to Japan American technology embod-

ied in the aircraft... Trade hawks in Washington believe that in transferring information to the Japanese aerospace industry the US may be sacrificing its commercial interests for the sake of its military alliance. In particular, they argue that US technology may help Japan build a commercial aircraft industry to rival America's.

The Pentagon, which stands by the deal, says this is not true. So does Japan which is getting increasing annoyed about the new administration's of distrust in the US-Japan relationship," says one West-ern diplomat in Tokyo. Mr Takaaki Yamada, executive vice president of Mitsubishi Heavy Industries, says Japan will have to be more careful in future about entering joint development projects.

Under the terms of the agreement, the US promised to transfer to Japan the designs for the F-16 developed by General Dynamics, a US military contracting company. For its part, Japan would make available to the US all the modifications carried out during the

This includes two especially valuable innovations - a miniaturised radar system and the ability to produce an entire wing out of just two pieces of carbon-fibre reinforced mate-rial, which is both lighter and

stronger than alumin Japan will pay just \$480m to the US for F-16 technology which cost \$5bn-\$7bn to develop. On the face of it, this seems a bargain, as the trade hawks argue. But Japanese industry executives answer that the technology in F46 is

Growth in Aircraft Production 543.4 505.1 540.5

old, since the aircraft dates back to the late 1970s. General Dynamics has itself developed a more advanced version which it is not going to share

with Japan.
Nevertheless, the F-16 tech-nology does include valuable items, notably sophisticated computer codes - called source codes - which enable a pilot to control an aircraft through electronic rather than hydraulic instruments. Japan has its own version installed in has its own version instance in an experimental craft called the Control Configured Vehicle or CCV. But this is regarded by both US and Japanese military both US and Japanese military experts in Tokyo as being primitive in comparison with the flight and combat-tested

Another crucial American contribution to the FSX will be engine technology. Japan is well behind the US and Europe in developing jet engines. The most powerful domestically-produced engine is one made Ishikawajima-Harima Heavy Industries, with a maximum thrust of 3,680 pounds against 25,000 pounds needed for a jet fighter. Japan will be free to choose between engines supplied by Pratt & Whitney and General Electric for the FSX. But it will not be allowed to play the two companies off against each other to win increased access to technology.

Key parts of the engine will be supplied as black box items - that is, finished products and excluded from the co-de velopment programme. The same applies to some other of the most advanced components in the F-16, including source codes. US military experts in Tokyo say that in over 30 years of producing American mili-tary aircraft under licence, Japan has never broken open a black box and stolen technol-

The other side of the agree ment is the technology which will be transferred from Japan to the US. As the Japanese point out, this will be handed over free, with no restrictions on its application within the US to other projects, including commercial ones. The US Defence Department rates this

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highly, particularly the phased-array radar, developed by Mitsubishi Electric. This is a radar capable of

tracking several targets and simultaneously directing fire. US military experts in Tokyo say the only similar radar in the US small enough to be installed in a fighter is still in the laboratories at Texas Instruments and at Westinghouse. Mitsubishi's model has een test-flown over 60 times. In composite materials the apanese lead is less dramatic. The techniques, involving treating and baking a mixture of carbon fibres and resins, are familiar around the world. But

wing requires very precise con-trol of the chemical reactions Western military experts in Tokyo say a US company might also be able to apply the technique to making whole wings but the development

making anything as large as a

Neither side is giving the

other technology which it would otherwise find impossi-ble to develop. The Japanese have CCV, the US has a laborahave CCV, the US has a laboratory version of miniaturised phased-array radar. But the transfers will save both sides a great deal of time and money.

Japan estimates that the FSX will cost Y165bn (£733m) to develop. Even if this proves too low, as is widely expected, the development budget will be a fraction of the cost of independent development. For example, Israeli's Lavi fighter was scrapped because it was too expensive after the equivalent of Y300bn was spent. The

too expensive after the equiva-lent of Y300bn was spent. The US's savings will be smaller. But the cost of developing com-posite-material wings alone has been put at several hun-dred million dollars. However, the US trade hawks say that the balance of advantage on the FSX project tiself is only half the story.

They claim that Japan will be profit from the deal by transferring know-how to other fields consocially size. fields, especially civil aero-

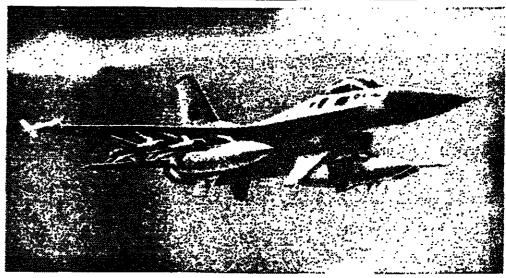
space.
The Pentagon denies this. So does Mitsubishi's Mr Yamada who says military and civil aerospace design are completely different. He may be right with regard to direct technology transfers. But Japa-nese companies have in the past derived indirect benefits from applying military technology to civilian fields — Mitsubishi makes the MU-300 business jet on the F-15 production line, for example.

Nevertheless, if such transfers posed a threat to US aircraft manufacturers, then Boeing and McDonnell Douglas might be expected to be lead-ing the protests against the FSX. In fact they have thrown their weight behind the deal. The truth is that Japan already has a moderately-ad-

vanced aerospace industry. It has been held back from joining the US and Europe in the front-rank not just by a lack of technology but also by an awareness of the commercial risks of plunging into a high-cost market. Japan has produced aircraft from US designs since 1954, homing production engineering

skills which are regarded as good as any in the world. Boeing, the world's largest aircraft-maker, buys parts from 200 Japanese companies, including Mitsubishi, which makes fuselage and wing sections. It is a companylage in tions. It is a commonplace in the aircraft industry that F-15s built under licence in Japan are more reliable than the same aircraft made in the US. Japanese companies have made no secret of their desire to make the leap from produc-ing civilian aircraft under

of potential customers licence to independent develop-ment. The Ministry for Interna-



An artist's impression of the US-Japanese FSX fighter aircraft

tional Trade and Industry said 20 years ago in an industrial policy document that aeroace would be a future pillar of the economy

However, the ministry's ambitions have yet to be ful-filled. Japan independently developed a commercial air-craft in the 1960s, the 60-seater YS-11. But only 182 were sold. MITI since 1977 has financed the development of a STOL short take-off landing completed test flights earlier this year, but it will not be put into production mainly for lack

Mr Yamada says it takes a very long time for a newcomer to acquire enough credibility in the international market to make a commercial success of making civilian aircraft. So for at least another 10-15 years, Japan could not independent edly develop a large jet, with

100-plus seats, he says.
It might be possible to build a smaller aircraft, but only if there was sales potential for it. "I don't think the time is right

As a result, Japanese companies are keen on expanding joint development pro-grammes. Three groups -Kawasaki Heavy Industries, Ishikawajima-Harima Heavy Industries and Fuji Heavy Industries - belong to an international consortium to

build the V2500, an engine for 150-seater aircraft. Also, Japan is a minority partner in a project to build a new Boeing, the 150-seater 7J7, and is separately looking for US and European companies to share the cost of developing a 75-seater, the YSX.

In each case, Japan's present and future partners are aware of Japan's track-record in cap-turing world markets from Western companies. But so far this has not prevented them from co-operating with Japa-nese companies out of fear of losing a technological lead. Financial logic has driven the West into joint ventures, as it should with the FSX.



If you hold fixed-interest National Savings Certificates which are more than five years old, they're probably earning interest at the General Extension Rate, which is now 5.01% pa tax-free. But thisisn't a guaranteed rate - it can vary from time to time.

The fact is, this money could be working much harder for you.

By reinvesting your matured certificates in 34th Issue Certificates, you'll get the much higher rate of 7.5% pa. And it is guaranteed if you hold them for the full five years.

It's all tax-free.

The reinvestment limit is £10,000, on top of the usual £1,000 which anyone can put into 34th Issue.

This is obviously a very good opportunity to make the most of your matured certificates.

But there is an exciting new alternative which may suit you even better.

So read the second column now to make sure you don't miss out.



Now there are two ways to re-energise your old savings certificates.

A second highly attractive way to earn more than the tax-free 5.01% General Extension Rate from your matured certificates is to invest in the new National Savings Capital Bonds.

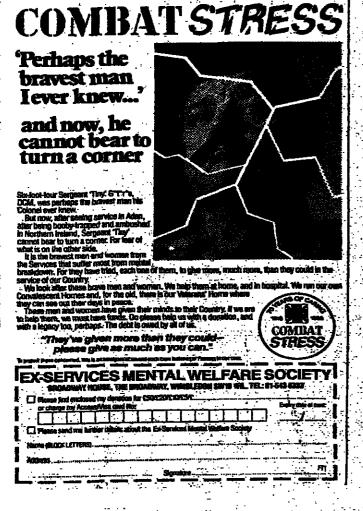
There's no limit to how much you can invest, and by holding Capital Bonds for the full five years, your return will average out at 12% pa gross. This return, too, is guaranteed, whatever happens to other interest rates.

The interest on Capital Bonds is taxable annually. A basic rate taxpayer would get an average return over five years of 9% pa after tax. If you are in paid employment you will probably be able to settle your liability to income tax from your monthly salary through PAYE.

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If you want to reinvest in 34th Issue, ask for the Savings Certificate Repayment/Reinvestment form (DNS 502MA) at your post office or bank. Fill in the form and apply for reinvestment. Then send it to the Savings Certificate Office, Durham, along with the certificates you wish to reinvest.

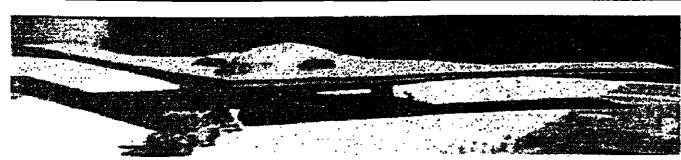
If you wish to buy Capital Bonds ask for the same form and apply for repayment. When you get your repayment, go to your post office and ask them for the prospectus and purchase form to buy your new Capital Bonds. If you need more information call us on 0253 79 3090 during office hours. Don't miss out.



SAVINGS CERTIFICATES



AMERICAN NEWS



The B2 stealth bomber, which has greatly boosted Northrop's revenues, at the company's Californian headquarters

Northrop denies component fraud

By Lionel Barber in Washington

NORTHROP Corporation, the Los Angeles-based defence manufacturer, vesterday vigor-ously denied federal grand jury charges that it falsified tests on components used for nuclear-tipped Cruise missiles and

The grand jury indictment includes a total of 167 fraud charges and other counts against Northrop, two current employees and three former company workers. Northrop faces a possible fine of more than \$30m in the case.

The indictment represents a damaging setback for the company which manufactures the B-2 stealth bomber and is bidding, with McDonnell Douglas, for the lucrative Advanced

Tactical Fighter project, to supersede the F-15 fighter. A rival consortium - led by Lockheed, General Dynamics

and Boeing — is also bidding for the project.

Northrop already faces charges in two other civil cases for alleged falsification of tests on the Cruise missile part, and on parts for the multi-warhead MX missile. Separately the Jus-tice Department is investigating payments involving Northrop and South Korea during the company's attempts to

sell S-20 fighters to Korea. The US Air Force and Navy are reviewing whether they need to replace any of the weapons involved in the grand jury investigation.

than two percentage points

higher than was suggested in

earlier surveys. Even so, it is more than double the expected

growth in the economy, but

well below the 10.1 per cent

In real terms the planned

increase is now put at 7.7 per cent for non-manufacturing,

led by transportation, and 4.1

per cent for manufacturing.
Durable goods industries

plan an increase of only 3 per

cent, but expansion in the paper and chemical industries

has raised the total for non-du-

rables to 5.1 per cent.

AP-DJ reports: Prof Lawrence Klein, the 1980 Nobel

prize-winner in economics, told

a US Congressional committee that he believes inflation rates

will probably increase in 1989,

compared with 1988, but said

this was not a cause for "extreme concern at this time."

achieved in 1988.

The charges involve the flight data transmitter for the Cruise missile. They allege that two senior Northrop managers supplied transmitters that froze at temperatures between minus 40 and minus 50 degrees Fahrenheit. The air force contract required that the transmitters operate at temperatures as low as 65

to the indictment.
Northrop called the charges
unwarranted yesterday and said "the company strongly disputes any allegations of criminal behaviour by the division or these employees."

The criminal case could not have come at a worse time for the Defence Department,

degrees below zero, according

which is struggling to fend off proposed cuts in its budget this year and to restore credibility to its procurement procedures. An unfolding Justice Departent investigation into Department procurement procedures has implicated several major defence manufacturers in bid-rigging by trading on inside

mation about contracts. Northrop is involved in several highly classified "black programmes," notably the stealth bomber project which has vastly increased the company's revenue over the last five years. Under the current budgetary constraints freed by tary constraints faced by the Bush administration, though, there is pressure to defer some of these projects.

US spending plans for plant rise sharply

By Anthony Harris in Washington

US BUSINESS spending plans for plant and equipment in 1989 have been revised upwards sharply since the last official survey in December, the Commerce Department

reported yesterday
The increase is now put at 9.1 per cent, against 6 per cent in the December survey, with growth led by the transport sector. The current boom is mainly in new aircraft. Nevertheless, the total is a surprising result amid signs that the US economy is slowing because of high interest rates.

Part of the increase is due to an expected 2.4 per cent increase in capital goods prices, which were virtually unchanged in 1988; and spending is expected to peak in the current quarter, and turn flat in the second half of the year. In real terms, the planned increase of 6.1 per cent is less

record 21% in March

By Joe Mann in Caracas

VENEZUELA'S GENERAL price index rose by 21 per cent during March, according to the Central Bank, the highest monthly increase on record.

The bank reported that the key price index for the country

the cost of living for the Caracas metropolitan area - rose by 25.3 per cent during the first quarter of this year, compared with full-year increases of 35.5 per cent in 1988 and 40.3

Prices for goods and services have climbed steeply in Venezuela since the government of President Carlos Andrés Pérez removed controls on most prices over the last two months. For example, prices have risen by 50 to 100 per cent for many basic foods and household items, cars and lorries, spare parts, domestic air fares, petrol and other items. The Central Bank last week

set maximum interest rates for commercial loans at 35 per cent, up from 12 to 13 per cent earlier in the year. Also, the government has approved a new wave of fare increases for electric power, telephones and other public services.

ssively, drawing fire from

Students recently staged vio-

Venezuelan inflation up

In some cases, new prices have reflected a recent devaluation of the bolivar. In others, however, businesses are believed to have raised prices the government, consumers and the press. Price gouging at the end of February by owners of free-lance local transport and regular buses sparked riots that shook Venezuela for a week, leaving around 300 dead and thousands injured.

lent protests to call for general price reductions, raising fears that widespread violence might



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FINANCIAL TIMES EUROPE'S BUSINESS NEWSPAPER

PRI shows its heavy hand in Tabasco

By Lucy Conger

THE ADMINISTRATION of THE ADMINISTRATION of Mexican President Carlos Salinas de Gortari has indicated that it intends to take a tough line against pelitical opposition by its heavy-handed appraoch to a local election in the southern state of Tabasco last week.

The affair can only increase doubts about Mr Salinas's

doubts about Mr Salinas's campaign pledge to modernise Mexican politics by honouring opposition victories against the ruling institutional Revo-

lutionary Party (PRI). Election officials blocked the verification of the ruling party's defeat in the vote for the local delegate from the township of Benito Juarez, a community of 8,000 Chontai Indians, to a municipal district council. When members of the fledgling opposition Party of the Democratic Revolution (PRD) occupied the electoral headquarters, the authorities' response was to drop tear gas

and send in riot police.

The trouble began when PRI election officials proposed suspending the voting when 400 supporters of the PRD, which

is led by Mr Cuauhtémoc Cár-denas, were waiting to vote. Confident of victory, PRD activists stayed overnight in the electoral headquarters, in a schoolhouse, to stop the officials from tampering with the ballot boxes. Late that night officials counted the votes 740 for the PRD to 507 for the PRL

Reluctantly agreeing to ver ify the outcome, the officials then failed to provide the seal required to formalise the victory. Next day, rlot police stormed the schoolhouse, releasing the election officials and detaining ten residents. An angry mob then sacked the police station overturning furniture and burning police

The next day, some 150 helmeted police armed with machine guns, shotguns and tear gas launchers, stormed town again, taking into custody another ten people -nine of whom were later

released.

Officials publicised statements made by the detained PRD activists charging Mr Andres Manuel Lopez Obrador, the party's leader in Tabasco, with inciting violence. Police later detained a PRD leader in Tepetitán, Mr Lopez Obrador's birthulace, last Tuesday, two birthplace, last Tuesday, two days before municipal elec-tions were to be held there. postponed the ballot, which almost undoubtedly would

have been won by the PRO. Late last week detained PRD supporters revoked their earlier declaration, saying that they had been forced to sign them by police beatings. For their presumed role in

the sacking of the police sta-tion the state has lodged for-mal charges against the ten detainees that include "terror-ism, sedition and destruction ism, sedition and destruction of property." But PRD defence lawyers said that nine of the accused were already in police custody before the mob destroyed the police station.

This year, electoral officials of the PRI had annulled the results of balloting in the small towns of Tepetitán and San Fernando after the PRD

San Fernando after the PRD had won municipal posts, Mr Lopez Obrador said. The PRI seems worried

about the increase in opposi-tion strength in the state, tra-ditionally one of its firmest strongholds. In last Novem-ber's poll for the governorship Mr Lopez Obrador probably secured 35 per cent of the vote, butwas officially credited with

and state assembly elections in 14 states this year, further testing the administration's good faith.

The diplomatic ball falls into the Contra's court

Tim Coone, looks at the questions being asked about 2,000 missing persons in Nicaragua

HE rebounding ball of Central American diplo-macy has landed squarely in the court of the US-backed Contras.

As the US Government and Congress prepare to authorise a further \$45m to maintain the 11,000 strong Contra army intact for another year; in the Nicaraguan capital Menagua, a signal is being awaited that the Government's recent overtures to the rebel leaders are not just seeds of peace that have fallen

on stony ground.

A month ago, an event hap-pened which just one year ago would have seemed unthinkable: 1,894 former members of the notorious Nicaraguan National Guard (GN) were

released from prison.
Senior members of the GN
who evaded capture in 1979
later formed the backbone of the Contra army organised by the CIA to fight the new San-dinista Government, and which has been since overtly funded by the US Congress. facing a possible collapse of their organisation, the Nicara-guan Resistance, under the growing momentum to put an end to the eight-year old war in

the country. Recently a Nicaraguan delegation arrived in Honduras, where most of the Contras have been holed up for the past year, to discuss the whereabouts of some 2,000 missing

The delegation is comprised of representatives of the Nic-araguan National Assembly Human Rights Commission, a representative of the Catholic church, and a representative of the National Reconciliation Commission.

The issue they are raising is

a delicate, but extremely important one. For the Contra leaders claim that all of their troops are volunteers; none have been obliged to fight against the Sandinista Government they say. None the less, the abduction of thousands of peasant farmers and their fam-ilies has been a standard method of recruitment over the years. Some have gone willingly, either hostile to, or disil-lusioned with the left-wing regime that came to power in 1979. Indoctrination, prolonged separation from families or outright terror have helped persuade many others that their lives and best interests are served by accepting their new circumstances - that of donning the US-supplied unithe prospects of peace however



The Contras: facing the move from war to peace

A package of aid for the Contras has been put on a fast track through both Houses of Congress, AP reports from Washington.

Both the Senate and the House of Representatives are expected to vote tomorrow on the \$49.7m package, after two House committees gave musually capid approval

on Tuesday.

The package is designed to carry out a bipartisan agreement between President George Bush and Congress. Under the agreement announced on March 24 at the White House, the money may be cut off if the rebels engage in human rights abuses or in offensive mili-

The bill requires no new money, instead transferring the aid funds from various Defense Department

last February, by mid-May a means of demobilising, repa-triating or relocating the Con-tres, albeit voluntarily, has to be worked out. The Contra camps will have to be opened up, and the recruits exposed to the alternatives available to them. The Contra leadership and the US Government, are emphatic that the army must stay intact, as a means of continuing to pressure the Nicara-guan Government. The reality of a choice for the recruits,

however, may make that an impossible task.

"Nobody is being held here against their will" said one senior Contra commander last month when interviewed in a Honduran hase comming at Honduran base camp last month. None the less, when told that three of four persons doctors wished to return to persuade them to declare their interest to return home to their families, he said that they were "subject to military discipline" and would not be well and truly lost.

Under the terms of the Central American presidential age youths that had been working as volunteer medical

assistants in the Nicaraguan assistants, and who had been abducted by Contra units in July last year. Two of the youths, Maria de Los Angeles Gonzalez and Diego Centeno. told the FT that they wished to leave, but were not allowed to. The US doctors came on a humanitarian mission trying to locate the youths on behalf of their families. A report on the visit by the two doctors. Dr Tim Takaro and Dr Susan Cookson, stated "We suspect

that many people are held in a similar situation in the Contra The issue of the medical vol-unteers is becoming a test case for the new human rights pol-icy that the Contras are now endeavouring to project. Over \$700,000 has been sunk into the Nicaraguan Association for Human Rights (NAHR) by the US Government over the past

two years to act as a watchdog on the Contras and to allay Congressional fears over the end-use of the Contra funding.
According to Dr Takaro, the
head of the NAHR, Dr Marta
Baltodano, assured him that
not only the three in question
would be released shortly but others as well that were on a list of nine persons presented As diplomatic moves mount

to encourage a demobilisation of the Contras, one of the latest being a ministerial summit in Costa Rica, the fear of the Contra leadership is clearly that what might start as a trickle, might very rapidly turn into a

As if preparing for the inevitable, a meeting in Gustemala this week, between leaders of the Nicaraguan political opposition and leaders of the Contras produced a joint declaration environment that they tion announcing that they "accept the electoral chal-lenge" made by the Governon February 25 1990. Their latest demand, however, is that Nicaraguans living abroad or in exile also be allowed to vote. The Government, however, is electoral law, precisely to encourage the exiles return.

Canada plans to tighten jobless benefits system

By David Owen in Toronto

THE Canadian government has unvelled proposals for an over-haul of the country's unemployment insurance system to enable it to allocate more enable it to allocate more funds to training programmes. The plan, which is fiscally neutral, would tighten require-ments needed to qualify for benefits, particularly in areas of low unemployment. The government hopes to implement the changes next Janu-

In all, the proposals are expected to yield some C\$1.3bn only 20 per cent.
Opposition parties will challenge the PRI in municipal (£646m) in savings. Some C\$800m will be directed towards existing training schemes, with the remaining C\$500m used to address equal-ity and fairness problems with

The savings would be derived from tightening up in four main areas.

The minimum period of work required to qualify for benefits will be increased, with the stipulations steepest in

prosperous areas like southern

Ontario.

The maximum duration of benefits will be reduced. Penalties for those who voluntarily leave their jobs without cause will be raised.

Opposition MPs branded the plans "morally shameful" for fion measures in his effectively forcing the unem-

ployed to pay for training pro-grammes. The government, however, defended its position, maintaining that current Cana-dian minimum qualification

requirements are among the least stringent in the world. In 1988, the Canadian unem-ployment insurance system paid benefits of C\$10.85bn to some 3m claimants, with the programme financed 39 per cent by employers, 36 per cent by employees and 25 per cent

by government.
Mr Michael Wilson, the The maximum fine for defrauding the programme will be quadrupled to C32,000 per more of this burden on to the private sector as part of a stiff package of deficit reduc-tion measures in his fifth bud-

Bush review urges caution on Gorbachev

By Peter Riddell, US Editor in Washington

THE first, partial glimpse of the massive iceberg of the Bush administration's foreign policy reviews was revealed last weekend, and the verdict from some quarters was "sta-tus quo plus." But that would be both premature and mis-

Only some of the recommendations of the inter-agency groups have been unveiled, while President Bush and his key advisers have yet to make their decisions. Mr Bush's instincts are cer-

tainly cautious. The US president sees no need for dramatic moves, and there is irritation in Washington with Soviet complaints about the slow progress of the reviews.

As Mr Brent Scowcroft, the president's national security

adviser, has argued, the admin-istration believes that the West has won and Communism has failed. So there is no need for the US to be hurried, especially since Mr Scowcroft anticipates a period of some stability in

international relations because of Mr Gorbachev's need to concentrate on his country's mas-sive domestic problems. Moreover, while the Presi-

dent's advisers have concluded that Mr Gorbachev is genuine in seeking to change the Soviet Union, they are much less convinced that Soviet international ambitions have changed. Hence the watchwords are prudence and caution. There is no Gorby-mania in Washington. One report apparently recom-mends that US policy should "not be designed either to help or hurt" Gorbachev.

This means hedging bets, looking for the Soviets to match conciliatory words with actions, especially in regional conflicts like Central America. The US was annoyed about Mr Gorbechev's failure last week in Cuba to announce cuts in military aid to Nicaragua.

There have been no deci-sions yet how far to go in arms control talks and there is little apparent enthusiasm for retired General Andrew Goodpaster's suggestion of cuts of up to 50 per cent in US conventional arms in Europe.

Most interesting in the abort-term is the US response to the rapid changes in Eastern Europe. Quite a stir was caused two weeks ago by reports that the administration reports that the administration was studying proposals by Mr Henry Kissinger, former Secretary of State, for a political settlement in Eastern Europe, recognising Soviet security concerns. There were European charges of "a second Yaita."

But the signs are that the review does not endorse the Kissinger plan and instead favours differentiation between advanced countries like Poland and Hungary and the remain-

ing laggards,
Following last week's agreement between the Polish Government and Solidarity, the Bush administration is set to announce "various economic he visits Europe for the Nato incentives to help foster prog-

ress," such as trade credits. There is talk of a more sympa-thetic attitude to Polish debt rescheduling and support for limited involvement by the

International Monetary Fund in Eastern Europe. The State Department has also taken a distinctive line on deaths in Soviet Georgia, urging Moscow to use restraint in dealing with those exercising their legitimate rights to peaceful political expression.

Overall, President Bush has appeared to be left behind in the propaganda battle with the Soviet Union. For all Mr Scowcroft's dismissive comments that the Soviet leader knows how to package things in an appealing way. Mr Gorbachev will have achieved more than public relations victories if he succeeds in further loosening Alliance ties. President Bush will have to be much more times. will have to be much more explicit than he has been when



BUSINESS LAW

UK courts' timid approach to European Community law

n the face of the overconfident and extremely free interpretation of European Community law by the EC Commission and the European Court, the attitude adopted by the UK courts appears distinctly diffident and timid. This contrasts with the attitude of German courts, which provide Luxembourg judges with more references, them courts of any other member state, but jealously guard the fundamental rights of German nationals and residents, writes AH.Herman.

The French courts have a different solution to the problem: they see no need of asking the European Court for interpretation of Community laws and regulations, the meaning of which seems clear to them.

Two topical examples of the great variations in the interpretation of Community law are at hand. One is the opinion of Mr Advocate General Jean Mischo (1) in the appeal of Hoechst AG, Dow Benelux N.V., Dow Chemical Iberica, Aludia S.A. and Empresa National dei Petrol S.A. against a decision of the Commission ordering searches in the premises of the five companies and another decision imposing daily enforcement fines.

The other example is provided in Lopdon by the judgments of the Divisional Court and of the Court of Appeal (2) concerning the British refusal to register foreign — mainly Spanish — trawlers as British fishing vessels, and preventing them from exploiting UK's fish-

The first example - a side show to investigations which led to 17 chemical companies being fined a total of Ecu 37m (557m) - has its roots in an attempt by the Commission to stage a down raid on the Frankfurt headquarters of Hoechst, one of the three big German chemical companies, to obtain evidence of a suspected polyethylene cartel. This was prevented by an injunction obtained from the Frankfurt Regional Court on the grounds that a search without a court warrant would infringe the privacy of premises, guaranteed by the Fundamental Law of the Federal

epublic.
The Federal Cartel Office

(FCO), which the Commission went to for assistance, was rather put off by the Commission's refusal to reveal its reason's for suspecting a cartel. Nevertheless, it applied for a search warrant in the Frankfurt Amsgaricht, but did not appeal when this was refused, fearing that without stating the grounds for suspicion, an appeal would be hopeless. The Commission then imposed on Hoechst a daily fine of Ecc. 1,000 until the company would open to it its doors and archives. This came to an end archives. This came to an end obtained a search warrant in response to a new application

to the Amisgaricht.

The appeals attack the decisions and actions of the Commission on two grounds. First, they claim that the Commission overstepped the powers of investigation which it has under Regulation 17/62 and engaged in searches. Second, they see in the enforcement and conduct of searches an infringement of the European Convention on Human Rights, which Community institutions are bound to respect as part of the law common to member

Regulation 17/62 provides in Art. 14/3 that enterprises and their associations "shall submit to investigations ordered by decision of the Commission." Such decisions should state what will be investigated. Art.15/1/c of the Regulation provides for enforcement fines on companies which intentionally or negligently "produce the required books or other business records in incomplete form during investiga-

tions ... or refuse to submit to investigations.

Taken together, Arts 14 and 15 give the Commission power to enter premises and ask for documents and information, which the investigated enterprise is obliged to provide. This is also the view of the FCO. The Commission, however, insists that it has the power to open filing cabinets, desks and briefcases of employees, and search them.

The Advocate General concluded that such searches are not "searches" but "investigations" authorised by the Regulation. "When I use a word, it means just what I choose it to mean - neither more nor less," seems to be the latest Humpty Dumpty rule of interpretation, awaiting confirmation by the European Court.

pretation, awaiting confirmation by the European Court.

The same rule helped the Advocate General to dispose of the "human rights" argument. Having found that member states do not allow officials to enter private premises without a court warrant, he concluded that this concerns only the emforcement of such entry and the threat and imposition of daily enforcement fines were not enforcement.

if the Commission, supported by Mr Advocate General Mischo, is too free with the words of the law, the English courts are not free enough. Faced with the claim of Spanish fishermen that it is against the EEC Treaty principle of non-discrimination on the grounds of nationality to deny them the exploitation of the British fishing quota, the Divisional Court said that this must be decided by the European Court and ordered the UK Government to refrain from implementing the Merchant Shipping (Registration of Fishing Vessels) Regulations 1988 made under the Merchant Shipping Act 1988. These regulations established, as from March 31 1989, a new register of fishing vessels from which foreign trawlers would be excluded.

excluded.

This order of the Divisional
Court was struck down by the
Court of Appeal, where Lord
Donaldson said that both in
the UK and in the EC, laws
and regulations are presumed
to be valid until voided by a
decision of the courts.

There is even an explicit decision of the European Court to this effect, and if the lawyers of the Secretary of State for Transport had looked it up (in any better textbook on EC law) before going to the Divisional Court, there would have been no injunction and no need for an appeal.

However, without their fail-

me it would have never been revealed that not only the Divisional Court but even the Court of Appeal do not appreciate fully that, as Lord Denning said, Community law must be interpreted according to civil law principles of interpretation as practice by the European

Court. This means not only according to the purpose of the individual provisions but also with regard to its place in the system of law.

system of law.

Lord Donaldson seemed reconciled with the fact that the European Court, by making new law, can cut short the life of national laws and regulations perfectly valid at the time they were made. He did not strike down the reference to the European Court. A French court, I dare say, would have reasoned differently. It would have considered the issue in the framework of the entire system of Community

By doing so it would have

reached the same conclusion

as the proverbial man on the

Clapham omnibus: there is no point of having national fishing quotas open to all member States. By giving to the EC Council the right to establish such quotas, the EEC Treaty limited the application of the principle of non-discrimina-tion. That was "clear", the French court would have said no need to ask Luxembourg. Lord Donaldson was standing at the door to such solution when he said: "Underlying the whole of this problem is the unusual (to a British lawyer) nature of Community law, which is long on principle and short on specifics. This is intended as a statement of fact intended as a statement of fact rather then criticism. Indeed my own view is that Purliament would render a service to the nation if it moved slightly more in the direction of Community law and thus enabled the Judiciary more easily and more appropriately to could the law. appropriately to apply the law to unusual or unforeseen circumstances. However the result is often that the British courts are faced with an undoubted right or duty under British law and a claim that an inconsistent right or duty exists under Community law. If the British court can ascertain the nature and extent of this competing right or duty, there is little difficulty in resolving any inconsistency on the basis that the

Community law is paramount. This is the acte clair situation, but it is a comparative rarity."

What a pity Lord Donaldson did not open the acte clair door to the solution of the case before him.



UNIT TRUST ASSOCIATION

1988 AN EVENTFUL YEAR FOR THE UNIT TRUST INDUSTRY



Bill Stuttatord,
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Sales in Perspective

Experience of other bear markets has taught us that private investors take time to recover their nerve, and so the relative scarcity of new money for investment was hardly surprising. However the setback to our sales efforts must be put in perspective. The net new investment totalled £1.8 billion during the year, a figure which is better than the totals in both 1983 and 1984, years which we thought were good at the time. Moreover there was little or no sign of a general exodus from the market, and the number of individual unit trust holdings remained consistently around the 4.9 million mark.

Good Performance

The success of UK income funds in producing a good capital performance and increasing distribution as well is particularly pleasing. The UTA regularly produces statistics showing the superior returns which have been achieved in the long run from unit trusts compared with those from cash deposits, and in spite of the falls in 1987, I see no reason to doubt that my successors will still be able to quote such a favourable comparison.

A Growing Industry

There has been speculation about the possibility of mergers between companies and the withdrawal of big groups from the industry. We believed that this pessimism was unjustified. I have consistently predicted that the number of companies and indeed of trusts would increase rather than decrease. Although it would be rash to suggest that we have definitely passed the nadir of profitability, my earlier prediction on numbers was certainly proved right during 1988. New groups have entered the market, some with household names, and many new trusts have been launched.

The Future

Finally, a word about the future. The introduction of new rules is behind us, the market has recovered and public confidence does seem to be returning. In the new rules on Personal Equity Plans the unit trust industry has exciting new opportunities. We shall soon be able to sell units elsewhere in Europe. New types of funds, including for the first time property unit trusts for the individual investor, are becoming available. It should certainly be a better year after the volatile nature of the last two, and I wish my successor and all our members the best of good fortune.



They will

enjoy the

The year 2010 may seem far off. But there is one prophecy we can make right now: energy economy, transportation, and environmental protection issues will be no less important than they are today.

As a world leader in electrical engineering, we focus our research and development efforts on these areas. The results have far-reaching effects.

fruits of our ingenious burners and combustion chambers for fossil fuels, for example. They offer extremely low emission values of pollutants, and provide customers

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research.

Or take ceramic fuel cells, which convert the latent energy potential of fuels directly into electrical power. Their use in power generation will lead to spectacular increases in efficiency and minimize CO₂ emissions.

Novel semiconductor devices and power electronic systems will play an important part in future, safe, high-speed, rail transportation systems, both in and between major cities. And emission-free electric vehicles will become a practical alternative to today's cars with internal combustion engines.

The \$1.5 billion we invest annually in research and development of this kind is not only of benefit to our customers in terms of immediate results. It also ensures that they will have a business partner at the leading edge of electrical engineering and environmental technologies 20 years from now.

Which is when our children will take over.



UK NEWS

Court rules against Woolwich in tax row

By David Barchard

THE COURT OF Appeal yesterday ruled against Woolwich Building Society, the savings institution, in its long-running dispute with the Inland Revenue tax department over the payment of com-posite rate tax between Octo-

posite rate tax between Octo-ber 1985 and April 1986.

The ruling, which over-turned a High Court judgment in favour of Woolwich in July 1986, means that the society must repay £79m to the Reve-nue within the next seven

days. Had Woolwich won its case, the Inland Revenue would have been obliged to pay up to £600m in overpaid tax to other building societies, although it might have been able to set additional payments of £200m in higher corporation tax

against this.

However, yesterday's ruling may not be the final stage in the dispute. The Court of Appeal gave leave to the society to seek a final ruling in the House of Lords.

The dispute between Woolstich and the Revenue began in

wich and the Revenue began in 1985 when changes were made in the way building societies pay composite rate tax to depositors. The society claims that the arrangements in force at the time amounted to double taxation.

Last July, in a separate case, Woolwich lost the right to claim interest on overpaid tax before it was returned by the Revenue.

The Court of Appeal based its latest ruling on retrospec-tive legislation contained in the July 1986 Finance Act. Mr Donald Kirkham, Woolwich chief executive, said yes-terday that the society was "deeply disappointed and sur-prised that the Court of Appeal had upheld arguments based on the retrospective effect of

legislation." He said that Woolwich would comply with the ruling and hand back the tax it had recovered from the Revenue in July. Woolwich was pleased, however, because the Revenue had conceded to the Court of Appeal that part of the regulations in dispute had been ultra vires, or beyond the scope of their authority.

Court to hear Lonrho plea on Fraser takeover

By Raymond Hughes, Law Courts Correspondent

FIVE Law Lords, members of the highest court of appeal, yesterday agreed to hear the final appeal by Lonrho, the international conglomerate headed by Mr "Tiny" Rowland, in its battle for disclosure of a government report into the 1985 takeover of the House of Fraser stores group by the Egyptian Fayed brothers. However, the lords refused

Lonrho's plea that they should read the report, and deferred the question of whether Lon-rho, Mr Rowland and The Observer newspaper, owned by the group, have been guilty of contempt of the House of

The contempt issue, raised by Lord Keith, the senior Law Lord, when the appeal came to the House of Lords on Monday, the House of Lords on Monday, relates to controversial documents sent by Lonrho to four of the lords due to hear the appeal. The documents included copies of a special issue, published by the Observer, carrying extracts from the report which was sent approximately to Mr Rowland. anonymously to Mr Rowland. Lord Keith warned that if Lonrho did not come up with a satisfactory explanation, the lords might refuse to hear the appeal and would consider

whether there had been contempt. Yesterday, after evidence from Lonrho that it had given instructions some months ago to remove all judges' names from its mailing list, and that material had subsequently gone to the Law Lords by mis-take, the lords said they would hear the appeal and then deal

with the contempt issue.

Lonrho is seeking orders requiring Lord Young, the Trade and Industry Secretary, to refer the House of Fraser takeover to the Monopolles and Mergers Commission and to publish the report without fur-

ther delay. Mr John Beveridge, lawyer for Lonrino, asked the lords to read the report and said it was undesirable for them to decide a case of such importance without having the opportunity to consider "the true facts."

Whatever might be said about Lonrho's conduct, the appeal raised genuine ques-tions of public interest as to whether a mammoth enterprise employing 20,000 people had been taken over by means of "substantial fraud and deception" and was now under the control of people whose standing, background and financial resources were not what they had represented them to be, Mr Beveridge

argued.

The appeal continues today.

TV programme quality to count in licence auctions

By Raymond Snoddy

THE GOVERNMENT is likely cial safety net to protect its to take more account of programme quality in awarding television licences than envis-aged in the broadcasting policy paper published in November. The policy paper approach

had been widely condemned, but the Government now seems set to accept significant modifications to its proposals to auction television licences. It is also likely to decide that Channel 4, the independent station, should be a subsidiary of the new independent Televi-sion Commission, with a finan-

programming remit.

The Home Office, which is responsible for broadcasting policy, will make the recommendations to a committee chaired by Prime Minister Margaret Thatcher later this

Mr Douglas Hurd, Home Secretary, is believed to have accepted a form of competitive tendering on licences, similar to that proposed last month by Mr George Russell, chairman of the Independent Broadcast-

by Kinnock may prompt docks talks

By Charles Leadbeater, Labour Editor

MR NEIL KINNOCK, the Labour leader, yesterday backed the call for negotiations on to head off the threatened

dock strike.

His intervention makes it more likely that the Transport and General Workers' Union general executive will tomor-row reject proposals for a ballot of dockers on a strike against Government plans to abolish the national dock

labour scheme.
Most of the 17 right wingers on the 39-member executive are expected instead to back the call by Mr Ron Todd, the union's general secretary, for talks with port employers on an national agreement to replace the statutory scheme. He is also likely to win support from several of the 22 left

The dock labour scheme reg ulates the employment condi-tions of 9,400 dockers in 63

ports.
The executive meeting tomorrow follows the decision of the union's dock committee to reject Mr Todd's advice and recommend a strike ballot.

Senior union officials believe a docks delegate conference due to meet on Saturday is extremely unlikely to go ahead with plans for a strike without the executive's sanction, although it is still possible that the conference could sanction some kind of immediate ballot.

Leading left-wingers yesterday said they would take a "realistic" approach to the

"realistic" approach to the decision, in the light of the legal and financial threats to the union if it were to call a political strike against the Government's plans.

About 800 men at Grimsby and Immingham on Humber-side, one of Britain's biggest docks, yesterday voted to back Mr Todd. They will probably be joined by delegates from some smaller ports and some ports not covered by the scheme.

Delegates from other large ports such as Southampton will be free to make up their minds in the light of the execu-tive's decision. However, dock-ers leaders in Liverpool said its delegates were mandated to support the strike call

Intervention | Security review ordered after IRA bomb wrecks town centre

By Our Belfast Correspondent

SECURITY around Northern Ireland's police stations is to be reviewed after yesterday's IRA bomb attack at Warrenpoint, County Down, in which a 19-year-old woman was killed and more than 30 people

injured.
No warning was given before
the blast, which devastated
much of the town centre, causdamage estimated at hundreds of thousands of pounds. The bomb, an estimated 1,500lbs of explosives, was in a van left at a builder's yard out-

side the perimeter wall of the Royal Ulster Constabulary station. The murdered woman, a shop assistant, was working at the yard.

It is thought that the van had been parked for only a few minutes before the explosion. Mr Ian Stewart, the province's Law and Order Minister, said an investigation would be carried out to try to establish how terrorists were able to pene-

trate the security measures around the police station. Mr Stewart said: "It is a ter-

rible event and one which we shall have to analyse how it could have come about. But I would say that the message that the terrorists have got through to the people of North-ern Ireland is that they don't care about anybody. They are interested only in murder and destruction."

Mr Stewart said it was art stewart sain it was extremely difficult to provide 100 per cent security at a time when terrorists were armed with a substantial quantity of weapons and explosives. Police stations have been a frequent IRA terrory IRA target. With so many civilian casu-

alties caused by the Warren-point bomb, Sinn Fein's local government election prospects are expected to be damaged.

The party has made no secret of the fact that bungled IRA operations make it more difficult to attract support from the nationalist commu-

The attack came a day after the Government, in the run-up to the elections, partly relaxed the broadcasting ban on republican and loyalist groups which openly support violence.

Mr Eddie McGrady, the local

SDLP MP, condemned the mur-der as "barbaric" and said the killers must be brought to jus-

The bombing was also con-demned by Unionist politicians who reiterated calls for a more

who restrated cans hat a made aggressive security policy.

Mr Gerry Adams, Sinn Fein president, said he was dismayed by the bombing and that his party did not condone what had happened. He referred to an address he made to his party's annual confer-ence earlier this year when he said the IRA had to be careful and then careful again not to injure civilians.

when it became clear in 1985 that it could face large and

unquantifiable losses.

The legal uncertainties arise because Mr Outhwaite's company R.H.M. Outhwaite (Underwriting Agencies) initially decided in May 1985 that

the 1982 accounts could be

closed. This occurred and cash profits were distributed to

members, though Krust & Whinney, the auditors, qualified the annual report.

In July 1985, however, Mr Outhwaite told syndicate mem-bers that he was re-opening the

accounts, because of uncertain-

at 44,000 ft

A British Airways' Concorde airliner lost part of its rudder while flying at 44,000 feet, and 1,250 miles an hour over the Tasman Sea en route to Sydney yesterday. BA said it did not know why the section of tall had become detached, but it was possible the aircraft had been struck by lightning. The airline said it did not plan to ground the remaining six Concordes in its fleet.

In Brief

Concorde

loses rudder

Boeing crash report

The official report into the crash of a Boeing helicopter off crash of a Boeing nencopter of Shetland three years ago, in which 44 died, criticised Bos-ing, the US Federal Aviation Authority and the British Civil Aviation Authority for the "inadequacy" of test and inspection programmes.

Vet schools saved

The veterinary schools of Glasgow and Cambridge universities, in Scotland and England respectively, were reprieved yesterday following a public campaign against proposals for a cutback in veterinary capacity in British universities.

N-price rise row

A House of Commons Energy Committee yesterday called on British Nuclear Fuels, the state-owned nuclear fuel services company, to release more information to justify what the Committee called "enormous price rises" in the past three years. Sea burial, Page 11

Bank lending slows Growth in bank lending to individuals slowed to the lowestrate for 12 years in the three months to February, according to figures published yesterday by the Bank of England.

- 55

Accountancy plea

Heads of six leading professional accountancy bodies yesterday wrote to Mr Francis Mande, the Undersecretary of State for Corporate Affairs, endorsing proposals for the endorsing proposals for the establishment of four new bodies to uphold accountancy

Lloyd's members threaten row over liability for £263m claims

By Nick Bunker

THE LLOYD'S of London insurance community appeared last night to be heading deeper into the embarrass-ing legal quagmire surround-ing the Outhwaite affair, in which 1,600 members of Lloyd's ("Names") face huge US asbestos and pollution-re-lated claims over the next two

decades. A new report by Freshfields, the City law firm, has left a troubling question mark over the issue of whether it was legal for Mr Richard Outhwaite, one of the Lloyd's mar-ket's most prominent marine underwriters, to leave open the 1982 accounts of his syndicate,

number 317/661 By doing so, he left the 1,600 people who were members of that time liable for gross claims now estimated at £263m. If it turns out that he was not legal for him to do so, then the 1,600 affected Names could refuse to meet their liabilities, raising the spectre of a mass of litigation.

As a result of yesterday's

Names on syndicate 317/661 has now asked another solici-tors' firm, Oswald Hickson Collier & Co, to inquire urgently into the legality of leaving the 1982 year open.

According to Mr John
Heynes, the committee's chairman, there are, however, no

report, a steering committee representing 102 Lloyd's under-writing agents who placed

legal precedents governing the situation. "You could show this thing to 25 barristers and get 25 different views on it," he told reporters.

Asked whether the situation

could become a repetition of the PCW affair, in which Lloyd's had to put together a partial rescue operation for 1,500 Names facing gross losses of £680m, Mr Heynes said: "Possibly. You've got to consider each stage as it comes."
Mr Heynes said last night
that the Freshfields report, the

second the firm has produced on the affair, focused on the facts of how Mr Outhwaite left

Mr Heynes said yesterday: "It would appear that the account was closed. The debate will centre on whether the reopening was, I would say, 'kosher', but that's not the

ties about the run-offs.

right word."
Copies of yesterday's report
have already been circulated to
errors and omissions insurers at Lloyd's, suggesting the mar-ket is bracing itself for the pos-sibility of more legal disputes. open the 1982 accounting year

Come to

The five minutes that cost Shearson Lehman £350,000

Clive Wolman looks at the incident that led a securities firm to fire its chief trader in brewery stocks

T TOOK only five minutes for Shearson Lehman Hut-ton's London operations to lose £350,000 on an equity posi-tion three weeks ago. It took only a few hours for the management to respond by calling an emergency meeting of its market-making staff and then firing its chief trader in brew-

(oncorde

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Sala Codesign

the content at

ery stocks. However, the incident exposed some of the tensions and potential for confusion and mismanagement of a rapidly changing integrated securities firm in the loss-making era after Big Bang and the stock market crash.

The trader who was dismissed was Mr Dan Day-Robinson, a 29-year-old married man with a young child. He joined Shearson only last October from Kleinwort Benson, where he had also made markets in brewery stocks. He felt he was underpaid and objected to attempts by the Kleinwort management to move him to

covering insurance stocks. He telephoned Mr Bernard Leaver, a Shearson director responsible for equity market-making and after a meeting, he was recruited on a salary of £60,000. However, he failed to live up to expectations and tly lost money on his positions over the next few months. The net losses on his dealing account between October and March amounted to

nearly 2500,000, (excluding the 2350,000 loss) which was the worst record of any of Shearson's market makers. According to one of his colleagues:
"He liked to punt, and punting just wasn't the right thing to do in these markets."

Shearson had previously made its team of brewery stock analysts and salesmen redun-dant but wished to maintain a presence in the sector, which includes some of the most actively traded stocks in the UK market.

Mr Day-Robinson claimed that the lack of support and advice from analysts was partly responsible for his heavy losses.

The losses meant that he was told to keep his positions in individual shares to a minimum. So when he bought 300,000 shares in Scottish and Newcastle, mainly from County NatWest on March 3, he was approached by Mr Roger Streeter, the chief market maker. According to Mr Day-Robinson, Mr Streeter only suggested that a market rally would provide a good opportunity to dispose of the shares, but Mr Streeter says that he told him to sell as soon

Mr Day-Robinson also says he was not given any position limits, in contrast with the pol-icy of Kleinwort and most other securities firms. Shearson, however, does impose position limits, normally of 100,000 shares, on most actively traded stocks such as Scottish and Newcastle – although they have dispersion to though they have discretion to breach those.

reach those.

I hat is surprising is that Mr Day-Robinson should not have been informed of that policy.
Selling the shares immediately through the market would have meant recording a loss, so Mr Day-Robinson asked another trader, Mr Vince Taglialavore, who is also a director of Shearann whether he could

alayore, who is also a director of Shearson, whether he could do anything to help.

Mr Taglialayore had responsibility for making markets in several categories of securities. One responsibility was for running a "hedge" book, which involved taking positions in shares but laying off part of the risk by buying or salling the risk by buying or selling options and futures contracts. As he was a friend of Mr Day-Rohinson and knew that he was under intense pressure not to make any more losses, Mr Taglialavore was anxious to lp. He noticed that the prices of the options to buy Scottish and Newcastle shares, which were due to expire at the end of March, were extremely high. He therefore agreed to take Mr Day Robinson's shares on to the hedge book and sell options through the stock mar-ket on those shares at the

attractively high prices.

What he failed to realise was that the reason the option price was so high was that Scottish and Newcastle was Scottish and Newcastle was the subject of a takeover bid from Eiders, the Australian company, which had been referred to the Monopolies and Mergers Commission. The MMC was due to report before the end of March, and, depending on whether it recommended that the bid should be blocked or approved, the shares in Scottish and Newcastle would fall or rise sharply.

The probability of a sharp

The probability of a sharp price movement before the end of March made the granting of options to buy or sell the shares at a fixed price extremely valuable. Mr Taglialavore took the

250,000 shares, originally acquired at a price of 443p, on to his book at a price of 429p which was at least 2p and probably 4p higher than the best price Mr Day-Robinson could achieve through the market that day, March 14. He then sold the call options on the shares at a price of 43p. That meant that his book would lose money only if the share price money only if the share price fell below 386p. Mr Day-Robinson failed to

check whether Mr Taglialavore knew about the timing of the MMC report and says that no one explained to him that he had any residual responsibility

for shares transferred on to the hedge book.
According to Mr Leaver: According to Mr Leaver:
"That is the problem when
someone comes in new, perhaps it could have been
explained to him better."
Some of the responsibility,
too, must be placed on Mr Taglialavore, who failed to ask any
questions himself, and on the

absence of any analysts of the sector who presumably would quickly have highlighted the dangers.
The initial error was compounded two days later, just five days before the MMC

r Taglialayors was out of the office servicing his car when Mr Day-Robinson received an offer to buy a further tranche of from Phillips and Drew. A junior trader contacted Mr Taglialavore on his portable telephone, who said he could buy up to a maximum of 100,000 In fact, Mr Day-Robinson

ended up buying 250,000 shares at 424.5p, and passed them on to Mr Taglialavore's trader for 426p. He sold call options on them all. Mr Day-Robinson said he believed that Mr Taglialayore was fully hedging the risks of holding the shares rather than just applying a limited hedge through the sale of call options.

Mr Leaver is sceptical: "I don't want to hurt the boy any more, but he was taking a penny on the front book, just to expose us on the back

When Mr Taglialavore returned to the office, he pro-tested that his instructions had been disobeyed. But he became distracted by other transac-tions and took no action to liq-uidate the position, particularly as no questions were asked by the senior management. They should have seen a print-out of the position but falled to appreciate the risks, perhaps because Mr Streeter

was about to go on holiday.

It was only at about 8.20 on the morning of March 21, 40 minutes before the MMC announcement was due, that Mr Taglialavore explained to Mr Day-Robinson that Shear-son was covered against loss only if the price did not fall below 390p.

Mr Day-Robinson then said

that a recommendation block-ing the bid would probably send the shares down to 340p. But by then it was too late to take any action and the traders watched their screens ner-

vously for the news. When it came, the share price slumped to 350p for a few minutes before continuing its descent to 320p. Mr Leaver immediately came round to ask Mr Day-Robinson what position he had been holding. "Only 23,000 shares," he said, "but I think Vince has got a

Mr Leaver walked over to Mr Taglialavore and as soon as he discovered what had gone wrong, he stormed back to Mr Day-Robinson and shouted: "Of course he's got a problem!"

hat afternoon Mr Leaver

£400,000, and warned them to co-ordinate their positions more carefully when using options. He also admitted that the management had been at fault. At the end of the meeting, he called over Mr Day-Robinson and told him that he would have to leave.

Mr Day-Robinson is now threatening legal action to recover at least £35,000, on the basis that he had a contract for a year. Shearson is claiming that he was dismissed for a breach of internal rules and that he is entitled to no compensation. However, it is pre-pared to pay a small amount ex

"Perhaps we could have done the whole thing better," Mr Leaver now says. "All of us made mistakes. But what are we supposed to do? Sack the department? Should I go? Should we all go?"

'best option' for N-power submarines

Sea burial

By David White, Defence Correspondent

DUMPING at sea would be the safest and easiest way for Britain to dispose of old nuclear-powered submarines but would inevitably raise international and emotional objec-tions, the House of Commons Defence Committee heard yes-

terday.
Its inquiry into the Ministry of Defence's dilemma over nuclear submarine disposal came amid continuing environ-mental concern about the recent sinking of a Soviet nuclear-powered submarine off northern Norway.

An international moratorium on the dumping of nuclear waste at sea has been in place since 1983.

The UK's first decommissioned nuclear submarine, the Dreadnought, is presently berthed at Rosyth in Scotland awaiting a decision on future policy. Mr Nigel Paren, an assistant under-secretary at the Ministry, told the committee that about eight such vessels might be taken out of service by the end of the century, although not in the next three

Mr Paren said deep sea burial appeared to contain the

Almost anything goes in Britain's chamber of horrors

By Michael Cassell, Political Correspondent

ONCE their bottoms hit the green leather benches of the House of Commons, Members of Parliament are guilty of indulging in insidious and subversive activities, plain bad manners and "low-grade"

The conclusion, contained in a report published earlier this week by the Commons select committee on procedure, con-firms what voters have long known - almost anything goes when 650 wilful, windy, truculent champions of the truth face up to each other across the chamber.

The report into MPs' conduct, sparked off by mounting concern over bad behaviour and by increasing deflance of the authority of the Speaker, who presides over the order of husiness in the Commons, sug-

Figures show that the Speaker used his disciplinary powers against MPs on 14 occasions between 1945 and 1979 - including an 11-year period when no one was naughty enough to incur his wrath.

In the last 10 years, how-ever, 30 MPs have been punished for their unparliamentary behaviour, many of them temporarily banished to purge their contempt.

Not since the 1920s has the Commons appeared so ill-tem-pered and unruly, although all the best stories about misde-meanours in front of the mace meanours in front of the mace

- the symbol of authority
which resembles an over-sized
sceptre - remain the old ones.

MPs yesterday fondly recalled the nights when a well-inbricated George Brown regularly provoked mayhem
among the front bench - the
senior members of the party

- and the day Bernadette Dev-

lin, the former firehrand MP for mid-Ulster, gave Reginald Maudling, then Home Secre-tary, a personal demonstration in corporal punishment.

More recently, the mace has been wielded and dropped and at least one MP has been frogmarched from the chamber by a fuming whip, the party manager. On many more occasions, however, the situation has been saved by the sudden onset of temporary desiness or blindness on the part of the

The committee, which says it is unsure whether the trend is historically significant or merely a temporary aberration, makes several modest recommendations to try to improve the situation.

The report recomm increase in periods of suspenmons - from five to 20 days but says the Speaker should be able to take into account offences committed over two perliamentary sessions, rather than one.

The committee stops short of considering loss of salary during suspension, partly on the grounds that it would prove "controversial."

It condemns the practice of concerted disruption of speeches and pleads with party whips to prevent subver-sive tactics which "go well beyond the legitimate cut and thrust of debate."

The recommendations will be debated by MPs. However, a be denoted by Mrs. nowever, a senior minister yesterday suggested that, having received the report, the Government would "sit on it for a while." Ferhaps the Speaker should inflict the same punish-

ment on erring MPs.
* Select committee on Procedure: Conduct of Members in the Chamber.

May we help you?



Shoe group to expand

By Alice Rewethorn

BURLINGTON International, one of Britain's biggest above makers, is continuing its expansion in the ailing footexpansion in the alling note; wear industry by buying Alende, the London manufacturer which specialises in unusual size footwear, from the receivers for an undisclosed sum.

The footwear industry has suffered from a sudden surge of low cost imports from South Korea and Taiwan which has imposed intense pressure on British manufacturers.

company closures in the UK industry has accelerated alarmingly in the last year.

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Bosch likely to baild DM300m plant in Wales

ROBERT BOSCH, West German electronics group, is likely to site its next abstractor plant in Wales, Reuter reperts from Stattgart. "Everything is pointing to Wales," a company spokesman said, adding that contracts for the deal had not yet been-stened.

alened.
The new plant would employ about 1,000 workers and cost some DM300m (£94m). Production of compact car alternators would start in 1991. The spokesman said annual British automobile production of about 1.5m vehicles meant it

era to have a presence in Bosch said in March it planned to build a new alternacut production costs.

was important for parts suppli-

Lufthansa

Fujitsu demonstrates growing might of Japan

By Terry Dodsworth, Industrial Editor

FUJITSU's ambitious plans for a £400m UK semiconductor plant is convincing evidence – if any more were needed - of the remorseless rise of the Japanese microelectronics indus-

Japan is already challenging the US as the world's leading chip producer. It is the uncontested leader in Far Eastern inroads into the US. Its three biggest producers all have sales of more than \$3.5bn a year, standing at the top of the global producers' league; and it has six manufacturers in the world's top 10.

Those figures, it is true, are skewed to some extent by the fact that IBM, the world's largest computer company and the biggest manufacturer of memory devices, does not publish its figures because it uses all its chips internally. They also mask the fact that the Ameri-cans still hold the commanding heights of microprocessor manufacturing. Microprocessors are the brains of personal computers and many other products and thus command higher prices than memories, the area means the process known as

where the Japanese dominate. The other glaring weakness of the Japanese is in Europe. American chip companies began investing in Europe at the dawn of the industry in the 1960s, and have built up a strong position alongside the indigenous groups. Today, four US companies figure among the top seven European producers: two Japanese produc-ers, NEC and Toshiba, have only just crept into the top 10 European sales league. Europe was not a priority in

the Japanese semiconductor manufacturers early market-ing plans because it absorbs far fewer chips than either Japan, bursting with consumer electronics goods, or the US, with its big computer and defence sectors. But once Japan and America were accounted for, the Japanese began to turn their attention to European users in the early 1980s. Starting with sale offices, they have moved gradually into assembly operations, and are now progressing to full-scale manufacturing.



Dr Matami Yasufuku of Fujitsu agrees the deal with Tony Newton, Trade and Industry Minister

This is the trickiest bit of chip production. It involves the etching of tiny electronic circuits onto the silicon base from

thing that can be achieved only in an extremely clean and vibration-free environment. Hence the cost of the installations - the going rate today is \$100m to \$300m, and Intel, the US microprocessor company, is that has led to a bilateral pact for the chip industry. Prices of said to be putting about \$1bn into its latest plant. The scale of these investmemory products have gone through the roof, leaving Euroments means that chip compa-nies want an assured market pean customers with much higher bills and short supplies.

before they make them. In Europe, however, it is not quite as simple as that. What-Some European companies have argued that the supply difficulties make it imperative ever the industrial arguments for the Japanese semiconducfor the region to develop its tor companies to invest, they own indigenous producers. Mr Karlheinz Kaske, chairman of are now having to take politics into the equation as well. Siemens, for example, says that it is absolutely essential · Politics has reared its head with the increasing number of anti-dumping actions carried that Europe should no longer be dependent on Japan for through by the European Com-

such key components. Mr Kaske's preferred solution to the issue is more gov-ernment-backed investment in European research and devel-opment to build up indigenous products – at present, Siemens is the only large-scale memory producer in Europe. But in the meantime, an alternative is to have more Japanese producing locally.

followed by several more Japanese chip companies. It is widely expected in the industry that Toshiba, which has an expensive assembly plant already operating in north-eastern Germany, will follow. There are suggestions that Hitachi may be thinking of a similar move, and both Sony and Seiko-Epson are said to have had talks with indigenous European producers about years by the trade row between inint ventures.

Excitement at fever pitch as Derbyshire waits on Toyota

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FINANCIAL TIMES THURSDAY APRIL 13.1989

By Richard Tomkina, Midlands Correspondent

m as the site for the 2600m European assembly plant to be built by Toyota,

the Japanese car group.
A hint from the Japanese ambassador, a purported leak in the Japanese newspaper Mainichi Shimbun, and a warm conversation between leaders of Derbyshire County Council and Toyota have combined this week to produce strong circumstantial evidence that Derbyshire has won the

flercely fought contest.

The excitement is under-standable. Too far north to be properly in the Midlands and too far south to be properly in the north, Derbyshire is a low-profile county.

low-profile county.

It is one of those counties whose shops still observe the quaint but frustrating tradition of early closing day putting up their shutters for the rest of the day at lunch-time once a week. It is a place that the modern world sometimes seems to have passed by. The same could be said of its

industrial base. Still primarily oriented towards coal mining. textiles and heavy engineering (Rolls-Royce and British Rail Engineering are the two hig employers in Derby), it has lost tens of thousands of jobs since the 1970s, and not enough new industry has arrived to replace them. If Toyota comes to Derby-

THE EXCITEMENT in Derbyshire was almost palpable vesterday as its inhabitants awalted confirmation of what many now helieve certain; that the county has been chosen as the city for the one can remer

Over the last few weeks, then, a small team at Derby-shire County Council, headed by Labour leader Councillor David Bookbinder, has thrown itself wholeheartedly into wooing the Japanese.

A tempting case has been made, emphasising the avail-ability of a workforce of 1,2m people within 45 minutes' travelling distance and the unusually high proportion of workers in manufacturing industry - 38 per cent against 28 per cent nationally.

The site itself is a 280-acre

sirfield at Burnaston, between Burton-upon-Treut and Derby. Road connections are good. It is on the A38, which connects it with the Midlands motorway network, and lies adjacent to the Stoke-Derby M1-M6 link due to open by 1996. It is 10 miles from East Midlands Airport and two rail lines are

A strong selling point has een the attractive setting of the site in open countryside.

Council roadworks have been timed not to interfere with important visits by Japa-nese delegations, and another sweetener has been the sugges-tion that Derbyshire's local authority pension fund should

invest £20m in Toyota.

Derbyshire has tried hard to

Breakthrough for the north-east

Ian Hamilton Fazey and Hazel Duffy on reasons behind the move

UST AS Nissan broke with tradition by siting its car plant in the north-east of England, so Fuitsu is the first big electronics company to go

to the area.

The significance of these two the region, which has suffered shipbuilding, engineering and steel plant closures over the last 10 years, is considerable.

Dr John Bridge, chief executive of the Northern Development Company, which promotes the north to companies overseas and from other parts of the UK, said yesterday that the £400m Fujitsu factory was expected to be only the first stage of investment during the

Fujitsu bought 110 acres of farmland south of Newton Avcliffe, five miles north of Darlington, County Durham. The seller of the land was Sedgefield Borough Council, which had bought it from a programme of industrial development. The project will bring Japanese investment in the area to nearly £1.25bn. The north-east hopes that it has achieved favoured status with the Japanese and that other benefits, such as banking and

financial services for the Japanese companies, will follow. An Anglo-Japanese business club and a Japanese cultural centre are being set up in New-

While Fujitsu was consider-ing various areas of the Euro-pean Community, the UK Government was asked by the company to provide information on the regions, which in turn submitted details about

sites and their availability. Reasons that favoured Newton Aycliffe were the site itself; its ease of access to the A1(M); proximity of nearby industrial estates - where suppliers can locate - and a pool of 350,000 people within 10 miles from which to draw its workforce. Northumbrian Water Authority guaranteed almost

pure water, vital in chip manufacturing. Answers to Fujitsu's questions on the likely size of the UK market for semiconductors

were given by the Department of Trade and Industry. At the regional level, the Northern Development Company co-ordinated the information provided by the local council and the development company that Durham County Council set up last year.

Japanese companies appear

to be putting less emphasis on government financial assistance towards investment than when Nissan came to the UK. Fujitsu will receive about £30m in selective assistance. That is substantial in relation to the levels of assistance that companies already operating in the UK say they are receiving

structure from money that the

towards financing expansions, but much less proportionately than was agreed with Nissan. The local council will provide £2m for services and infra-

European Regional Development Fund granted to the

The north-east is understandably euphoric about its capture of Fujitsu. However, Scotland, South Wales, and the Telford area in the Midlands sent substantial amounts of Japanese investment.

Dr Bridge's theory of the "cluster" appeal of areas already chosen by Japanese companies has some validity. But there is also a reluctance by companies in the same sector to site their activities in the same area, in case they should be involved in poaching labour

Toyota did not consider the north-east, for instance, in its search for a site for its European car and engine assembly. because Nissan was already

ment of up to 100 graduate engineers shortly, and the comalarmed over the last two pany will embark on training.

mission against Japanese electronics companies. That led, earlier this year, to a new ruling that semiconductors could only be regarded as European in origin if they were diffused in the Community. At the same time, the Commission has indicated that it may push

up the effective import tariff on chips from 10 per cent to 14 Those moves have put the Japanese in a squeeze. As their sales volumes go up - and last year they advanced very rap-idly indeed - higher tariffs from each other. will bite hard into profits; and the new origin rules means that customers will have a

strong inducement to buy in Europe to keep the local content high in their finished products - such as televisions. copiers and printers. Europe has become equally

By Ian Hamilton Fazey, Northern Correspondent Hence Fujitsu is likely to be FUJITSU wants a single-union union, which was expelled deal for its County Durham from TUC membership after factory and is to hold explor-atory talks with the north-east

regional council of the Trades Union Congress.

However, Dr John Bridge, chief executive of the Northern Development Company, said that did not mean that Fujitsu had decided it would commit

cians and electronics engineers

itself to a TUC union. Separate talks are likely with the EEPTU, the electri-

Single-union deal sought

rows over its single-union agreements elsewhere, particularly at the Wapping works of News International, the newspaper publishing group controlled by Mr Rupert Murdoch.
Introductions to the TUC will be made by NDC, an independent development agency backed by northern public and private sectors. Four members of the TUC regional council are

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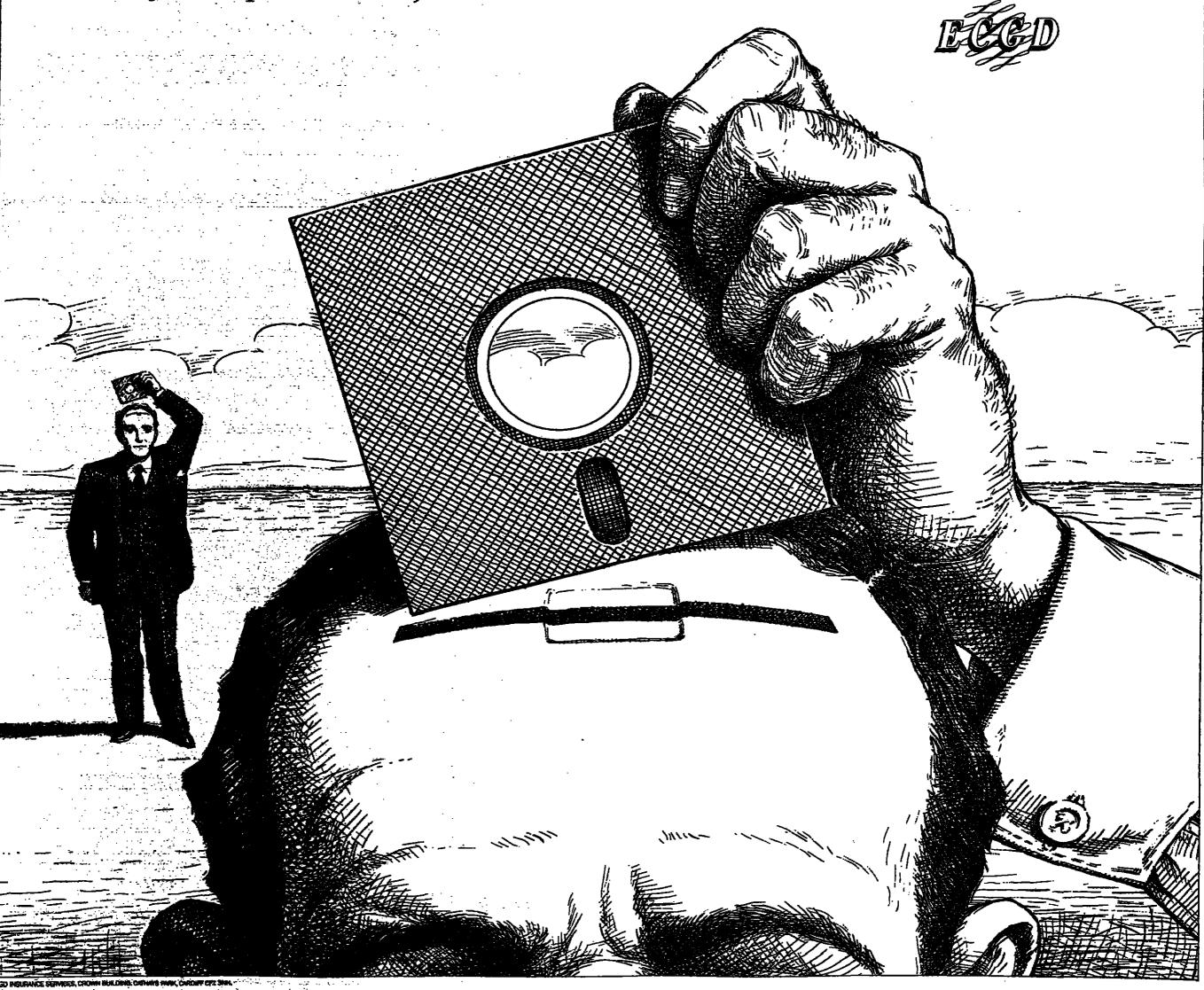
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to the matter and run it can be realised.

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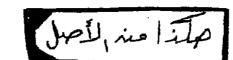
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Selling insurance

The games that brokers play

Philip Rawstorne explains how London & Edinburgh embarked on a competitive alternative to advertising to increase the loyalty of its intermediaries

the past five years, playing games has become an essential part of the London & Edinburgh Insurance Group's marketing strategy.

Marketing director, Eric Bamford, has found no better way of capturing the attention of Britain's insurance brokers his primary target – and of ensuring that they think of London & Edinburgh whenever they write policies for commer-cial, personal and motor insur-

Last week, 6,000 young insurance brokers throughout the country were invited to compete in the latest game, Claim if Again, Sam. Over the next four months, they will follow — on a series of records — the adventures of a small-town insurance broker, day-dreaming of life as a 1940s American

private eye.
Players will have to identify the colourful characters he meets and provide some of them with insurance policies, written, naturally, after reference to the London & Edin-

burgh rate card.
The winner, who will have to solve an imaginary crime as well as write the correct policies, will get a sports saloon car - and a minibus to hand

over to a charity.

What London & Edinburgh should get, according to Colin Smith, chief executive of Impact Marketing Consultants which devised the game, is heightened awareness of the company and increased familiarity with its insurance rates and products among the brokers. This, it expects, will

breed more business.

The group — which recently changed its name from Excess Insurance – had, until 1984, relied entirely on advertising in insurance trade journals to promote its products.
Smith says: "It seemed to us

to be a repetitive, and perhaps wasteful, way of doing things. Though some general advertising is necessary, if you want to promote, say, personal insur-ance products, you really want to talk directly to four or five

thousand people.
"But it did not seem enough just to produce a succession of direct mail shots. There is a limit to what you can say to



ss game: players are required to calculate the

such an audience. You cannot just keep on saying it seven times a year. We wanted a new line of communication between the company and its market."
Impact therefore began to

look for some form of promotion that would not only raise awareness, but build the company brand by involving the target audience more closely with it over a period of time, rather than merely reading about it in an advertisemen once a month, says Smith. "Brokers have a lot of insur-

ance companies to choose from when giving quotations or writing policies. We wanted to make them so familiar with the London & Edinburgh brand that it would be among the first they would think of."

Bamford adds: "We did not

want to market ourselves through prize draws or mere games of chance. And in addition to promoting general awareness of the company, we wanted something that could

be focused on specific lines of business and products." The result was a game called Land of the Pharaohs, distributed in 1984 to fewer than 3,000 commercial insurance brokers. In a business sector not exactly noted for imaginative marketing at the time, it caught immediate attention, Though given a low-key introduction, some 1,200 brokers competed in the game over a period of two

Impact developed two other games - Motorcross and Tale of Two Cities - soon afterwards for other groups of bro-kers. But it was a game devised for 280 reinsurance brokers last year that set the seal on the marketing initia-

Richly presented in a silk-

lined, polished wood box, the 1900 game involved participants in a turn-of-the-century race around Europe. It required them to calculate pre-

lona, Hamburg and back to London using the transport then available. The game was played in stages with new items of infor-mation - such as newspapers, announcing a dock strike or train cancellations — arriving just before each journey.

The prize for the winner was a return trip to New York on QE2 and Concorde; and a charity shared in the other awards

cisely the time for a journey

from London to Paris, Barce-

that were made.

London & Edinburgh invested about £100,000 in the promotion, and Bamford says the company was "very pleased indeed" with the

The lappich presentation in London's Baltic Exchange was attended by 183 of the 280 brokers; 136 finally entered the game and 101 completed it, putting their minds to the problems it posed for an hour or two a month over three

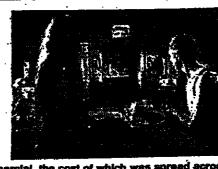
Through the game, Smith says, London & Edinburgh suc-ceeded in provoking a considerable response from a very high proportion of its audience.
The game attracted favourable notices in the trade press, new brokers in the targeted group began using London & Edinburgh and the company's overall reinsurance business

Bamford says: "The games, so far, have certainly achieved their main object of promoting awareness of the company and its products and our latest

game should help to sustain it "They have given us social opportunities to get to know a lot of people better, and it has all been fun, not least for our own staff."

Smith believes that it was daring of London & Edinburgh to take the plunge when it did, but I have been surprised by how few companies have followed its lead." He is, however, now working on the development of a game to be used in the marketing of a range of products for NEC, the Japanese office systems company.







Scenes from the Levi "Refrigerator" commercial, the cost of which was spread acros

t is now four years since cinema audiences first saw a commercial in which a young man strode into a steamy 1950s laundrette, to the strains of Marvin Gaye's soul music, stripped to his boxer shorts and washed his Levi jeans.

The commercial was so suc-

cessful that Marvin Gaye's record was re-released and the young man foresook modelling for pop stardom. It also succeeded in reviving the European jeans market and the fading fortunes of Levi Strauss.

Levi's "Laundrette" commer cial made its debut in Europe and has since been shown in almost every country in the world. Its success has encour-aged Levi to develop a special strategy for exporting its advertising from country to

country.

The advantages of "exporting" commercials are obvious. First, it offers an opportunity for Levi to make the most of its ssful advertising. Second, it enables the company to recoup production costs - one of its 1988 commercials, "Refrigerator", cost over 2300,000 – by spreading the expense across different coun-

Levi Strauss, with global sales of over \$3bn (£1.75bn) last year, is the biggest clothing company in the world. It man-ufactures jeans in 20 different countries and sells them in more than 70.

All the company's international activities are co-ordinated by Levi Strauss International, operating on the site of the original dry goods store by the San Francisco waterfront

Ads astride the world

Alice Rawsthorn traces Levi Strauss's development of international commercials

where Levi Strauss, a German *émigré*, sold the first denim jeans in the 1850s.

In the past, several unsuc-cessful attempts were made to co-ordinate advertising across different countries. Since 1985, when the founding family regained control of the com-pany in a \$1.6bn leveraged buy-out, LSI has renewed its efforts to encourage its subsidiaries to exchange advertising

concepts and commercials.

The buy-out coincided by the adoption of the "core product strategy" in which Levi streamlined its activities to concentrate on its traditional denim jeans. It marked the return to its roots by relaunchens: first in the US and then

m Europe. Bartle Bogle Hegarty, the London agency that had been appointed to handle its advertising across Europe, created "Laundrette" as the first pan-European commercial. Each European subsidiary retained its own consultancy for media buying, but BBH controlled the

creative work.
"Laundrette" was so successful in Europe that it was then used by other countries. BBH has since produced a series of pan-European commercials, all adopting the 1950s American imagery of "Laundrette" and accompanied by the blues and soul music. These commer-cials have also been used in

other markets.
Outside Europe the interna-tional subsidiaries retain their own agencies. Levi has developed a system - orchestrated by Vic Chiarella, director of marketing support, in San Francisco – to ensure that the subsidiaries see commercials when they appear and have the

opportunity to use them. Each new commercial is sent on video to the subsidiaries to see whether it will be compatible with their marketing strat-egies. If it is suitable, the subdiarles must then consider whether the commercial satisfies the local rules covering copyright, content and censor-

rip.
The local rules can be labyrinthine. Levi could not show the original "Laundrette" in the US because another advertiser – California Raisins – already held the musical copyright for Marvin Gaye's heard it on the Grapevine". Similarly Levi has to reshoot

its commercials for use in Australia and Brazil, where the local content rules stipulate that commercials must be produced within the country. Its agencies often stick to the con-cept of the original commer-cial, but adapt it to suit the

cial, but adapt it to sun me exigencies of the local market. In Australia, for example, where women are important purchasers of jeans, the tune tends to be softened. The script for "Refrigerator" — set in a seedy hotel diner in the Mid. West, where a woman watches a young man retrieve his 501s from the refrigerator and roar away on a Harley-Davidson motorcyle — was changed so that the woman roars off on the motorcyle too.

censorship is a persistent problem. Even "Laundrette" was deemed too salacious for most of South East Asia. "Refrigerator", the most sensual of all the commercials, has failen foul of the censors in several countries.

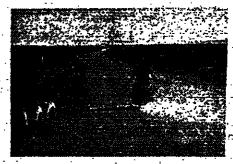
Levi is lucky in that denimerans are one of the few truly global products. Similarly, the imagery of its European advertising – the culture and music of the US in the 1950s — is universally recognisable. Other companies, with products posttioned differently across the world, would not find it so effective to export commercials

from country to country.

Even Levi has encountered problems. It has failed so far to apply its international advertising strategy successfully in Japan. "We have tested commercial after commercial in the Japanese market," says Chiarella. "But none of them







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Belgian Tourist Office Premier House, 2 Gayton Road Harrow Middlesex HA1 2XU Tel: 018613300

German National Tourist Office 65 Curzon Street, London W1

(el: 01 495 3990)



Danish Tourist Board Sceptre House, 169 Regent Street, London W1 Tel: 01 734 2637

Spanish Tourist Office 57-58 St James's street,

London SW1

īel: 01 499 0901



French Government Tourist Office 178 Piccadilly, London W1 Tel: 01 499 6911

British Tourist Authority

Blacks Road, London W6

hames Tower,

Tel: 01 846 9000



Greek National Tourist Organization 195-197, Regent Street, London W1 Tel: 01 734 5997

Italian State Tourist Office 1 Princes Street, London W1 Tel: 01 408 1254



irish Tourist Board Ireland House, 150 New Bond Street, London W1 Tel: 01 493 3201

Lucembourg National Trade &

36 Piccadilly, London W1

Tourist Office

Tel: 01 434 2800



etherlands Board of Tourism Eggington House 25-28 Buckingham Gate, London SW1 Tel: 01 630 0451



Portuguese National Tourist Office New Bond Street House, 1 New Bond Street, London W1 Tel: 014933873



Smouldering along

last summer it sat up in bed, threw out its arms in a glorithe week Distant Voices Still Lives and A Fish Called Wanda opened simultaneously — and then fell back coughing and gasping. At this year's BAFTA awards ceremony, the signs of rigor mertis were clearly visible. Presenters Anna Ford and David Dimbleby showed no distinct signs of life: the normally irrepressible Sir Dickie was in hospital; and participants were asked to keep their speeches short in case their make up ran and revealed signs of zombification beneath.

Under-funded, undervalued and frequently prizeless, no wonder our best British Wave directors now seem past their best (Derek Jarman, Mike Radford) or have gone to America (Ridley Scott, Stephen Frears) or are starving for a little decent attention (Terence "Distant Voices, No BAFTA Prizes" Davies). No wonder too that the best our nation can produce in the second week in April - traditionally the "Oh to be in England" month is Andrew Birkin's Burning Secret and Mel Smith's The Tall Guy. Both are debut directing features and both to the drawing-beard." Birkin's film wins by a nose over Smith's, if only because a moody novella by Stefan Zweig is a preferable source of inspiration to an original comic screenplay (by Blackadder's Richard Curtis) of horrible

unfunniness. spa hotel in 1919, Burning. Secret is a coming-of-age tale blended with a twilight-of-theempire one. Swimming about amid the bobbing human wreckage of the Austro-Hungarian empire, an asthmatic, young boy (David Eberts) watches the love-play between his mother Faye Dunaway and mysterious Baron Klaus Maria, Brandauer. The boy's initial delight at the Baron's tall tales slowly yields to jealousy and anguish. Why is the B favouring Mum's company rather than his? Why do they both disappear from the dining-room at roughly the same time each evening? And what will his diplomat Dad in Vienna (Iam Richardson) think if the runs away and recounts

More anastions here than are good for a growing child, or indeed a growing film. (One gets lost in the sleet of interrogatives.) While the sanatorium is looking after its human have attended to some dicky dialogue ("Why don't you go and scout the lay of the land?" Dunaway asks the boy) and a sounds distinctly tubercular.

Burning Secret wins through on its acting. Dunaway is a clothes-horse suns pareil, with restless nerves and pedigree nostrils. Brandauer is a rogue, a charmer and a magus all in one: a human salamander flickering with strange fires. And Eberts is touchingly convincing as the boy. Through them, rather than through Birkin's direction, whose elegant inertia suggests he was reared on too many TV classic serials and not enough Visconti, Burning Secret smoulders interestingly even if it never catches

The Tall Guy resembles a man trying to light a fire-cracker while pouring a bucket. of water over himself. I laughed so little that I thought



in "Burning Secret"

BURNING SECRET Andrew Birkin

THE TALL GUY Mel Smith

RETURN FROM THE RIVER KWAI

Andrew McLaglen THE DEAD POOL Baddy Van Horn

> MATEWAN John Sayles

THAT NIGHT IN VARENNES Ettore Scola

the fault was with me. Then I looked around at the audience and found that they too resem-bled the crowd at a funeral. Jeff (The Fly) Goldblum plays one "Dexter King," straight man in a variety double act to Rowan Atkinson's knockabout comic "Ron Ander-son." Dexter Goldblum cannot take much more knocking from Rowan Anderso so he plays hookey and falls in love with Euma Thompson as nurse "Cheryl." Cheryl Thompson has a lot of eccentric working colleagues and boarding-house neighbours, and these house neighbours, and these provide amusement while Ron Atkinson fumes at his partner's disloyalty and while the

projectionist prepares to thread the next reel of torment. Did I forget the spoof Andrew Lloyd Webber musical "Elephanti", based on The Ele-phant Man? Or the scene with the mad doctor using a horse syringe? Or the moment when Goldbium and Thompson do a Flanagan and Allen number wearing the same pajama suit? If I did, it was through a sense of mercy towards you. Misfiring and mis-timing its jokes (even the potentially good ones) with nightmare consistency, The Tail Guy is an end-

of-term school revue masquerading as a movie. We cannot leave this crisis report on British cinema without mentioning the cinemas themselves. For even if a movie turns out well today, there is the hurdle of movie exhibition in this country. I caught Return From The River Kingi this week at the Odeon Marble Arch. Three cheers for the venue: as comfortable as an ocean liner and almost as large. But at my evening performance, there were 25 people in the entire stalls area.

And who could be surprised? Having paid £4 for a seat, they were first subjected to 15 minutes of brain-numbing advertising. This was followed by a short break in which sales staff fifiled to visit "all parts of the theatre," probably because stu-peraction had already done so. The noble 25 were then subjected to a film experience for

which they should have been paid 24 each themselves. Let us not dwell in detail on this war

not awaii in detail on this-war romp directed by Andrew (Wild Geese) McLaglen. Any film called Return From The River Kwai warns you to stay away, and the heart goes out to Edward Fox and Denholm Ellinterpretation is an interpretation in the control of the control ans to jeans, washing-ma-chines, hair lacquer, restau-rants and motor cars before they clap eyes on what they paid for? Would we expect a theatre audience at Hamlet or Cats to endure 15 minutes of commercials first? Of course not. Distributors and exhibitors, please act, and swiftly.

Meanwhile something different and familiar is stirring in San Francisco. Detective "Dirty Harry" Callahan (Clint Eastwood) has been ordered off the streets again. This is not the first time and may not be the last Eighteen years after Dirty Harry, our hero still prefers to shoot first and ask questions, if at all, later.

In his latest case, file named The Dead Pool, he is pitted against a mass-murderer impersonating and trying to frame a famous film director. (One of the killer's victims is a film critic that must have felt good to the makers of this good to the makers of this justly maligned series.) Before copping the culprit, Clint-Harry's car is chased over the hilly San Francisco streets by a remote-control model car containing a bomb; he has to negotiate countless shoot-outs and punch-ups; and at 58 he has to look as if he is running for his life when most of us of that age

are past running for a bus. Buddy Van Horn directs certifiable plot with the straightest available face, and Irish actor Liam Neeson adopts a deflaat charisma and inter-esting accent (cockney? Aus-tralian?) as the framed director. I was particularly partial to Neeson's answer to the question; who might be framing "Could be anyone" says Liam, "my agent, my two pro-ducers, my writer, my camera-man . . " There speaks a film-maker with a true grasp

on reality.

For all The Dead Pool's defects, there are moments in John Sayles's Matewan and Ettore Scola's That Night In Varennes when a little crisp action from Dirty Harry would be welcome. The first is an earnest labour yarn about a coal strike in 1920s West Virginia. Attempting to cross a Western with an agitprop film, it resembles *High Noon* re-directed by Arthur Scargill

Scola's French Revolution costume epic is a mite better. Harvey Keitel (Tom Paine), Marcello Mastroianni (Casa-nova), Jean-Louis Barrault and Hanna Schygulla are among the Euro-celebrities taking a historic coach trip in 1791. Clearly, the guillotine had no power as yet against the evils of polyglot casting. But the film, though long, is colourful, the dialogue, though dubbed, literate.

In celebration of Charlie Chaplin's 100th birthday (April 16), City Lights will be playing at the Dominion next week with a live orchestra. Whether you idolise the Little Chap or not, it promises a more fruitful experience than any of the above. Performances last from Sunday till Wednesday. Make

Nigel Andrews

A Midsummer Night's Dream

STRATFORD-UPON-AYON

The seat usually occupied by the RSC's artistic director was symbolically empty on Tues-day night. Terry Hands, having day night. Terry Hands, having announced his intention of leaving the company in 1991, had gone on holiday just as John Caird unleashed a production of A Midsummer Night's Dream which is the best in Stratford-upon-Avon for years and which may even promote its director to the front of mote its director to the front of the queue for the succession. A young and mostly unknown company has been

galvanised into action, or per-haps even reaction, judging by the venom with which Puck directed his epilogue ("If we have unearned luck / Now to cape the serpent's tongue") at the critics' aisle seats. Well, about time too. The Dream is a comedy of aggression and spirit, and the moment you enter the theatre you are assailed by the most tremen-dous rocky subversion of Mendelssohn's incidental music by a band, visible on either side of the stage, that sounds as though it has just come off the

road with James Last. Theseus and Hippolyta are to be married in a huge white marquee, but lines of disagree-ment are indicated by footwear. Egeus is in white spats, the resentful Helena in Doc

Martins. The fairy world that stands on the Edwardian coat tails of the court is a surly crew of suppressed schoolchild-ren, led by the brilliant Puck of Richard McCabe, who wears a white tutu as a belt around his blazer and baggy grey shorts and who relates the sprite's victous interventions to the libstands on the Edwardian coat erty-taking public school man-ners of alternative comedy. He is a dead ringer for Griff Rhys

recent RSC tradition on the Trevor Nunn humanist side: these fairies - girls in white ballet gear and stockings, chaps in blazers and butterfly wings, the little Indian change-ling boy in pyjamas — are like the lost children in J.M.Barrie. Although the usual doubling of Theseus/Oberon and Hippolyta/Titania is followed, John Carlisle and Clare Higgins suggest that fairyland is a place of dark dreams and lost innocence quite apart from Athens. The Nunn/Caird collabora-tions on Peter Pan, Nicholas

Nickleby and Les Misérables are continuously evoked. "You spotted snakes with double tongue" is a chorus for Hugoesque broom-wielding fairy waifs. Sue Blane's forest beyond the marquee is a repos-itory of *Nickleby*-style junk -



John Carlisle and Richard McCabe

bikes, cellos, bins and gnarled trees growing out of iron stair-cases. I always assumed that Caird assisted Nunn on those productions. Having now seen how well the solo Caird handles Ben Jonson, one begins to wonder if it wasn't the other way around.

Inexperience shows only in the notoriously difficult lovers' quarrel, which lacks shape, and the mechanicals' play, which is laboriously extended. Amanda Bellamy's Hermia is the pick of the youngsters, while the yokels are rumbus-

tiously led by David Troughton's Bottom. The latter sizzles with enthusiasm in the rehearsal scenes, sports a mas-sive donkey head with deliciously mobile jaw and eyelids in the woods, and drives Paul Webster's highly strung Quince to drink on the prompt

The great RSC Dream remains, of course, Peter Brook's in 1970. This one misses out on tenderness and tears. But it is the most marvellous fun, and generous in its

lisle's silken Oberon com-mands his tribe to rock the ground, the stage explodes in a post-punk melange of Come Dancing and Prokofiev's Romeo and Juliet suite. This may offend the Bardophiles. but Ilona Sekacz's music is a major (and minor) key factor in a show that left me hugging myself with pleasure. If Mr Hands had been there, I would have hugged him, too.

Michael Coveney



Allan Corduner and Saskia Reeves

Icecream

Stark, fierce, elliptical, gnomic and short, Caryl Churchill's new play is an interesting return to pure writing for a dramatist whose greatest hits have been developed in work-shops and rehearsals.

A perusal of the text, published by Nick Hern Books at £4.50, confirms that not a word is wasted. Into 20 short scenes (playing time 75 minutes), Churchill has packed an explo-sive allegory of the historical transatlantic alliance in the shifting relationships of an American husband and wife and an English brother and sis-

As usual, the jabbing exchanges have a quality of stychomythia in Greek trag-edy, and another stylistic hall-mark, the overlapping dialogue, creates both texture and tension on stage. The quartet of long lost cousins indulge in the most splendid genealogical babble, while the quarrels and disagreements that sour the later episodes are symptoms of a deep linguistic and sociological confusion.

The pattern of the piece reminds me of earlier plays like *Traps* and *Owners*. There

is a dream-like bravado about the arrival of Lance and Vera in Scotland to chase up a drowned antecedent. The Brigadoon connection is established with a refrain from "The Heather on the Hill" as they drive through a split screen country view. Their British stay is enlivened with sex and violence. Phil, in the East End, kisses Vera passionately on the mouth. In a pub, he spies an evil man, and the quartet is later trapped, as in a photograph, above a blan-keted corpse they will dump in

Epping Forest.
The landlord has been murdered, but we never really know if Phil's deed is a just crime or psycopathic flurry. It just happens. The first ten scenes in Britain are brimful of sudden emotional incontinence. The kiss, the quarrel, the crying at breakfast after a disavowal of greasy fried eggs. The second half, in America, begins with Vera confessing to a shrink. Then Lance confesses to a friend.

Phil is killed in a road accident (he steps off the pavement looking the wrong way, as did the American director Alan Schneider at Hampstead Thea-

tre a few years back), and the evening accelerates as a condensed travelogue for Jaq. She falls in with a Born Again hitchhiker and his mother and commits the show's second murder, pushing a professor off a hill when he progresses from bitching his dead wife to ordering her to remove her blouse. What happened is characteris-tically revealed half way through the next scene. Churchill's narrative is a haunting exercise in delayed chronology. This strange, jangling and often very funny play is superbly directed by Max Stafford-Clark, very well designed by Peter Hartwell and per-formed with confident expertise by Carole Hayman and Philip Jackson as the Americans, and by Saskia Reeves and David Thewlis as the ali-

neated, jumpy English siblings. Gillian Hanna and Alan Cordu-

ner also populate the snap-

shots. Powerfully coded, but not obscure, the play also

encourages a rare sense of the-

atrical and aesthetic experi-

mentation.

Michael Coveney

Orchestre National de Lille

The Lille orchestra and its founder-conductor Jean-Claude Casadesus brought an enterprising programme to the South Bank on Tuesday: too enterprising to draw the house they deserved, in fact, though their sponsors Elf Aquitaine had evidently made helpful nade evidently made neighbor efforts. Perhaps the intended soloist, the solendid Russian violist Yuri Bashmet, was to have been the main lure; but he is not a household name here (no violist is), and in the event he was anyway indis-

Berlioz's Harold in Italy boasted the Israeli-Canadian Rivka Golan instead, another potent musician with more dramatic flair than the viola usually inspires. Her opening Adagio, uncommonly broad and intense, seized the atten-tion at once, and thereafter she disclosed new expressive

ment; that memorable Berlioz trouvaille should be delivered straight.) Casadesus proved a lively accompanist and his orchestra notably well-balanced, though the closing Brig-ands' Orgy hardly matched the "frenetico" prescription.

Berlioz was preceded by Xenakis, whose 1987 Tracees had its British première. It filpoints in every section. (I doubted, however, that the famous Ponticello arpeggios in the Pilgrims' March gained by expressively wayward treatled barely more than five min-utes with huge apocalyptic

which is Xenakis's special weapon; one could never mistake the piece for mere overbearing noise.
So too in Dutilleux's First

Symphony, a work which probably rewards hindsight — for in the light of his mature and late music, it seems simple but wholly characteristic — better than it did its first audience in 1951. Then, the original cut of the material must have been less striking than the coolly conservative forms in which Dutilleux cast it: Brahmsian,

even, at a time when the answer to "Aimez-vous Brahms?" was a universal Gallic "non!". The dry clarity of Casadesus' exposition was apt and cannily effective. We got a charming period-discovery as well; the overture by Charles-Simon Catel (1733-1830) to his opera Semiramis, professionally skilful, displayed imagination considerably beyond rou-tine – as did this whole concert.

David Murray

ARTS GUIDE

EXHIBITIONS London

The Whitechapel Art Gallery (in collaboration with the Fundacio Joan Miro, Barcelona). Joan Miro: Paintings and Drawings 1929-41 Daily except Mondays until April 23 — sponsored by Citicorp/Citibank.
The Hayward Gallery, Leonardo da Vinci: Artist, Scientist, Inventor. The most comprehensive exhibition ever staged of the drawings of Leonardo, including 88 from the Royal Library at Windsor, Daily until April 18. The Hayward Gallery, La France: Images of Women and Riess of Celebration of France, the Revolution Revisited, Daily until April 16: then on to the Walker Art Gallery, Liverpool, May 3 to June 11.

Grand Palais. The French Revo-lution in Europe. A vast exhibi-tion organised by the Council of Europe tries to situate the French Revolution in the social and political context of Europe as a whole. Closed Tue, Late opening night Wed. Ends June 26 (£2895410). Grand Palais. Paul Gauguin.

Grand Palais. Paul Gaugnin.
Coming after Washington and
Chicago, 250 works from all over
the world form an important
retrospective of the legendary
Until April 24, closed Tue; late
closing night Wed (42 96 58 30).
The Louvre. The glass pyramid,
built by LM. Pei, the Sino-American
architect, has opened to the
rubble as a dramatic entrappa public as a dramatic entrance to one of the world's most

Com, Mon and Wed until 9.45pm, closed Tue. The Louvre, Les donateurs do The Louvie. Les donateurs du Louvie. Aptily, the newly refurbished museum inaugurates the 1,200 square metres of space created underground for temporary exhibitions by engaessing gratitude for the generosity of donors throughout its existence. 12am to 10pm, all days except Tuesdays. Endr August 21. Entrythrough the Pyramid, Hall Napoleon, Niveau Accuell. Bluste Jacquemart-André, Russian historical costumes. Leningraf's Hernitage Museum has

grad's Hernitage Museum has lent 200 exhibits from its treasure irove of historical costume dating from 1700 to 1914. 158, Bid Haussmann. 12 voca 2 22

dating from 1700 to 1914. 158, Bid Haussmann, 12 moon-6.30pm; mads May 31.

Musée des Arts Decoratifs. The intimate world of Alexander Calder, some 300 works, most of that pitts to family and friends and, as such, exhibited for the first time, show the inventiveness and sense of humour of the sculptor. Ends May 21. Closed Mon and Tue (42603214)

(42603214) Mosée d'Orsay, Paul-Kmile Minsée d'Orsay. Paul-Emile Miot's photographs from Tahiti 1889-1870 show the melancholy reality behind Gauguin's dreams of an emits paradise. Closed Mon, ends April 23 (404 94814). Minsée du Lazembourg. Trea-sures of Gallo-Roman Silverware. The splendour of Roman Silverware. The splendour of Roman Silvers-miths' work is brought to life by the rich finds on the territory of Roman Gaul. 19-rue de Vaugi-rard (42342595). Closed Mon, ends April 23.

Stedelijk Museum. The first

major retrospective of the work or Kasimir Malevich combines loans from leading Soviet gal-leries with the famous holdings of the host museum. Rinds May

22. Van Gogh Museum. Prints, drawings and gousches illuminate the work of Gauguin's followers who banded together under the name Les Nabls. Ends May 28.

Pains des Beaux-Arts. Art Deco in Europe. Toes-Sat, closed Mon. Ends May 28.
Musée Eoyaux d'Art et d'Histoire-Thet – Terror and Magic, sculptures and paintings of lamaist gods on loan from the Musee Guimet, Paris. Closed Monday ends May 14 (783.9610).
Banque Bruxelles Lambert.
Womea, at the Time of the French Revolution – daily, ends May 15. Gaierie CGER. The Heritage of the French Revolution. tage of the French Revolution 1794-1814. Daily, ends June 11.

Frankfurt

'Je Suis le Cahier', the sketch-books of Picasso. This exhibition of 40 sketchbooks and around or 40 Septembooks and around 200 paintings, organised by the New York based Pace Galkery and sponsored by the American Express company, will have its second stop here in Frankfurt on the European tour. Ends May 28.

Schira Kunsthalle und Kunstverein, Am RömerbergProspect 89.
Peter Weiermair director of
Frankfurt's arts association has
again chosen a wide variety of
artists with around 80 painters
and schlotors from 15 different

89. Vands May 21.

Fritz Koenig. 35 scriptures worked in iron, 70 script pictures and 80 drawings by the German artist Fritz Koenig, born in 1924 are exhibited until May 1. Akademie der Künste, Hanseatenweg 1). Willi Baumeister (1889-1955).

To commemorate the 100th anni-versary of the German abstract artist's birth there are 140 works from all periods of his working life to be seen until May 28. Nationalgalerie, Potsdamer-Strasse 50.

The Bawag foundation, run by the Bank filr Arbeit und Wirt-schaft in the beart of Vienna is exhibiting works by the young Austrian painter, Kurt Welther. One of his hallmarks is his sym-nathetic sworation of provincial. pathetic evocation of provincialism. Ends May 6.
Museum for Applied Arts. Amstria's rebellious artists of the 1960s have their onw exhibition here entitled, Aktionsmalerie-Aktionismus, Wien 1960-1965. Ends May 15.

May 15.
Secession. There is always some Secession. There is always some enhibition by Austrian artists on show here. But it is also worthwhile to go downstairs and see Klimt's Beethoven Frieze, which has been restored to its original place. The Secession, home of Vienna's fin-de-stecle painters, has been wonderfully restored.

The Kunstforum, a new art gallery run by the state-run Leav-

lery run by the state-run Lean-derbank, makes its debut with the Leopold collection, Well worth catching. Ends June.

Palazzo Braschi. Views of Rome by Giambattista Piranesi: 93 oy thatmandar Trainear Sengravings by Piranear and con-temporaries (including his son, Francesco and his maestro, Gin-seope Vasi) covering the years 1745 to 1778 at a magical period in the city's history. Until April

New York

Pierpont Morgan Library. Master drawings borrowed from Hol-land's oldest imaseum, the Teyler in Haarlem, focuses on work by Michelangelo, Raphael, Golzius, Rembrandt and Guercino among 100 risess from the 16th and 17th nemoratist and Guerrano among
100 pieces from the 16th and 17th
centuries. Ends April 30.
Museum of Modern Art. In
advance of its arrival at London's
flayward Gallery in November,
the first retruspective of the
work of Andy Warhol since 1870
currents all his work from the surveys all his work from the 1950s, covering the Campbell's Soup cans, silkscreens on canvas of Elvis, Jackie Kennedy, Marilyn Monroe and other movie stars, as well as paintings and numerous self-portraits, Ends May 2.

Washington

National Gallery of Art.
Cézanne: the Early Years.
Already seen at London's Royal
Academy of Art and the Musée
d'Orsay in Paris, the exhibition
comprises 65 oils and 35 drawings showing Cézanne's proto-impressionist techniques from 1859
to 1872. Ends April 30.
National Gallery. More than 160
objects from the Fizzwilkem objects from the Fitzwilliam Museum in Cambridge include paintings by Titian, Guercino,

April 7-13 Rubens, Van Dyck and William Blake. In addition illuminated

manuscripts, ceramics and bronzes, Ends June 18.

Art Institute. As part of a national tour, 67 rare ancient Greek sculptures, bronzes, and painted terracotta trace the development of the human form in art from the tenth to the fifth uries BC. Ends May 7.

National Museum. Screen Paint-ings of the Muromachi Period (1334-1573). The Muromachi Period corresponds to the Renais-sance in Europe and much of its art was produced under the influence of Zen Buddhism. Closed Mondays. National Museum of Western Art. Masterpieces from the Vati-can. A somewhat random selec-tion of paintings and sculptures, chosen to demonstrate the devel-opment of western art from

chosen to demonstrate the development of western art from ancient Greece to the Renaissance. Closed Mondays.
National Museum of Modern Art. Odilon Redon. A major retrospective featuring more than 200 paintings, prints and drawings by the great French Symbolist, attractively arranged by subject matter (monsters, angels, apparitions etc) rather than chronologically. Closed Mondays. Hara Museum, Kitashinagawa. Hara Museum, Kitashinagawa. Hara Annual IX. Recant works by ten young and upcoming Japanese artists: an opportunity to view trends and developments in contemporary Japanese art. in contemporary Japanese art.
The museum was renovated recently. It is closed on Mondays. **SALEROOM**

Attractions of Islam

The series of sales of Islamic works of art in London this week is going rather well. This sector has had its problems in recent years but yesterday morning Sotheby's brought in £785,983 with less than 15 per

The star lot was an Ottoman gilt copper chanfron of the 16th century, which sold for £39,000 as against a top estimate of £30,000. A chanfron is the piece of armour worn by a horse to protect its head, and this example carries the mark of the Ottoman Court Arsenal. The same collector paid £38,500 for an Ottoman silver gilt bowl, six inches in diameter, dating from the reign of Suleyman the Magnificent in the early 16th

century.

Another active private buyer paid £27,500, three times fore-cast, for an Iznik pottery dish of the late 16th century, splat-tered with reds, blues and greens, and £22,000 for a simi-lar dish. The sensation of the sale was the price of £23,100 which secured an Armenian ewer, carrying the date 1179, or 1765 AD. It is cobalt blue and doubled its estimate. This is a rare item, but Armenian ceramics have rarely sold for more than £1,000 in the past.

An Ayyubid silver inlaid brass ewer base, probably made in Syria in the early 13th century, fetched £20,900. An

interesting item was a mid

18th century ceramic lemon squeezer, in blue, virtually identical in shape to today's squeezers. The Turks con-sumed great quantities of lemon juice in the preparation of lemon sherbet. This example, one of only half a dozen of its type known, quadrupled its forecast at £3,850.

A minor print sale at Christie's brought in £153,450 in the morning session with just 6 per cent unsold. The Milkmaid, a 1510 engraving by Lucas van Leyden, tripled its estimate at £4,400.

There were some impressive prices paid at Christie's major jewels auction in New York on Tuesday which totalled \$21m.(£12.4m). The top price was the £1.14m paid by Graff of London for a single stone fancy blue diamond ring with a blue diamond weighing 7.05 carats. The National Art Collections The National Art Collections
Fund has made a substantial
donation of £100,000 to the
Usher Art Gallery in Lincoln
which is trying, by June 1, to
raise the £1,922,250 needed to
keep Benjamin West's portrait
of Sir Joseph Banks in the UK.
Benks a local Viscollection

or Sir Joseph Danks in the UK.
Banks, a local Lincolnshire
landowner, was a companion
of Captain Cook on his voyage
to Australia and the leading scientist of his day and the NACF contribution should galvanise the appeal.

Antony Thorncroft

FINANCIAL TIMES

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Thursday April 13 1989

The US oil conundrum

THE ALASKAN oil spill has sharpened to a razor's edge the debate over whether to open the Alaska National Wildlife Refuge to drilling by the oil industry. This is an area of unique natural beauty, but it is also one of the world's last high potential, unexplored

The debate has, however, done little to focus attention on how the US is to construct a satisfactory energy policy. The US's dependence on imported oil is growing rapidly. Too much should not be made of this fact, however. It is questionable whether American security will be adversely affected, at least as long as it has access to other sources of oil in the Western hemisphere. The impact on the current account should not be exagger-ated either, though it implies

an enhanced effort to produce exports and import substitutes elsewhere in the economy. Such adjustment should be possible in the longer term. After all, it is industrial countries with no oil - such as Japan and West Germany that have strong current account positions today.

The priorities for the longer

term are to develop and use the US's resources efficiently. while minimising adverse effects on the environment. The priority for the shorter term is to limit instability in demand. Accordingly, the US needs to remove fiscal distortions adversely affecting the production of oil, while making greater use of consumer taxes on petroleum products, to smooth demand and constrain its growth.

High oil prices

President Bush took an important step in January when he proposed improving incentives for oil production. Until now, benefits granted under certain tax provisions have been seriously diluted or erased under other provisions aimed at obtaining minimum tax payments. The rules were fixed in an era of high oil prices, the aim being to squeeze revenue out of the oil

industry. Faced with an unresponsive system of oil taxation and operating in an era of unstable and weak prices, the big oil companies are redirecting their exploMany independent companies have gone out of business. What is needed is not subsidisation of oil production, but a tax system that allows better recovery of the costs of oil exploration and production.

Nevertheless, it is on the demand side that action is most needed. The simplest measure would be to raise the federal gasoline tax. Gasoline is now so cheap and gasoline consumption so small a propor tion of personal income that US consumers have grown insensitive to prices.

Reducing consumption

There is a growing consensus that gasoline consumption ought to be reduced, for both environmental and economic reasons. The principal current method of encouraging this change is to mandate higher average fuel economy stan-dards for car makers (though this programme slipped during the Reagan years). But the pro-gramme is a cumbersome distortion of the market. It places an unnecessary burden on automobile companies, which can build small, efficient cars, but cannot sell them at a profit. Higher fuel costs would be a much more effective and appropriate incentive.

There would, of course, be unattractive consequences. An increased tax on gasoline consumption would be regressive, and would also have an uneven impact across the US. But these economic costs would be more than outweighed by the benefits: in particular, the tax would contribute significantly to raising new revenues for the US Government (about a bil-

lion dollars a penny, gross).
So far as opening the Alaska
National Wildlife Refuge to
exploration is concerned, the
technology exists to allow exploration and production while causing little long-term harm to the environment. The cost would be enormous, and the regulatory regime to enforce environmental protec-tion would be onerous.

Acceptance by the oil companies of such constraints would be one indication of whether the area is as promising as claimed. The problem is that the oil companies first have to be trusted to do what they promise, something that may be impossible following the

The price of glasnost

THE HEAVY pressure needed to integrate the more than 100 nationalities which occupy the 15 republics that make up the Soviet Union, and to dissolve the potentially explosive gases of nationalism, is never more evident nor more dangerous than when it is being released. The Soviet Union is showing all the symptoms of a particu-larly acute attack of the bends. The nationalist eruptions already seen in Armenia, Azer-baljan, Estonia and now, Georgia, may be only a mild fore-taste of trouble to come.

Taik of the disintegration of the Soviet Union is probably unnecessarily alarmist or at least premature but, as is becoming daily more evident, the dangers should not be underestimated. The safest place for a patient suffering from the bends is a decompression chamber where the easing of pressure can be controlled to minimise pain and risk.

Heartening though it may

have been to see the Soviet Union conducting an unexpect-edly free election last month with the electorate joyfully thwarting the Communist Party, the ensuing rush of fresh air is not helping President Gorbachev to subdue his already over-exhilarated people. Street violence in Armenia and Georgia still prompts the old knee-jerk reactions of the pre-Gorbachev era: the use of troops and curfews providing a clear indication of the inability so far of political reform to strengthen and stabilise the Soviet state or to educate either to its people or its lead-ers in the ways of democracy.

Peaceful resolution

President Gorbachev, following in the reformist wake of Nikita Khrushchev, cannot be unaware of the risks ahead and of the over-riding need to dis-play calm and unshakeable confidence in the effectiveness of his reformist policies despite the absence of overnight results. His next task must be to construct a decompression chamber for Soviet society an atmosphere in which there is no room for violence or lawlessness either in the uphold-ing of official policy or in the expression of dissent; provid-ing a structure within which

nationalist aspirations can find legitimate expression and repentation; and institutions for the peaceful resolution of conflict arising from age-old rivalries between the more than 100 nationalities.

Nationalist eruptions in Armenia, Central Asia and the Baltic states have provided useful pointers to the Gorba-chev administration's ability to deal with what is increasingly seen as the major challenge facing the eastern bloc in the coming decades.

Chain reaction The imposition of martial

law in Nagorno Karabakh as the Gorbachev answer to the Azeri-Armenian conflict suggests that the present Soviet leadership has a long way to go and much to learn if it is to survive the big challenges. Regional squabbles and power ruggles in the Caucasus, the Baltic states or the central Asian republics do not strike at the structural heart of the Soviet Union. But a chain reaction of nationalist explosions across the three big Slav republics – Russia, Byelorus-sia, and the Ukraine – would be an entirely different matter. a crisis which there is no reason to believe the present lead-

ership is capable of controlling. The Soviet elections have oosted Mr Gorbachev's international standing not only because of the convincing majorities enjoyed by his sup-porters but equally because of the uninhibited, fearless way the voters took to the streets to proclaim their political allegiances. This indicates a new degree of trust between rulers and ruled in the Soviet Union.

The use of military force on the streets of Tbilisi, or in the resolution of future conflicts between society and state, will not strengthen that trust. It can only undermine the confidence in Mr Gorbachev's deter-mination and ability to build a new state that was so evident

during the election campaign. Finding a formula which will reconcile the interests of the Soviet state with those of its constituent Republics and nationalities is likely to prove as difficult a task for Mr Gorbachev as he faces in the eco-

Christopher Bobinski in Warsaw on the new political landscape

moved so fast in the past few weeks that many people are find-ing it hard to get their bearings. Take the secret police, for example. On Monday a police colonel had been told, as usual, to stop Mr Leszek Moczulski, the head of the radical KPN months from helding a present group, from holding a press

Usually on such occasions the colonel is waiting inside to turn the journalists away when they arrive. On Monday he was late, and the press conference started without him. Finally, he arrived to tell everyone to leave - but he did it without conviction. After all, a few days earlier, on April 5, roundtable agreements had been signed with Mr Lech Walesa and Solidarity, once denounced as dangerous radicals. Who was to know if the KPN

wouldn't soon be just as respectable?

In the end, everyone left. But the colonel's hesitant manner gave Mr Moczulski a chance to say that his group would be running in the elections agreed as part of the round-table

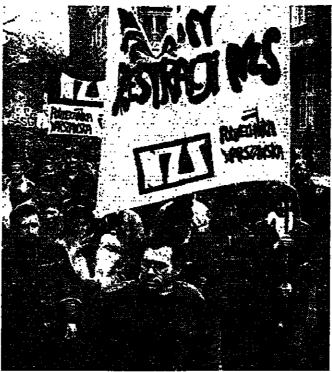
This package of reforms promises, at the very least, to change the country's political landscape. As the secret policeman's behaviour indicates, it is already changing the psycho-logical atmosphere. And, with the Soviet leadership under Mikhail Gorbachev apparently prepared to accept the changes, there are no hints of pressure on Warsaw to modify its policy, no rumble of tanks on Poland's frontiers, no minatory visitors from Moscow. Indeed, the travel is likely to be the other way: Mr Lech Walesa, Solidarity's leader, says he wants to visit Moscow to explain the Polish situation. (The requisite invitation has yet to come; his first visit will be to Rome instead, to see the

Meanwhile, it is not at all easy to divine how far Poland's political changes will go. The round-table agreement brings Solidarity back as a legal trade union, along with Farmers' Solidarity and the NZS independent students commission. pendent students organisation. A new parliamentary chamber, the 100-seat senate, is to be set up alongside the present 460-seat Sejm (pronounced "same"). Poland is also to have a strong executive president. Elections to the new parliament are to be held on June 4. The authorities are banking on the fact that Solidarity will have very little time to organise. The elections to the senate are to be free, if not entirely fair. Two senators are to be elected from each province (three from Warsaw and Katowice). With the urban provinces in a minority, the arrangement favours the countryside and the small towns.

As for the Seim, the authorities struck a deal with Lech Walesa and his negotiators that 35 per cent of the seats will be allocated for non-party candidates to compete among themselves for. The rest will be divided up among the estab-lished parties, led by the com-munists, who for the first time will not enjoy an absolute

Here Solidarity is weak. The

official candidates a better



nbers of a newly legal union: NSZ students in Warsaw

Poland's free vote

majority in the lower chamber. Both chambers, once constituted, will elect the President. It can be assumed this will be General Wojciech Jaruzelski,

the present Party leader.
Last weekend, a group of academics and well-known artists who until now have acted as Lech Walesa's advisory committee agreed to front the elec-tion campaign for Solidarity. Union activists, who have yet to rebuild their organisation, are wary of the whole exercise. Lech Walesa, conscious of the pitfalls of getting too involved in the system, continues to repeat that he will not stand in the elections. Nevertheless, the meeting conceded that ultimate decisions on nominating the 260 candidates which the opposition will field will be in the hands of Mr. Walesa and the union's top leadership. This means that Mr Moczul-

ski, who wants to put up 50 candidates, will have to per-suade Solidarity to give him some seats to fight, or he risks clashing with the union and splitting the opposition vote. Other groups, such as the small Socialist Party, which are thinking of putting up a handful of candidates will have to do a deal with Mr Walesa's

At the election the opposiagainst well-known establishment names - as in the Soviet elections - but on little else

"We have no structures, lit-tle money and scant access to the mass media," says Mr Bronislaw Geremek, a key fig-ure in Solidarity. He was speaking to leaders of the NZS students union; its 30,000 supporters will be crucial in providing the campaign's infantry.

Also in Solidarity's favour is the power of its name, and the hope that voters will remember the names Mr Walesa tells them to vote for.

Mr Andrzej Wajda, the film director who has agreed to run

the Solidarity propaganda effort, explained the costs to the election committee. "I need \$60,000 (£35,500) for equipment and \$8,000 and zl 4.5m (£4,100) for the first two weeks," he said. "Remember a 15-minute video costs 215m," he added. Ironically, given the Solidarity leadership's social democratic inclinations. Mr. Andrea.

cratic inclinations, Mr Andrzej Machalski, from the free market economic action pre group, has been asked to organise the campaign itself. Meanwhile the Polish Government is pressing ahead with its programme of economic change. It says it will close down loss making factories and costly coal mines, and

promises to attract foreign investment through the new joint venture law. But with an eye to the elections and the 20 per cent burst in inflation since the beginning of the year, the Government is promising - for the moment at least - to hold back prices. This puts it in a dilemm

because the signs are that meat production will fall sigare raised. Farmers' protests began last month. By this week they had spread to 32 prov-. The countryside's political importance has been strengthened by the composition of the new senate. The Government is saying that farm procurement prices will be raised early next month, and price controls lifted soon

This would end the monop-

oly over food distribution. But it would also mean that food prices for consumers would go up, presumably after the elec-tions. If subsidies were to be removed according to govern-ment plans then meat would cost some two and half times more than it does now.

It can be assumed that wage increases would compensate consumers for the price rises, but nevertheless the operation risks provoking serious unrest. While the farming unions both Farmers' Solidarity and the official agricultural trade union - support the policy, Solidarity and the official OPZZ trade union movement can be expected to resist.

Indeed, both Solidarity and

OPZZ, their rivalry increasingly fierce, recognise that inflation is now the main issue for the man in the street. They are at loggerheads on how to have falls in the living standards componented.

dards compensated.

The signing of the round-ta-ble agreement was accompan-ied by some last minute drama reflecting the mounting rivalry between the two groups. Soli-darity settled in the round-table discussions for a formula that reflects only 80 per cent of pay rises in wage increases;
OPZZ wants 100 per cent compensation. Details of the compensation system are still to be
worked out, and the dispute looks set to continue on the shop floor level as well. There would be an economic

breathing space for the Gov-ernment were the burden of servicing Poland's \$39bn of card-currency debt to be eased. Western governments have welcomed the round-table accords and some, including the US, have hinted at the prospect of some \$250m of new

trade credits. Prominent western visitors like President François Mitterrand are expected in Warsaw in the coming months. Their arrival could be accompanied by some debt relief, although the Government this week warned Poles not to expect too much help from abroad. Mr Jerzy Urban, the Government spokesman, urged them to rely instead on their own efforts to improve the economy. The round-table accord has

brought détente of sorts between the authorities and Solidarity, and officials are hoping that this will stabilise Poland's political situation.
"We are in control of social managers," and My Alexander. processes," said Mr Alexander Kwasniewski, an upandcoming young minister, at the close of the round table. He meant that in the past Polish leaderships had waited until crises were upon them before taking steps; this time, he implied, changes had been implemented in time to avoid a crisis.

But inflation promises to

exceed 100 per cent this year and supplies of consumer goods will be low. The result-ing popular dissatisfaction could bring a serious setback for the authorities at the election, or serious unrest later in the year. In either circumstance, Lech Walesa and Solidarity could be forced by events to drop their present moderate approach. That would lead to an outright chal-lenge to the communists' right to rule — with incalculable consequences for Poland and the whole of Eastern Europe.

BOOK REVIEW

Birth of a US commitment

of the signature of the North Atlantic Treaty has spurred a mood of re-evaluation on both sides of the Atlantic. The "Gorbachev factor worries Washington. West Germany is divided over the re-updating of Europe's nuclear defences. Nato seems irrelevant, its supporters frozen into the attitudes of the Cold War. The appearance of this volume of official British documents, covering the four months in which in the aftermath of the North Korean main or the North Korean attack across the Sath parallel, the question of German re-ar-mament was first raised, will do nothing to resolve these worries. It provides, none the less, a fascinating insight into what was a critical period for

British policy makers. No one remembers now that for the first years of Nato's existence, there were no American troops committed to Europe's defence. What lew US units there were in Europe were under orders in case of Soviet attack to hightail it for the Channel and the Pyrenees. Korea changed all that. But the American offer to commit troops to Europe's defence rather than to a second liberation, with which this volume is concerned, has a pricetag, a German contribution to Europe's defence, in short the recreation of a German Wehrmacht only five years after

D.day. In military terms, nothing else made sense. Europe's only existing military forces, the armies of the Brussels Treaty organisation formed in 1948 could only defend the line of the Rhine, abandoning West Germany and the northern Netherlands. The Soviets had already endowed the East German state with a militarised police force, the Bereitschaf-ten, quite capable of crossing over into Berlin or Western Germany and winning any resulting civil war. Britain pro-

posed to allow the Bundesre-publik a similar force. The American offer, arms, equipment, men and money swept all this away. The Brit-ish cabinet thought the price of German rearmament worth paying, as did all the other Nato states save France. The French cabinet, driven by the hard-line Socialist minister of defence, Jules Moch, did not. Out of the resultant deadlock there emerged the Pleven plan for a European army, with a European defence minister, a conspiracy between the Euro-pean federalists around Jean Monnet and Robert Schuman, scheme drafted without any consultation with the French military. German units were to be incorporated into this army at the regimental level.

The idea struck the British

cabinet as lunacy. Churchill said that it would be "a stodgy amalgam." Bevin, ill and soon to die, saw something more sinister, a new attempt to create a neutralist west Europe. He did not seem to have been

DOCUMENTS ON BRITISH POLICY OVERSEAS Series II, Vol III German Rearmament, Sept-Dec 1950
Edited by Roger Bullen
and M.E. Pelly
Hasso, 138,69

aware that the American offer of troops was only intended as a temporary measure, until German troops could take their place. Attlee controlled Beving but the British cabinet could not, or did not, dare support the French against Washington, and Britain was driven. further into isolation from France and from the European grouping out of which seven

Common Market.

This superbly edited volume, the work of the late Dr Roger Bullen, whose death is a great loss to British scholarship, offers a fascinating picture of the interplay of personality, institutional fixed minds and the inner workings of the Whitehall machinery. We find the Treasury confronted with a carefully thought out proposal from Sir Oliver Franks in Washington, designed to avoid further financial dependence on Amèrica, just as carefully rejecting it on largely a priori grounds. We find Bevin expanging from the record proposals to set up a German stay-behind guerilla warfare operation to operate in the event Soviet forces overran Eastern Europe. One misses only the picture of Soviet intentions and capability pro-vided by British intelligence, and the reasons for the much greater source of urgency which seems to have informed London while leaving Washington and Paris untouched. Clement Attiee, here as else-

where, emerges as much more than primus inter pares in a cabinet weakened by Cripps's loss and Bevin's flagging powers. The volume ends with his triumphant visit to Washington at the height of the Korean crisis and the assurances he then won that Anglo-American partnership remained the centre of western defence.

Such assurances meant different things to their American and British partners. Nor were they to endure in the form they were given; Americans made the transition from "Anglo-American" "Euro-American" only too eas-ily. But American forces remain in Europe to this day. And Nato is the shield behind Britain, as so often, hlundered on to what turned out to be the

Donald Cameron

The author is Stevenson Pro-fessor of International History at the London School of Eco-

only right course.

Buzzing Bauman

■ Bob Bauman, to use one of his favourite expressions, was feeling good yesterday. As one of the growing number of American managers who have made good in London he had helped to stitch up the deal which promises to put him in day-to-day charge of one of the world's biggest health-

care groups.

Bauman is an American marketing man who is chairman of Beecham, the UK drugs company. Always assuming yesterday's merger agreement with SmithKline Beckman of the US comes off, he will become chief executive of SmithKline Beecham, the mid-Atlantic enterprise that is due to emerge from the combined

Bauman came to Beecham nearly three years ago after it had lost its way in the early 1980s and a boardroom coup removed much of the old guard at the company. He had spent most of his career in executive posts at General Foods.

Tall, relaxed Bauman, who

is 58 but looks considerably younger, comes with a well-es-tablished reputation as doer. He wields his considerable charm to good effect in public He has been known to make favourable comments about the British weather. But Bauman can also wield the axe behind closed boardroom doors. Bauman is credited with restoring profits and morale at Beecham whose commercial performance has improved sub-

stantially, He is also something of a specialist in management strat-egy. His fondness for the latest buzz-word may jar with his more measured British colleagues but his experience will come in useful in fusing the 70,000 employees of the merged

His chief preoccupation over the next few months will be to persuade the American shareholders of SmithKline. who may feel they have not

OBSERVER

come out of it quite as well as those at Beecham, to back the deal. Bauman's salary of about

\$1m puts him in the superlea-gue but he elegantly sidestepped questions yesterday as to whether this would go up in view of his new role.

Lost illusions ■ Fifteen years ago to the day I was in Beirut staying with Lucien George, a Lebanese friend who, at the time, was

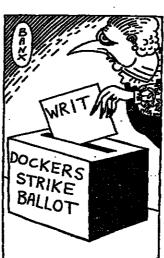
correspondent in the city for Le Figaro, the French daily. We sat on his verandah in West Beirut high over a chic Mediterranean beach club sip-ping jasmine tea and watching the country's idle and uncon-cerned rich lazing in the sun-

As we talked, news came in of a busfull of Palestinians ambushed in a Christian suburb of the city, the incident which has come to mark the start of the civil war. Lucien was virtually alone then in thinking that the killings could unleash the forces which have since caused the death of 100,000 people, untold devasta-tion and the effective partition

of his country. I called him yesterday in East Beirut, the Christian enclave to which he has moved and from where he now reports with measured judgment and

not a little courage for the evening paper Le Monde. The four-day lull in the fierce artillery war which has been ravaging the city had ended an hour earlier with a vicious exchange across the line of partition. At its height, he said, Syrian and Moslem militia gunners were firing three or four thousand shells

a day into East Beirut. Schools on both sides have been closed since Easter. When they are not cowering in undergound shelters, children



play in the street. Lucien's 10 year-old son is safely at school in Paris and they talk when they can. To see his son he has to take the ferry from the Christian port of Jounieh,

shells permitting, to Larnaka in Cyprus before catching a flight to Paris.

The two sides of Beirut are now hermetically sealed. Not even his press pass will get him to Beirut airnost three him to Beirut airport three miles away as the crow flies "The impasse, both physical and political, is total."

Electricity supplies are down to one hour in every 24. Some profit from the chaos. British and Japanese companies are competing flercely for the growing market in emergency

Over the years Lucien, like most Lebanese, has lost friends who have either been killed or kidnapped by one gang or another, never to reappear. The loss, he says, is hard to bear. What is even harder to bear, I suspect, is the lost illu-sion that somebody, somewhere will do something to save Lebanon instead of using

it either as an extension of their foreign policy or as a means of lining their pockets.

Art to art

■ Helene Ahrweiler, the new president of the Centre Pompi-dou in Paris and Elizabeth Estève-Coll, the director of London's Victoria and Albert Museum, should swap notes.

Ahrweller is facing the same turbulent start to her new job as head of one of the most famous cultural and artistic

institutions in Europe as the gutsy Estève Coll. The Centre Pompidou, an architectural aberration of glass and rusting metal built 11 years ago and popularly known as "Beaubourg", has been shut down by strike action since the end of last month. Yesterday a break-through in the talks led to the suspension of the strike but

that does not mean that Ahr-weiler's problems are over. Frustrated tourists peered helplessly inside the closed glass doors through which pass, on normal days, about

25,000 people.

The strike is about pay and working conditions as well as fears over the future of the centre. Like her British counterpart, Ahrweller is proposing to tighten the management of the centre to make it more efficient, implying a more rigorous approach to the centre's £41m annual budget.
But unlike the V and A con-

troversy, trouble was already brewing at "Beaubourg" well before Ahrweller's appoint-ment last February. Indeed, when she first arrived at the centre she was regarded by many of the employees as a

female "Zorro". Instead of appeasing the simmering unrest in the centre, her arrival appears to have fired it up. The Greek-born Sorbonne rector, a specialist in Byzantine studies, is now having to exercise her own byzantine skills to settle the conflict.

Alain Cass

On distinguishing English Gentleman.



American gentlemen,

For the observant, there have always been ways to distinguish the Englishmen from his American counterpart. Visually, you'll note that the stripe of the tie (downwards from left shoulder towards the zight) is the

mirror-image of the American. Verbally, the Englishman's braces, scarf and turn-ups translate to the American's suspenders, muffler and cuffs. Which could explain the raised eyebrows encountered by

attempting to purchase suspenders in a gentleman's outfitters A chap's nationality, then, may be simple to spot. As to whether he is also a gentleman, well, on that score volumes

could be written. But we would suggest that, whatever a man's nationality, the presence of a Gieves & Hawkes label in his clothing is a reliable indicator of the mmer man.



The mark of a gentleman.

London: No. 1 Savile Row, W1 18 Lime Street, EC3 64 Cannon Street, EC4 Bath, Cheltenham, Chester, Edinburgh, Winchester



hy has there been a change towards greater pessintism about the UK economy and about sterling? In large part, it is because conventional opinion and mainstream forecasts — which are pretty similar both in content and in usefulness whether coming from the Treasury or outside — have begun to catch up with the degree of inflation already in the system. the system

If we take the Treasury's as a point of reference - no more - we see that there was not only a big deterioration in projections for items such as inflation and the balance of payments between the 1988 Budget Red Book and the Autumn Statement in November. That was to be expected once the Treasury conceded that it had origi-nally underestimated the strength of

There was also a further deterioration in the very short period between November 1988 and the March 1989 Budget Red Book. The expected rate of increase of the Retail Prices Index during 1989 was raised from 5 to 6%. per cent, despite the non-indexation of the specific duties which should have

acted the other way. The size of the forecast intervening bulge in the RPI — for which figures are due tomorrow — was also raised from 7 to 8 per cent. The expected current payme deficit for 1989 – for what this is worth – was raised from £13hn to £14%hn. The forecast for real GDP was, on the other hand, izimmed back

Has anything happened since the March 14 Budget — or more realisti-cally since the economic assumptions behind the Budget were formulated — that suggests further deterioration?

The most obvious change has been on the world scene. Contrary to gen-eral belief the more underlying or fun-damental inflation indicators have eased back. For instance the Economist Index of world metal prices, expressed in Special Drawing Rights, has fallen by over 10 per cent in the last month, and nearly 7 per cent in the last year. But for the moment this has been dwarfed by rising all relies. has been dwarfed by rising oil prices. The dollar price of Brent Crude, for instance, is nearly 30 per cent higher

than a year ago.

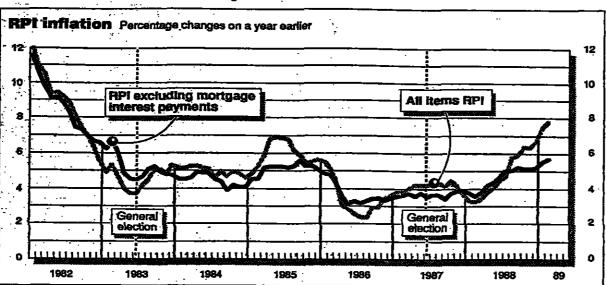
The oil price increase is heavily influenced by special factors such as the Alaskan disaster, although there may also be an element of OPEC getting its act together. The cooling of commodity prices is clearly connected with the loss of steam in the US econ-

omy.
The boy who always cries "wolf" about the US economy is experiencing one of his occasional partial vindications, although it may still turn out to be a wolf cub rather than a real recession beast. At any rate my unsolicited trans-Atlantic advice to the Adminis-tration and the Fed about what to do about it is: precisely nothing.

Perfectly stable growth without fluctuations is not a property of suc-cessful capitalist economies. A period of consolidation will give market-forces some opportunity to rectify the famous US imbalances. The Washington Institute for International Eco**ECONOMIC VIEWPOINT**

Same information, more worries

By Samuel Brittan



nomics' advocacy of a fall in the dol-lar to DM 1.30 and Y100, and of measures to stimulate demand further in Germany and Japan is worth its weight in gold as an example of what not to do. (Indeed gold may be the only acceptable way of buying the institute's study if it were followed.)

The main policy requirement is to avoid frenetic over reaction. I have avoid memories of being in New York and Washington during the last seri-ous growth pause — in the summer of 1986. Hard-bolled monetarists who had left Washington because policy was not tough enough were echoing Richard Nixon, saying that they had become Keynesian. Even Beryl Sprin-kel, the Administration's most unrepentant monetarist, temporarily swerved from a lifetime's convictions in the face of what he thought was hard evidence. The panic was all the greater because the preceding fall in

late world activity.

The roots of the worldwide resurgence of inflation lies in the loss of nerve at that time - not flerely in the US - and not in any temporary reaction to the October 1987 stock market crash, as the Finance Minis-ters' trade union would have us believe. The time lags in the latter's interpretation are far too short to be

oil prices had been expected to stimu-

the US economy - as it is about the British - is not how far it will slow down, but how far it needs to do so to put a lid on inflation. In other words, how much are labour demand and company utilisation above that consistent with stable inflation, let alone a fall in the underlying rate?

As the Bank of England has made

clear, observers of the British econ-omy are still clutching at straws. If Declining profit margins are not a long-term basis

for lower or even stable inflation. Eventually any squeeze must work its

way to labour costs

the March retail figures suggest a levelling off of sales, the pronounced deceleration of the Treasury's beloved M0 will give it wider significance. But if the March retail figures follow the February ones upwards, M0 will be laughed out of court.

The Achilles heel in Britain is the labour market, for which we will have a fresh set of statistics today. At the Treasury Committee's examination of the British Chancellor, Nigel Lawson, I found Mr Anthony Beaumont-Dark's

extra workers far more illuminating

than the chewing over the forecasts and the models which other members

of the Committee seemed to favour. The key question is how much activity will have to be reduced before such behaviour ceases to dominate the labour scene. We simply do not know the unemployment rate consist-ent with non-accelerating inflation.

The first downward influence on the underlying UK inflation rate will the underlying UK inflation rate will come from prices rather than earnings as profits are squeezed. For this to happen sterling has to be held almost at any cost. The foreign exchange reserves are here of more value for display than for major use; and if anything like a dock strike or a had set of trade figures majoraring. bad set of trade figures undermines confidence, interest rates will have to rise, almost whatever the state of the real economy.

But declining profit margins are not

a long-term basis for lower or even stable inflation. Eventually any squeeze must work its way through to

The inflation chart repays careful study. For it shows considerable fluctuations over a range of 3 per cent to well over 5 per cent since 1983 even when the mortgage distortions are removed. It will therefore not be enough for the underlying inflation lausible. anecdotes about how much retailers rate to be temporarily at say 3 or 4. Today the main uncertainty about were paying over the normal rates of per cent in the run up to the next

election. That will not be all that diffi-

To produce a real change of gear to produce a real change of gear towards a durable average inflation rate of 3 per cent — which is still a shade higher than that of France — something more significant will be required, which will need an article to itself, although there are no prizes for guessing what it will say.

he Treasury Committee cross-examination of Nigel Lawson proved, like most such long awaited occasions, a disappointment Amid much talk of the need for a further rise in interest rates and the visible evidence of a need to dip by more than £1bn into the reserves to sustain sterling in March, the Committee spent most of its time trying to catch the Chancellor out on numbers and forecasts and failing to do so. The Chancellor, for his part, instead of using the occasion for an exposition of economic strategy (which we are always told bores the floor of the House of Commons) was content to stonewall and give the impression that he would have been happy to do so all evening if Sir Terence Higgins had not brought the pro-ceedings to a halt.

The trouble is that this Committee is more booked on forecasts and formal models than the Treasury itself a fixation that puts MPs at a disadvantage against trained officials and a Chancellor who knows his material.

It is time to recognise that these mainstream forecasts, whether they come from the Treasury, or Treasury watchers outside are a snare and delusion, because they let us down at turning points when they are most

The news that the Chancellor will now be responsible for the Central Statistical Office as well as the Treasury is a disaster - and for the opposite of the reasons usually given. (One critic remarked that - in view of Mr Lawson's occasional disparaging remarks about official data - it was like putting Herod in charge of policy for children.)

Neither the forecasts nor the offi-cial estimates for what has happened are infallible. It is extremely desirable that Ministers and others should occasionally cast a sceptical eye on them - no doubt more often when the message is unwelcome, but such is life. But it will be more difficult in

future for a Chancellor who is in charge of all the numbers to play the role of public sceptic. Mr Lawson probably knows the ropes well enough to get by; but a new Chancel-lor will find himself faced by a solid phalanx of CSO forecasters and other number crunchers, whose protector and political spokesman he will be expected to be.

Instead, responsibility should have been shifted in the other direction. By this I do not mean to the Prime Minister, who has enough to do anyway, but outside Whitehall altogether -contracted to the private sector for a service fee, or at least given to semi-independent organisations at arm's length from Whitehall as occurs

LOMBARD

Waiting for BT to answer

By Hugo Dixon

BRITISH Telecom's directory The system is so congested that, according to a report last year by the Office of Telecommunications, the industry watchdog, almost a quarter of wathing, almost a quarter of calls do not even get a ringing tone. A further 3 per cent do not connect because of techni-cal failures.

This is only the tip of an iceberg. Few calls that get as far as a ringing tone are answered immediately. Furthermore, once a call is answered it takes an operator an average of 39 seconds to find the number a customer

The problem is that the present system cannot cope with the huge demands put on it. The result is waste of time, and frustration, for telephone

An obvious solution to the problem might be for BT to invest more in the service. The company already has a programme for computerising inquiries; it could add clever eatures to improve efficiency further. One idea, already common in the US, would be audio announcements, where a computerised voice answers

requests for numbers.
On its own, however, such an approach would not work. BT's experience of modernising its directory service so far has a Tantalus-like quality to it. The more it modernises, the more people want to use it, but little impact is made on congestion.

Usage is growing at 7 per cent a year – double that rate in London. Some mail order companies have employees, compiling mailing lists, continually on the telephone to the operator, the most extreme example of this is a company which asked for 250,000 num bers in one go.

Another snag with the obvious solution is that it is diffi-cult to see how BT could be persuaded to pump more money into its inquiry service. It already costs £150m a year, or 25p a call. BT has little incentive to improve it if the upshot is simply a higher bill because people use it more. BT's interests may actually be served by running the service down, to deter people from

The solution is to charge callers an economic price for using the service. That would give BT an incentive to mod-ernise inquiries, as well as being an efficient deterrent to over-usage. Customers unwilling to pay would look up the number in the telephone book. while those who really wanted assistance would get a firstclass service.

The extra revenue should not, of course, be channelled into BT shareholders' pockets, but returned to customers through lower telephone bills. In that way, people who use the inquiry service rarely — mainly residential customers would not subsidise those who use it often - mainly businesses. The best approach

would be to cut the cost of international and long-distance calls, which are both much higher than they ought to be. There are signs that this would be popular with customers. An NOP opinion poll conducted last year found that 52 per cent of those asked thought charging for inquiries was a

good idea, provided there were compensating cuts in other telephone costs. The main argument against charging for inquiries is that it would be equivalent to a restaurant requiring its custon to pay for a menu, or a railway company charging for train time-tables. Companies should provide information, which encourages people to use their service, for free, the argument

goes. Charging for that information is bad business. The analogy does not apply to directory inquiries. The cost of supplying a menu is very small compared with the cost of a meal, so the restaurant stands to make a profit by pro-viding menus free. By contrast, the cost of finding a telephone number is more than BT can expect to earn from a single call, and so it faces a loss by providing a free service.

BT knows these arguments. Indeed, the company has often said that it believes charging is right in principle. Even so, it has been holding back on charging - apparently fearful of a public outcry. Nevertheless, with most of its customers supporting the idea, BT should have the courage of its convictions, and charge.

LETTERS

Breaking up BR

From Mr G.P. Cooper.
Sir, Your article exploring the various options in the potential privatisation of Brit-ish Rail (April 10) shed light on the way interested parties are trying to counter the inchoate thoughts of Mr Paul Channon's Transport Department.

Such analysis — as demon-strated, perhaps, by Mr Chan-non's reference to pre-nationalisation arcadia - cannot escape 150 years of industrial history. The publication of proposals for a rail track authority (April 12) may give some focus; it is almost certainly the only option available if Mr Channon wishes to break up BR.

Interestingly, the Railways Companies Association (a source)

Companies Association (a sort of pre-nationalisation CBI of the railways) proposed the establishment of an independent track authority to try to stave off the post-Second World War Attlee government's aims. It failed, of course. But unless privatisation is to be an absoiute giveaway, this solution is the only way to break up BR's operational bureaucracy.

This is not so much as to

provide competition among the operators; multiple companies vying to operate individual trains on, say, one stretch of line, would create an opera-tional and bureaucratic night-mare. But it does offer the prospect of breaking up BR into its business sectors and into its business sectors and regional units, enforcing opera-tional efficiencies which would have to come from organisa-tions bidding for licences to operate specific routes.

To refer to the re-introduc-tion of competition on the lines of the old "Big Four" railway

companies is to deny the his tory of the last 40 years. The arguments for privatising ER as a discrete unit lay largely in

Sir, The announcement about the future of the Central Statistical Office (FT, April 6) seems strangely at odds with the Government's view of its role in other areas of the econacceptance of its cost structure, with its high proportion of fixed costs and the advanomy. The CSO is to have more tages of uniform operating systems. Types of rolling stock and the like do not really mat-ter, but basic intrastructures money, more people and greater powers to compel private industry to report infor-mation, in the belief that this as signalling systems must be uniform, to enable interregional operation. The Great Western Railway is the best example of uncoor-

will improve official statistics. Much of the information sup-plied to the government statis-tical agencies often has to be specially prepared for this pur-pose, outside the — generally very efficient – managemen information systems which most companies and organisations now have.

It is not surprising, there-fore, that the aggregate infor-

CSO powers expand

nation produced in this way i often incorrect. The CSO hordes about to be unleashed on British industry are unlikely by themselves to improve matters.

What is required is a more humble approach: designing reporting requirements which can be built into existing management information systems, where proper monitoring of information can and does take place. Thus the aggregate sta-tistics for the nation as a whole will be improved dramatically without imposing substantial extra burdens on industry and commerce. J.L.T. Davies. World Bureau of Metal Statis-

27a High Street, Ware, Hertfordshire.

Debt reduction guidelines

From Professor Mike Faber. Sir, It is said that every poli-Sir, it is said that every politician has his price. Thank heaven. If each stood forever on his "principles," we would never get sensible compromises on anything. The proper principle to apply to support for schemes of debt reduction by the international funcial institutions (IFIs) is that this man, has greatly improved its operational efficiency by his sector management philosophy. But the sectors do not make individual, discrete privatisation units, because of the institutions (IFIs) is that this should only be done at the

right price.

I suggest four guidelines:

The quantity of debt extinguished (or the present value of the reduction in future interest liability) as a result of an Wikeshed huyback (or conven vincial, inter-city and freight sectors would have to reflect Er-backed buyback (or conver-sion) must be sufficient to improve the quality of that iff's existing loans to the country by at least as much as the risk element in the nominal isk element in the nominal increment to the IFTs exposure to that country. If that criterion is not met, the quality of the IFTs own credit standing will decline — in the interest neither of the borrowers nor of the IFTs main shareholders.

The rate of return on the new loan to the borrower (in terms of interest and principal terms of interest and principal obligations reduced) should exceed the prospective forex rate of return from any alternative new project by at least a factor of two; and the price at which the buyback or the debt-for-fully-guaranteed swap would be executed should never be more than a small

margin above the price previ-ously prevailing in the secondary market.

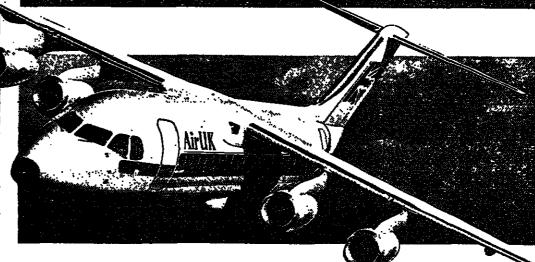
The prospective discounts to be achieved through such conversions or guarantees in respect of the commercial bank debt of any sovereign debtor should be sufficient, with other measures, to offer the prospect of extinguishing that country's debt burden overhang in not

more than five years.
That will take us to 1994. If any bank's lending policies prior to 1982 were so horrendously mistaken that even 12 years of patient treatment cannot clear up its balance sheet. that institution does not deserve to survive. ● If sovereign debtors - in despair - start to repudiate, tax authorities of jurisdictions

where the banks are domictled must accept substantial reductions in bank earnings. Any Treasury should balance such potential loss of revenue against any additional calls which may arise from the IFIs. If something approaching these guidelines cannot be realised out of the Brady proposals, the UK Chancellor of posais, the UK Chancellor of the Exchequer will be right in maintaining his principled objection to the transfer of LDC debt from the private to the public sector. But if it meets these guidelines — and any such scheme is likely to involve the commercial banks according. accepting larger discounts than Wall Street or the City are looking for — that will be the time for the Chancellor. to take the principled decision that the price is right. Mike Faber,

Institute of Development Studies, University of Sussex, Brighton.

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'My target is public transport'

From Mr Steven Berry. Sir, I am increasingly impressed by the imaginative schemes put forward by your readers, to ease traffic congestion in London. My own target would be public transport.

I recently monitored a three month period during which 69 per cent of all the trains I tried to catch were either cancelled or severely delayed. In fact (to the eventual amusement of the passengers) one particular train from Uxbridge to the City on the Metropolitan line was cancelled every day for three weeks without explanation.
Repeated letters of complaint

to London Regional Transport

result in a long wait — before being fobbed off. But the dan-ger of artificially over-crowded trains and stations abould not be under estimated. Is it not time to take pre-emptive-

dinated planning; it lived with Brunel's broad gauge for the first 60 years of its life, until the advantages (and economies

of scale) of standardisation forced its board into expensive

change, Similarly, on electrifi-cation, BR has the inherited

Southern Railway system of 759v DC. versus the standard 25ky AC overhead system that exists elsewhere. (Therefore,

for Channel Tunnel workings the existing third rail systems will either have to be dual elec-

trified or solling stock designed to run on both systems.)

enormity of shared cost alloca-

tion problems. The basis of cost allocations between pro-

more appropriately the actual

South Norlington House,

Bob Reid, BR's current chair-

tant early morning meeting, I have no choice but to leave my 6836.00 rail ticket at home and drive into the City, thus contri-buting to the traffic conges-tion. It is the only way to ensure I arrive on time. Steven Berry, Englefield, 90 Swakeleys Road,

action, before another disa

And when I have an impor-

costs incurred. Paul Cooper, ...

Ringmer, Lewes, East Sussex

FINANCIAL TIMES

Thursday April 13 1989



Fujitsu to spend £400m on UK chip plant

By Ian Hamilton Fazey in Newton Aycliffe and Terry Dodsworth in London

BRITAIN pulled off one of the coups of the decade yesterday when Fujitsu, the Japanese electronics groups, announced plans for a £400m (\$676m) semiconductor plant in north-east

England
The project, which should create 1,500 jobs in Newton Aycliffe over a five-year period, dwarfs most of the other manufacturing investments by Japanese companies in the UK. Fujitsu, which is to receive £30m Government aid for the project, is the world's sixth argest semiconductor manufacturer, with worldwide sales last year of \$2.4bn.

The decision to move into biggest inward investment European manufacturing means that the UK has attracted each of the two Japanese companies that have so far invested in the key production processfor microchips. the largest Japanese semiconductor company, with sales last year of \$4.5bn, established a plant in Scotland some years ago.

Fujitsu is following NEC into memory chips and intends to start production early in 1991 after expenditure of some £200m. It will have some 300 employees. After that, it alms to move swiftly into more spe-cialised custom-built products,

where it is currently the world

Mr Tony Newton, Trade and Industry Minister, claimed that the plant would have "valuable spin-off benefits to the electronics sector in the UK." He expected the investment to help Britain's trade balance by increasing the country's chip

exports, and reducing imports.
Fujitsu's move, partly
prompted by fears that Europe may become more protectionist with the development of the internal market programme in 1992, is expected to be followed by similar decisions from a variety of other Japanese com-panies.

Several other semiconductor groups are believed to be con-sidering production elsewhere in Europe, and Toyota, the largest Japanese car company, is expected soon to announce a decision to invest around £800m in Derbyshire in the UK.

Without these latest invest-ments, the UK has so far received about £1.5bn in inward investment projects involving 100 Japanese companies and generating some 25,000 jobs. According to fig-ures from the Japan External Trade Organisation, Europe has attracted investment of

\$3.3bn.
The increasing attention

that the Japanese electronics companies are now giving to Western Europe is expected to put further pressure for rationalisation on European compa-

It will have a bearing, for example, on the proposed acquisition of the Plessey group in the UK by the General Electronic Company and Siemens of West Germany. Siemens, the only indigenous European dynamic memory chip producer, has been one of the most forceful exponents of the need for the European elec-tronics industry to develop an alternative supply of chips to the Japanese and US.

and Lynton McLain in London

GPA GROUP of the Republic of Ireland, one of the largest and fastest-growing aircraft leasing companies, is expected to announce next week one of the biggest batch of aircraft orders ever placed, worth about \$15bn.

Mr James King, chief operations officer of GPA, for-merly Guinness Peat Aviation, said about 200 aircraft would Douglas of the US.

turers tell us this would make it the biggest aircraft order in aviation history."

and New York.

of one new aircraft a week.

who describes himself as "just a Tipperary farmer."

The initial share capital of the group was \$50,000. A recent Salomon Brothers report valued GPA at more than 51 hr.

The group is expected to announce net profits for 1988-89 of \$150m, up from the 1987-88 figure of \$101m.

The group has indicated that it could go public in the nottoo-distant future. At present Mr Ryan holds 10 per cent of GPA's shares. Other hig share.

Ten Commandments to solve a crisis

Lionel Barber on the clash of plans to tackle the US thrifts debacle

DELAY in passing President George Bush's rescue plan for the Savings and Loan industry would risk undermining the Group of Seven's confidence in US economic policy, Mr Nicholas Brady, US Treasury Secretary, said at a recent congres-

sional hearing.
This must have surprised his fellow finance ministers who would put this issue very low on their list of concerns. For Mr Brady, however, the G7 has assumed the role of bogeyman in his struggle to persuade Congress to give the President at least one policy victory. On this occasion, however, there seems no need to frighten Congress: everyone agrees the S&L debacle must be tackled urgently. They disagree on how to do it. The cost of the clean-up is

now estimated to be about \$157bn, against \$90bn when the President launched his rescue plan only two months ago. The revised figure stems from a more realistic assessment of future interest rates, and the admission by the Administra-tion that \$20bn of the cost was hidden by the Bush plan's higher insurance premiums, which are counted in the budget as revenue but which cannot be used for anything other than bank rescues.

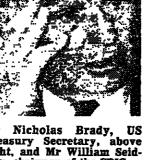
The upshot is that television has presented the S&L mess as a \$500 charge on every US citizen; the General Accounting Office has said that the main cause of the losses is crime; and the industry, which has traditionally bankrolled mem bers of Congress with heavy campaign contributions, finds that its friends have suddenly lost their voices, despite an enlarged army of professional

There are two main issues between the Adminstration and Congress, both of which are likely to be rehearsed dur-ing this week's Senate Banking Committee hearings to consider a rival plan sponsored by Senator Don Riegle, the Michigan Democrat who chairs the

The main difference between the Riegle bill and the Bush plan are that the Senator would call on the Treasury to borrow the funds required on its own account, rather than through the proposed off-budget financing through the Resolution Funding Corporation (RefCorp). The senator claims



Treasury Secretary, above right, and Mr William Seid-



man, chairman of the FDIC

either plan).

that this change would save and supervision of the indus-\$4.5bn in interest charges. try. The President plans to put Mr Richard Darman, Budget Director, has claimed in evithe new Home Loan Bank Board under the control of the dence to Congress that this Treasury; but the regional plan would pose an impossible dilemma: if the funds were Bank Boards resent any threat to their independence, while Congress is suspicious of taken within the budget, it would be impossible to meet the targets for deficit reduc-tion, while to leave any Trea-White House control.

The best hope of compromise may be to expand the powers sury borrowing off the Budget of the Federal Deposit Insurwould create a dangerous pre-cedent which would alarm the ance Corporation (FDIC), which managed the banking markets - not to mention the crisis of the mid-80s with great Group of Seven.
At the time the plan was success and within its own drawn up, immediately after

Mr William Seidman, FDIC the election campaign. Mr Dar-man argued that the real danchairman, has earned great prestige, and clearly enjoys it. A bald 67-year-old who is built ger was political: he was worried that the Democrats might insist on putting the capital like a truck and sounds as if he might drive one, he was recently asked to account for cost of the rescue on the budget (the interest costs are his rapid rise in influence. "I guess it's because I'm so handcharged to the budget under some and charismatic," he

This might enable them to create a fiscal crisis in 1990, In fact he is not only an and thereby torpedo Mr Bush's effective regulator and political infighter, but a man who thinks like the former business "No new taxes" pledge in a year of mid-term elections. Relations between the school dean that he is. Mr Seid-Administration and the Demoman was offering a persuasive 10-point plan – "The Ten Com-mandments", as he modestly crat-controlled Congress have since turned out to be a good deal more friendly, if not nec-essarily more productive, than called it - at a time when the political world was still prewas suspected after an ill-tem-pered campaign. Given the very tight constraints on the tending there was no crisis.

One of these was that super-visors should have the power to close down problem thrifts before they are actually insolvent. This principle has now been accepted. The FDIC has begun taking control of the worst cases under Mr Bush's interim plan – which also

abruptly halted the private sales to which the industry's previous regulator, the Federal Home Loan Bank Board, had been driven by its own lack of

Meanwhile, the healthy part of the industry is concerned above all to reduce the higher insurance premiums and capital requirements which would be imposed under the Bush

They argue that this would simply push many more S&Ls across the threshold of financial crisis. It remains to be seen whether any of the former friends of the thrifts in Congress are still willing to speak up for the industry.

Mr Bush has signalled that he is prepared to veto any bill which is too lenient and seems ready to harness popular out-rage at the scandal as a threat against Congress. The betting on Capitol Hill is that the two houses will have agreed on a measure by late June, and that, while the industry will get some concessions, they will not be enough to silence the complaints or risk a presidential veto. If Congress tries to go any further, then Mr Bush could have an excellent issue for the mid-term elections.

One thing is clear: whatever measure is passed will satisfy neither the industry nor some of its fiercest critics. These are the very same conservatives lation which made the disaster possible. The free marketeers now argue that the root cause of the trouble is the provision of federal deposit insurance which under deregulation has become an incentive for weak savingsbanks to speculate. They further argue that, if deregulation is to work, insurance premiums should be risk-based (one of the Seidman command-

Many Congress members, on the other hand, would prefer to return to regulation, notably raising to 70 per cent or more the percentage of loans which must be committed to housing. With the President publicly committed to resist any attempt to revive financial regulation, there is still plenty of room for deadlock before a rescue is finally agreed.

GPA group to announce \$15bn of aircraft orders

By Kieran Cooke in Dublin

be bought from Airbus Indus-trie, the European consortium, and Boeing and McDonnell Mr King said: "The manufac-

The formal announcement is to be made simultaneously next Tuesday in London, Paris

Last September, Delta Air-lines of the US placed a \$10.5bn order with options for a total of 225 Boeing and McDonnell Douglas aircraft.

Mr King would not give spe-cific detials, but said the order would reflect the market share now held by the Western world's big three manufacturers and would involve both wide- and narrow-bodied air-

Delivery of the aircraft will be over seven years up until

Several aircraft engine manufacturers will be involved in the GPA deal, including the top three manufacturers, Rolls-Royce of the UK, and General Electric and Pratt & Whitney of the US. In addition, the Interna-

tional Aero Engines Consor-tium, which includes Japanese companies and the Franco US CFM International group of engine makers will also been involved.

GPA at present owns 172 aircraft with a net value of about \$3bn. The group is oper-ating with 64 carriers in 32 The group is taking delivery

GPA is a privately owned group founded in the mid-1970s by Mr Tony Ryan, a man

GPA's shares. Other big shareholders include Air Canada, Aer Lingus, Mitsubishi Trust and Banking and the Prunen-tial Insurance Company of

Canberra risks A\$4.9bn budget hand-out

By Chris Sherwell in Canberra

THE Australian Government yesterday handed out A\$4.9bn (\$3.95bn) in tax cuts, increased social security payouts and productivity-linked pay rises.
The budget is likely to be the last before the next general election, expected before the end of this year, and involves a calculated risk of stoking an expectation expectation.

overheating economy.

The package comes as Australia's inflation rate, current account deficit and external debt are rising sharply, but Mr Paul Keating, the Federal Treasurer, insisted his strategy was the only one capable of tackling these problems while maintaining business activity

These are measures of great substance, carefully directed to those who deserve them," Mr Keating said.

and high employment.

His assertions were chal-lenged by the Liberal-led opposition coalition, which said Mr Keating had failed to address the country's fundamental problems. It called the package a "cruel hoax" because the benefits would be "gobbled up" by inflation and interest rates.

budget, Mr Riegle's plan, which also enjoys support

among House Democrats, may

well be approved.

There is, however, disagree-

ment over Mr Bush's plans for reorganising the regulation

There was little reaction in the financial markets, where concern over Australia's deter-iorating economic outlook has risen recently, despite the Gov-ernment's tightening of monetary policy to damp surging demand. On the foreign exchanges and domestic futures markets, the package was said to have contained no

surprises.
Mr Keating said the Government would alter tax legisla-tion to curb companies using offshore tax havens to evade

Australian tax. His tax cuts bring the lowest marginal rate down to 21 cents in the dollar from 24 cents, and

the top rate to 47 cents. The cuts will be paid for out of the federal Government's budget surplus in the current year of Another AS710m in increased family allowances and pension benefits is being funded with equivalent government spending reductions at both federal and state level.

and state level.

The pay rise measures, agreed with trade unions, provide for earnings increases of 6.5 per cent in 1989-90 for workers who agree to improve flexibility productivity and skills. bility, productivity and skills.
The package, which benefits
low-to-middle income families,
is directed at the heart of the

Australian electorate. Voters

are due to go to the polls some-time before the middle of next year, but expectations have grown that Mr Bob Hawke, the Prime Minister, will call an early election.

Mr Keating said last night

that "this package could only be delivered by a Labor gov-

However, analysts argued that his strategy represented a gamble, reflecting his own lack of political latitude for manoeuvre. Mr Keating has preferred the risk of a further boost to the economy rather than backing away from some of the commitments made to unions so close to an election and at a time of falling popu-larity of the Labor Govern-

Voters and analysts suspicious, Page 6; Lex, Page 20

LME to resume trading in tin

WORLD WEATHER

By Kenneth Gooding, Mining Correspondent, in London

THE LONDON Metal Exchange, whose prices pro-vide a reference point for metals contracts worldwide, is to start trading tin again on June 1 after a 3½ year break. The announcement came as

tin prices, which have already soared by more than \$2,000 a tonne in the past eight weeks, moved above \$10,000 for the first time since March 1986. The LME suspended its tin contract in October 1985. This followed the collapse of the International Tin Council, an inter-governmental organisation of producers and consumers, with debts totalling \$906m. Complex litigation, which arose after the ITC collapse when its 23 member countries refused to honour its debts,

continues. contract to be reintroduced once a complaint by Shearson Lehman Hutton, part of the American Express banking group, about the way the LME had dealt with the repercus-sions of the collapse was rejected last month by the High Court in London.

Mr Christopher Green, LME chairman, said the decision "in no way changes our strong view with regard to the responsibility of the ITC member countries to right the wrong that resulted in the suspension of the tin contract."

Commodities, Page 34

The answer lies in the chemistry

The most important question about the proposed merger of Beecham and SmithKline is also the hardest to answer. The details of the financial engineering will be immaterial after six months, and the industrial fit looks in principle impeccable. The real task is to produce a unified corporate culture: in other words, to make it all work in terms of

management.

The intention to produce a pure merger seems genuine, and there are evident attempts to produce a balance. The new company will be based in the UK, but SmithKline comes first on the letterhead; the board on the letterhead; the board will be equally drawn from both companies, and UK and US shareholders will have equal weight. But the executive structure has a 60/40 feel to it. Beecham provides the chief executive, the head of research, the finance director and the personnel director. Besides supplying the chairman, whose role seems to consist mainly of public and investor relations, SmithKline fills only one really powerful post—the head of prescription pharmaceuticals, which is half

the merged business.

Like joint ventures, full mergers are tricky territory, the more so if they are cross-border. Shell and Unilever each retain UK and Dutch boards, and have elaborate constitutional checks and balances. Asea/Brown Boveri might be thought a precedent, but one might ask how much of its culture will remain Swiss rather than Swedish. The likely tendency is for Beecham to dominate SmithKline. But perhaps this can be handled: Beecham's top management already has a strong American flavour, SmithKline morale will be low in any case, and Mr Bauman is just the man to impose formal structures and

nake them work. Financially, the deal has the same feel to it: a pure merger in form, with little or no premium for control, and a slight hias in Beecham's favour. In essence, Beecham shareholders get half the new company and £1.3bn in cash, while Smith-Kline shareholders get the other half plus a mixture of cash and spun-off equity worth, at a rough guess, £1.4bn. Applying Beecham's own multiple to the new com-pany's pro-forma earnings, the whole operation produces a total value of around £9.5bn compared to a combined market capitalisation at present of just over £9bn - and a value for SmithKline shares uncannily close to yesterday's \$631/2.

Share prices relative to the FT-A All-Share Index 1600° 1000 RMC Green 1400 600 400 1979 81 83 85 87 89

Equally, buying Beecham shares at yesterday's 615p, on a historic 18% times earnings, would buy historic earnings in would only institute earnings in the merged company on an almost identical multiple. So it all comes down to prospects: a couple of years of last growth from accelerated sales and reduced costs, and a question mark - in both managerial and product terms - five years out. There could still, of course, be some last-minute intervention: but the markets are no longer betting on that.

RMC Group

It is hard to see how RMC could have had a hetter year. The weather was on its side, and in a UK construction industry where output rose by a very healthy 7 per cent, RMC — the industry leader in ready mixed concrete - grew its own business by 18 per cent. Whereas Tarmac has been hit by its exposure to housebuild-ing and Redland is suffering from some of its earlier diversification moves, RMC has stuck to its traditional businesses and is doing very nicely. Its US operations are not doing particularly well, but they are not big enough to damage earnings unduly. Doubtless there is an element of luck in its success; but with volumes growing by at least 5 per cent this year, a prospective multiple of 9 is undemanding unless RMC's growth is about to come to an abrupt halt; which seems unlikely.

Australia '

The Australian Government seems to be readying itself for an election within the next twelve months. This is the only way that yesterday's economic statement makes sense. For a country which is running a chronic balance of payments

deficit - and one of the high-est inflation rates in the world to announce substantial tax cats seems to fly in the face of sound finance. Whereas the Government had used previous statements with good effect to reassure the financial markets, the latest measures are aimed at keeping the country's re-tive trade unions happy.

The kindest interpretation is that the latest stimulus to demand will offset any economic slowdown which materialises later this year. However, in order to maintain confidence in the Australian currency, short-term interest rates of 18 per cent are needed. For the foreign exchange markets, the big fear must be that rates will be allowed to fall as elec-toral pressures mount later this year. For equities, the outlook is not quite so bad. The main worry is that Australia's tight monetary policy will push the economy into reces-sion. However, the Australian market has substantially underperformed the rest of the world so far this year, and a prospective multiple of 8 and a 6.5 per cent yield suggest that a lot of the bad news has already been discounted.

Tesco-

Tesco's figures yesterday did further damage to two popular notions about feed retailers: that the superstore craze will end in tears, and that high interest rates will force the nation to eat sausages rather than steak. In fact, there was no sign in yesterday's results of consumers cutting back. And with underlying volume growth of 2 per cent, tales of superstore saturation appear far-fetched, or at least premature. In any case, the 17 per cent increase in earnings yes-terday showed that growth in terday showed that growth in volume is only a small part of performance. Never mind volume; still only half of Tesco's turnover comes from the new stores, in which margins are 2 percentage points higher than the present average; and as the other half is converted, the company should manage pretty safe Sainsbury-style earnings growth in the high teens for the next couple of years at

Of course, the effect of the interest rate rise on the house keeping may have merely been delayed, and maybe Tesco's accelerating opening pro-gramme is rash. But yester-day's 23 per cent rise in the dividend tells another tale, and the 5p rise in the shares, to 158p, shows the market inclined to believe it.

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investment should take our name-Kuwait International Investment Company - at face value. Given the increased scope and geographical adth of our activities, it is more appropriate to think of us as an international merchant

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FINANCIAL TIMES COMPANIES & MARKETS

Bryant Group Invest in Quality HOMES - PROPERTIES - CONSTRUCTION 021 711 1212

Thursday April 13 1989

INSIDE Health, wealth and happiness?



The world of pharmaceuticals got the news it was waiting for yesterday with details of the merger between Beecham of the UK and SmithKline Beckman of the US. Peter Marsh looks at the proposed new SmithKline Beecham, which would have annual sales of about 23.7bn, and is being heralded as "a major global force in the healthcare industry," by Bob Bauman, chief executive-designate. Page 29

Bourses begin to bite back



The European Community's stock exchanges are belatedly trying to present a more uni front towards the Euro-pean Commission in Brussels, as they face a string of new legislative measures that could seriously affect the way many do business. Top-ics on the agenda include indirect taxes,

takeover bids and insider trading. But after a meeting with Sir Leon Brittan (left), the European Commissioner responsible for stock exchange business, the boursea may be mak-ing some progress. Page 27

US shows faith in Europe

Investment managers in the US believe the UK and continental Europe currently have the most attractive overseas equity markets. About two-thirds of the 72 senior US investment officers interviewed by a New York-based research and investor relations counselling firm, thought 1992 and the removal of trade barriers represented a significant investment opportunity. By contrast, 64 per cent felt Japan's prospects were fair or poor. Page 43

Polly Peck meets its forecast



125 212 213

Polly Peck International, the agricultural, electronics and textiles group headed by Asil-Nedir, has nerrowly beaten the profits foreet of £142.5m that accompanied a £133m

turned in a pre-tax figure of £144.1m for the 16 months to December 31, with Nadir saying he would continue to try to raise the quality of earnings and to reduce dependence on any single geographical location. Page 39

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Arthur Andersen Audio Fidelity Avis Europe BDDP BMP Beecham Bond Corporation Dowding & Mills Elkem Foseco Fried. Krupp G M Firth (Holdings) Gold Fields Hay (Norman) Helene Hewden Stuart Higgs & Hiff Hillsdown Holdings Hopewell Holdings

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Nissan plans to double US capacity

By Kevin Done, Motor Industry Correspondent, in London

NISSAN, the second largest Japanese motor vehicle group, is to invest about \$490m in a move which will nearly double its US second car product line, with product with the constant of the con production capacity to 440,000 units a year. The expansion will bring Nissan's total US invest-

ment to more than \$1.25n.
The addition at Nissan's
Smyrna, Tennessee plant is a further step in the rapid expansion of Japanese motor groups capac-ity in North America which is expected to reach about 2.5m units a year by the early 1990s. Nissan has already committed some \$760m in investment at Smyrna. It began production of pick-up trucks in 1983 and in 1985

duction of a new medium-siz car scheduled to begin in the summer of 1992.

Nissan currently sells the Stanza (sold in Burope as the Bluebird and in Japan as the Auster) in this market segment in the US, but it is expected that this range will be replaced in 1992 by the new car to be produced in the US. duced in the US.

Nissan is planning capacity to

produce up to 200,000 units a year of the new range, which will bring the total vehicle assembly capacity at Smyrna to 440,000

units a year.
In the year to March 1989, Nissan produced 214,586 vehicles in the US. Production of the Sentra totalled 119,074, while output of the pick-up totalled 95,512. It said the expansion at Smyrna, near Nashville, would add about 2,000 jobs to the existing workforce of some 3.200.

Nissan also makes some components at Smyrna and engine assembly is due to begin in the summer this year with an initial output of 12,000 units a month. Nissan achieved a 50 per cent local content ratio in the US in the year to March 1988, but this is due to rise to about 75 per cent by 1991.

The Smyrna plant is also to supply all the main panel parts supply all the main panel parts for a front-wheel-drive minivan that is being developed jointly by Nissan and Ford of the US. The new "people carrier" vehicle, announced last autumn, will be produced at Ford's Ohio truck plant from late 1991. Nissan is rapidly expanding its

overseas production capacity and aims to build more than 25 per cent of its production volume outside Japan by the early 1990s. In Western Europe it is planning to invest a further \$400m in its car and commercial vehicle manufacturing activities by the early 1990s, in addition to the \$1.4bn already invested chiefly in

its 200,000 units a year car plant in the UK and its commercial vehicle operations in Spain. Last week Nissan said that it had established a new company, Nissan Distribution Service, a 51/49 per cent joint venture with Nissan Motor Car Carrier, which transports Nissan cars by sea.

The new company is scheduled to begin operations in April 1990. Vehicle storage and pre-delivery inspection work in Europe is to be centralised at Amsterdam. Vehicles will then be shipped directly to dealers instead of to distributors. Nissan said the new system was aimed at reducing distributor inventory costs and at shortening delivery times.

Eastern talks on verge of collapse By Anatole Kaletsky

in New York

MR PETER Ueberroth's deal to buy Eastern Air Lines from Texas Air seemed on the verge of collapse yesterday morning, after an acrimonious all-night bargaining session between the representatives of Eastern's stri-king unions and Mr Frank Lor-enzo, the Texas Air chairman.

Amid conflicting statements from Eastern's management and lawyers dealing with the bankruptcy proceedings, it became clear that the main sticking point concerned Mr Lorenzo's personal role.
Emboldened by a court ruling

in Miami on Tuesday night, which confirmed that the strikes against Eastern were legal, the unions were insisting that Mr Lorenzo be removed immediately from any management role at Eastern as a condition for a return to work.

With the apparent backing of Mr Ueberroth, union leaders pressed Judge Burton Lifland, presiding over the Eastern bankruptcy, to appoint a trustee to take control the airline's assets, pending completion of the sale. This demand was forcefully rejected by Texas Air. Mr Lor-enzo seemed to believe that he still held some strong cards in the bargaining over Eastern's immediate future because of his exclusive right, under US law, to propose an initial reorganisation scheme for the bankrupt airline.

The tension between the two sides and the increasing irrita-tion apparently felt by Judge Lifland became apparent yester-day morning, when Eastern's president, Mr Phil Bakes, told reporters that the deal with Mr Ueberroth and the unions had been "called off" and that a for-mal announcement would be made shortly by Mr Lorenzo.

A few hours later, the Eastern news conference was abruptly cancelled, apparently in response to a personal instruction from Judge Lifland. The judge had repeatedly stressed throughout the bankruptcy proceedings that his highest priority was to get Eastern's aircraft flying again as soon as possible and there were indications that he might ttempt to overri

management to achieve this.

Judge Lifland ordered attorneys representing Texas Air and Mr Ueberroth back into his chambers for further talks. "I don't think the deal is definitely off - all you can say is that there is no deal right now and the parties are still talking," commented Mr David Boies, the lead bankruptcy lawyer representing Texas Air shortly after the start

Daf sets date for £445m flotation

By Kevin Done, Motor Industry Correspondent, in London

SHAREHOLDERS in Daf, the Dutch commercial vehicle maker in which British Aerospace has a 40 per cent stake, are expected to raise £270m to £280m when the company goes public on the Lon-don and Amsterdam stock exchanges in June.

Close to 65 per cent of Daf shares are expected to be offered at a price which will value the company at about \$445m (\$752m). Three quarters of the available shares will be sold in the UK and the Benelux countries.

Under the flotation timetable announced by Daf yesterday, the company will issue a preliminary prospectus on May 2 together with an indicative range of offer

The final prospectus including the will be published, and appli-cations will close on June 2. Trading will begin on June 5. BAe, Dar's largest single share-holder, could raise about £100m from the flotation.

It only paid £150m last year to take over the whole of Rover Group, including the Daf stake, from the UK Government, which had injected £547m into Rover to wipe out much of its debt.

BAe and other major Daf shareholders, the van Doorne family and DSM, the recently partially privatised Dutch chemicals group, are to reduce their existing stakes by some 60 per cent. Small shareholders such as Infifon, a Dutch venture capital fund are expected to sell their

fund are expected to sell their entire stakes. BAe will remain the largest single shareholder with 16 per cent.

The issue will offer the first chance to invest directly in a leading Western European truck company. Other leading truck makers — Mercedes-Benz, Volvo, Iveco and Scania — are parts of larger groups, Remault Vehicules Industriels is state-owned.

Daf was in fourth place in the European market for trucks above 3.5 tonnes gross vehicle weight last year, behind Daimler-Benz, Iveco, and RVI It was marginally ahead of Volvo.

The company, which took over the Leyland truck and Freight Rover van operations from Rover in April 1987, produced 55,767 vehicles, including 20,508 vans, in 1988. It more than doubled net profit to F1147.1m (240.6m) from F1 63.1m in 1987, while turnover rose by 37.7 per cent to F1 5.2hn. Daf is expected to be protected from hostile takeover bids by various devices available under

board structure is a one such The supervisory board, whose main role is to nominate the management board, is bound to act on behalf of all stakeholders in the company, which are deemed to include the workforce, dealers and suppliers and not just shareholders. The supervisory board itself co-opts new

Dutch corporate law. A two-tier

The lead bank for the flotation The lead bank for the Hotanon is the Amro Bank, which will also be responsible for the issue in the Benelux countries. The issue is to be handled by S.G. Warburg Securities in the UK, while Credit Suisse First Boston will handle it in other markets, most importantly Switzerland. In parallel to the disposal by existing shareholders. DAF is still considering a limited issue of new shares to raise about £40m to help fund its future expansion.

The UK issue will take the form of a private placement to institutions, while shares will also be made available to small also be made available to small investors in the Benelux countries. In addition, Daf is also considering an employee share scheme for its 16,500-strong workforce, which could include the issue of free shares.

Mecca alters **Hard Rock** deal terms

By Andrew Hill in London

INVESTORS in Britain's Mecca Leisure Group will enjoy the main benefits of last year's £750m (\$1.27bn) takeover of Pleasurama in 1990, according to Mr Michael Guthrie, Mecca's chair-

Mr Guthrie, who said the bid

would cause some earnings dilution in 1989, yesterday had to defend Mecca's results for the 15 months to December 31, which showed pre-tax profits of £30.3m - some £4m lower than most City forecasts. Mecca's shares slipped 11p to 169p on the news. The bingo, holiday camp and nightchub group finally won its bid for Pleasurama, a catering and casino business three times Mecca's size, in October, and it

made a two-month contribution.

Mr Guthrie said the period
between September and December — which brings the companies' financial years into line -had included the slack holiday period and coincided with some dull trading in Pleasurama's casino busine

"This bid ran till the 59th day and everyone had their heads down over that. All these things meant additional challenges for

meant additional challenges for management," he added.
But he said integration of Pleasurama, and rationalisation of both groups — including 100 redundancies — had already realised £5.5m of annual savings.
Mecca has renegotiated the terms of Pleasurama's acquisition of the Hard Rock Café chain, which many believed would be sold. The deferred pay-ment is now based on continuing profits and excludes one-off prop-erty sales or royalties.

Mr Guthrie said Mecca would continue to own and operate
Hard Rock in the US and London, but management of self-contained outlets opened elsewhere
would be franchised out. Details, Page 28

French assemble Meccano buy-in

By George Graham in Paris

THE SAVIOUR of Meccano, the 88-year-old metal-construction

toy, is to pass the torch.

Mr Marc Rebibo, who took over
the ailing Meccano from General Mills of the US in 1985, has sold the company to a buy-in group led by Mr Dominique Duvauchelle, whose construction experience was on a much larger scale with the French building group Bouygues.

Invented in 1901 by Mr Frank Hornby, Meccano's original Liverpool factory has been closed for years. In the past three years, however, Mr Rebibo has returned the French operation, with its factory at Calais, to health and sales have climbed from FFr5m in 1985 to FFr58m (\$9.2m) in 1988.

Hornby, Meccano's sister com-pany and maker of the celebrated Hornby model trains and Scalextric electric racing cars, has also had a chequered financial career, but recovered to a flotation on London's Unlisted Securities Market at the end of 1986.

market at the end of 1886.

French children have long been under the impression that Meccano was a purely French product. After the closure of the UK factory, however, Calais is reconquering the British market, which now accounts for about 30 per cent of total sales.

Meccano sets are also making headway in other English-speaking countries such as Canada and Australia, as well as in the US. where its lookalike competitor, Erector Set, has been withdrawn.

Mr Rebibo, whose enthusiasm for Meccano remains undiminished and infectious, says he began to look for a buyer because the company had reached a stage where, in order to expand, it needed a different style of man-agement. In addition, running the company is no longer the "mission impossible" it appeared when he took over in 1985.



EVEN WHEN HE WAS A

BOY HE HAD TO HAVE

A BIGGER SET THAN

He will remain a board member of Meccano. Meccano will be taken over by

a new holding company, Fina-mec, 51 per cent controlled Mr Duvauchelle's investment vehicle, Financière de Serbie Management. A 40 per cent stake will be held by Initiatives et Finances, the French buy-out specialist which put together the deal, with 5 per cent each held by Initiative's shareholders, Charterhouse and Indosuez.

About a quarter of the financing is achieved through mezzanine funding, using convertible and deferred bonds.

The three main aims are to boost the overseas marketing effort; to develop sales of derivative products, such as Meccano brand clothing, which is to be tested in Marks and Spencer stores later this year; and to expand the company's plastic injection activities. Besides the plastic junior version of Meccano, it makes components for other astic junior version of Meccano,

toymakers as well as for motor and electrical equipment groups. of the new negotiating session.

Good ship Sanko returns from the edge of the world

Robert Thomson looks at plans to put life back into the once-proud Japanese tanker operator

COURT-APPOINTED custodians of Sanko Steamship, once the of Sanko Steamship, once the world's largest tanker operator and, later, the largest Japanese company to collapse in post-war history, have produced a restructuring plan that symbolises the return to the Japanese commercial fold of this one-time mayerick.

While the plan calls for the

maverick.

While the plan calls for the non-payment of 97.72 per cent of the Y695.8hn (\$5.23hn) owed by Sanko and three affiliates, a company official said the proposal would not have been made public without a nod of sympacyl from

would not have been made public without a nod of approval from the line's three main bankers, Daiwa Bank, Tokai Bank and Long-Term Credit Bank.

The Sanko collapse, and the subsequent application for court protection in Angust 1985 under the Corporate Rehabilitation Law, Japan's variant of the US Chamber II. were precipitated by Law, Japan's variant of the US Chapter 11, were precipitated by the banks' unwillingness to keep pumping funds into the Ill-fated operator. This was despite the company's strong political ties and the tradition of keeping alling companies afloat.

The three banks have good reason to harbour bitter memories of Sanko. Apart from having to write off an estimated Y233bn in loans and guarantees, the execu-

write off an estimated Y2330n in loans and guarantees, the executives and directors of the banks had their salaries and bonuses cut by up to 25 per cent for six months, a not uncommon Japaness way of apportioning blame and assuming responsibility. In fact, most of the outstanding hans were written of long ago In fact, most of the outstanding loans were written off long ago, and a foreign banker aware of the substance of talks between the company's custodians and the banks said that Sanko is "really a new company with a new image," and suggested that the banks involved are now keen to see how profitchle the new

to see how profitable the new

"It has never been a question of the banks getting a fair share. If you said that 50 per cent of debts would be covered, it would he just picking a figure because the money is not there. You have got to look at what can be earned. It is a very straightfor-ward problem," the banker said. A Tokai Bank official said the restructuring plan, likely to be submitted to the court in July and formally presented to credi-tors in November, is "hard on the bankers," but "we want to try to help the company." Daiwa Bank and LTCB had no comment on the plan. Daiwa's outstanding loans and guarantees were esti-mated at Y94bn, LTCB's at Y79bn and Tokat's at Y60bn

Former deputy Prime Minister

how "Japanese banks rally around" troubled companies though the losses incurred would hardly dent the reserves of the banks involved. "The great les-son to learn from the Japanese system is that it seems to be superior when it comes to a crisis. The Japanese banks have already written it off, and now they should be able to get a tax

break on the debt."

At its peak, the old Sanko had 240 vessels and a workforce of 2,400, and had as its largest shareholder and founder Mr snareholder and founder Mr
Toshio Komoto, former deputy
Prime Minister and a significant
force in the complex factional
politics of the ruling Liberal
Democratic Party. The company,
long considered an outsider in
Japan for ignoring official guidance to the industry, collapsed
after ambitiously embarking on a
physbuilding and rate-cutting shipbuilding and rate-cutting campaign, which peaked as the industry slumped.

Under the restructuring plan, announced last Friday and to be refined in coming months, the existing fleet of 103 bulk carriers and 46 tankers will be main-tained, while about 560 staff will remain on the payroll.

It is proposed that Sanko absorb one of the three affiliates,

Zuito Shipping, erase the com-bined Y68.4bn in capital, and raise new capital of Y10bn through a debt-to-equity swap and a new share issue. and a new share issue.

Repayment of debts under Ylūm is expected early next year, but the bulk of repayments will be spread over 18 years. Sanko alone has 2,948 creditors and, banks aside, its ability to find new investors remains to be tested. However the company tested. However, the company has indicated that the reformed and Tokat's at Y60bn.

An analyst from a British bank said the proposals are typical of its aggressive former life.

TORAY

Toray Industries, Inc.

has acquired

the polyester filament fabrics business of Samuel Courtauld

which will be renamed

Toray Textiles Europe

Courtaulds plc

We acted as financial adviser to Toray

S.G. Warburg & Co. Ltd. S.G. Warburg & Co. (Japan) Ltd.

Volvo sells oil trading subsidiary

By Robert Taylor in Stockholm

VOLVO, the Swedish motor and food group, is selling its lossmaking oil trading operations covered by its subsidiary, Scandinavian Trading Company, to AB interfinans, a

Swedish finance corporation.
The sale all but ends Volvo's involvement with the oil business. Its one remaining link will be its 20 per cent stake in Saga Petroleum of Norway, which it has held since 1983. Eighteen months ago Volvo sold off its 49.9 per cent stake in Hamilton Oil for \$393m.

The acquisition does not for the moment include J S Saba Continent, the Dutch fruit trading company, in which Volvo owns 50.2 per cent. However, negotiations are to continue over this part of the business to business and the core operations of Scandin-tinue over this part of the business avia's biggest company.

ness, for Volvo is keen that Saba should be included in Interfinans' acquisition.

"This sale will come as a relief to Volvo. The oil side of the company has been a disas-ter from the beginning," said Mr Mikael Sjowall, an analyst at Kleinwort Benson, the UK merchant bank, yesterday. "It comes as no surprise," added Mr Gunnar Andersson of Svenska Handelsbanken. "The oil business was contributing nothing to the company's per-

Observers of Volvo believe that the retreat of the company from risky oil ventures will enable everybody to concentrate more single-mindedly on

Interfinans, which has interests in the Swedish steel indus-try and finance, has also had many years of experience in oil trading. "We are convinced that we will earn money from STC," declared Mr Karl Eric Aman, chief executive of Inter-

finans, yesterday.

He stressed that continuing co-operation with Volvo through a five-year agreement on future international trading activities was an important factor in the acquisition. "STC's economic position is very strong. The company has high liquidity."

It was also announced yes-terday that STC is to have Mr Jan Danielson as its chief executive, a post he held with Volvo from 1984 to 1986.

During much of the 1980s Volvo has experienced serious problems with its trading company, which covers oil and fruit. Last year STC's recorded sales fell by 29 per cent to SKr11bn (\$1.71bn) and its losses amounted to SKr85m. The fruit trading side of the business has been showing a profit, but the oil side had an estimated loss of around

SKr200m in 1988.

The 50-year-old STC was bought by the Beijer group in the 1970s and then sold to Volvo in 1980 but with the drop in world oil prices it has not turned out to be such an attractive proposition. In 1983 it recorded losses of SKr1.2hn, although it made a modest profit in 1986 and 1987.

'Satisfactory' result for Commerzbank

COMMERZBANK, West sate for the 8.3 per cent jump in personnel costs to DM1.97bn, showed a 4.3 per cent fall in group partial operating profits in staff numbers to 27,320. showed a 4.3 per tent lan in group partial operating profits last year to DM1.05bn (\$534.5m). However, group full operating profits, which include gains from trading on own account, rose by just under 5 per cent to an esti-

mated DM1.31bn.
The fall in partial operating earnings came despite a 4.8 per cent increase in group interest earnings to DM2.97bn and a 2.3 per cent rise in group fee income to DM993m. However, the increases failed to compenThe result, which was the third best in the bank's his-tory, was "thoroughly satisfactory," according to Mr Walter Seipp, chief executive. The div-idend is being maintained at

DM9 a share.
Business in the first two months of this year had declined only marginally from the sharp growth trend seen towards the end of last year, during which group total assets rose by 11.6 per cent to

year. To a large extent, the improvements reflected increased metals trading business, with rises in both prices

and volume. But metal prices

were now below the exagger-ated levels of previous months. In 1987-88, Metallgesellschaft lifted net profits by 55 per cent to DM155m (\$83m) with turn-

over up 14.3 per cent to DM15.2bn. The increases stemmed from both increased

group business and the inten-

sive cost-cutting and restruct-uring efforts of recent years.

Earnings per share totalled

sure, interest income in the first two months of 1989 had increased, while fee earnings had risen sharply. Mr Seipp hinted that Com-

merzbank would soon be join-ing Deutsche Bank and Dresdner Bank, its two bigger rivals, by becoming more closely involved in the insurance business. The bank's plans could involve buying an equity stake in a life insurer. The bank again increased its provisions for sovereign debts, partly using special loss provi-

DM180.4bn. Although lending sions, which under revised margins remained under pressions, which under revised German tax rules must now be reallocated over a three-year period. Overall, the bank allocated some DM235m to reserves, up from DM176m in 1987, while group net profits rose to DM489m from DM423m.

Mr Seipp used the opportunity to launch a stiff extent on nity to launch a stiff attack on the Bonn Government's record towards the financial sector, which he said were "half-hearted," and compared unfa-vourably with the much more pro-finance policies followed by some of Germany's neighbours,

Metals group optimistic

By Andrew Fisher in Frankfurt

METALLGESELLSCHAFT, the West German metals, chemicals, and industrial plants group, expects a further rise in profits in 1988-89 after a sharp increase in the year to September 30, 1988, Mr Dietrich Natus,

the chairman, said.
Group earnings in the first six months were well above the targeted level and that of the same period of the previous year. Turnover was 30 per cent higher, after allowing for disposals, with earnings showing a similar rate of increase.

However, Mr Natus said the rises in turnover and profits could not be expected to remain as steep over the whole

Krupp slides into the red

By Our Financial Staff

profit of DM41.8m in 1987. Krupp said that "structural changes at the steel unit and continuing problems at the plant-engineering division" had depressed the results,

The company said it had operating income of DM217m in 1988, an increase of almost 30 per cent over the DM175m in DM22.5 against DM14.5.
A dividend increase to DM8 from DM6 has been proposed.

the previous year. Most divisions made profits, the best being Krupp Stahl, the steel-

despite an improved perfor-

mance at its steel-making divi-

FRIED. Krupp, the West German industrial group, yesterday reported a net loss of DM202m (\$107m) against a net making unit, which said on Tuesday that its net earnings soared to DM118m from DM5m in 1987.

But the costs connected with the gradual shutdown of the Rheinhausen steel mill, which is part of Krupp Stahl, weighed on its books, Krupp said. The subsidiary had to make extraordinary provisions of DM285m to pay social costs to the displaced mill employees and to write off some of its

The plant-engineering unit, Krupp Industrietechnik, remained the group's biggest problem – it ended the year

rights issue to raise SFr55m

By John Wicks in Zurich

SULZER BROTHERS. the Swiss engineering group, plans to raise SFr55m (\$33m) through a rights issue of new registered shares, as well as an unspecified sum by a par-ticipation certificates issue.

At the same time, shareholders at the company's May 18 annual general meeting will be asked to approve payment of unchanged dividends for last year of SFr100 per registered share of SFr1,000 nominal value and SFr11 per particulation certificate and

nal value and SFr11 per participation certificate and registered share of SFr100 nominal value.

The rights issue foresees the offer of 20,000 new registered shares of SFr1,000 nominal value at a unit price of SFr2,750 and an as yet unspecified number of new participation certificates of SFr100 pation certificates of SFr100 nominal value at a price of SFr275. Both deals will be

based on a ratio of one-for-10. Over and above this, the board will ask for approval for the discretionary creation of further participation certifi-cates with a total nominal value of up to SFr2.8m. These would be reserved for such purposes as the backing of future warrant and convert-

ible bond issues.
Consolidated net earnings of the Sulzer group were last year slightly higher than those for 1987 at SFr79m (SFr77m). After inclusion of new acquisi-After inclusion of new acquisitions, group turnover rose 17
per cent in 1988 to SFr4.63bn.

• Rieter Holding, the Winterthur-based parent company of
Rieter, the Swiss engineering
group, proposes to make its
registered shares available to
foreignees This is the first foreigners. This is the first decision of its kind since Nes-tlé opened its stock ledger to non-residents last novembe

Rieter, which will in future have voting capital consisting solely of registered shares, is to retain limits on share regis-tration to keep at least twothirds of capital and voting power in Swiss hands. Rieter Holding has announced a sharp rise in

group profits for last year from SFr42m to SFr74m, fol-lowing an increase in consolidated turnover from SFr1.34bn to SFr1.7bn.

Sulzer plans | Société Générale lifts 1988 earnings by 28%

By George Graham in Paris

SOCIETE GENERALE, the largest French private sector bank, has reported a 28 per cent increase in net profits for last year to FF13.04bn (\$477m). Mr Marc Vienot, chairman, said net banking income rose by 8.4 per cent to FFr31.1bn, with earnings of the bank's portfolio of equity investments climbing 34 per cent to FFr5.9bn. "I think we can risk

the adjective 'good' instead of 'adequate'," he said. Net interest income rose by 4 per cent to FFr16.5bn, but com-

mission and fee income stag-nated at FFRS.6bn.

Commissions on stock mar-ket transactions fell by a third to FFr2bn in 1988 as the wave of transactions stemming from the French privatisation pro-gramme ended, and the stock market crash of October 1987 braked small investors' activity. London capital market operations incurred losses of

The bank boosted its bad debt provisions by FFrd.68bn. down from FFr5.07bn in 1987 and the sizeable provisions of FFr7.2bn made in 1986 before its privatisation.

that Société Générale had also carried out foreign exchange cover operations and made provisions at the group level to cover the risks of banks in

Mr Vienot said, however,

which it has invested.

These extra provisions covered for the most part European American Bancorp, in which Société Générale has a 23 per cent stake.

European American's provisions cover court 20 to 35 per sions cover only 30 to 35 per cent of its country risk, well

below the group's level of cover. Mr Vienot said that the bank's total stock of provisions on the 10 chief debtor countries - including 79 per cent of its country risk - covered 57.6 per cent of its exposure.

Société Générale earlier this year warded off the assault of Mr Georges Pérereau, with an armistice which Mr Viénot described yesterday as "an amusing little solution." After the break as of Mr Daharan. the break-up of Mr Pébersen's investment company. SIGP, 53 per cent of Société Générale's capital is in the hands of what Mr Vianot calls "concentrated shareholders"

The bank's own subsidiaries

The bank's own substitlaries have 6.9 per cent, followed by Calsse des Dépots, the state financial institution, with 6 per cent, and GAN, the state insurer, with 4.9 per cent.

Six insurance and industrial groups have stakes of between 3.5 and 4.5 per cent, while Mr Vidnot confirmed that Michellin, Pernod Ricard and Peugeot came to his aid during the battle against Mr Pébereau by taking 2 to 3 per cent stakes.

Société Générale is increasing its dividend by 15 per cent to FFr13 a share.

Orkla raises stake in Elkem

By Karen Fossil in Oslo

ORKLA BORREGARD, the Norwegian industrial and investment group, yesterday boosted its stake in Elkem, a leading Norwegian light metals group, to 27 per cent from 16

per cent. Orkla's move came a day after Elkem forecast a near five-fold increase in its first-quarter profits to more than NKr400m (\$34.6m) from NKr79m in the same period

last year. Before yesterday Orkia was already Elkem's largest share-

holder. It had lifted its stake to 16 per cent from 11 per cent

The second largest share-holder in Elkem is Bergesen, Norway's leading shipping company, which has a 10 per cent stake.

Storebrand, Norway's ailing insurance group, is understood to have sold its 6 per cent stake in Elkem to Orkia at market

price. Orkla said: "The backgroun for the purchase is (Orkla's) securities department's assessment that Elkem shares represent en interesting object for investment."

On Tuesday Elkem forecast On Tuesday Elkem forecast an increase in its equity capital to 30 per cent from 25 per cent during 1989. Considerable restructuring at Elkem and strong metal prices helped it bounce back to profit in 1988 after experiencing losses of NKri47m in 1987.

Profits for 1988 reached NKr659m before extraordinary

NKr659m before extraordinary items. A major cost cutting programme is on schedule.

Bond to gain control of China brewery

By Gordon Cramb

MR ALAN BOND, the Swan and Castlemaine XXXX lager baron, yesterday agreed a joint venture which will give him control of a brewery in Guangdong province, providing an opening in the Chinese beer

Bond Corporation International (BCI), the Hong Kong offshoot of his Perth-based group, said it would take "an

approximate 85 per cent share" in Hulzhou Brewing Company. Its partner in the 25-year arrangement is an entity of the Huizhou municipal

The granting of majority control to foreign participants remains rare in Chinese joint ventures, where the overseas side is commonly restricted to 49 per cent. BCI added that its

representatives would take five places on the seven-seat board.

It is injecting some
US\$10.5m, which will help

finance an expansion of capacity to 50,000 tonnes a year from 15,000 tonnes. Liquid volume output was not given.

The brewary, 18 months old, produces its own aluminium cans, which it also sells to other beverage makers.

giobai scale.

PRELIMINARY RESULTS

LUETIMIKA	IN I NEQUEIO	
	16 months to 31st December 1988	1987
Turnover	£967.1m	£380.8m
Profit before taxation	£144.1m	£86.2m
Profit after taxation	£119.6m	£69.6m
Earnings per share - Basic - Fully diluted	59.7p 54.5p	40.7p 36.4p
Net dividend per share	12.2p	6.3p

"We have again maintained an unbroken record of growth. It is the nature of this performance, no less than the financial results, which can be regarded as wholly satisfactory.

"The continued profitable growth of Polly Peck International is based upon the Board's strategy:

- to focus on raising the quality of earnings
- to concentrate expansion on Europe, North America and the Far East
- to reduce dependence on any one geographical location as a source of product, profit or sales".

ASIL NADIR Chairman



The contents of this statement for which the Directors of Polly Peck International PLC are solely responsible have been approved for the purposes of the Financial Services Act 1986 by Stoy Hayward a firm authorised by the Institute of Chartered Accountains in England and Wales to carry out investment business.

This advertisement is issued in compliance with the requirements of the Council of The International Stock Exchange of the United Kingdom and Republic of Ireland Limited ("The International Stock Exchange")



NOVA Corporation of Alberta

(Incorporated with limited liability in the Province of Alberta in Canada)

INTRODUCTION OF **COMMON SHARES** TO THE INTERNATIONAL STOCK EXCHANGE

ISSUED SHARE CAPITAL (as of February 28, 1989)

Authorized Number	Type of Security	Issued and Fully Paid
Unlimited	Common Shares	245,621,570
Únlimited	74% First Preferred Shares	633,671
Unlimited	934% First Preferred Shares	728,526
Unlimited	9.76% First Preferred Shares	1,095,542
Unlimited	7.60% First Preferred Shares	2,123,000
Unlimited .	91/4% First Preferred Shares	3,997,700
\$150,000,000	Convertible Debentures	Not Applicable

NOVA Corporation of Alberta has three core businesses: petrochemicals, natural gas pipelines and petroleum.

The Council of The International Stock Exchange has granted permission for all the issued Common Shares without par value ("Common Shares") of NOVA to be admitted to the Official List. Dealings will commence today, Thursday, 13th April, 1989. The Common Shares are already listed on the Alberta, Toronto, Montreal and New York stock exchanges.

Listing Particulars relating to NOVA are available in the statistical service provided by Extel Financial Limited and may be obtained during normal business hours up to and including Friday, 14th April, 1989 from The Company Announcements Office; The International Stock Exchange, 46-50 Finsbury Square, London EC2A 1DD and on any weekday (Saturdays excepted) up to and including Tuesday, 2nd May, 1989 from:

Credit Suisse First Boston Limited 2A Great Titchfield Street London W1P 7AA

Cazenove & Co. 12 Tokenhouse Yard London EC2R 7AN

13th April, 1989



FINANCIAL TIMES THURSDAY APRIL 13 1989

INTERNATIONAL COMPANIES AND FINANCE

Spedley crash sparks suspensions

By Bruce Jacques in Sydney and Stephen Fidler in London

EFFECTS of the failure of the Spedley group, Australia's latest corporate collapse, spread in financial markets yesterday as four more connected companies had their shares suspended and a National Companies and Securities Commission inquiry looked increasingly likely.

increasingly likely.

First Federation Discount, an authorised short-term money-market dealer owned by Spedley, also informed the Reserve Bank of Australia that it was "withdrawing from its market activities for the time being." First Federation also repaid all outstanding loans from its clients yesterday. In London Mr Robert Dib-

ben, finance director for Kirkland-Whittaker, the foreign exchange and deposit broker taken over by Spedley in 1983, said that Kirkland was carry-ing on business as usual at its eight offices worldwide. Mr Dibben said he was

Austrian tyre maker registers rise in turnover

By Judy Dempsey

SEMPERIT REIFEN, the Austrian-based tyre manufac-turer, improved its perfor-mance last year and says it is on the road to success. Turnover for the company, 75 per cent of which is owned by Continental of West Ger-

many and the rest by Creditanstalt-Bankverein, Austria's largest bank, increased by 11 per cent to Sch7.8bn (\$551m). Net cash flow after tax rose 7.8 per cent to Sch551.6m. Production of Semperit tyres

at a factory just outside. Vienna increased by 385,000 units to more than 3.7m. Exports account for 70 per cent of turnover.

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Continental has until the end of the year to exercise an option to buy Creditanstalt's 25 per cent stake. It is unclear whether this will be taken up. Creditanstalt owns two thirds of the Semperit Holding group, of which the tyre company is a liquidator, and could not spec-ulate about likely corporate

ulate about likely corporate developments. Apart from its London business, Kirkiand has offices in Amsterdam, Luxembourg, New York, Hong Kong, Bahrain, Jersey and Singapore.

In the UK, brokers are supervised by the Bank of England. They are separately capitalised and are furbidden from taking positions as principals. For these reasons, there was little reaction in the foreign exchange market to Spedley's problems.

Spedley Holdings and its Spedley's Securities subsidiary,

Spedley Securities subsidiary, the two main companies in the unlisted group, were placed in provisional liquidation on Thesday at the request of their two largest creditors. These are Australian National Industries (ANI), the leading heavy engineering group, and GPI Leisure, part of the empire of Mr Brian Yuill, the businessman

who heads Spedley.

The four stocks suspended yesterday were in Bisley Investments Corporation, BT Insurance Holdings, Tulioch Lodge and West Coast Holdings. However, directors of ANI maintained that there was no need for suspension of its charse despite a ctated exposhares despite a stated expo-sure of at least A\$194m (US\$157m) to Spedley. Shares in ANI lost a further

4 cents to A\$1.12 on Australian stock markets yesterday.— down almost 40 per cent on their 1969 high point. But GPI, which is believed to have similar exposure to Sped-ley, has had its shares suspended at the directors' request. The company's capitalisation is a fraction of ANI's and its position appears worse because it has endorsed A\$165.7m worth of Spedley bills purchased by ANI and which are due for discharge

While the companies suspended yesterday are comparative lightweights, they have connections with some well-known Australian basiness figures. Bisley is identi-fied with Mr Brent Potts, a leading Sydney stockbroker, while Tulloch Lodge is associ-ated with Mr Tommy Smith, a prominent racehorse trainer.

A strong connection also emerged yesterday between the Spedley crash and that of Rothwells, the Perth merchant bank formerly headed by Mr Laurie Connell.

The West Australian State Government Insurance Corporation, a main Rothwells creditor, confirmed that it had incurred unspecified exposure to Spedley just before the Rothwells collapse last year. This strengthens a previously tenu-ous connection between the two crashes based on a friendship between Mr Yuill and Mr Connell.

Hopewell in HK\$3.86bn issue

By Michael Marray in Hong Kong

HOPEWELL HOLDINGS, a Hong Kong property and construction group, is to raise HK\$3.86bn (US\$494.9m) through a one-for-one rights issue in one of the biggest fundraising exercises seen on the local stock market.

The bulk of the proceeds will he used to finance two projects currently being undertaken by Hopewell — the 91-storey Tower Hotel on Hong Kong Island, and a six lane superhighway linking Hong Kong to Grangshon (Central) in China

nighway inking Hong Kong to Guangzhou (Canton) in China. Mr Li Kashing is supporting the issue through Cheung Kong Holdings, which is under-writing 13 per cent of the 1,485m new shares on offer at HK\$2.60 each. Mr Gordon Wu, controller of the group family controller of the group, family members and Hopewell direc-tors will take up their rights in full, accounting for another 60 per cent of the issue. This leaves just over HK\$1bn

worth of shares for the other underwriters, led by James Capel Far East and Wardley Corporate Finance. The announcement was welcomed in the market, where expecta-tions of a Hopewell rights issue have been depressing its share

price for some months: Some HK\$2.5bn of the pro-ceeds are earmarked for land and development costs for the Tower Hotel, which when completed will overtake the new Bank of China headquarters as Hong Kong's tallest building. Another HK\$1.2bn will go

towards phases one and two of the super-highway, which will cut travel time between Hong Kong and other cities in the Pearl River delta on comple-tion in 1993. The balance of the funds raised will be used as working capital for the group.

The rights issue announcement was timed to coincide with the release of Hopewell's interim results, which showed a rise in net profits of 14 per cent to HK\$285.3m for the six months to December.

Turnover fell to HK\$663.9m from a previous HK\$772.4m.
The company published a net asset value figure of HK\$6.15 per share before the rights issue. Mr Li Kashing's appearance as an underwriter could signal closer co-operation between Cheung Kong and Hopewell in China, where Mr Wu has estab-lished a reputation as an aggressive player, despite run-ning into bureaucratic difficulties on the highway project at

one stage. Hopewell finished building the Shajiao B power station in Guangdong province ahead of schedule, and is now negotia-ting to build another power station in the area. It also has an interest in the China Hotel in Guangzhou.

 Wing On, a department store and property group, reported a 50 per cent rise in 1988 net profit to HK\$135m while turnover increased 21 per cent to HK\$1.24bn, AP-DJ

Attributable profits, includ-ing a gain from the sale of a building, were HK\$148m, up from HK\$90m. The dividend totals 22 cents. Last year's payout, which included a 10-cent special dividend, amounted to 24 cents.

Maxwell bids to buy Jerusalem Post paper

By Hugh Carnegle

MR ROBERT MAXWELL, the British publisher, plans to take advantage of a \$200m divestment programme agreed by Koor Industries, Israel's largest industrial group, with its creditors. He is bidding for the Jerusa

lem Post, the English language daily newspaper controlled by ICC, an investment company owned by Koor.

Through his Bishopgate Investment Management com-pany, Mr Maxwell has also acquired for \$30m cash an 18 per cent stake in Teva Pharmaceuticals, one of Israel's top 10 companies. This was held by Koor until it was hived off this year to Koor's biggest Israeli creditors, Bank Hapoalim and Bank Leumi. Teva had sales of \$211m last

year. It is Mr Maxwell's third Israeli investment in 10

Koor, owned by Hevrat Ha'ovdim, the national labour federation, has so far raised about \$50m from its sale of assets. The disposals were agreed as part of a package to rescue the company from heavy losses and debts of more than \$1.2bn.

Staff at the Jerusalem Post are concerned about the possi-ble threat to their independence. Other suitors include Mr Ayre Ganger, an Israeli Bronfman, a Canadian invesThis announcement appears as a matter of record only.



Société Nationale des Chemins de fer Belges

Cross Border Lease Financing

Belgian Railroad AM 86 Passenger Trains

BFr 1,350,000,000

Citibank, N.A. acted as advisor, structured and arranged this transaction

December 1988

CITIBAN(

Marine Midland Bank N.A. U.S. \$125,000,000

Floating Rate Subordinated Capital Notes due 1994 For the three months 11th April, 1989 to 11th July, 1989 the Notes will carry an interest rate of 10% per annum with a coupon amount of U.S. \$26.54 per U.S. \$1,000 Note and U.S. \$265.42 per U.S. \$10,000 Note. The relevant interest payment date will be 11th July, 1989.

Listed on the London Stock Exchange

Bankers Trust Company, London

Agent Bank

Citicorp Banking Corporation U.S.\$250,000,000

Guaranteed Floating Rate Subordinated Capital Notes Due July 10, 1997 Unconditionally Guaranteed on a Subordinated Basis by CITICORP

Notice is hereby given that the Rate of Interest has been fixed at 10.5625% and that the interest payable on the relevant Interest Payment Date, October 13, 1989 against Coupon No. 14 in respect of US\$10,000 nominal of the Notes will be US\$536.93.

By: Citibank, N.A. (CSSI Dept.), Agent Bank CITIBANC

INTERNATIONAL APPOINTMENTS

Viscount Davignon named as chairman of La Générale

SOCIETE Générale de Belgique, Belgium's largest holding company, appointed Viscount Etienne Davignon as chairman in a move that had

been expected. Mr Rene Lamy, La Génér-ale's former chief who held the post of governor, resigned with effect from this Tuesday. The company said it will propose at the next annual general meeting that Mr Lamy be made honorary governor of the group in recognition of his ser-

Viscount Davignon, formerly a director of La Générale and prior to that a European Community commissioner, was one of the few board members to survive the sweeping changes in the holding company after a bitter takeover battle last year left Compagnie Financière de Suez, the French privatised

financial group, in control.

As part of the change, the post of governor was abolished and replaced by a chief executive, Mr Herve De Carmoy, and

BARON Paul-Emmanuel Janssen, chairman since the start of this year of Générale de of this year of General sion of all American Expressional Sanque, Belgium's largest sion of all American Expression terdam Bank (Amro), the sec-

Bankers Hus. Company, London

Générale de ond biggest bank in the Netherlands. The two banks announced plans early last year for a merger, scheduled to be com-pleted by February 1991.

> life assurance group; announced changes at the top for this, its centenary year. Mr Josei ito will succeed Mr Gentaro Kawase, 72, as president. The latter will become charman after having spent seven years as president. The appointments will be formal-ised at a board meeting sched-

uled for July 4. The 59-year-old Mr Ito joined Nippon Life in 1958: He rose to managing director before becoming executive vice presi-dent in March last year.

AMERICAN EXPRESS, the US financial and travel related services group, named a new senior representative for its Soviet Union unit, He is Mr James Kober, 58, who assumes the title of vice

president, American Express USSR this month and will be based in Moscow, His responsi-bilities include overall supervi-Mr Kober, who joined the

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Agent Benk

company in 1958, is moving from its headquarters in New York, where he has served as vice president worldwide co-or-dination for travel and the US NIPPON LIFE, Japan's largest succeeds Mr William Fisher on his retirement to the US after 34 years with the company, the last five years in the USSR.

* * *
BOKING Aerospace, a unit of the Boeing US aeroplane man-ufacturer, announced that Mr Mark Miller will retire as presi-

dent on May 1.

Mr B. Dan Pinick, a Boeing corporate senior vice president, will become acting president of

Federal-Mogul appoints chief executive

THE BOARD of Federal-Mogul, the big US manufacturer of automotive and aerospace com-ponents based in Michigan, has elected Mr Dennis J. Gormley chief executive officer with

effect from May 1.

He will succeed Mr Thomas
F. Russell, who will retire from
the post but retain his other

The company has been steadily restructuring its operations, putting its profits base on a much better footing and strengthening its hand against any unwelcome preda-

Mr. Gormley, 49, has been serving as president, chief operating officer and a board member for the past year, and as an employee for 25 years.

Mr. Russell has spent 47 years with the company. He become anotident in 1972, chief became president in 1972, chief executive in 1975 and chairman

Equitable Bancorporation Overseas

Finance N.V.

U.S.\$50,000,000

Guaranteed Senior Floating Rate Notes due 1994

For the three month period 11th April, 1989 to 11th July, 1989 the Notes will carry an interest rate of 10%% per annum with a coupon amount of U.S. \$267 per U.S. \$10,000 Note, payable on 11th July, 1989.

Development Bank of the Philippines

- U.S.830.000.000 Guaranteed Floating Rate Notes due 1990 Guaranteed by the Republic of the Philippines

In accordance with the provisions of the above Notes, notice is hereby given that for the six months from II April 1989 to 11 October 1989, the Notes will carry an interest rate of 10% per summer. The interest payable on each U.S.\$5,000 Note on the relevant interest payment date, 11 October 1989 against Coupon No 15 will be U.S.\$273.23

HMC MORTGAGE NOTES 3 PLC £150,000,000 £11,500,000 Class B oating Rate Notes Due July 2015

For the Interest period 12th April, 1989 to 12th July, 1988 the Class A Notes will beer interest at 13,573% per annum interest payable on 12th July, 1986 will amount to £3,384.45 per £100,000

The Class B Notes will bear interest at 14½% per annum, interest payable on 12th July, 1989 will amount to £415,732.88 per £11,500,000 principal ar **Agent Benic**

Hospital Corporation of America

\$4,012,000,000

Leveraged Buyout Financing

General Electric Capital Corporation

The Chase Manhattan Bank, N.A.

Toronto Dominion Bank

Morgan Guaranty Trust Company of New York

The Industrial Bank of Japan, Limited Wells Fargo Bank, N.A.

Continental Bank, N.A.

Deutsche Bank AG New York Branch

\$3,912,000,000 Floating Rate Facilities

Funds provided by The Chase Manhattan Bank, N.A.

Continental Bank, N.A. Toronto Dominion Bank

The Bank of California, N.A. The Mitsubishi Bank, Limited

The National Bank of Kuwait, S.A.K. U.S. National Bank of Oregon

Arab Bank Limited

Algemene Bank Nederland N.V. The Hyakujushi Bank, Ltd.

Japan Leasing (U.S.A.), Inc.

March 1989

Morgan Guaranty Trust Company of New York

General Electric Capital Corporation The Industrial Bank of Japan, Limited Wells Fargo Bank, N.A.

Deutsche Bank AG

The Dai-Ichi Kangyo Bank, Ltd. The Tokai Bank, Limited

USWEST Financial Services, Inc. Third National Bank in Nashville

Credit du Nord

Sovran Bank/Central South

The Bank of Yokohama

Morgan Guaranty Trust Company of New York

\$100,000,000 Five-year Fixed Rate Facility

> Co-Agent Orient Leasing USA Corp.

The Kyowa Bank, Ltd.

Sovran Bank, N.A.

Xerox Credit Corporation

Dominion Bank of Middle Tennessee

The Fuji Bank Limited

Pilgrim Prime Rate Trust

This announcement appears as a matter of record only.

Notice of Redemption to the Holders of



Consolidated-Bathurst Inc.

9% Series F Debentures due 1992

NOTICE IS HEFIEBY GIVEN that pursuant to the provisions of the 9% Series F Debentures due 1992 (here-inafter called the "Series F Debentures") and of the Memorandum of Agreement bearing formal date of May 29, 1986 between Consolidated-Bathurst Inc. (formerly named Consolidated-Bathurst Limited and hereinafter called the "Company") and Montreal Trust Company, the Company intends to redeem and will redeem on May 15, 1989 (hereinafter called the "Redemption Date") all the Series F Debentures which shall be outstanding on the Redemption Date at a redemption price equal to 101.00% of their principal amount together with accrued and unpaid interest on said principal amount to the Redemption

Holders are accordingly required to surrender their Series F Debentures, together with Coupons maturing on or after October 1, 1989 attached, for payment of the redemption price and accrued and unpaid interest to the Redemption Date at the offices of any of the paying agents listed below, falling which the face value of any missing, unmatured Coupon will be deducted from the principal amount due for payment. Any amount of principal so deducted will be paid in the manner described above against surrender of the relative missing Coupon. NOTICE IS HEREBY FURTHER GIVEN that, if any of the Series F Debentures be not presented for redemption on the Redemption Date, no interest thereon shall accrue from and

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April 13, 1989

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Tony Parrack

INTERNATIONAL COMPANIES AND FINANCE

JP Morgan profits fall sharply

By Anatole Kaletsky in New York

J.P. MORGAN, the fourth biggest US bank group, yester-day reported a sharp decline in earnings in the fourth quarter, reflecting what it described as "adverse worldwide interest environment" during the past few months.

The lower earnings came as a disappointment to analysts and J.P. Morgan's shares fell \$1 to \$37% immediately after the results were announced.

Morgan made net profits of \$180m or 36 cents a share in the first quarter, 36 per cent down from the \$28im or \$1.52 reported a year earlier. Although the underlying decline in the results was smaller because \$43m of last ing opportunities," Mr Preston before. decline in the results was smaller because \$43m of last year's profit related to a refund of US taxes, Mr Lewis Preston, Morgan's chairman, made clear his disappointment with trading conditions in recent

Interest rates have risen significantly over the past 12 months, and recently the yield curves in the US and other markets have either flattened or inverted, limiting the opportunities for profitable repositioning of interest rate expo-sures. These circumstances

Chicago-based semiconductor and electronic equipment com-

pany, reported record sales and

earnings for the first quarter.
The results showed improve-

ments in semiconductor orders

Motorola's results, with those of other chip makers, are

currently significant because of uncertainty about the state of the present semiconductor

cycle and tensions between the

US and Japanese governments over semiconductor trade.

cents to \$45 yesterday morning, as part of a broad advance

by computer and electronics

Motorola made \$123m, or 95

Motorola's shares gained 62.5

MOTOROLA,

from the Far Bast.

Morgan's net interest income in the latest quarter was \$299m compared with \$498m a year earlier. Excluding tax refunds the year-ago net interest income was \$399m. The bank's net interest yield fell to 1.63 per cent from 2.58 per cent a

Non-interest income was also down - to \$394m from \$435m a year ago. Foreign exchange, other trading income, invastment securities

Record returns from Motorola

cents a share, after tax in the

cents a siste, siter tax in the first quarter, a gain of 8 per cent on the \$114m or 88 cents reported the year before. Its worldwide quarterly sales were up by 11 per cent to \$2.17m.

The _company_said_that higher orders in accordance.

higher orders in semiconductor products and general systems group were offset by lower

profits from the communica-

But new orders in all three

businesses reached new records for any quarter.

The company's other, smaller businesses - information systems, government elec-

tronics and automotive elec-tronics – all suffered small

Sales in the semiconductor

tions sector.

Other non-interest income. mainly from fees and commis sions, was up 10 per cent to \$213m. Total non-interest expenses declined 2 per cent to

Morgan's cross-border exposures were \$4.6bn, virtually unchanged from the end of 1988 and \$300m below their

year ago level. Common stockholders' equity was \$5.7bn or 5.73 per cent of average total assets in the first quarter.

sector advanced by 11 per cent, while orders rose 9 per cent

and backlogs increased 7 per

mix and increased develop-

ment costs, as well as unusually strong results in the year-

In the general systems group, sales climbed by 58 per

cent, with cellular telephone

businesses particularly strong.

ended April 2 were \$52.6m or 81 cents a share, down from

Net sales rose 4 per cent to \$1.13bn from \$1.05bn. However, Mead, the leading US producer of school and office stationery, said earnings per share from continuing operations, excluding its acqui-sition and divestiture activities, rose 29 per cent from a year earlier.

Mead says

'masks true

profit dip

strength'

By Our Financial Staff

MEAD, the US paper and packaging company, yesterday.

announced a 20 per cent

decline in first-quarter net earnings, but said the reported earnings do not reflect the underlying strangth of

operations. Net earnings for the quarter

Orders were higher in all regions, led by Japan and the Far East, the company said.

Communications sales increased by 5 per cent, while orders rose by 12 per cent and backlogs by 9 per cent.

The company said that operating profits fell because of a short-term shift in the product mix and increased develop-Mead said net earnings per share in first quarter 1988 included 17 cents from the sale of its paperboard products divi-sion and 15 cents in earnings from Brunswick Pulp and

Paper, which was sold in August, 1988.

Also, the acquisition of Michie, a compiler and publisher of state legal codes, in December, 1988, diluted first-

pecember, 1989 earnings by 3-cents a share.

"Our businesses performed very well during the quarter in terms of both sales and earn-ings," said Mr Burnell R. Rob-erts, Mead's chairman. "Our-strategy of investing for the future and managing for the long term tends to mask the true strength of current operations, but we believe it is in the best interest of Meed share owners."

Mr Roberts said the company's paper division per-formed particularly well dur-ing the quarter. However, earnings for the coated paper division decimed slightly.

Westinghouse edges ahead in first quarter

By Karen Zagor

WESTINGHOUSE, the diversified heavy electrical equipment maker, yesterday reported a 5 per cent increase in net income for the first

Net profits for the quarter aded March 31 were \$189m or \$1.30 a share compared with \$180.5m or \$1.25 a year ago. Revenue for the period was \$2.89bn, up 9 per cent from \$2.75bn in 1988.

This year's net income included a restructuring provision of \$261.5m which largely offset gains of \$286.1m from the sale of the company's ele-vator business and the forma-tion of a transmission and distribution joint venture with Asea Brown Boveri.

Income for the 1989 quarter was boosted by the sale of the company's minority interest in cable television programning service. Earnings for 1988 were

estated upward to reflect a lower tax provision. The Pitts-burgh-based company said the effective tax rate for the latest quarter was 28.7 per cent from the restated 23.4 per cent the previous year.

Westinghouse said that operating profits from the Energy and Utility Systems group rose substantially on higher revenues, principally from nuclear fuel, energy systems and transmission and distribution businesses. Although revenues for the Financial Services sector improved, its operating profit was down from the record first quarter of last year.

Oerlikon parent passes dividend

By John Wicks

OFRLIKON-BUEHRLE Holding, Zurich parent com-pany of the Swiss industrial and services concern Oerlikon-Buchrle, is to pass its divi-dend for the third year in suc-

Parent-company net profits remained almost unchanged at SFri.5m (\$994,000) for last year, while consolidated results of the group as a whole showed a loss of SFr35.5m.

This compares with a loss of SFr115.2m for 1987 and brings total group losses for the three past years to SF1240.5m. Group sales in 1988 rose to SF14.28bn from SF14.1bn.

The increase would have been some 4.5 per cent higher but for various divestment.

Correction Mondadori

Yesterday's feature on Ralian publishing wrongly identified Mr Raul Gardini as holding 8.2 per cent of the Amef holding company, which controls just over 50 per cent of Mondadori. The reference should have been to Mr Silvio Berlusconi, president of Fininvest who president of Fininvest, who owns 8.75 per cent of Amef.

Andersen expands consultancy

By Pratap Chatterjee in New York

ARTHUR ANDERSEN, the largest management consultancy firm, is to invest up to \$2bn over the next five years in expanding its consultancy

The firm expects to raise Arthur Andersen has capital through several finan-restructured its business after

By David Owen in Toronto LLOYDS BANK Canada, the

country's largest foreign bank, is cutting staff in a bid to reduce its cost/income ratio.

No indication of the extent

of the cutbacks has been given.

but it is believed that up to 12.

per cent of the bank's 1,500 staff could be affected. In a prepared statement, the bank said that most of the reduction had

been achieved "through natural attrition."

The move follows two years

of disappointing financial per-formance after the acquisition

of the troubled Continental Bank of Canada in November

In its year ended October 31, Lloyds Bank Canada — which had assets of C\$5.3bn

By James Buchan In New York

NCNB, the expansionist North Carolina banking group which is seeking to acquire Citizens & Southern in Atlanta, yesterday reported sturdy growth in its earnings for the first quarter and said this strengthened the case for a merger.

case for a merger.

The Charlotte-based com-

The Charlotte-based com-pany, which has offered to buy Citizens & Southern with about \$2.3bn worth of its own stock, yesterday rejected demands from its smaller rival that it dryn the offer

that it drop the offer.
Mr Hugh McColl, NCNB's

chairman, said: "It is time for us to meet and to begin work-

ing together."

NCNB grows sturdily

Lloyds Bank Canada

cuts staff by up to 12%

C\$2.17m.

cial instruments including commercial paper, specific project investments from financial institutions and a leasing company, which will be

(US\$4.46bn) and 55 Canadian

branches - reported profits of

C\$2.17m.
This represented a return on average assets of just 0.04 per cent and ranked it 23rd for profitability among foreign banks active in Canada.
Of late, the bank — one of only two foreign banks in Canada with a significant branch.

network - has focused its efforts on two principal target markets: well-to-do individuals

and medium-sized companies. Earlier this year it launched its

The strategy has also encom-passed the upgrading of mort-

gage products and the intro-duction of a Registered Retirement Savings Flan.

NCNB, which has grown by lesps and bounds towards the

top ten ranking for US banks, said yesterday that its earnings in the first quarter to the end

of March rose 8 per cent over

the 1988 first quarter, to \$75.8m or 82 cents a share.

The banking group said the 1988 figures included special

gains on securities sales and

other non-recurring income. Growth of core earnings per share was 16 per cent. The bank's loan quality improved, with non-performing assets at \$232 im or 1.16 per cent of net loans and leases, against 1.51 per cent a vest are.

per cent a year ago.

own string of mutual funds.

seven of its top consultancy pariners left to set up a rival practice with help from Saatchi. and Saatchi. Following this the firm recr-

ganised its work into two strategic business units (SBUs), omiting/tax and consulting.

Norway's Elkern Group, a leading producer of Aluminium. silicon and ferroalloys, had a record year in 1998, making a profit before extraordinary items of NOK 659 million on a turnover of NOK 9,754 million. A net extraordinary income of NOK 249 million resulted in a profit before taxes and year-and appropriations of NOK 908 million.

The Group's turnover rose by 28 percent from NOK 7594 milion in 1987, mainly at a result of strong markets in metals and alloys and rationalisation of the company activities. The Group's net interest bearing debt wi isation of the company's reduced by NOK 1.7 billion, and the company began en n pían to improve ove NOK 500 million on a yearly basis in the course of 1988-89.

In view of the prognosis for continued strong markets in the world's steel and foundry industry, as well as the aluminium and chamistry inclustries, the Board anticipates another strong year in 1989. Elkem's worldwide marketing network, the company's concentration on speciality products and the rationalisation of operations provides a good platform for 1990 and beyond. -DIVIDEND-

The Board has proposed a dividend of NOK 7.50 per share for the year ending December 31, 1988.

NOTICE OF AGM-Elkem's Annual General Meeting will be held on Tuesday.

Ellem's Annual General Meeting will be need on Tuesday. May 2, 1989 et 2:00 p.m. at the Colosseum Conference Center, Essentrops gate 8, Oslo. The agenda includes retification of the income statement and balance sheet for 1988; to elect members of the Corporate Assembly and their deputies; and to submit the Board's proposits for three amendments in the company's Articles of Association: (I) § 5.1 to read: "At least 2/3 of the share capital must at any time formally and actually be owned by Norwegian citizens or legal persons defined as Norwegian-controlled under the Concession Act of December 14, 1917." (2) Deletion of § 5.2 / 3) § 6.3 sections 1 shall be 1917." (2) Deletion of § 5.2. (3) § 6.3, sentence 1 shall be amended to read: "A majority of the Board of Directors, including the chairman, shall be Norwegian citizens."

To receive a copy of Elkem's 1988 Annual Report, complete this coupen and return it to: Elkem a/s, Corporate Communications Dept. RO. Box 4282, N-040T Oslo 4, Norway



This announcement appears as a matter of record only.

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INTERNATIONAL COMPANIES AND FINANCE

tistics continuing to be included with those of the

Sir Campbell Adamson:

refused special meeting

More worrying is the ques-tion mark that Abbey National has raised about the future of

the industry itself. For more

than 150 years, the walls divid-ing building societies from the

rest of the market have been

firm and immovable. Now

Abbey National has breached them, and other societies will

have to think about the possi-

Building societies may follow Abbey's lead

David Barchard on the implications of Tuesday's vote for stock market flotation

industry.

ith its members bal-lot safely behind it. Abbey National now has relatively few hurdles left before it goes ahead with its stock market flotation in June. Its chief remaining worry is the confirmation hearing by the Building Societies Commission in mid-May. Relations between Abbey National and the commission have not been entirely easy in the last few months, after repeated warnmonths, after repeated warnings from the commission that it has the power to cancel conversion procedures if the ballot has not been conducted impar-

Mead sail

profit die

masks h

That is precisely the accusa-tion being made by the group Abbey National Members Against Flotation, which has made its views known to the commission at regular intervals since it was set up last

AMAP's lengthy list of com-aints include the refusal of Sir Campbell Adamson, Abbey National's chairman, to agree to a special general meeting called by the rebels last autumn and more recent alle-gations that the ballot was not conducted with due impartial-

ity.
It would be a revolutionary move, however, for the com-mission to overrule the results of such a large ballot, and most City analysts believe that is unlikely.

So Abbey National's next practical step will be to issue members with details of the handout of free shares and the simultaneous issue of new shrunken, and its influence shares which only existing may be correspondingly

members will be able to buy—
at least initially.
One anxiety for the society's
board must be that the float
will leave its deposit base seriously depleted. The board
accepts that many savers with
the society will dip into their
accounts to purchase shares.
There was also be the possi-There must also be the po bility that some disaffected

mility that some disaffected savers will move elsewhere. Mr Alexander Sandison, vice chairman of AMAF, says he believes that at least £1bn (\$1.69\text{in}) will be taken out of Abbey's coffers once it becomes clear that the flotation is definitely going ahead.

The society does not expect the flight of funds to affect it. the flight of funds to affect it seriously, and its officials have long believed that the alterna-tive to the flotation is being gradually squeezed out of the financial services markets in the 1990s. Sir Campbell has several times spoken as if he believes that Abbey National cannot expect to survive in the long run unless the conversion goes ahead.

That may sound alarmist, but behind Abbey National's entire strategy of diversifying its range of retail banking activities in the last few years lies the belief that the UK mortgage market is mature and approaching saturation.

For the building society movement as a whole, Abbey National's departure creates distributes. disturbing new perspectives. Without Abbey National, its

ble conditions which might make them follow. second largest member, the Although attachment to industry will be severely shrunken, and its influence mutual status is strong among ally impossible to find a single

chief executive of a large seci-ety who is ready to say that his The Building Societies Asso-ciation has for precisely that reason already discussed an arrangement to allow Abbey society will never convert into a company whatever the cir-National to remain a sort of country member, with its sta-

Abbey National's larger rival, Halifax, investigated incorporation last year, but decided against the change, at least for the next two years. Among other large societies, Woolwich and Britannia are

declared defenders of mutual-ity. But several other societies are either keeping their own counsel on the issue, or have even issued guarded hints that they look on incorporation National & Provincial, the

seventh largest society, looks fairly close to announcing a decision to incorporate. One or two others in the top 10, such as Alliance & Leicester, may not be far behind.

City analysts predict that once one or two societies have followed Abbey National, there will be a haemorrhage of others from the industry until, as in Australia and South Africa, almost all the larger societies have exited into the banking market and only the tiny societies are left

That should not be altogether depressing for the tradi-tionalists in the industry. There are about 85 small societies in the UK, and they may continue along much the same lines they have always done. Building societies were intended by their founders to

be local institutions and the growth of the large societies into nationwide retail banks unforeseen and to some

xtent a historical accident. Societies in the middle ground (numbers six to 20) from the Leeds Permanent to the Leeds & Holbeck, must now ask themselves searching questions about the best ways to ensure their survival.

any societies know that takeovers and even hostile take-overs of medium-sized building societies are possible, although the obstacles are even harder than for a stock market flotation. Potential purchasers and predators are already seeking out the services of merchant bank advisers in the City.

The 64 per cent turn-out among Abbey National voters is bound to suggest to many medium-sized building societies that incorporation through a merger with a bank or building society is a live option to be taken very seriously. A merger would have to be approved by members in a bal-lot, in which there was a turn-

out of at least 50 per cent with 75 per cent of voters in favour. The Abbey National poll result shows that this seemingly stiff requirement can be exceeded easily. A merger would offer voters very much higher cash rewards than the free-share issue being offered

by Abbey National.
Indeed, those who believe that a forcible takeover of a building society is possible -by a predator appealing to members over the heads of the board - will find encourage-ment from this week's results at Wembley.

When FUJITSU wanted green fields, they chose Sedgefield's



Japan's largest domestic computer manufacturer, Fujitsu, has just chosen Sedgefield District for its first European semi-conductor manufacturing plant.

The new £400 million facility represents one of the UK's largest inward investments and will eventually employ 1,500 people. Sedgefield have proved once again that our greenfield sites, excellent communications, skilled workforce and quality of life are second to none.

Think about it for your business - Fuiltsu certainly did! Contact Janet Johnson on (0368) 811211 for a list of sites available.



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Hafnia profits up to DKr418m

By Hilary Barnes in Copenhagen

HAFNIA INVEST, the Danish statement. Earnings per share in the parent company were vices group, increased operating profits from DKr318m (US\$43.4m) to DKr418m last

Capital gains moved from a 1967 loss of DKr397m to a profit of DKr1.11bn, producing a net profit of DKr1.52bn from a loss of DKr79m in 1987.

This was the group's best year ever said the preliminary

in the parent-company were DKr194 against a loss of DKr6 in 1987, with operating profits per share rising from DKr33 to

The board proposed increasing the dividend from 7 to 8 per cent, and profits in 1989 are expected to exceed last year's levels. Group assets increased from DKr35.76bn to DKr39.65bn and shareholders' equity from

DKr4.14bn to DKr5.39br Operating profits at Hafnia Insurance increased from DKr285m to DKr333m. Hafnia's other subsidiaries,

an investment bank, a mervices and fund-raising companies, all contributed to profits. The parent company's name is to change from Hainia Invest to Hainia Holding to avoid mis-

GROWTH AND CHANGE IN THE FINE PAPERS MARKET: ENSO MAINTAINS A STRONG AND STEADY PACE.

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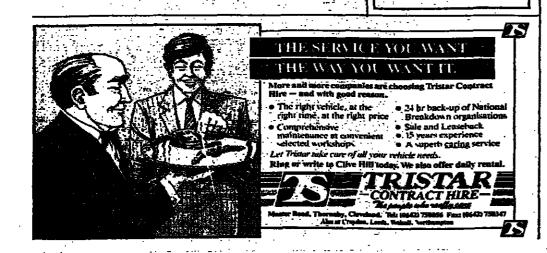


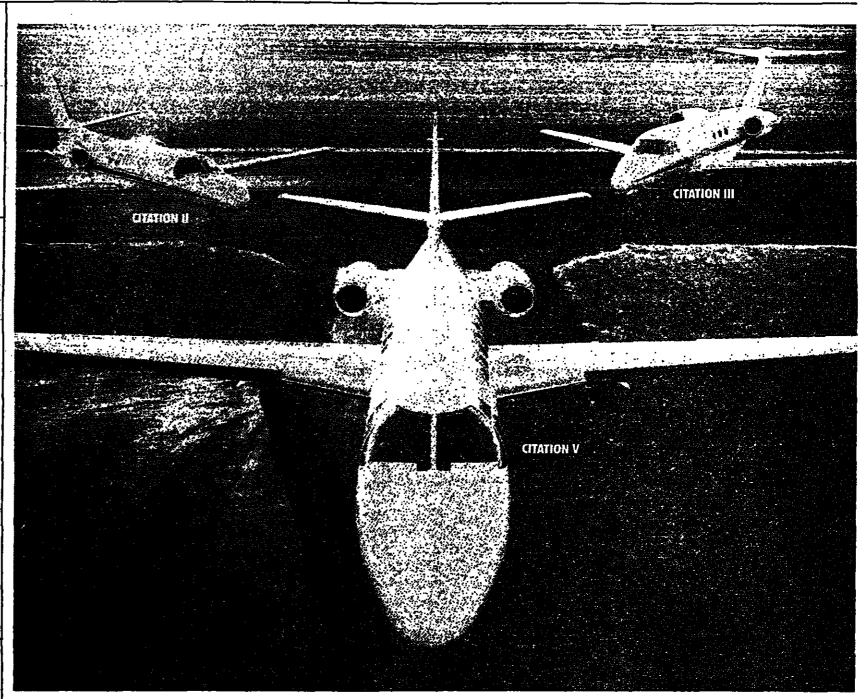
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Swiss crack

hidden bank

SWITZERLAND'S Federal Banking Commission plans to draw up stricter directives on

the use of hidden reserves by

Swiss banks to conceal or min-

follows its own analysis of the

1987 accounts of 470 banks and disclosures earlier this

year that the hig three Swiss, banks had suffered losses on their London operations in

1987 which were not reflected

in their annual reports. Mr Kurt Hauri, the Commis

sion's director, said that of 65 Swiss banks which actually

ran a loss on their 1987 accounts. 46 had publicly reported a profit. Only 86 of the 330 banks whose carnings.

had been lower in 1987 than in

the previous year had posted

reduced profits.

The banks had not infringed

the Commission's rules but the general trend demonstrated that new guidelines had to be

The Commission's decision

down on

reserves

By William Dulttorce

in Geneva...

Compagnie Générale d'Électricité

CGE

CONSOLIDATED

NET INCOME UP 23 %

TO 4.15 BILLION FRANCS

At its April 4, 1989 meeting chaired by Pierre SUARD, the Board of Directors of Compagnie Générale d'Electricité (CGE) closed the accounts for fiscal 1988.

CGE Group consolidated net income for the year amounted to FF 4,152 million, an increase of 23 % over 1987. Net income was equal to 3.2% of consolidated sales which totalled FF 128 billion. This income to-sales ratio is appreciably greater than the 2.7% achieved in 1987 and exceeds the 1990 target of 3% set when CGE was privatized in 1987. The 1988 advances reflect the improved performances of the large subsidiaries which were

already generating substantial operating profits the previous year.

After deduction of minority interests, CGE's share In 1988 net income amounted to FF 2,158 million, an increase of 18 %. Calculated on a capital base comprised of 67 million shares, a figure which excludes the shares held by Group companies, net income per share was FF 32.20, an increa

Parent company net income for 1988 amounted to FF 1,257 million as compared to FF 1,184 million for 1987. This figure includes dividends received from subsidiaries and investments amounting to FF 902 million, an increase of 16%.

The Board decided to propose that the Shareholders' Meeting declare a total dividend of FF 646 million, an increase of 22% in comparison with the FF 529 million paid out the previous year. The total dividend corresponds to a per share dividend of FF 9.00, excluding the tax credit which increases the total yield per share to FF 13.50, paid on the 71,757,359 shares comprising the Company's capital at December 31, 1988. The comparative 1987 figures were a net dividend of FF 7.50 and a total yield of FF 11.25 including tax credit. The dividend will be payable as of June 30, 1989. The Board decided to offer shareholders the option of receiving stock in payment of the dividend. The Board of Directors decided to convene the Annual Shareholders' Meeting on June 20, 1989 at 2:30 PM at the Théâtre de l'Empire in Paris.

Consolidated Income Statement Highlights (in FF million)			Consolidated Balance Steet Highlights (in FF million)	1988
Sales	127,958	127,481	Total assets Shareholders' equity and minority	179,316
Income from operations (including net interest)	8,661	7,402	interests after appropriation - Shareholders' equity	29,648 17,878
Net income from current operations	3,447	2,827	Mon-current assets	45,253
Consolidated net income	4,152	3,338	Long-term resources ~ Long-term financial debt	55,557 13,118
- Minority interests	1,994	1,556	Short-term financial debt	14,910
- CSE share	2,158	1,832	Cash and equivalents	29,042

The Board of Directors also approved the legal, financial and administrative procedures related to the final agreement with the General Electric Company (GEC) of the U.K. dated March 22, 1989.

By these arrangements, a company, incorporated in The Netherlands and jointly owned by the CGE and GEC groups, will be formed to take over the activities currently exercised by Alsthom in the CGE Group and by GEC's Power Systems Group.

Subsequently, Alsthom will become a holding company which, in addition to a 45% interest in CGEE ALSTHOM and real estate assets, will own 50% of the company formed jointly with GEC. When these arrangements are completed, CGE's major industrial assets will be controlled through two holding companies. Alsthom will be the intermediary between CGE and its operating subsidiaries in the energy and transportation sector while Compagnie Financière Alcatel, which became a holding company through a similar process in 1986 when the CGE Group acquired ITT's telecommunications activities, holds group interests in the telecommunications, business systems and cables sector. The Chairman informed the Board, that studies are being made within the CGE Group directed to

streamlining structures by bringing the CGE parent company closer to its operating subsidiaries, in line with the industrial strategy announced by CGE at the time of its privatization in 1987 and since reinforced. He added that these studies should lead to a proposed merger of CGE simultaneously with the new Alsthom holding company and with Compagnie Financière Alcatel before the end of the first half of 1989. The Chairman stated that according to initial internal parity estimates, which have to be submitted to court-appointed appraiser and merger

7 CGE shares for 5 Aisthorn shares. The Chairman added that the Board would meet in the near future, after the workers' representation committees concerned have been consulted, to review the studies now in progress on this structural simplification so as to be in a position, to request, if its conclusions so justify, shareholder approval of these mergers at the General Meeting of June 20, 1989.

experts, the ratios could be 7 CGE shares for 1 Compagnie Financière Alcatel share, and



1987

171,061

16,068

50,130

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given that, for the three month period, 11th April, 1989 to 11th July, 1989, the Notes will bear interest at the rate of 13½ per cent. per annum. Coupon No. 18 will therefore be payable at the rate of £833.65 per coupon from 11th July, 1989.

> S.G. Warburg & Co. Ltd. Agent Bank

|

The Council of Europe Resettlement Fund

DM 150.000,000 Floating Rate Notes with

Decion 1987/1995

Interest Rate: 6%% p. a. April 12, Oct. 12, 1989

Interest Amount per DM 10,000 DM 336.77

DM 100,000 DM 3,367.71 Payable on: Oct. 12, 1989

Trinkaus & Burkhardt KGaA Agent Bank

SWEDISH INDUSTRY

The Financial Times proposes

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Fax +46 8 755 3134 **FINANCIAL TIMES**

INTERNATIONAL CAPITAL MARKETS

Barclays Bank pays 12% for three-year sterling

A BRIEF respite in the UK government gilts market opened the door for the launch of two new sterling Europonds, in spite of fears over the direction of currency and interest

in particular, domestic investors are nervous about the UK retail price index for March, a key inflation gauge, which is set for release on Friday. Evidence of further inflationary pressures are likely to trigger renewed speculation about a

renewed speculation about a rise in base rates to 14 per cent in the near future.

Still, Barclays Bank was able to issue a £125m three-year Eurobond bearing a 12 per cent coupon, the highest seen on any security of that maturity is recent.

rity in years. The bonds, lead managed by Barclays de Zoete Wedd, were priced at 100% to yield 68 basis points over the 10% per cent

gilts due 1992.
While the bonds ultimately closed outside their 1% per cent fees at less 1.50 per cent. Eurosterling traders reported demand, particularly from foreign investors earlier in the

The combination of Rarciav's AAA-rated status and the generous spread over gilts appeared sufficient to over-

Borrower D-MARKS

STEPLING Barcleys Bank

SWISS FRANCS

Dresdner Financs(c)‡♦ Metropolitan Est.š Prop.♦ Renown Look Inc.(d)₱

CANADIAN DOLLARS

AUSTRALIAN DOLLARS Swedish Export Credit(h)

ritachi kigen kogytsij≭ Yamanaka Co.(g)≭#§∳

**Private placement. #With equity Fungible with \$200m bond launched Call at 100, put at 99 \(^2_5\). d) With 5 \(^1.829\%\). h) Currency-linked A\$/US\$.

come background fears over

Indeed, the securities offer an ample yield pick-up on other available Eurosterling deals of that maturity. For instance, a £100m 9 per cent Eurobond for National West-

INTERNATIONAL BONDS

minster, maturing in 1992, was trading yesterday at 45 basis points over gilts.

In explaining the timing of its issue, BZW said it had detected foreign investor demand for shorter paper early yesterday, on the heels of remarks by Mr Nigel Lawson, the Chancellor, that interest rates would be raised to defend the currency if necessary.

That seemed sufficient to tempt some investors back into

the market. Proceeds were said to have been swapped into floating rate funds at 20 to 30 basis points

European Investment Bank issued a 550m bond due 1997, fungible with £200m of out-standing identical securities.

NEW INTERNATIONAL BOND ISSUES

100 ¼ 100

1015

101 %

FT INTERNATIONAL BOND SERVICE

Canada 61, 93.... Canada 51, 93.... Eurofina 5 1995. E.I.B. 47, 93....

FLOATING RATE NOTES

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Chair Manhattan Crp. 91 85 Chelt. & Glourester 94 Citicory 98 US. Crafit Functor 98 US. EEC 3 92 DM. Halifax 85 94 S.

115

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120

1994

The bonds, lead managed by Chase Investment Bank, carried a coupon of 10 per cent and are priced at 95.45 per cent to yield 37 basis points over

Dealers said that although the deal had a co-lead manager, it was not syndicated and was believed to have been placed largely with a few investors who had expressed

interest in it prior to launch. In West Germany, several new deals emerged, including a DM1bn 10-year floating rate Eurobond for Dresdner Finance BV, guaranteed by Dresdner Bank. The bonds are priced at 100.05 and pay a over three-month Libor.

Metropolitan Estate and Property International, the Dutch subsidiary of MEPC, the UK property group, issued a DM150m 10-year Eurobond priced at 100% and bearing a

coupon of 7 per cent. Traders said the issue traded late yesterday well outside its 2½ per cent fees at less 2.80 per cent, proving a difficult sell because of the lack of investor familiarity with the borrower. While the coupon offers % more than Tuesday's Council of Europe 10-year bond, that

7월/1월 Societa General

Credit Sulaye

g rate notes. a) Coupon cut by ½ ½. b) from April 1994 and annually thereafter. 2.184%. f) No put option. g) Put yields

Closing prices on April 12

drawn up to ensure that pub-lished accounts were truthful. Mr Hauri said. Swiss law allows banks to build up and dissolve hidden does not appear sufficient to reassure investors. reserves with no obligation to reflect changes to the reserves in their published accounts. Nor. so far, have they had to publish consolidated ac Credit Suisse gave a spectac 27/12bp Dresdner Bank 2½/1½ WestLS 2¼/1½ Deutsche Bank ular demonstration of the

strength of the banks' hidden reserves when, in 1977, it absorbed a huge loss, put at SFr1.7bn (\$1.02bn), at its Chlasso branch with almost no wavering in its reported earnings.

The practice of allowing Swiss banks large scope to cre-

ate hidden reserves was aimed at letting them smooth out variations in performance from year to year. It had been encouraged by the Commis-Nowadays, confidence in a bank tends to diminish if it tries to conceal negative devel-

opments or embellish the site-ation in an implausible way. The Commission is setting up a working group, which will include bankers, to recomnend new guidelines for hid-

Supervision eall for NZ regulators

A GOVERNMENT inquiry into the troubled New Zealand stock market has recommended that a supervisory authority be set up to oversee regulatory bodies for all public securities markets, Reuter

reports.

Mr Geoffrey Palmer, Justice
Minister, said on Tuesday in a statement accompanying the inquiry's report: "It has put a very strong case for self-regulation with statutory enforcement." He added: "It does not recommend government regulation of the market-place, but a supervisory structure to ensure that self-regulatory agencies are fulfilling their

The inquiry's committee, chaired by Mr Spencer Russell, former Reserve Bank governor, said the supervisory authority should absorb the present Securities Commission. It would approve operat-ing rules of self-regulating organisations such as the New Zealand Stock Exchange. New Zealand's stock market

was one of the worst hit by the October 1987 crash and slowest to recover. The Barclays share index is still 46 per cent below its levels immediately prior to the crash.

The report was commissioned last October.

It said the market's weaknesses stemmed from lack of size in the local economy, too fees investors lack of reverfew investors, lack of repre-sentation of leading industries and a widely shared percep-tion that the stock market was undisciplined. "The committee considers

the very high level of public listed company failures and the deterioration in the financial position of several of New Zealand's largest companies have caused a substantial erosion in public confidence."
It recommended that at least It recommended that at less, 40 per cent of the exchange's board directors be appointed by the supervisory authority, which would be jointly funded by the Government and market participants.

Stock exchange listing

Stock exchange listing requirements approved by the supervisory authority should be given the force of law, and

a new compliance committee should be created to enforce the requirements. Other recommendations included setting guidelines for market ethics and creating an accounting standards board to

oversee accounting standards and give them statutory back-ing. Mandatory trust accounts for client funds held by brokers and tighter prudential supervision of brokers should also be introduced.



BANKING & FINANCE IN THE **NETHERLANDS**

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Richard Willis on Amsterdam (20) 225668

or write to him at:

or call in London on 01-873 4199

FINANCIAL TIMES

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INTERNATIONAL CAPITAL MARKETS

trade data doubts grow

producer prices and trade fig-producer prices and trade fig-ures continued yesterday with US Treasury bonds trading qui-etly and in a narrow range for the third consecutive day. Prices tended lower in the morning, taking long-dated maturities as much as % point down from Tuesday's closing levels.

GOVERNMENT BONDS ...

The yield on the Treasury's benchmark long bond rose to 9.12 per cent. The main focus of the market was the seven-year note auction during the afternoon

in when issued trading, the notes were yielding 9.36 per cent, up two basis points from Tuesday.

There was some caution ahead of the sale, with dealers concerned that there would be little interest in such a lacklustre market so close to this week's important economic releases, due today and tomor-

Forecasts started emerging of the data yesterday, which influenced trading somewhat. The consensus on the trade figures is for a deficit of \$10.4bn, compared with \$9.5bn in January, as economists believe there was a substantial increase in imports in Febru-

The producer prices index is expected to have risen by 0.5 prices continued to weaken per cent in March after slightly, with the benchmark

UK GILTS

US TREASURY 8.875

BENCHMARK GOVERNMENT BONDS

UK GILTS 13.509 9/92 106-13 -8/32 11:20 10.92 10.59 9.750 1/98 96-06 -14/32 10.42 10.20 9.98 9.000 10/08 96-18 -7/32 9.39 8.31, 8.08

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CANADA 10.250 12/98 98.8260 -0.125 10.48 10.37 10.54

NETHERLANDS 6.7600 10/98 97.5750 +0.050 7.10 7.05 7.23

THE long wait for Friday's monthly increases of 1 per cent in January and February. The PPI gain has been boosted by higher energy prices. Economists at Griggs & San-

tow suggested that the release of West German wholesale prices figures yesterday, which showed a substantial increase of 0.6 per cent, may have depressed US bond prices.

"This may be seen as a reminder that our PPI is due on Friday and that, with the recent rise in oil prices, the number may still be a bad one," they said.

THE CONTENTS of the economic statement made yester-day by Mr Paul Keating, Aus-tralia's Treasurer, had been sufficiently well leaked to ensure there were no hig sur-prises. However, the bond mar-ket weakened five or six basis points during the speech, mostly in response to slightly more substantial tax giveaways than had been antici-

Parts of Mr Keating's statement may have been music to the ears of Mr Nigel Lawson, the UK Chancellor — notably the passage about tax cuts being a non-inflationary way of raising income — but they are not calculated to charm financial markets. Monetary policy is likely to remain steady or even tighter over coming months and, consequently, long bonds look less than attractive.

In London afternoon trading

Red Week Month Date Price Change Yield ago ago

Commonwealth 12 per cent bond due July 1999 yielding

> SPECULATION that Mr Gerhard Stoltenberg, West Germany's Finance Minister, may be replaced by Mr Theo Walgel, a member of the Christian Social Union party, whose main priorities are thought to include the removal of withholding tax on German honds. holding tax on German bonds, came too late in the day to

move the market much.

However, Liffe traders reported a five to 10 pfennig rise in the 10-year government bond future, which closed at 93.34, still 7 basis points down on the previous sett-

The repurchase allocation earlier in the day was, at DM14bn, more generous than had been expected and the rates, between 5.80 and 6.20 per cent, were on the positive

While this produced a moderately favourable response, a large increase in wholesale prices for the quarter to Febru-ary depressed the market, at least in London. The spread between cash

and futures prices has nar-rowed from 75 basis points to about 20 basis points, so that arbitrageurs have been unwinding outstanding posi-tions, buying futures and sell-

UK gilt-edged securities traded with a downward bias for most of the day, reflecting negative sentiment about sterling as well as nervousness about the import of economic data to be released today and tomorrow. released today and tomorrow. The advent of two new Euros-terling deals, while the recent Republic of Italy issue still weighs over the market, meant that supply concerns also

depressed prices.
Traders noted that there was still quite significant switching from gilts into German government bonds, mainly on behalf of non-UK investors jittery about sterling's medium-term

The long gilt future on Liffe closed at 94.30, a weaker on the

US bonds stay subdued as | European stock exchanges close ranks

Haig Simonian on the bourses' efforts to present a more unified front ahead of 1992

A lmost 15 years after starting to work together informally, the European Community's stock exchanges are belatedly trying to present a more unified front towards the European Community to the European Communi pean Commission in Brussels ahead of a string of new legis lation which could seriously affect the way many conduct their busines

According to Mr Rüdiger von Rosen, chairman of the Euro-pean Capital Market Group (ECMG) and executive vice chairman of the Federation of German Stock Exchanges, the decision last year to revive the ECMG and to shift its focus away from purely technical issues back to its roots in everyday business stemmed from the approach of the free internal market after 1992 and a general feeling that EC stock markets needed to develop closer political links with the Commission. The ECMG is a sub-group of

the EC Stock Exchange Com-mittee. The topics now on its agenda certainly cover a daunting variety of issues including indirect taxes, takeover bids and insider trading. But after a meeting last month with Sir Leon Brittan, the European Commissioner responsible for stock exchange business, the bourses - repre-sented by Mr Ettore Fumagalli, president of the EC Stock Exchange Committee, Mr Jer-frey Knight, chairman of its working group and chief execu-

- may be making some prog-With widely differing regulations and trading practices

tive of the London Stock Exchange, and Mr von Rosen

between the 12 member states, the ECMG has decided to start small. Late last year it pro-duced a joint report calling for the abolition of all indirect taxes on stock exchange trad-ing throughout the EC. "It was the first time the committee stood together to call on their national govern-

call on their national govern-ments to abolish all stock exchange trading and turnover taxes as part of a general tax harmonisation," says Mr von

The subject is of particular interest to German bourses, which complain of losing business to London as a result of ness to London as a result of their country's stock exchange turnover tax. The tax, which raised DM585m (\$311m) in 1988, looks set to stay, in spite of an election pledge by the Bonn Government to abolish it and a recent pledge by the state gov-ernment of Hesse, home of Frankfurt — Germany's finan-Frankfurt - Germany's finan-cial centre - to press for its removal

Mr von Rosen says the aim is now to develop the ECMG, which includes representatives from stock exchanges in all member states, as the single interlocutor with the Commission for European bourses.

However, many of the other topics it will have to tackle will involve more difficult decisions than just calling for the abolition of turnover taxes and stamp duties, hardly an issue likely to split the markets. Harmonising all the other taxes affecting securities trad-

ing - notably capital gains tax - is an example of the difficulties facing it. Luxembourg, for example, has no capital gains tax, while its Government has consistently opposed the intro-



Ettore Fumagalli: bourses making progress

duction of a withholding tax, which it says is unnecessary. cult for the Luxembourg bourse to go along with its counterparts' calls for harmon-

Mr von Rosen admits the issue of capital taxes is controversial and he agrees it is not a theme which the group is ready to decide on as yet. However, he believes the ECMG will have to get to grips with the issue in time and could eventually come to play a sig-nificant role in collaboration with the Commission. Some other themes have

proved more promising. The ECMG is preparing a joint paper on takeover bids in response to the draft proposal submitted by the Commission last December. The plan is to

discuss issues between the bourses in parallel to the talks taking place within the Commission, and then to raise these matters jointly with the Commission once an inter-bourse position has been reached, possibly by the time of the European stock exchanges' general assembly in

Relations between the bourses and the Commission have changed for the better since December, when the Commission made clear it had no intention of developing into a European version of the US Securities and Exchange Com-

European bourses have taken comfort from the Brussels view that market supervision is either a matter for domestic regulators or for the bourses themselves, with the Commission's brief being limited to encouraging a level playing field between national

capital markets. The steps that have been taken on insider trading in EC countries illustrate the general drift towards common standards, even before the ECMG's revival in mid-1987.

In the past two years, a string of member states have replaced old voluntary anti-insider guidelines with legallybinding rules. That has increasingly put the spotlight on West Germany, which is now the only large member state which does not have a legally-binding insider trading

The Germans have stuck to their guns, although the signs are that they will soon introduce a legally-based system, in line with every other EC state Agreeing a draft guideline on EC-wide insider trading laws is thought to be of particular interest to the Spanish Govern-ment, which is president of the

Council of Ministers until the end of June. German approval is likely to come as soon as an accord is reached on defining a second-ary insider. According to one observer, that suggests that insider trading could be outlawed in Germany by the end

of the year. The Germans may eventually come to appreciate a legal-ly-based system. Experience has already shown that some agreements, such as that on EC-wide joint listing and pro-spectus requirements for new issues, can be particularly beneficial to a country like Germany, where there is a strong federal system and numerous

With eight domestic stock exchanges in Germany, the new EC rules on mutual recognition of listing procedures, which look set to be passed into German law before this summer - sooner than in other member states - will make life appreciably easier for EC companies wanting to list their paper on all the country's

Rather than having to go through eight separate listing procedures, from Hamburg to Munich, once the appropriate law is passed a company would only have to handle one set of paperwork to list its shares nationwide.

When similar laws go through in other member states, that simplification will apply Community-wide.

Liffe to launch three-month Ecu contract

By Katharine Campbell THE London International Financial Futures Exchange (Liffe) plans to launch a short-term interest rate future denominated in Ecu, possibly in the third quarter of this year, according to Mr David Burton, Liffe chairman, who was addressing an Interna-tional Financing Review con-

market.

London Share Service

To date. US exchanges have experimented, not very suc-cessfully, with Ecu currency contracts, but no three-month

ference on the single European

interest rate future exists. When Liffe undertook a mar-ket survey last December to gauge demand for the product, the London exchange discov-ered greater demand for a EuroD-Mark future, which it is

launching next week.

But in spite of the underdeveloped state of the Ecu cash market, there continues to be considerable interest in the basket currency, particularly since the UK Government began issuing Ecu-denomi-nated Treasury bills regularly.

The Bank of England is known to be keen that Liffe introduce such a futures contract.

Current lack of liquidity in

the cash market might be overcome by a novel market-maker system on Liffe, Mr Burton suggested, whereby half a dozen traders would be com-mitted to making regular two-way prices on the exchange floor - a practice commonplace in options products but untested in the futures arena. While Mr Burton devoted

much of his speech to underlining the desirability of co-operation between European deriva-tives exchanges, competitive issues also emerged.

The Matif's outline agreement to join Globex – the elec-

tronic trading system being developed jointly by the Chi-cago Mercantile Exchange and Reuters - is likely to include an arrangement giving the French exchange sole rights to trade Ecu as well as French franc products within the new system, Mr Burton said.

LONDON TRADED OPTIONS

the day's statistics. An early count, struck on the close of deal-

ings, showed Steel as having an opening of interest in the April 80 calls of 227 contracts to 2,327.

el was not quickly reflected in

The April expiry roll-over in dard, showing a sharp fall from

Kredietbank prices issue

AN international share offering of 1m shares for Kredietbank, the Belgian bank, was priced yesterday at BFr4,375 (\$110) a share, writes Stephen Fidler.

Morgan Stanley Interna-tional, head of the international equity syndicate, said the underwriters were granted an over-allotment option for a further 100,000 shares. The shares closed on Tuesday on the Brussels stock exchange at BFr4,700. They will be entitled to dividends for the financial year beginning April 1.

Tuesday. Overall business index business came to no more than 4,929 contracts, comprising 2,652

calls and 2,277 puts. The index itself gained 1.7 points on the day

LONDON MARKET STATISTICS

RISES AND FALLS YESTERDAY

FT-ACTUARIES SHARE INDICES

the institute of Actuaries and the Faculty of Actuaries

	EQUITY GROUPS		Wedne	sday A	pril 12	Wednesday April 12 1989								
Fk	& SUB-SECTIONS gares in parentheses show number of stocks per section	index No.	Day's Change	Est. Earnings Yield% (Max.)	Gress Div. Yield% (Act at (25%)	Est. P/E Ratio (Net)	xd adj. 1989 to date	Index No.	index No.	Index No.	Index No.			
	CAPITAL 600DS (207)	920.76	+0.3	10.69	4,12	.11.49								
2/	Building Materials (29)	1175.84	+8.4	11.31	4.85	10.89	3.92				1			
31	Contracting, Construction (38)	1673.00	40.6	12.63	411	10.35								
- 4	Electricals (10)	2482.39 2670.20		- 2.45		14.64			2692.42					
5/	Electronics (30)	20/0.20	+6.8	- 9.12		14.21								
Þ	Mechanical Engineering (54)	470.74	·	16.45	4.07	11.70	4.94							
	Metals and Metal Forming (7)		184	14.47	5.61	7.41	0.00							
	Motors (17)			11.93	5.00	9.75								
IU	Other industrial Materials (22)	ريجين والم	-8.5 +8.2	9.73	446	12.23	21.63 5.74							
22	CONSUMER GROUP (186)	h947 141	-8.9	9.16 18.37	3.77 3.68	13.66	5.36			1264.48				
22	Brevers 200 Distillers V.C	1281-371 1284 44		9.50	4.85	13.13								
3	Food Manufacturing (20)	2004 71	+8.3	9.85	3.57	14.54								
쓁	Food Retalling (15)	1000	#13	1 22	2.58	12.00								
50	MC2I'II 2014 MUDICIPIU LETU AMBRICANIA	TEET 75	4.7	7.74	3.44	16.21	11.0							
-	Leisure (33) Packaging & Paper (16)	E42 #8		10.47	4.27	112	5.84							
32	Publishing & Printing (18)	3EE0.90	-43	9.09	455	13.78	5.86				3497.8			
纺	Stores (33)	729.57	#4.2	11.68	474	11.22	1.75							
갋	Textiles (15)	EAL 03	181	12.27	5.58	9:29								
40	OTHER GROUPS (94)	11847.64	+0.3	10.34	iii	11.79	137	1844.37	,					
47	Aneneles (38)	1279.52	+4.9	8.33	2,67	1536	12.34				,			
42	Chemicals (22)	1123.59	-0.4	11.30	4.70	10.63	21.18			1198.13				
43	Constamentes (11)	1475.89	1 41	10.35	4.97	11.17	4.76							
45	Conglomerates (11)	2328,87	11	8.55	3.70	15.63	16.45							
47	Telephone Networks (2).,	1097,09	+8.6	10.79	4.28	12.15	0.05	1090.75	1081.73					
48	Miscelianeous (28)	ñ441,70	+0.7	19.85	4.20	38.49	21.18							
		1085.18	+0.2	9,92	4.92	12.45	7.19				-			
=		1931.85	-0.1	18.25	5,75	12.57								
괖	Oll & 635 (1.5/					12.46			-					
	500 SHARE INDEX (500)		+0.2	9.96	44	12.40					-			
61	FINANCIAL GROUP (123)	722.54	-8.4		5.30	1 - = _ 1	12.54	725.66	726.53	733.58	664.8			
62	Banks (8)	707.36	-44	24.32	6.72	5.45	29.35			722.61	628.8			
65	Insurance (Life) (8)	1836.70	갶	{ - : }	5.74	··- (25.72		1944.68 585.10		967.8 548.5			
66	Insurance (Composite) (7)	505.40	4.6	9.33	5.94 6.82	14.61	18.63 14.32	584.03	928.14					
67	Insurance (Brokers) (7)	724.04		7.13	4.59	14.61	3.61	930.61 326.42	326.86		339.3			
00		1292.63	+0.5	5.78	2.76	22.60	3.81 4.14	320,42 1227,87	1285.69					
70	Cabon Elepseini (20)	1 241 271	43	10.02	5.81	12.55	3.56	369.21	362.29	365.47	395.7			
70	Other Financial South	302-00 PM		10.82	_	ومجعد					273.7			
73	Investment Trusts (/3)	1082.32	+8.4 +8.7	1.83	2.96 3.88	12.50	6.82	1077.55	1978.52 656.40	674.88	466.7			
뫮	Investment Trusts (73) Mining Finance (2) Overseas Traders (8)	1363.80	+8.7	8.63	3.80 3.89	12.56	10.45 15.93	651.30 1361.58		1378.27				
21	Overseas I raders vor	1202.00				13.56								
99	ALL-SHARE INDEX (706)	1051.87	+9.1	بتنا	4.36	لــــــــــــــــــــــــــــــــــــــ	18.42	1050.65	1048.43	1855.50				
\neg	/ /	index	Day's	Day's	Day's	A	Apr	Apr	Apr	Apr	Year			
		No.	Change	High (a)	Low (b)	n l	10	ΙŤΙ	6 1	5	290 1819.			

	<u> </u>	· · · · · ·	1.5	·= •· · ·	ξ.	: 7	•	Place -			
	FIX	ED I	NTE	RES	r	: .		AVERAGE GROSS REDEMPTION VIFLDS	Wed Apr 12	Tue Apr 11	Yea: ago (appro
	PRICE INDICES	Wed Apr 12	Day's change %	Tue Apr 11	nd adj. Yoday	xd adj. 1989 to date	1 2 3	Scitish Generation Liky 5 years Coupons 15 years 25 years	9.77 9.31 9.16	9.72 9.30 9.16	8.1 8.1 8.1
		117.25 152.43		117.35 132.98	•	3.66 3.60	5	Medium 5 years	10.87 9.78 9.34	10.79 9.75 9.33	8. 9. 9.
3	Over 15 years Irredeemables	143.21 168.42	-0.16 +8.02	143.44 168.38	- -	5.33 2.51	9	Ifigh 5 years	10.98 10.00 9.52 9.21	10.91 9.97 9.50 9.21	9. 9.
7	All stocks			130.55	- 9.13	3.86 1.36	11	Index-Linked	3.63	3.62	2 3.
ı	5 years Over 5 years All stocks	132.75	+0.11	132.61 132.50		li	14	Inflation rate 10% 5 yrs. Inflation rate 10% Over 5 yrs.	2.76	3.60 2.75 3.44	3.
4	Deberbures & Leass	. –		114,63	-	2.20	15	Deis & 5 years	12.56 11.82 11.19	12.55 11.83 11.19	10. 10. 10.
)	Preference	88.69		88.69	`> ⊢ .:	2.83	18	Professor	10.12	10.12	

NISES AND FA	TES LESIE	nda i	
British Funds Corporations, Dominion and Foreign Bon		Fails Same 71 23 10 34	THE NEW financial year continued to bring substantial business to
Industrials	48 9	287 801 78 377	the London Traded Options Mar- ket yesterday, though it was per-
Oils	30	18 49	haps a stronger factor that it was
Plantations	69	0 10 19 95	April Expiry day in individual
Others	115	24 103	stocks. Overall market business came to 56,236 contracts, made
Totals	923	507 1,492	up of 40,783 calls and 15,453 puts.
		4	It was stocks that showed little
			market, however, which led the
			way in traded options dealings.
I ONDON D	ECENT ISSU	ze.	British Steel was the most heavily traded, accounting for 4,521 con-
	ECENI 1990		tracts, consisting of 4,311 cails
EQUITIES			and no more than 210 puts. The options dealings in Steel covered
hamed Lanes 1989	Clepton + or	Net Times Gross P.E.	over 412 m shares, compared with
Price up date Sign Los	Stack Cleptes + or Prinz -	Circ. Core Yield Raise	the I2m handled on the underlying
957 F.P 71 60 SAmberley 4155 F.P. 644 171 155 Assoc. Brit	Group 21 ₂ p	11.5 3.4 3.0 12.1 15.25 2.7 4.3 10.0	market
+ F.P. - 35 31 #CCS Group	sh Chishs 20p 161 20e 32 ing Asia Tist 10p 48 its 17 -1	15.25 27 43 100 10.45 16 19 45.4	CALLS POTS Option Apr Jul Oct Apr Jul Oct
† F.P 35 31 HCCS Group 950 F.P 49 47 CST Emerg - F.P 19 8 Do. Warran	ng Asia Tat 10p 48		
9135 F.P. 2844 143 138 Dawenport 61 33 Greenfrian	remon 10p 138 ms Writs 61	525 24 51 83	ABG Lyons 420 21 37 48 ½ 12 14½ (140) 460 ½ 15 26 22 33 36
† F.P 100 70 Hestes & 947 F.P 49 40 Malaya G	nem 100	20 27 59 61	
** F.P. 100 96 90 Surger	remon 10p		Brit. Airways 180 17 22 25 4 5 7 (*196) 200 4 10 16 6 14 16 220 4 8 25 29 31
† F.P. 300 200 gProperty i \$52 F.P. 19/4 78 52 Hoelington 19 F.P. 80 69 gR & Viete 19 F.P. 18/3 143 Rhys Carber	50 +1 70 +1	R20 24 38 124 0232 91 09 127 M45 29 37 123	•
F.P. 163 143 Rns Cartes F.P. 81 5 Wista Ente	ali 10p	123 123 123 123 123 123 123 123 123 123	(*205) 220 1 8 14 17 22 23
1195 F.P. 213 195 Wood Kees		17.7 25 4.9 7.9	240 ½ 4 8 37 41 41
	-		Beecham 600 - 47 68 - 26 32 (%) 650 - 24 43 - 52 57
			Boots 260 5 17 26 1 12 13
EIVED INT	REST STOCKS		(*264) 280 1 8 18 18 24 27 B.P. 260 15 28 33 1 4 7½
	HUSI SICONO		(275) 280 4 15 21 6 11 15
Issue Amount Latest 1989 Price Pald Resum:	Sees	Closing + or	British Steel 70 12 4 14 14 14 14 14 34 (1922) 80 24 6 94 4 6 84
E up Date High Low]	"6" "	90 4 24 54 94 132 142
100p F.P 108p 105p 110p F.P 112p 101p	BASTO Sp (Heat) Care Cares Reed Pril Barrent & Jackston 100-lear Care Care	10to 101o -2	8as 850 30 70 102 2 20 25 (#879) 900 2 42 70 27 43 47
1011 p FP 1014 p 9940 1014 p 1	C. H. Industrial 97-pc Cas. Rd. P		'"'
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' - IFP. 1 - 1 1990 I YYA	N'vide Anglia 1211 pc 26.2	773	Coos. Gold 1300 60 135 165 1 55 75 (*1350) 1350 8 100 130 10 85 95
F.P 100 等及 991 25 - 274 5 100 F.P 1210 1550 9252 550 - 304 25代	Do. 4.250c index-Linked 2024 . Sidlaw Grp. 8.5p (Net) Cv Cm R	100 2012 190	1400 11 75 100 70 115 130
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Issue Amount Latest 1989	Stock	Closing Price + or	(*356) 360 1, 24 32 6 15 22
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20 MR 14/4 41pm 33pm 80 MR - 312pm 1,pm	Correc Group So	40pm	542 12 25
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TRADITIO	VAL OPTIONS	· ·	İ
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First Dealings Apr 10		_Hidgs, Horton	330 ½ 15 23 27 30 34
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London Share Service	tage, Cons Tern,		

to 2,033, helped by a mild upward drag from the London Interna-tional Futures contract in it, which There was also opening of posi-tion of 971 to 5,681 in the July 80 up of 40,783 calls and 15,453 puts.
It was stocks that showed little calls. The first of these series It was stocks that showed little net movement on the underlying market, however, which led the way in traded options dealings. British Steel was the most heavily traded, accounting for 4,521 contracts, consisting of 4,311 calls and no more than 210 puts. The patient dealings in Steel contents attracted 1,547 contracts and the second 1,882.

Trading in the FT-SE 100 index continued to run under the spell of the clutch of inflation news TSB again caught the eye, on 2,521 contracts, of which only 112 were calls and 2,409 puts. The most heavily traded series was coming out at the end of the week from the UK and the US, along with the monthly US overseas trade deficit figures. Dealings in the index options the April 110 put, which found 1,757 contracts, including a closoptions dealings in Steel covered over $4^{1}2$ m shares, compared with the 12m handled on the underlying ing of interest of 1.450 contracts were modest by any recent stan- to 1,113. CALLS PUTS
Apr Jul Oct Apr Jul Oct Spring CALLS POTS
Apr Jul Oct Apr Jul Oct Option ABI Lyers 420 21 37 48 ½ 12 14½ Surrebosse 160 4 15 20 ½ 8½ 12 Racel 330 59 68 80 1½ 7 9 (1440) 460 ½ 15 26 22 33 36 (164) 180 ½ 8 15 12 23 25 (1841) 360 34 46 57 4½ 13 17

1	450	ş	15	26	22	33	36	(*164°)	180 200	Į.	8	13 7	18 38	23 42	25 43	(-364)		34 125	27	57 45	17	25	3
irways	180 200 220	17	22 10 4	25 16 8	4 6 26	5 14 29	7 16 31	Trafalgar (*372)	360 390	14 2	26 U	38 20	2 20	16 36	19 36	RTZ (*522)	460 500 550	70 35 9	87 57 28	70 43	2 7 33	8 19 40	25
m.	200 220	7	16 R	24 14	17	8 22	12 23	Und. Blacelts	280	29	35	45	ż	4	.7	Scot. & New (*289)	280 300	18 11	28 19	34 28	7 13	13 23	16 25
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1	260 280	1	17 8	25 18	18	12 24	ช 27	Ultramar (*294)	294 300	1	24	31	2	23	30	Vaal Reefs (*582)	80 90	6 2	9 41 ₂	12 8	21 ₂	.5 12	7½ 14
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No evidence of consumers trading down to cheaper products

Tesco pleases City with £276m

By Maggie Urry

TESCO, the food retail group, suffering no ill-effects from the squeeze on consumer spending, Sir Ian MacLaurin,

chairman, said yesterday. He announced that pre-tax profits in the year to February 25 had risen over 22 per cent to \$276m, at the top end of analysts' expectations. The shares 5p to close at

Sir Ian, and Mr David Mal-pas, managing director, admitted some surprise that consumers had not traded down to cheaper products, but said that spending on food had become a smaller proportion of most peo-ple's budgets and the last area people were prepared to cut back. Mr Maloas said that even in economically depressed areas Tesco operated success-

Sir Ian said: "turnover in the first few weeks of the current year continues to be very satisfactory." He was "extremely pleased" with last year's fig-ures. Sales, after a dull summer, had picked up around Christmas and continued well Currently sales in like-for-like stores were running 6 per cent up, against 5 per cent in the last financial year, with inflation for the group's products at about 4 per cent.

Overall turnover, excluding VAT, rose by 14.5 per cent to \$4.72bn, and operating margins were up from 5.2 per cent to 5.9 per cent. Sir Ian said the increase in margins was due to the performance of "conforming" superstores — the large modern stores offering the up-to-date Tesco "package". Tesco has 126 of these out of a total of 372 stores.

These stores were showing sales gains of 10 per cent and achieve an operating margin of around 8 per cent. About half of group sales are made through the conforming stores, and this percentage would rise as new stores open.
Capital expenditure during the year totalled £485m, of which £320m related to new stores; 16 stores were opened during the year with 22



hard on 'green' products. planned in the current year. Even so net borrowings fell by £51m to £216m.

The group is pushing hard on "green" products which Mr Malpas said had captured the public imagination, "people want it and we are going to provide it" he said. Unleaded petrol now made up 20 per cent of sales in Tesco's petrol sta-

Sir Ian said the group was improving pay deals to staff, particularly for young staff in the anticipation of labour shortages. However, Mr David Reid, finance director, said that productivity gains would mean that staff costs would not rise significantly as a percentage of

The pre-tax profit figure included property sales profits of £10.7m (£6.6m) and is after net interest receivable of £2.4m (£15.3m). The group had decided to provide for extra interest which might become payable on its convertible bond issue which cost £5.8m (£5m). Employee profit sharing took £13.6m (£10.7m). After a tax charge of 32.5 per

cent (33.3 per cent), earnings per share on a fully diluted basis, and excluding property profits, were 11.32p, up 17.2 per cent. The final dividend is raised to 2.335p, giving a total for the year of 3.5p, up 22.8 per

Pearl up 40% in spite of relocation costs

By Eric Short

PEAL'L GROUP paid out £7.5m in 19.8 to meet costs so far incurred in its relocation to Peterborough. And relocation costs this year could be at least twice as much as the redun-dancy programmes get under

Nevert beless, the group reported a near 40 per cent rise in after tax profits for 1988 from £31m to £42.9m, thanks to continued good life profits and a strong recovery in its general insurance business. Earnings per share rose from 17.20 to

The recommended final divi-

dend is raised to 9p making 15p for the year — an increase of 20 per cent.

On its mainstream life and pensions business, where profits continued their upward growth with a 13 per cent growth with a 13 per cent increase to £49.2m, Pearl participated fully in last year's pension sales boom, writing

Hillsdown seeks guidance

F C Hawkins, Esq

By Nikki Tait

KLEINWORT BENSON, advisers to Hillsdown Hold-ings, yesterday confirmed that they had asked the Takeover Panel for guidance on whether the food, furniture and property group is bound by the nor-mal three-week deadline fol-lowing Monopolies and Mergers Commission investigations, should it wish to bid for Pittard Garnar, the leather company. The Panel has yet to

The situation is unusual in that Hillsdown never made a bid for Pittard, but asked the MMC to conduct an investigation into any potential increase in its 16.5 per cent

The request was made in the light of the referral of a £41m hid for Pittard from Strong & Fisher. Both inquiries resulted in clearance from the MMC.

three times the amount of business written in the previous

Indeed the group captured 10 per cent of the new personal pension market, having issued 120,000 proposals in the nine months since these contracts first became available on July

This offset a decline in unitlinked sales, with investor confidence hit by the 1987 stock market crash, and a fall in industrial life business following the introduction of the stringent requirements of the financial services regulations. Pearl's non-life business showed a strong recovery last year, thanks mainly to favour-able weather. Profits rose from a virtual break-even position in 1987 to £14.7m last 1987

Mr Einion Holland, chair-man, reported that FIA now has a 13 per cent holding in the

He also indicated that the group was looking at expand-ing its marketing and distribu-tion channels beyond its traditional field force into direct

CENTRAL

MANCHESTER

CORPORATION

marketing, media advertising and through independent financial advisers, starting with the promoting of its unit trusts. A new investment product is being launched

COMMENT

Pearl's results were somewhat better than expected by the market, thanks to a very strong recovery in its, mainly domestic, general insurance business. The group's actuary is still maintaining the traditionally cautious approach to unlocking surplus from the life funds and life profits were below expectations. Continued growth from life profits can be expected this year with 1988's pensions business starting to produce profits. The general nsurance operations should maintain profits unless Autumn weather in the UK becomes extremely adverse. The share price fall of 1p to 415p, leading to a yield of of 4.2 per cent on a prospective dividend of 17.5p, sums up the market reaction and assessment of Pearl's prospects.

DTI looks into shares of three companies

By Ray Bashford

THE Department of Trade and industry is investigating trading in the shares of Mersey Docks and Harbour Company, Metal Closures and Winch-more, Mr Francis Maude, the Minister for Corporate Affairs

Minister for Cotporate Affairs announced yesterday.

The inquity is being catried out by Mr David Evan and Mr Brian Worth who last July were appointed to investigate Francis Industries, F.H. Lloyd and James Neill Holdings which have been linked with Mr David Abell, the chairman of Suter, the industrial holding company.

ing company.

Mr Abell is deputy chairman of Mersey Docks, Suter is a 23 per cent shareholder in Metal Closures, the packaging and printing company and Mr Abell has owned shares in Winchmore, the engineering

investigation announced yesterday is being carried on under Section 442 of the Companies Act and will focus on determing whether there have been breaches of Section 204 of the Companies Act relating to concert party

The same sections of the Companies Act are being used in the investigation announced last July into Francis Industries, F.H. Lloyd and James

Mersey Docks revealed earlier this week that DTI inspectors had appointed inspectors to probe dealing in the com-

pany's shares. These inquiries are being carried out under a section of the Companies Act relating to insider trading. The company's shares rose dramatically in 1987 in the six week run-up to the July announcement of a major property development

in Liverpool.

The DTI yesterday followed usual practice and refused to comment on the statement or confirm the Mersey Docks statement on the insider trad-ing investigation.

Verbal dual at Audio **Fidelity**

By John Thomhill

THE extraordinary general Audio Fidelity, the consumer products company, was cer-tainly out of the ordinary.

The meeting was called to discuss a proposed seven-for-eight rights issue, but almost immediately it deteriorated into verbal combat between Mr Steven Goldberg, the force-ful former managing director of Audio, and Mr Iain Burton, the bewildered-looking present chairman, and former greater greater. chairman and former creator of the Hot Gossip dance group. The two businessmen took over Audio in 1987 but have

since spectacularly fallen out with each other, resulting in January in Mr Goldberg's removal from the board.
Mr Goldberg, who still has an 18 per cent stake in Audio, selzed the opportunity to ask 11 questions of the board, much to the apparent irrita-tion of Mr Burton.

tion of Mr Burton.

The questions related to Mr Burton's handling of Samleco Telecommunications, a loss-making subsidiary, and Captain Billys Music, Audio's record company. Mr Goldberg also asked the board about accounting preemlayities that also asked the board about accounting irregularities that became public earlier this year, dealings in the group's shares, the company's intentions regarding the sale of the audio division, and about a Park Lane property which he said was "used as a residence by a lady who is not employed by any group company."

After discussing the questions with Mr Peter Woodward, the newly-appointed

ward, the newly-appointed finance director, Mr Burton

He said it was Audio's intention to sell Samleco and he was now in dialogue with its directors. He also confirmed that Audio was considering offers for its audio division.He denied dealing in the com-pany's shares but refused to answer the "personal allega-tions" made against him.

As to the accounting irregu-larties, he said that Stoy Hay-ward, Audio's auditors, had quantified a discovered of

quantified a discrepancy of £527,000 and were investiga-ting who was at fault. "We are taking legal advice about what action can be taken against those found to be responsible,"

Mr Goldberg said he was dissatisfied with the answers and asserted that Mr Burton was not a suitable person to run a public company. If nec-essary, he said, he would call a shareholders' meeting to discuss this issue.

About the only thing Mr Goldberg and Mr Burton seemed to agree on was the desirability of the rights issue and in the last five minutes of the meeting the resolution was duly passed.

European construction growth boosts RMC

By Andrew Taylor, Construction Correspondent

biggest producer of ready-mixed concrete, last year increased pre-tax profits by 87 per cent to £205.9m. The rise reflected increases in construction output in most leading European countries where the

British group operates.

The only markets to show flat or a slight decline in profits last year was the US and Austria, said Mr Jim Owen, RMC's managing director. The group produced more than 30m cubic metres of con-

crete last year, enough it said to build four ring roads around Sales volume rose by 18 per cent in the UK by more than 14 per cent in France and by just under 4 per cent in West Ger-many. Margins in West Ger-

many also improved significantly.
Group turnover during the
12 months to the end of December rose by 15 per cent to
£2.06bn. Profits would have
been £6m higher but for
adverse currency exchange
movements, said Mr Owen.
The biggest profits cantiv.

occurred in the UK, Europe's second fastest growing construction market last year

crete and aggregates business.
UK profits from RMC rose by almost 50 per cent last year to £127.5m. Sales increased by more than a quarter to just under £1bn.

West German profits rose by 21 per cent to £32.1m. The increase was 32 per cent before translation into sterling, said Mr John Camden, RMC's chair-man, who helped found the group's German subsidiary. RMC is Germany's biggest concrete producer with about

17 per cent of the local market. It said West German construction output had improved since housebuilding reached its low point in the mid 1980s. RMC is also the largest whol-

ly-owned producer of concrete in France. It said sales and profits from France were expected to increase this year following a series of recent small acquisitions. It acquired a further 17 ready-mixed concrete plants and two more quarries in

France last year.
RMC said it expected profits to remain flat in the US where: construction output was fore-cast to fall by about 5 per cent

RMC GROUP, the world's after Spain, where RMC also this year. The market was par-biggest producer of ready- has a small but expanding conmixed concrete in Atlanta, Georgia, where one of RMC's major competitors was Blue Circle, Britain's biggest cement manufacturer. Blue Circle is due to publish its annual

results today.

RMC said the UK market was expected to remain very strong but sales growth would not be at last year's heady pace. Mr Camden said sales of concrete and aggregate during the first three months of this year were about 5 per cent to 6 per cent higher than during the first three months of 1968. Worldwide profits from ready-mixed concrete and aggregates rose from £108.6m to £152.3m. Profits from concrete products, cement and lime, used among others by the West German steel and chemi-

cal industries, rose from £28.2m to £80.4m. Merchanting, do it yourself, waste disposal, security and leisure businesses in the UK increased operating profits

from £20.5m to £28.2m. A final dividend of 9.5p (7.5p) makes a total of 14.5 (lip) for

Hewden Stuart up to £28.27m

CONTINUED STRONG demand across its businesses boosted taxable profits at Hewden Stuart, the Glasgow-based plant hire group, to £28.27m for 1988, an increase of 62 per cent.

1988, an increase of 62 per cent. Turnover, at £201m, showed an increase of 30 per cent. Earnings per share, fully diluted, rose from 8.53p to 13.13p and the proposed final dividend is 2p giving a total for the year of 2.75p (2.04p).

Sir Matthew Goodwin, chairman, described the results as "marvellous".

which generates the bulk of

The hire operations division group profits, experienced a significant increase in demand in the Midlands and the north. The merchandising division, benefiting from improved mar-

gins and sales, reported profits slowdown in economic activity for cent higher at £3.48m. slowdown in economic activity must ultimately affect Hewden. • COMMENT

Hewden's results will displease only competitors and analysts; the latter having repeatedly upped forecasts from beginning of year estimates of £22m only to be beaten by the final tally. The story behind the impressive performance is fairly simple—strong markets, good management, high capital expenditure, the increased

tion mark for the forese

future in that any marked

sub-contracting within the con-struction industry - and does not need to be buttressed by winter. Of the relevant factors only the first contains a quesconsideration of another warm

as it did in 1981. But 1989 cer tainly looks promising and there is as yet little ground for pessimism beyond that. With 34,000 active accounts at the last count, including most of the blue chin companies, the group has a business customer spread to match its geographic one and has a relatively low-exposure to the housing mar-ket. More immediately, the high levels of capital expenditure have positioned it well to benefit from the lively markets north from the Midlands. Overall profits in the region of 136m can be expected, which on the basis of today's share price of 146p, up 5p, gives a multiple of

Rumour lifts Gold Fields' share price

By Kenneth Gooding. Mining Correspondent

false rumour that a New York court had removed the injunction which stops Minorco, the South Africancontrolled investment com-pany, buying any more shares in Consolidated Gold Fields, the UK diversified mining group, yesterday sent Gold Fields' share price sharply

upwards briefly.

It jumped from £18.30 to £13.70 before settling back to close at £13.53 after Judge Michael Mukasey denied he had lifted the injunction. The judge is currently extending a judge is currently attending a seminar and will not be back in court until next Monday. Meanwhile, the war of words between Gold Fields and

DIVIDENDS ANNOUNCED Total last year 1.94 July 6 th 5.5 0.71 7.1 1.1' 1.1375' 6 -0.9 2.15 7.5 5.104' 7.5 2.25 3 1.85 2.0 10.6 1.67 1.63 2.04 9 1.7 3.65 12.2 2.16 1.79 2.75 12 2 5.7‡ 9.8 15 12.2‡‡ June 14 Aug 4 May 25 June 9 5t

Dividends shown pence per share net except where otherwise stated. Equivalent after allowing for scrip issue, 10n capital increased by rights and/or acquisition issues. SUSM stock. \$\$Unquoted stock. \$Third market. \$Carries scrip option. #For 15 months. #For 16 months. *Paid prior to demerger of Michael Page Group. *Canadian currency



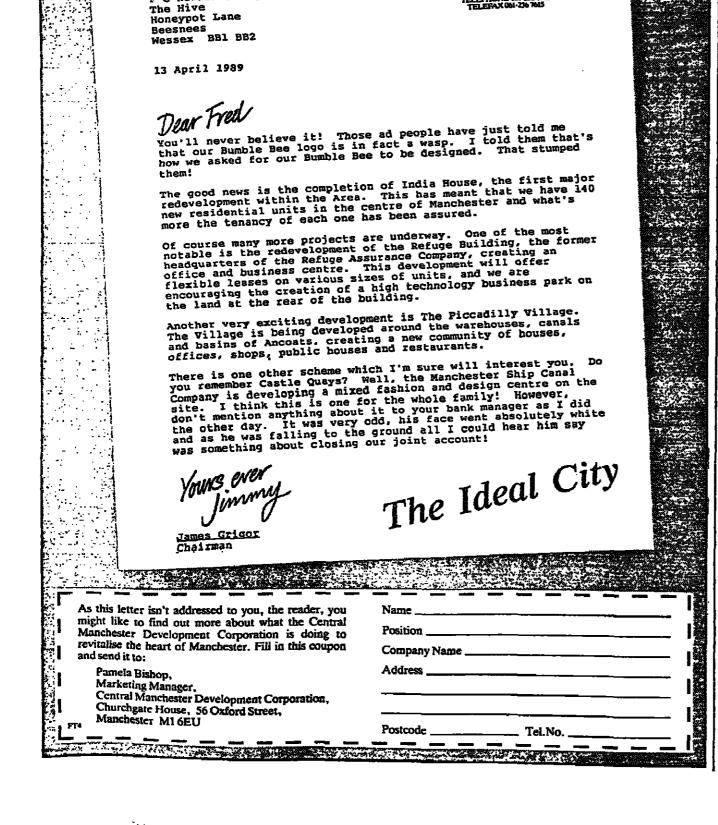
Profit before tax £4.9M £4.1M +18.7% 65.6p +21.5% Earnings per share 79.7p Dividend per share 36.0p **30.0**p +20.0%

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UK COMPANY NEWS

Friendliness pops up in international corporate affairs

Getting the structure correct was essential. Philip Coggan reports

together two companies the size of Smithkline Beckman and Beecham involves far more than just deciding that the businesses complement

The structure of the com-bined group is vital in over-coming regulatory and legal problems and in persuading shareholders of both compa-tics that are properties.

mies they are receiving maximum value, allowing for tax.

Friendly international mergers on the scale of the Smith-Kline/Beecham tie-up are still comparatively rare. When the two parties and their advisers sat down to discuss how the combined company should be established, the most obvious examples were the Anglo-Dutch combines Unilever and

Royal Dutch/Shell.
But those groups are essentially structured as two separate operating businesses with a small holding company. If SmithKline Beecham was to achieve real synergistic benefits, such a divided structure

would be inappropriate.

Both sides are keen to argue that this is a merger, not a takeover, and a completely new company seemed to be the most convincing way of demonstrating the fact. Thus the decision to use "Smith-Kline Beecham" as the take-over vehicle, rather than have one company formally absorb

The choice of location revolved around three options: the UK, the US and some "neu-tral" country. A third country was quickly ruled out as it was likely to complicate the tax positions of investors in both the UK and the US.

In the end the UK was chosen - perhaps because Bee-cham was effectively the stronger partner of the two; perhaps because the deal would be easier to sell to UK institutional investors; perhaps because of easier merger accounting treatment, perhaps because it kept the merged group within the confines of the European Community.

The principle behind the financial structure of the deal is to divide the performance.

is to divide the new group's equity equally between Smith Kline and Reecham shareholders. Unfortunately, the issue was complicated by the different tax needs of UK and US investors and by the desire of to make d

posals before the merger.

I nder UK law, tax is automatically deducted ment before it is sent to the investor. In the US, dividends are paid gross and investors taxed on the proceeds.

If dividends were paid

HE COURSE of true corporate love never did
run smooth. Melding tially receive the net payment, after IIK tax; they could claim part of that back under double taxation treaties; then they would pay US tax on the pro-

So the decision was taken to So the decision was taken to create two classes of shares — the A shares would be offered to Bescham holders and would be conventional ordinary shares. The B shares, which would be offered to SmithKine holders would have a preference share attached in a so-called "stapled unit", which could not be split and traded could not be split and traded

separately.
The dividend payment on the preference share would be set at a level so that the effec-tive income streams from the A and B shares would be the same. Also, both sets of shares

would have equal rights.

Although the two sets of shareholders will each end up with 50 per cent of SmithKine Beecham, the value of the remuneration packages will not be the same. Beecham shareholders will receive loan stock, which since it is underwritten, can quickly be exchanged for cash.

SmithKline investors will eceive allocations of shares in Allergan and Beckman Instruments, the two companies that are being spun off from Smith-Kline. The uncertain financial effects of the spin-offs makes putting a value on the deal for Smithkline shareholders so difficult - although analysts were guessing at \$62.50 to

\$64.50 per share yesterday.

T Bob Bauman, the Beecham chairman who will be chief executive of the merged group, was keen to emphasise that the disposals were not designed to avoid monopoly difficulties, although the deal obviously faces approval under both US Hart-Scott-Rodino and UK Monanolies Commission rales

The main regulatory prob-lem, besides tax, was account-ing. UK GAAP is relatively straightforward in its treatment of mergers but there will still be the question of how to present the combined group's figures in the US under its accounting rules. Given the haste with which the merger was put together, that was one of the issues remaining to be

Given the current enthusiasm for cross-border corporate one major company watching to see whether the two compa nies' sets of advisers (Klein-Perella for Beecham; Goldman Sachs and JP Morgan for SmithKline) have succe surmounted all the technical problems.

Sema shares rise 31p after foray in market

By John Ridding

SHARES IN Sema Group, the Franco-British computer services company, yesterday rose 31p to 321p following an attempt by Barclays de Zoete Wedd to acquire 4.5 per cent of the shares at 319p each.

BZW said that it was acting on behalf of a client which it refused to name. However it was almost certainly acting for Cap Gemini Sogeti, the French software house which held a stake of 20.1 per cent in Sem prior to yesterday's attempted purchase. It is believed that

the attempt was unsuccessful.

Mr Philip Gregory, Sema group finance director, said that the company has asked CGS to confirm if it was behind the action.
Analysts believe, however, that there is little immediate prospect of CGS bidding for Sema because of the influence

and inclinations of Sema's large institutional investors. Banque Paribas holds 32.9 per

cent of the shares, and the British Coal Board, Credit Agricole, Scottish Amicable and Schneider together hold

another 16.3 per cent.
While there is no guarantee that these institutions are friendly, they all, with the exception of Schneider and Scottish Amicable, hold seats on Sema's board and were involved in the management restructuring towards the end

Analysis were also puzzled by the timing of the move given that the shares were just over 250p in the middle of January. They were also impressed by the fact that a 10 per cent premium apparently failed to win the desired 4.5 per cent.

analysts said that CGS was probably adopting a long-term strategy in the hope that insti-tutional support for Sema may

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The right chemistry to create a global force

Peter Marsh examines the proposed merger between Beecham and SmithKline Beckman

ESTERDAY'S merger agreement between Beecham of the UK and SmithKline Beckman of the UK and SmithKline Beckman of the US should produce "a major global force" in the healthcare indus-try, said Mr Bob Bauman, chief

try, said Mr Bob Bauman, chief executive-designate of the new combined company.

SmithKline Beecham, as the new company will be called, will have annual sales of about \$23.7bn, split roughly equally between prescription pharmaceuticals and general healthcare products. The latter encompasses non-

prescription or over-the-counter (OTC) medi-cines, animal health products. laboratory services and health-related consumer products including toiletries. Under yesterday's agreement, which is subject to shareholder approval but which executives involved in the negotiations hope will be ratified by the summer, Mr Bauman will be responsible for

the new company. Mr Bauman, a 58-year-old American, is currently chairman of Beecham, a job he took up nearly three years ago after a career mainly in marketing jobs in the US. He is credited with having achieved a turn-round at the British company, which encountered difficulties in the early 1980s. Mr Henry Wendt, currently

the day-to-day operations of



Bob Bauman (left) and Hugh Collum

chairman of SmithKline Beck-man, is to become chairman of the merged group. He will have a largely supervisory role As well as Mr Bauman and Mr Wendt, three others of the

Mr Wendt, three others of the seven-strong upper management of the new group will be American, although it will have its headquarters in London. Beecham is providing four of the seven, with three from the US company. Mr Hugh Collum, finance director of Beecham will become finance cham, will become finance director of the new company. As part of yesterday's announcement, Beecham said

its estimated pre-tax profit for the year to March 31 was about £490m, a 17 per cent increase on the £419m made the previ-ous year. This profit figure was arrived at on the basis of unau-dited accounts for the 46 weeks ending February 17. Beecham is not due to produce its final figures for 1989 until June.

Earnings per share were, on Earnings per share were, on this basis, roughly 39.7p (33.3p). Beecham also announced a second interim dividend of 9.7p per ordinary share, making a total dividend for the year of 16p. The dividend in 1938 was 14.3p. Mr Bauman said he was confident the merged company would quickly produce finan-cial results better than either of the two groups could attain separately. We have a tremendous opportunity to learn from each other. The personal chem-

The new company will be the second biggest in the world's \$120bu-a-year prescription drugs business, after Merck of the US. It will also occupy number two position in the OTC industry, which is worth \$20bn a year and in which the top company is American Home Products. SmithKline Beecham will become the fourth biggest busi-ness in the \$75bn a year ani-

ness in the \$7.5bn-a-year ani-mal health products sector. The leading companies in this field are Hoffmann-La Roche of Switzerland, France's Rhône-Poulenc and Pfizer of the US.
The existing operations of
SmithKline and Beecham in

scientific instruments, eyecare and cosmetics will not, under yesterday's plan, form part of the new combined group. These activities are either to be sold to outsiders or spun off to shareholders.

Unilever, the Anglo-Dutch foods and chemicals group, is thought to be a leading contender to buy the Beecham cosmetics business, which is reckoned to be worth about £600m. Mr Bauman said yesterday

the new group would achieve considerable economies of scale by putting together the research and development (R&D) and marketing staffs of the two separate companies.
There would be some 5,000 people in pharmaceuticals R&D, with an annual budget of

about £300m, putting the new group in the top five in the industry in research spending.
A combination of the two
companies' marketing forces would give a total of 6,000 pharmaceuticals salesmen. Of these people, whose main job is to convince doctors of the value of their company's products, 2,800 will be in Europe, 1,000 in the US and 500 in

Japan. Mr John Chappell, who is to become chairman of the pre-scription-pharmaceuticals divi-sion of the new company and who is currently head of SmithKline Beckman's drug business, said he "felt wonder-ful" about the prospects for the merged group.

It emerged yesterday that Mr Bauman and Mr Wendt started serious merger talks soon after the two men met for the first time last summer.

They had met initially to discuss cross-licensing of each other's products. But then both sides realised they could gain from a more formal combination, executives said yesterday. Mr Chappell denied yester-

SmithKline Beecham At a glance

Consumer 20%

1988 pro-forma sales £3,756 m

OTC 12%

day that SmithKline's interest in the merger had been prompted by the rumoured threat in recent months of a rival drugs company mounting a takeover bid for SmithKline. In the past two years, many drugs industry observers have SmithKline's lacklustre com-mercial performance. Much of this has concerned lower-than-expected sales of Tagamet, a Smithkline ulcer drug which in the early 1980s had been thought of as one of the drug industry's most exciting prod-

Mr Chappell said the criticism had not necessarily been unjust but that Tagamet was still a very good product for the merged group.

Who says 1988 didn't tinish sunny side up?

In a year of mixed formnes for some, 1988 has finished on . a high note for Sun Life. The annual results prove as much Total profit after tax from our three life companies is up

an impressive 276% to £23.6 million.

the biggest contribution; a 23% increase to £172 million. Sun Life Pensions Management, however, has an unchanged

the huge rush of new business written in 1988. On the other hand, the surplus of Sun Life Unit Assurance, our unit-linked life subsidiary, is up to £3.2 million from £1.3

surplus of £3.2 million due to the inevitable strains associated with

over the unit trust industry as a whole. Along with many others, Sun Life Trust Management experi-

Again, the surplus from Sun Life Assurance Society provided - enced difficulties, but positive action has been taken and things are brightening up already.

been for the difficult investment climate of 1988 casting a shadow

So, for the most part, a very sunny picture.

The overall effect is that profit on ordinary activities after £6.7 billion, an excellent rise of 16%. tax is up 11% to £23.2 million.

And out of that net profit we have been able to raise dividends for the year by 15%.

The future looks bright 100, with plans to expand into be optimistic for 1989.

It would have been a brilliant year all-round had it not continental Europe advanced by our strategic linkage with UAP, one of Europe's largest insurance companies.

> Along with dividends and post-tax profits, there are two other bright spots which can't be ignored.

The distribution of bonuses to policyholders is at a remark-

able £174 million, yet another record, and up by 22% on 1987. Lastly, funds under management at the end of 1988 stand at

So yes, all in all we think we can say that 1988 finished sunny side up for

The 1988 Report and Accounts of one of Britain's most consistently successful financial services groups is now available. For your copy, please contact: Sun Life Assurance Society ple, on Factline, 01-606 7789, or write to 107 Cheapaide, London EC2Y 6DU.



PRELIMINARY ANNOUNCEMENT

Year ended 31st December 1988

Financial Highlights

	1988	1987	increase
TURNOVER	2,065.0	1,788.7	15%
PROFIT BEFORE TAXATION	205.9	150.7	37%
EARNINGS PER SHARE	58.4p	42.1p	39%

Proposed final dividend of 9.9p (1987 7.5p) making an increase for the year of 32%

The 1988 Annual Report will be posted to shareholders on 28th April 1989. To reserve a copy, telephone 01-890 1313

RMC Group p.l.c.

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UBAF ARAB AMERICAN BANK

announced that the capital increase of \$30million already authorized has been oversubscribed and paid. This enables the bask to meet in advance the risk-based capital ratio required by the end of 1990, Loan loss reserves are at a level which is against an applicantly higher than endores a serious as a constraint of the property as a serious and applications.

average established i average established

Stock Exchange

Information:

DORCHESTER LONDON - GOODWOOD PARK SINGAPORE

The Financial Times proposes to publish this survey on:

15th May 1989

For a full editorial synopsis and advertisement details, please contact:

Clive Radford on 0272 292565

or write to him at: Merchants House Wapping Road Bristol BS1 4RW Fax (0272) 225974

FINANCIAL TIMES

UK COMPANY NEWS

Polly Peck just exceeds forecast

POLLY PECK International, agricultural, electronics and textiles group, yesterday announced pre-tax profits of £144.1m for the 16 months to December 31. The result nar-rowly beat the profits forecast of £142.5m that accompanied the £133m rights issue last

October. In 1988, the group made pro-forma pre-tax profits of £112.2m on sales of £761m, compared with £86.2m and £380m for the year to the end of August 1987. In the 16 month period, turnover was £967m, of Which 55 per cent came from acquisi-

Mr Asil Nadir, chairman said the results were "wholly satisfactory". The group would con-tinue to try to raise the quality of earnings and to reduce dependence on any single geo-graphical location, he said. He claimed that the company had become one of the

top three European distributors of fresh produce and was one of Europe's largest televi-

The divisional profit comparisons between 1983 and the year to the end of August 1987 was as follows: food £88.1m (£72.6m); electronics £19.3m (£9.3m) and textiles £4.8m (£4.3m).

Expansion will be concentrated on Europe, North America and the Far East. At present, the US, the Middle and Near East, and Europe account for about 20 per cent, 33 per and 40 per cent of sales respectively. The Russell Hobbs business

that was bought from TI two years ago made a loss. Followng reorganisation and the introduction of new products, it is expected to make a profit

ms year.

Mr David Fawcus, finance director, said that the group had made substantial progress in its goal of increasing its equity base, improving its debt profile and reducing its borrowing court. rowing costs. Interest cover had increased to 12.3 times. Fully diluted earnings per share for 1988 were 41.8p (1987-

truly international electronics

Asil Nadir: one of Europe's largest television makers.

36.4p). A final dividend of 5.0p per share was recommended, bringing the total to 12.2p for

COMMENT

Polly Peck is rapidly shifting from an opportunistic and erratic trading group into a

and agricultural business. The fresh produce business has been vastly strengthened by the geographical expansion of its marketing and sourcing operations. Meanwhile the company's electronics produc-tion is increasingly flexible and competitive, which belps temper the concern stemming from the prospect of a slow down in consumer spending. But what-ever its achievements, Polly Peck still has some way to go before it wins the public rela-tions battle. The predictability of this set of results combined with a slightly uninspiring pre-sentation left the shares down 2p to 320p. Nor is there likely to be much activity in the shares until the report and accounts is out of the way. The balance sheet is not expected to be a cause for concern but the City's caution shows that the company has not entirely put its reputation for nasty suprises behind it. Pre-tax profits of £145m are expected this year which put the shares on a unexacting prospective p/e of 7.

Helene profits

static at £2.2m

Taxable profits at Helene, the clothing manufacturer and dis-tributor and textile merchant,

were virtually static at £2.17m in 1988. The figure was struck, however, after an exceptional debit of £831,000 relating to losses sustained by a subsidiary, since discontinued.

Mr Montague Burkeman, chairman, said the balance sheet remained strong with

year-end net liquidity of £1.8m.

(£34.46m). Earnings were 2.5p (8.2p) and the final dividend is raised to 1.24p, bringing the

total to 1.79p (1.63p).

Turnover was £41.55m

Ocean Sound calls for £4.2m via rights

By Nikki Tait

OCEAN SOUND, an unquoted BES company which operates the independent local ratio service in Portsmouth and Southampton, is raising 24.2m via a one-for-two rights issue

at 800p a share. The Issue has been under-written by Crown Communications Radio, which aiready holds a 9.9 per cent interest in Ocean, and Haymarket Pub-lishing Services, with 11.9 per cent, although neither will end up with over 29.9 per cent of

The company says it plans to invest up to £1.4m in developing facilities over the next year, and believes "there will be considerable opportunities for the company to expand through acquisitions and ven-tures in other parts of the UK broadcasting sector. It is also looking at European opportu-

In connection with the rights issue, Ocean is provid-ing a facility whereby share-holders can sell their shares. with the accompanying rights to new shares, at 900p a share.

FSM acquisitions

Ford Sellar Morris Properties has bought a portfolio of nine investment properties from the National Provident Institution for £13.15m. The portfolio is a mixture of retail, office and industrial investments with annual income in excess

FSM has also acquired two estates from Local London Properties for £11.2m.

Edelman in Storehouse attack

By Maggie Urry

MR ASHER Edelman, the American arbitrageur who heads a group of investors with a 7.8 per cent stake in Storehouse, attacked the company's month-old property joint venture saying it reduced the value of the retail group.

Storehouse rejected Mr Edel-

man's arguments. Mr Michael Julien, Storehouse's chief exec-utive, said: "There can be no question of Storehouse losing

Storehouse set up the joint venture with London & Edinburgh Trust, the property and financial services group run by brothers John and Peter Beckwith. Storehouse agreed to sell £120m-worth of its properties, mainly BhS stores, to the 50:50 owned company, Oppidan Estates. LET put in £50m worth of properties. Storehouse will continue to run the shops, paving rent to Oppidan.

Mr Edelman, who was in London yesterday having dis-cussions with BZW, his

adviser, said he had examined the contract between Storehouse and LET as part of his research into Storehouse prior to deciding whether or not to bid for the group.

He argued that the contract revealed four aspects to the deal which he believed reduced

shareholder value:
Storehouse will lose half the development potential of the sites put into the joint venture;
Oppidan has options to buy space contiguous to the sites in

the deal;
• Under certain circumstances Oppidan has the option to buy any space Storehouse

• LET has the option to buy Storehouse's stake in Oppidan at asset value if there is a change of control of Store-

Mr Edelman said this was a "poison pill" designed to deter a bidder. The stake in Oppidan ought to attract a premium to net asset value if it were sold,

property sales, which the group said would be a continu-ing item.

At the trading level, holidays made £8.1m and general leisure — including the bingo and

The enlarged catering and character hotels division

returned trading profits of

£2m, Pleasurama's casinos made £2.4m, and its gaming machine arm £2.2m. Other

activities contributed trading profits of £1.6m.

City reaction to the 15-month

Analysts were annoyed that

Mecca fell short of their fore-

casts without some prior warning, but they are not reading

disaster into figures which rep-

resent a short period in the aftermath of an exhausting bid

News Digest

continued at a similar level

confident of achieving

to the first, and, provided that trend continued the board was

improved full-year results. For the year ended June 1988

profits of £7.15m were made.
The interim dividend is lifted

to 0.8p (0.71p), payable from earnings per 10p share of 3.08p (2.5p). Tax took £1.68m (£1.29m).

NEEDLER GROUP

Good year

anticipated

Needler Group, the Canada-based aggregates, asphalt and concrete block

producer which gained a USM

quote last June, increased its pre-tax profits in 1988 by 28

The taxable advance was

ahead at C\$47.33m (C\$38.92m). After tax lifted to C\$3.17m

(C\$2.76m), earnings per share were up at 0.239 cents (0.186

cents). The directors have proposed a final dividend of

struck on sales 21 per cent

per cent from C\$5.64m to

C\$7.23m, or £3.59m.

ilts was a strange mixture of irritation and expectation.

• COMMENT

he suggested.
Mr Julien said: "The Oppidan Estates deal is an excelle one for Storehouse sharehold ers. It is in no sense a 'poisor he added. The deal had he said, increased Storehouse's net worth and improved its

"The terms of the deal require Oppidan to pay Store-house the full market price for all properties that are trans-ferred," he said. The number of properties covered by the pre-emption rights was small, he

The change of control clause was "a perfectly standard one based on net asset values", Mr

Mr Edelman refused to be drawn on the chances of a hid or its timing. He did say that the unnamed international retailer he had brought on board to run Storehouse in the event of a successful takeove was already working at BZW

ECONOMIC ACTIVITY- indices of industrial production, ma (1985=100); engineering orders (2 biliton); retail sales volume (1980=100);retail sales volum

UK ECONOMIC INDICATORS

board to run Storehouse in the	1				/			
	!	Indi.	. Mig.	Eng.	Retail	Pletali	Unem-	
event of a successful takeover	1	prod.	output	order	wol, "	Value	ployed	Vacs.
was already working at BZW's	1 1987	•	-			·		
offices.	4th gtr.	105.0	109.4	29.1	133.3	210.8	2,658	282.1
	1969				-			
	1st qtr.	107.7		31.1	135.3	173.3	2,486	249.9
$\alpha \alpha \alpha \alpha \alpha$	2nd ctr	109.3	1124	31.2	137.8	181.1	2,384	255.2
10 4 411 4m	3rd otr.	110.8	116.2	32.0	135.2	189.2	2,226	244.3
es £30.3m	4th ctr.	110.2	117.0	38.1	140.8	229.0	2,101	244.9
	April -	108.7	111.5	31.0	136.3	190,4	2,403	255.9
	May	109.4	112.6	31.3	137.7	180.5	2,384	254.5
	kine	109.9	113.1	31.2	137.0	182.3	2,324	255.1
	July	110.6	115.7	31.7	140.0	191.4	2.247	249,7
battle. The question now is not	August	110.8	116.1	32.1	130.5	187.7	2,225	242.7
	September	111.2	116.7	32.0	139.4	185.0	2,192	240.3
whether Mecca and Pleasurama	October	110.6	116.5	32.4	141.2	198.7	2.158	251.2
can prove they are a mighty	November	111.3	117.2	33.0	140.4	218.0	2,105	245.2
combination, but when, 1989	December	110.4	117.3	33.1	140.8	272.2	2,037	238.3
will probably be a year of con-	1986							
	January	109.1	118.5	32.9	137.4	184.1	1,988	229.2
solidation: £94m has been set	February				140.8	183.0	1,947	223.1
aside for capital expenditure.				_				
and the opposite pulls of cash	OUTPUT- By	market s	ector; co	naumer g	gods, inv	estment (jooda, inte	ermedian
	goods (mate	rials and	fuels); er	ngineering	output.	metal कर	inufacture,	, Machiles
generation and high interest	leather and							
rotor will been gooring stable		/.			- • •			-

goods (ma leather and	clothing (1	1985 = 100	; housing	starts (00	Os, monti	ily averag	e).
-	Chemer. :	goods	laind. goods	Eng. autput	Metal maig.	Textile etc.	Housg. sterts*
-1587						-	
4th qtr. 1988	186.8	108.8	108.9	107.4	112.0	103.4	17.1
1st atr.	169.5	108.1	197.5	107.3	118.5	103.6	20.3
2nd gtr	111.6	108.5	108.6	109.9	120,6	101.1	22.
3rd atr	113.7	114.8	108.2	- 115.8	123.9	102.1	20.4
4th atr	114.9	115.6	107.4	116.2	122.5	102.5	18.4
May	112.8	106.7	108.8	109.0	120.0	102.0	22.3
June	111.9	111.2	106.6	112.0	119.0	101.0	23.5
July	113.5	118.4	168.5	414.0	125.0	104.0	26.6
August	113.1	114.9	108.0	115.0	125.0	102.0	20.4
Sept	114.5	116.0	108.1	118.0	120.0	101.0	20.1
October	714.0	115.8	107.5	116.0	128.0	101.0	. 19.6
November	115.4	118.4	107.8	117.0	118.0	182.0	21.4
December 1989	115.3	115.0	106.8	115.0	123.0	104.0	14.1
January February	116.2	114.4	104.2	116.8	140.0	101.0	18.4

January Februar

131.7

116.4 116.8 117.2

NORMAN HAY Good all-round performance

Norman Hay, the metal and plastics processing group, achieved a 64 per cent rise in pre-tax profits in 1988. The taxable result was £1.82m, against £1.11m last time, and was struck on turnover lifted 35 per cent from £11.82m to £16.01m.

The recommended final dividend is 1.5p (1.1p adjusted) to make a total of 2.16p (1.67p adjusted) for the year.

generation and high interest	leather and							
rates will keep gearing stable at 80 per cent. That is higher		Cnemer.	invest.	latred.	Eng.	Metal	Textile	Houseg.
than many observers would		goods	goods	Goods	output	maig.	etc.	starta"
have wished - none of the	4th qtr.	188.8	108.8	108.9	107.4	112.0	103.4	17.8
expected major disposals has taken place - but prospective	1988 16t qtr.	169.5	108.1	197.5	107.3	118.5	103.6	20.2
interest cover of 3.5 times for	2nd qtr 3rd qtr	111.6 113.7	106.5 114.8	108.6 108.2	109.9 - 115.3	120.6 123.9	101.1	22.3 20.4
the year is healthy enough. If	4th atr	114.9	115.6	107.4	115.2	122.5	102.5	18.4
property sales continue to gen-	May June	112.8 111.9	106.7 111.2	108.8 108.6	109.0 112.6	120.0 119.0	102.0 101.0	22.3 23.5
erate profits, then between £100m and £103m before tax	July ····	113.5	118.4	168.5 ~	414.0	125.0	104.0	29.6
seems a reasonable forecast for	August Sept.	113.1 114.5	114.9 116.0	108.0 108.1	118.0 118.0	125.9 120.0	102.0 101.0	20.5 20,1
the year. That would put the	October November	114.0 115.4	115.2 118.4	107.5 107.8	116.0 117.0	128.6 118.0	101.0 182.0	. 19.6 21.4
shares on a prospective multi-	December	115.3	115.0	106.8	115.0	123.0	104.0	14.1
ple of about 11.5 - worth hold- ing for the takeover benefits,	1989 January	116.2	114.4	104.2	116.8	140.0	101.0	18.4
although that might mean	February					14210		18.5
waiting till 1990.	EXTERNAL.	TRADE- in	idices of	export ar	d Import	volume (1985 - 100)); visible
	balance; cu official rese	LLEUI DENSI	nce (Em);	Oil balar	ce (£m);	terms of	trade (19	185 = 100);
	1000	Export	Import	Visible	· .	Oil	T	S
	[voturae	Acinus	balance	Current belance	palance	Terms trade	Reserve US S on
	1987 4th qtr.	111.9	120.8	-3,280	-1,968	44.070		24 BB
This was struck on turnover of £9.36m, and after tax of	1963			-	·	+1,073	97.6	44.83
£92,000 earnings per 100 share	lat qtr. 2nd qtr	106.3 111.4	119.8 127.7	-3,874 -4,428	-2,835 -2,881	+730 +815	97. 9 98.7	44.64 48.52
were 7.52p. Earnings per share	3rd qtr	189.3 196.5	133.7	-5,783	-3,724	+460	99.3	59.46
after full conversion of	4th qtr. April	110.5	135.0 126.0	-6,251 -1,237	-5,051 -824	· + 340 + 271	· 99.8 98.2	51.69 47.86
convertible preference shares were 3.44p.	May June .	109.2 114,3	127-2 130.0	-1,713	-1,038	+269	98.9	49.53
Last year the company made	July	107.0	141.5	-1,572 -2,681	-910 -1,880	+ 275 + 119	99.0 98.8	48,52 49,83
pre-tax profits of £350,000 on	August ` September	195.8 114.1	127.8 131.9	-1,657	-970	+ 177	109.0	50.64
turnover of £9.07m.	October	103.7	139.6	-1,473 -2,656	-78? 2,256	+164 +67	99.1 97.8	50.48 50.05
Mr Keith Goldie-Morrison,	November December	107.1 109.1	131.5 133.8	-1,888 -1,783	-1,486 -1,363	+ 132 + 141	97.6	51.04 51.69
chairman, said the results were in line with estimates given	1989 January				-		98.7	
in the prospectus and directors	February	114.5 104.8	146.1 136.9	-2,839 -2,196	-1,599 -1,696	+ 103 -18	100.3 100.0	51.71 51.68
expect to pay an interim	March				-,			50.48
dividend of 0.75p in October	PINANCIAL-	Money au	ply MO,	M1 and M	43 (алпие	l percent	ege chan	ge); bank
dividend of 0.75p in October 1989, followed by a final of 1.25p.	FIMANCIAL- sterling lend all seasonal							ge); bank er creditt:
1989, followed by a final of	PIHANCIAL- sterling land all seasonal	ly adjusted	L Clearing	; Buncing J Bank ba			; consume).	er creditt:
1989, followed by a final of 1.25p.					societies se rate (e	net inflow and period	; consume). Cosmer. creditf	Base Base
1989, followed by a final of 125p. AQUASCUTUM	air seasonai	MO %	M1	Bank ba M3 %	Bank lending Eank lending Em	net inflow and period as Inflow Em	; consume). Cosmer. creditf Em	er creditt: Buse rate %
1989, followed by a final of 125p. AQUASCUTUM	all seasonal 1937 4th qtr. 1948	y adjusted	ass sector L Clearing M1	Bank ba M3 %	Societies Se rate (e Bank lending	net inflow and period BS Inflow	; consume). Cosmer. creditf	Base Base
1989, followed by a final of 125p. AQUASCUTUM Lower profits	all seasonal 1937 4th qtr. 1948 1st qtr.	MO % 4.9	M1 % 22.2	M3 % 22.9 20.8	Bocleties Se rate (e Bank lending 2m +11,202 +12,903	net inflowed BS Inflow 2m 3,007	: CONBUSTICE - - - 	External Control Contr
1989, followed by a final of 125p. AQUASCUTUM	all seasonal 1987 4th qtr. 1988 1st qtr. 2nd qtr. 3rd qtr.	MO % 4.9 5.2 6.8 7.7	22.2 20.6 18.8 17.3	Bank ba M3 % 22.9 20.8	Bocieties: se rate (e Bank landing £m +11,202 +12,903 +15,343	net inflowed period BS Inflow Em 3,007 3,051 4,173	: consume Cosmer. credit £m + 946 + 965 + 1,105	Base rate ** 8.59 8.50 9.50
1989, followed by a final of 125p. AQUASCUTUM Lower profits of £2.55m	all seasonal 1987 4th qir. 1988 1st qir. 2nd qir. 2nd qir. 4th qir.	MO % 4.9 5.2 6.8 7.7 7.7	22.2 20.6 18.3 17.3	22.9 20.8 22.7 20.5	Bank landing 2m + 11,292 + 12,903 + 15,343 + 15,740 + 13,379	### 10.50 ### 10	Consumer. creditf fm + 946 + 1,105 + 1,092 + 973	8.50 8.50 9.50 11.59
AQUASCUTUM Lower profits of £2.55m Reduced pre-tax profits of £2.55m, compared with £2.91m.	all seesonal 1937 4th qtr. 1948 1st qtr. 2nd qtr. 4th qtr. May June	MO % 4.9 5.2 6.8 7.7 7.7 6.4 7.3	22.2 20.6 18.8 17.3 20.0 18.6	22.9 20.8 20.8 20.4 22.7 20.5 18.8 20.4	Bank lending 2m + 11,202 + 12,903 + 15,343 + 15,740 + 13,379 + 5,148	net inflow and period as inflow 2m 3,007 3,051 4,173 3,162 3,162 1,253	Consumer. Credit Em + 946 + 7,105 + 1,092	8.50 8.50 8.50 8.50 11.59
AQUASCUTUM Lower profits of £2.55m Reduced pre-tax profits of £2.55m, compared with £2.91m, were announced by	all seasonal 1987 4th qtr. 1988 1st qtr. 2nd qtr 3rd qtr. 4th qtr. May	MO % 4.9 5.2 6.5 7.7 7.7 6.4 7.3 6.9	22.2 20.9 18.5 17.3 14.3 20.0 18.5 18.1	22.9 20.8 20.8 20.8 20.4 22.7 20.5 18.8 20.4 22.7	Back lending Bank lending Em + 11,202 + 12,903 + 15,343 + 15,740 + 13,379 + 2,788 + 3,789 + 3,789 + 3,789	net inflow and period as inflow Em 3,007 3,051 4,173 3,162 3,168 1,239 1,239 1,382	Consumer. Creatiff Em + 946 + 965 + 1,105 + 1,092 + 973 + 363 + 429 + 345	8.50 9.50 11.59 12.70 9.50 11.59 12.70 9.50
AQUASCUTUM Lower profits of £2.55m Reduced pre-tax profits of £2.55m, compared with £2.91m, were announced by Aquascutum Group, clothing	all seasonal 1987 4th qtr. 1988 1st qtr. 2nd qtr. 4th qtr. May June July August September	MO % 4.9 5.2 6.6 7.7 7.7 6.4 7.9 6.8 8.8	22.2 20.9 18.6 17.3 14.3 20.0 18.5 18.1 17.3	22.9 20.8 20.4 22.7 20.4 22.7 20.5 18.8 20.4 21.1 20.4 21.1 20.5	Back (see Factors) Bank (net inflow and period as inflow 2m 3,007 3,051 4,173 3,162 3,163 1,239	- Consumer. Credit - 246 + 965 + 1,105 + 1,092 + 973 + 363 + 429	8 50 11.59 12.70 9.50 9.50
AQUASCUTUM Lower profits of £2.55m Reduced pre-tax profits of £2.55m, compared with £2.91m, were announced by Aquascutum Group, clothing manufacturer and retailer, for	all seasonal 1987 4th qtr. 1988 1st qtr. 2nd qtr. 4th qtr. Mey June Juny August	MO % 4.9 5.2 6.8 7.7 6.4 7.6 8.5 7.7 7.7 7.5 8.5 7.7 7.7 7.5 8.5 7.7 7.7 7.5 8.5 7.7 7.7 8.5 7.7 7.7 8.5 7.7 8.5 7.7 7.7 8.5 7	22.2 20.6 18.5 17.3 20.0 18.5 17.3 20.0 18.1 15.3 13.7	22.9 20.8 20.8 20.4 20.7 20.5 18.8 20.4 21.1 20.8 20.7 18.8	Bank lending 2m + 11,292 + 12,903 + 15,343 + 15,740 + 13,379 + 2,788 + 6,152 + 3,374 + 5,679 + 4,233	net inflow nd period BS Inflow Em 3,007 3,051 4,173 3,166 1,259 1,239 1,332 1,179 1,333	- Consumer. Creditf 2m + 946 + 1,105 + 1,095 + 1,095 + 343 + 429 + 429 + 471 + 278 + 196	8.50 8.50 9.50 11.58 12.70 7.50 9.50 12.00
AQUASCUTUM Lower profits of £2.55m Reduced pre-tax profits of £2.55m, compared with £2.91m, were announced by Aquascutum Group, clothing	all seesonal all seesonal 1987 4th qir. 1988 1st qir. 2nd qir. 3rd qir. May June July August September October November December	MO % 4.9 5.2 6.6 7.7 7.7 6.4 7.9 6.8 8.8	22.2 20.9 18.6 17.3 14.3 20.0 18.5 18.1 17.3	22.9 20.8 20.4 22.7 20.4 22.7 20.5 18.8 20.4 21.1 20.4 21.1 20.5	Back (see Factors) Bank (net inflow and period as Inflow Em 3,007 3,051 4,173 3,162 3,162 1,239 1,362 1,239 1,362 1,239	- Consumer. Creedist Em + 946 + 1,105 + 1,092 + 973 + 429 + 345 + 471 + 278	8.50 8.50 8.50 9.50 11.59 12.70 7.50 9.50 10.80 12.00
AQUASCUTUM Lower profits of £2.55m Reduced pre-tax profits of £2.55m, compared with £2.91m, were announced by Aquascutum Group, clothing manufacturer and retailer, for the year to January 31 1989. Turnover advanced from £43.28m to £49.82m.	all seasonal all seasonal all seasonal all seasonal all seasonal all seasonal all seasonal all seasonal all seasonal all seasonal and qtr. Ath qtr. Ath qtr. Ath qtr. May June Juhy August September October December 1589 January	MO % 4.9 5.2 6.8 7.7 7.7 6.4 7.3 6.9 7.7 7.7 7.7 7.7 7.7 7.7 7.7 7.7 7.7 7	22.2 20.9 18.5 17.3 14.0 18.5 18.1 15.8 17.9 13.7	M3 % 22.9 20.8 22.7 20.5 21.1 20.8 22.7 20.5 20.5 20.5 20.5 20.5 20.5 20.5 20.5	Societies's erate (e. Bank, kending 2 + 11,202 + 15,740 + 15,740 + 13,779 + 5,148 + 5,679 + 5,149 + 5,679 + 5,179 + 6,152 + 3,374 + 5,679 + 6,159 + 6,159	net inflow and period BS Inflow 2,807 3,807 4,173 3,182 3,183 1,239 1,353 1,353 1,377 1,573 1,573 1,573 1,573 1,573 1,573	Consumer. Credit Em + \$46 + \$46 + \$1,052 + 1,092 + \$734 + \$429 + \$477 + \$276 + \$392 + \$295	8.50 9.50 11.50 12.70 9.50 11.50 12.70 12.00 12.00 13.00
AQUASCUTUM Lower profits of £2.55m Reduced pre-tax profits of £2.55m, compared with £2.91m, were announced by Aquascutum Group, clothing manufacturer and retailer, for the year to January 31 1989. Turnover advanced from £43.28m to £49.82m. The directors are proposing	all seesonal all s	My adjusted M0 % 4.9 5.2 6.8 7.7 7.7 7.8 8.9 7.6 8.5 7.7 7.7	Mi	22.9 20.8 22.9 20.8 20.4 22.7 20.5 20.4 21.1 20.8 22.7 19.8	80cieties's se rate (se Bank lending 2m + 11,202 + 15,343 + 15,740 + 2,799 + 3,374 + 5,679 + 4,239	net inflow and period as inflow Em 3,007 3,051 4,173 3,162 3,163 1,239 1,239 1,362 1,239 1,362 1,239 1,362 1,239	+ 946 + 1,095 + 1,095 + 1,095 + 1,095 + 246 + 1,095 + 1,095 + 347 + 343 + 429 + 347 + 276 + 1,392	8.50 8.50 9.50 11.59 12.70 9.50 12.00 12.00 12.00 13.00 13.00
AQUASCUTUM Lower profits of £2.55m Reduced pre-tax profits of £2.55m, compared with £2.91m, were announced by Aquascutum Group, clothing manufacturer and retailer, for the year to January 31 1989. Turnover advanced from £43.28m to £49.82m. The directors are proposing to maintain the dividend at	all seesonal all seesonal 1987 4th qtr. 1988 1st qtr. 2nd qtr. 3rd qtr. Mey June Juny August September October November 1989 Jenuary February Merch	My adjusted MO % 4.9 5.2 6.8 7.7 7.7 6.4 7.3 6.8 7.7 7.7 7.7 7.2 6.8	22.2 20.5 18.5 17.3 14.3 20.0 18.5 17.3 14.3 20.0 18.1 15.8 17.3 14.3 17.3 14.3	M3 % 22.9 20.8 22.7 20.8 20.4 22.7 20.8 20.4 20.5 20.5 20.5 20.5 20.5 20.5 20.5 20.5	Societies's erate (e.g. Bank, lending 2 + 11,202 + 15,740 + 15,740 + 15,779 + 5,182 + 3,374 + 5,473 + 2,781 + 6,182 + 3,374 + 5,473 + 2,781 + 6,182 + 2,781 + 6,182 + 2,781 + 6,182 + 2,781 + 6,182 + 2,781 + 6,182 + 2,781	net inflow and period 88 Inflow 2m 3,807 3,182 3,183 1,239 1,382 1	Consumer. Credit fr + \$46 + 946 + 1,105 + 1,1092 + 873 + 429 + 477 + 276 + 392 + 224 + 234	8.50 8.50 9.50 11.59 12.70 7.50 9.50 12.70 12.00 12.00 13.00 13.00 13.00
AQUASCUTUM Lower profits of £2.55m Reduced pre-tax profits of £2.55m, compared with £2.91m, were announced by Aquascutum Group, clothing manufacturer and retailer, for the year to January 31 1989. Turnover advanced from £43.28m to £49.82m. The directors are proposing	all seasonal 1987 4th qir. 1988 1st qtr. 2nd qir. 3rd qir. 4th qtr. Misy June July August September October November December 1989 January February March	My adjusted MO \$4.9 \$2.6.8 7.7 7.7 7.8 8.9 7.7 7.7 7.2 8.8	M1	M3 % 22.9 20.8 20.8 20.8 20.8 20.8 20.8 20.8 20.8	Societies's Fank (ending 2m + 11,202 + 12,903 + 15,740 + 15,740 + 15,779 + 5,148 + 6,132 + 5,570 + 4,233 + 6,139 + 6,139 + 2,231 + 6,139 + 2,232 + 2,2	net inflow mid period se linfow 2,007 3,051 4,172 3,162 3,163 1,239 1,342 1,342 1,342 1,342 1,734 812 784	- Consumer. Creditt 2m + 246 + 365 + 1,1052 + 973 + 345 + 429 + 347 + 429 + 347 + 136 + 136 + 276 + 136 + 284 + 284	8.50 8.50 9.50 11.59 12.70 7.50 9.50 12.00 12.00 12.00 13.00 13.00 13.00
AQUASCUTUM Lower profits of £2.55m Reduced pre-tax profits of £2.55m, compared with £2.91m, were announced by Aquascutum Group, clothing manufacturer and retailer, for the year to January 31 1989. Turnover advanced from £43.28m to £49.32m. The directors are proposing to maintain the dividend at 3p with an unchanged 2p final.	all seesonal 1987 4th qir. 1988 1st qir. 2nd qir. 3rd qir. 4th qir. May June Juny August September October November 1989 Jenuary February March INFLATION-II prices of ma 1987 = 100; I	My adjusted MO 4.9 5.2 6.8 7.7 7.7 7.8 8.5 7.7 7.7 7.2 8.6 8.6 8.6 8.7 7.7 7.2 8.6 8.6 8.7 8.7 8.7 8.7 8.8 8.8	22.2 20.6 18.5 17.3 14.3 20.9 18.1 15.2 17.3 14.7 11.7 14.7 11.7 14.8	M3 % 22.9 20.8 22.7 20.5 18.8 22.7 20.4 22.7 20.5 22.4 22.4 22.4 22.5 22.5 22.5 22.5 22	Bank lending 24 11,202 + 11,202 + 11,203 + 15,740 + 13,379 + 2,799 + 2,799 + 2,2374 + 5,579 + 4,223 + 2,252	net inflowment period p	Consumer. Credit fr + 946 + 1,105 + 1,082 + 471 + 245 + 471 + 235 + 425 + 471 + 276 + 392 + 235 4 426 + 235 4 426 + 235 4 426	8.50 8.50 9.50 11.59 12.70 7.50 9.50 12.00 12.00 12.00 13.00 13.00 13.00 13.00 13.00
AQUASCUTUM Lower profits of £2.55m Reduced pre-tax profits of £2.55m, compared with £2.91m, were announced by Aquascutum Group, clothing manufacturer and retailer, for the year to January 31 1989. Turnover advanced from £43.28m to £49.82m. The directors are proposing to maintain the dividend at	all seasonal 1987 4th qir. 1988 1st qtr. 2nd qir. 3rd qir. 4th qtr. Misy June July August September October November December 1989 January February March	My adjusted MO ** 4.9 5.2 6.8 7.7 7.7 7.8 8.5 7.7 7.7 7.2 8.6 Adjices of eight adjuster collecture collectu	22.2 20.6 18.5 17.3 14.3 20.9 18.1 15.8 17.3 13.7 11.7 14.3 11.4 13.6 17.9 11.4 13.6 17.9 11.4 13.6 17.9 11.4 13.6 17.9 11.4 13.6 17.9 17.9 18.1 17.9 18.1 17.9 18.1 17.9 18.1 17.9 18.1 17.9 18.1 17.9 18.1 17.9 18.1 17.9 18.1 18.1 18.1 18.1 18.1 18.1 18.1 18	M3 % 22.9 20.8 22.7 20.5 18.8 22.7 20.4 22.7 20.5 22.4 22.4 22.4 22.5 22.5 22.5 22.5 22	Bank lending 24 11,202 + 11,202 + 11,203 + 15,740 + 13,379 + 2,799 + 2,799 + 2,2374 + 5,579 + 4,223 + 2,252	net inflowment period p	Consumer. Credit fr + 946 + 1,105 + 1,082 + 471 + 245 + 471 + 235 + 425 + 471 + 276 + 392 + 235 4 426 + 235 4 426 + 235 4 426	8.50 8.50 9.50 11.59 12.70 7.50 9.50 12.00 12.00 12.00 13.00 13.00 13.00 13.00 13.00
AQUASCUTUM Lower profits of £2.55m Reduced pre-tax profits of £2.55m, compared with £2.91m, were announced by Aquascutum Group, clothing manufacturer and retailer, for the year to January 31 1989. Turnover advanced from £43.28m to £49.82m. The directors are proposing to maintain the dividend at 3p with an unchanged 2p final. NORMAN HAY	all seesonal 1987 4th qir. 1988 1st qir. 2nd qir. 3rd qir. 4th qir. May June Juny August September October November 1989 Jenuary February March INFLATION-II prices of ma 1987 = 100; I	MO % 4.9 5.2 6.8 7.7 7.7 7.7 7.7 7.7 7.5 8.8 milices of e mufactured surfactured surface surfactured surface s	M1	Duliding Bank be M3 M3 M3 M3 M3 M3 M4 M2.7 20.8 20.4 21.1 20.8 20.5 21.3 22.2 21.3 22.2 21.3 22.2 M3 M3 M3 M3 M3 M3 M3 M	Societies's series (e.g. Bank, lending 2m + 11,202 + 12,304; + 15,740 + 13,779 + 5,148 + 5,574 + 5,574 + 5,575 + 2,781	net infowment period pe	Consumer. Credit from + \$46 + \$46 + \$46 + \$1,052 + \$1,092 + \$23 + \$29 + \$477 + \$276 + \$392 + \$224 + \$26 d food pri wedgitted Reutern*	8.58 8.58 8.58 9.50 11.59 12.76 7.50 9.50 12.00 12.00 12.00 13.00 13.00 13.00 13.00 13.00 13.00
AQUASCUTUM Lower profits of £2.55m Reduced pre-tax profits of £2.55m, compared with £2.91m, were announced by Aquascutum Group, clothing manufacturer and retailer, for the year to January 31 1989. Turnover advanced from £43.28m to £49.32m. The directors are proposing to maintain the dividend at 3p with an unchanged 2p final.	all seesonal all s	My adjusted MO \$4.9 \$5.2 \$6.8 7.7 7.7 7.8 \$6.8 \$7.7 7.7 7.2 \$6.8 andices of enufactured andices color \$5 = 100) Parnings*	22.2 20.6 18.5 17.3 14.3 20.0 18.6 17.3 14.3 14.3 17.3 11.7 14.4 13.6 Beste matte.	M3 % 22.9 20.8 20.4 22.7 20.5 18.8 22.4 22.7 19.8 22.5 21.3 22.2 21.3 22.2 21.3 22.2 21.3 22.2 22.5 21.3 22.2 22.5 21.3 22.2 22.5 21.3 22.2 22.5 21.3 22.2 22.5 21.3 22.2 22.5 21.3 22.2 22.5 21.3 22.2 22.5 21.3 22.2 22.5 21.3 22.2 22.5 21.3 22.2 22.5 21.3 22.2 22.5 21.3 22.2 22.5 21.3 22.2 22.5 21.3 22.2 22.5 21.3 22.2 22.5 21.3 22.2 22.5 21.3 22.2 22.5 22.5 21.3 22.2 22.5 22.5 21.3 22.2 22.5 22.5 22.5 22.5 22.5 22.5 22	Bank lending 24 11,202 + 11,202 + 11,203 + 15,740 + 13,379 + 2,799 + 2,799 + 2,2374 + 5,579 + 4,223 + 2,252	net inflow and period as Inflow 2,007 3,051 4,179 3,162 3,168 1,239 1,362 1,379 621 1,362 786 818 784 aterials ar prices an prices and 100); trade	Consumer. Credit 2m + 246 + 345 + 1,092 + 973 + 345 + 429 + 345 + 1276 + 136 +	8.50 8.50 9.50 11.59 12.70 7.50 9.50 12.00 12.00 12.00 13.00 13.00 13.00 13.00 13.00
AQUASCUTUM Lower profits of £2.55m Reduced pre-tax profits of £2.55m, compared with £2.91m, were announced by Aquascutum Group, clothing manufacturer and retailer, for the year to January 31 1989. Turnover advanced from £43.28m to £49.32m. The directors are proposing to maintain the dividend at 3p with an unchanged 2p final. NORMAN HAY Good all-round	all seesonal all s	MO % 4.9 5.2 6.8 7.7 7.7 7.7 7.7 7.7 7.5 8.8 milices of e mufactured surfactured surface surfactured surface s	M1	Duliding Bank be M3 M3 M3 M3 M3 M3 M4 M2.7 20.8 20.4 21.1 20.8 20.5 21.3 22.2 21.3 22.2 21.3 22.2 M3 M3 M3 M3 M3 M3 M3 M	Societies's series (e.g. Bank, lending 2m + 11,202 + 12,304; + 15,740 + 13,779 + 5,148 + 5,574 + 5,574 + 5,575 + 2,781	net infowment period pe	Consumer. Credit from + \$46 + \$46 + \$46 + \$1,052 + \$1,092 + \$23 + \$29 + \$477 + \$276 + \$392 + \$224 + \$26 d food pri wedgitted Reutern*	8.58 8.58 8.58 9.50 11.59 12.76 7.50 9.50 12.00 12.00 12.00 13.00 13.00 13.00 13.00 13.00 13.00
AQUASCUTUM Lower profits of £2.55m Reduced pre-tax profits of £2.55m, compared with £2.91m, were announced by Aquascutum Group, clothing manufacturer and retailer, for the year to January 31 1989. Turnover advanced from £43.28m to £49.82m. The directors are proposing to maintain the dividend at 3p with an unchanged 2p final. NORMAN HAY	all seesonal all s	My adjusted MO \$ 2 6.8 7.7 7.7 7.8 8.9 7.6 8.5 7.7 7.7 7.2 6.8 6.9 100) Euro-ings* 120.5	22.2 20.6 18.5 17.3 14.3 20.0 18.6 17.3 14.3 11.4 15.8 17.3 11.4 13.6 earnings (*i products manue.* Beste matte.*	M3 % 22.9 20.8 22.7 20.5 12.3 20.4 22.7 12.8 20.5 20.5 20.5 21.3 22.2 21.2 21	Bank lending 24 11,202 + 11,202 + 11,203 + 15,740 + 13,379 + 2,789 + 5,149 + 5,479 + 5	net infowment period pe	Consumer. Credit 2m + 346 + 365 + 1,705 + 1,092 + 373 + 345 + 1,296 + 1,266 +	8.50 8.50 9.50 11.50 12.70 7.50 9.50 12.00 12.00 12.00 13.00
AQUASCUTUM Lower profits of £2.55m Reduced pre-tax profits of £2.55m, compared with £2.91m, were announced by Aquascutum Group, clothing manufacturer and retailer, for the year to January 31 1989. Turnover advanced from £43.28m to £49.32m. The directors are proposing to maintain the dividend at 3p with an unchanged 2p final. NORMAN HAY Good all-round performance Norman Hay, the metal and	all seesonal all s	MO \$ 4.9 \$ 5.2 \$ 6.8 7.7 7.7 7.8 8.8 7.7 7.7 7.7	M1	Duliding Bank be M3 M3 M3 M3 M3 M3 M3 M	Societies's erate (e.g. Bank, lending 2 + 12,932 + 15,740 + 13,343 + 15,740 + 13,379 + 5,148 + 5,579 + 5,148 + 5,579 + 5,148 + 5,579 + 2,787 + 9,199 + 2,268 1931 = 103,271 103,271	net infowment period pe	Consummer. Creditt Em + \$46 + \$46 + \$46 + \$1,052 + \$1,092 + \$473 + \$425 + \$477 + \$276 + \$1392 + \$235 + \$224 + \$254 Individual of the less will depend and weelighted weelighted Resultans* Credity. 1,683 1,747 1,817	8.58 8.58 8.58 9.50 11.58 12.70 7.50 9.50 12.00 12.00 12.00 13.00 13.00 13.00 13.00 13.00 13.00 13.00 13.00 13.00 13.00 13.00
AQUASCUTUM Lower profits of £2.55m Reduced pre-tax profits of £2.55m, compared with £2.91m, were announced by Aquascutum Group, clothing manufacturer and retailer, for the year to January 31 1989. Turnover advanced from £43.28m to £49.32m. The directors are proposing to maintain the dividend at 3p with an unchanged 2p final. NORMAN HAY Good all-round performance Norman Hay, the metal and plastics processing group.	all seesonal all s	My adjusted MO % 4.9 5.2 6.8 7.7 6.4 7.3 6.8 8.5 7.7 7.7 7.7 7.2 8.8 adices of enufactured feulers coi feulers coi 120.5 121.5 124.8 127.5 131.9	Arrings (1 products ments.) Besic ments. Besic ments. Besic ments. 96.9 97.8 90.0 1	M3 % 22.9 20.8 22.7 30.5 22.7 30.5 22.7 13.5 22.4 22.7 19.8 22.5 20.6 22.7 19.8 22.5 21.3 22.2 21.3 22.2 1985 = 100.8 (September 109.8 111.8	Societies's erate (e.g. Bank, lending 2 + 11,202 + 11,202 + 11,343 + 15,740 + 13,379 + 5,182 + 3,374 + 5,182 + 3,374 + 5,182 + 3,276 + 6,199 + 2,252 basic m 00);refail (1031 w 103.2 + 10	net inflow and period 88 Inflow 2,007 3,051 4,173 3,162 3,188 1,239 1,382 1,383 11,239 1,382 812 784 812 812 812 812 812 812 812 812 812 812	Consumer. Credit 2m + 346 + 346 + 1,052 + 1,052 + 373 + 345 + 1,26 + 1392 + 224 + 254 d food purished food purished weighted Reutern 2.54 x 1,547 1,917 1,902	8 58 8.50 9.50 11.59 12.70 7.50 9.59 12.50 12.50 12.50 13.00
AQUASCUTUM Lower profits of £2.55m Reduced pre-tax profits of £2.55m, compared with £2.91m, were announced by Aquascutum Group, clothing manufacturer and retailer, for the year to January 31 1989. Turnover advanced from £43.28m to £49.32m. The directors are proposing to maintain the dividend at 3p with an unchanged 2p final. NORMAN HAY Good all-round performance Norman Hay, the metal and plastics processing group, achieved a 64 per cent rise in	all seesonal all seesonal all seesonal all seesonal to the property of the pro	MO % 4.9 5.2 6.6 7.7 7.7 7.2 6.6 8.5 7.7 7.7 7.2 6.6 8.6 120.5 120.5 121.5 121.5 121.5	Mi	Sank be M3 Sank	Societies' (company to the company t	net inflow and period set inflow 288 Inflow 24,173 3,162 3,162 1,239 1,239 1,239 1,239 784 2100); trade 101.7 163.5 104.5 104.7 163.5 104.7 164.9	Consumer. Credit 2 + 946 + 946 + 1,1052 + 973 + 429 + 345 + 429 + 347 + 276 + 1392 + 235 + 224 + 254 I food privelented weighted 1,683 1,747 1,836 1,886	8.50 9.50 11.50 12.70 7.50 9.50 12.00 12.00 13.00 13.00 13.00 13.00 74.8 75.3 75.5 76.3
AQUASCUTUM Lower profits of £2.55m Reduced pre-tax profits of £2.55m, compared with £2.91m, were announced by Aquascutum Group, clothing manufacturer and retailer, for the year to January 31 1989. Turnover advanced from £43.28m to £49.82m. The directors are proposing to maintain the dividend at 3p with an unchanged 2p final. NORMAN HAY Good all-round performance Norman Hay, the metal and plastics processing group, achieved a 64 per cent rise in pre-tax profits in 1988. The	all seesonal all s	My adjusted MO \$ 2.2	AT SECURITY	Duliding Bank ba	Societies's erate (e. Bank, lending 24 11,202 + 11,203 +	net inflowment period p	Consumer. Credit fr + \$46 + \$465 + 1,1055 + 1,082 + 9343 + 4345 + 4711 + 2345 + 4711 + 2344 -	8.50 8.50 9.50 11.50 12.50 12.50 12.50 12.50 12.50 13.
AQUASCUTUM Lower profits of £2.55m Reduced pre-tax profits of £2.55m, compared with £2.91m, were announced by Aquascutum Group, clothing manufacturer and retailer, for the year to January 31 1989. Turnover advanced from £43.28m to £49.32m. The directors are proposing to maintain the dividend at 3p with an unchanged 2p final. NORMAN HAY Good all-round performance Norman Hay, the metal and plastics processing group, achieved a 64 per cent rise in pre-tax profits in 1988. The taxable result was £1.82m.	all seesonal all s	My adjusted MO \$ 4.9 \$ 2.2 \$ 6.5 7.7 7.4 7.9 7.6 8.5 7.7 7.7 7.2 8.6 Milices of e mufacturs co 5 = 100) Earn- Ings* 120.5 121.5 121.5 121.5 121.5 121.3 128.3 127.3	22.2 20.6 18.5 17.3 14.3 20.9 18.6 17.3 14.7 11.7 11.7 11.7 11.6 arnings (* in products in models in products in models in products in models in models in products in models in	Sank be M3 M3 M3 M3 M3 M3 M3 M	Societies' (e Bank kending + 11,202 + 12,903 + 15,740 + 15,740 + 15,740 + 15,740 + 15,740 + 15,740 + 15,740 + 15,740 + 15,740 + 15,740 + 15,740 + 15,740 + 15,740 + 15,740 + 15,740 + 2,787 + 2,787 + 2,787 + 2,787 103.3 103.3 103.3 103.3 103.3 103.3 103.3 103.3 103.3 103.3 103.3 103.3 103.4	net inflow and period set inflow 2,807 3,051 4,173 3,162 3,162 3,168 1,239 1,329 1,173 1,739 621 1,739 786 819 784 aterials ar prices an i00); trade 101.7 103.5 104.6 104.7 105.7 104.8	Consumer. Credit from + 946 + 946 + 946 + 946 + 973 + 429 + 346 + 392 + 224 + 235 + 235 + 235 + 235 + 236 Reuters* Credit from the first from	8.50 8.50 9.50 11.50 12.70 7.50 9.50 12.50 12.50 12.50 13.50 13.50 13.50 13.50 13.50 73.50 74.8 75.5 75.5
AQUASCUTUM Lower profits of £2.55m Reduced pre-tax profits of £2.55m, compared with £2.91m, were announced by Aquascutum Group, clothing manufacturer and retailer, for the year to January 31 1989. Turnover advanced from £43.28m to £49.32m. The directors are proposing to maintain the dividend at 3p with an unchanged 2p final. NORMAN HAY Good all-round performance Norman Hay, the metal and plastics processing group, achieved a 64 per cent rise in pre-tax profits in 1988. The taxable result was £1.82m, against £1.11m last time, and	all seesonal all s	My adjusted MO \$ 29 \$ 29 \$ 37 \$ 7.7 \$ 6.8 \$ 7.7 \$ 7.7 \$ 7.7 \$ 7.8 \$ 8.8 \$ 7.7 \$ 7.7 \$ 7.7 \$ 7.7 \$ 7.8 \$ 8.8 \$ 7.7 \$	AT SECURITY	Dutching Bank ba	Societies's cereis (ce Bank lending 2 + 11,202 +	net inflowment period p	Consumer. Credit fr + 346 + 1,105 + 1,	8.50 8.50 9.50 11.59 7.50 9.50 12.00 12.00 13.00
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ACORN COMPUTER Recovery

gathers pace

ACORN COMPUTER Group, the microcomputer manufacturer which is controlled by Olivetti of Italy, reported pre-tax profits of £1.13m in 1988. Turnover expanded from £36.15m to £39.21m.

The USM-quoted group, which incurred a loss of 23.23m in the previous year, swung back into the black at the halfway stage and consolidated the recovery in the second half. Mr Harvey Coleman, managing director, said 1988

had been a year of sound progress which created solid foundations for further growth. Net cash inflow amounted to £7.1m which enabled Acorn to eliminate its overdraft and retain cash reserves of £2.5m. Earnings per 10p share were 1,7p against losses last time

Good results from all divisions

improvement in pre-tax profits for Dowding & Mills, electrical

On turnover 27 per cent ahead to £31.65m (£24.97m) the

taxable result advanced from

and mechanical engineer, in the half year to December 31.

including its two new

acquisitions in Europe,

resulted in a 30 per cent

6.8 cents, to make 9.8 cents for the year. **DOWDING & MILLS** The company said that the mild winter, pent-up demand in the road construction sector Growth in all and the company's Woodstock divisions property should contribute to a good current year.

> MALAYA GROUP with £291,000

£3.44m to £4.49m. Mr Peter Hollings, chairman, said that trading in the second half had

Meets estimates

Malaya Group, the motor sales group which joined the Third Market in February this year, reported pre-tax profits of £291,000 for the year ended December 31 1988

UK COMPANY NEWS

Avis £72m reflects organic growth

ENHANCED performances in all its businesses helped Avis Europe, the car leasing and rental group, increase pre-tax profits to 272m in the year to February 28, a 32 per cent advance on the previous 554.6m.

Revenue grew 28 per cent to £623.3m (£486.5m). Earnings per share rose from 22.6p to 29.3p and a final dividend of 7p. was recommended, making a total for the year of 11p (9p). During the year Avis bought

burng the year Avis bought two leasing companies, the Edinburgh-based CG Leasing and the Belgian ATB company, both in November. It also exercised its options to buy the remaining 50 per cent of Sogen Avis, the Parisbased contract him here.

based contract hire business, in October, and the outstanding 22.3 per cent of Locadif, the Belgian vehicle leasing and rental group, in January.

These acquisitions accounted for 2 per cent of the taxable profits increase and 4 per cent of the revenue gain. Underlying organic growth produced 23 per cent of the profits advance and 11 per cent of rev-

enue increase and the remaining growth was attributed to the acquisitions made in 1987-8. Vehicle rental was the largest group activity, accounting for £49.1m (£37.4m) of pre-tax profits and £286m (£262.5m) of turnover. The total rental fleet is now over 76,000 vehicles and during the year 134 new rental outlets were opened, making

outlets were opened, making 1,787 in all.

The group's leasing operations, which now serve 14 countries throughout Europe, expanded strongly and produced profits of £17.4m (£12.7m) on turnover which prograthen deally and profits of £17.4m (£12.7m). more-than doubled to £163.4m (£67.8m). The leasing fleet now stands at 94,000 vehicles. Avis's nine dealerships pro-

duced pre-tax profits of £5.5m (£4.5m) on revenues of £173.9m (2156.2m). Over 29,000 vehicles were sold during the year but more than 60 per cent of the profits came from after-sale activities.

Mr Alun Cathcart, chairman and chief executive, said the current year had started encouragingly, although the company could not expect to



performances in all businesses

formance at a time when economic growth appeared to be

COMMENT. There is no company quite like Avis. No other vehicle rental company is quoted on the stock exchange and so it is often hard to know how to

classify Avis's businesses or to appraise its performance. In

and the Far East all produced

improved performances. The

Gulf States contribution was lower, but Foseco said sales

had improved following the

ending of the Iran-Iraq war. High demand in the metal-

lurgical industry helped Foseco's metallurgical chemi-cals division increase profits to

£26.3m (£22m) on turnover of £300.9m (£289.1m). The abra-sives and diamond products operation moved ahead to prof-

its of £12.3m (£9.1m) on sales of

£142.9m (£143.6m). This included a first time contribu-

most respects, Avis is more akin to a financial services company than a motor distrib-utor, otherwise it is difficult to explain away such balance sheet anomalies as 399 per cent gearing. There was wide agree-ment, however, that this was an extremely good result, ahead of expectations, and this was reflected in the 7p advance in Avis's share price to 37lp. The existing geographical spread of the company's activities will help to protect it from pational geometric squalls a national economic squalls, a factor much appreciated at a time of some concern about the UK ecenomy, and in addition there seems to be good growth potential. The company appears to be uniquely posi-tioned to expand its leasing operations in continental Europe and already has dealings with almost three-quarters of the top 500 European companies. Pre-tax profits of above 230m look in sight, putting it on a prospective p/e ratio of about 11. That looks fairly stingy in the short-term and especially so in the longer view.

Connells up 19% despite downturn in second half

By Philip Coggan

CONNELLS ESTATE Agents yesterday reported a downturn in 1988 second half profits and warned that the first half of 1989 would be disappointing.
Profits for the six months
from July to December 31 fell
to £3.76m (£4.02m) but thanks to a strong first half, full year profits were 19 per cent higher at £8.72m (£7.32m). Last month Connells announced that potential merger discussions with a third party had been to remineted.

been terminated.
The company said the sharp correction in the residential housing market led to activity shifting from exceptionally high to exceptionally low levels. Costs had been reduced and new products such as mortgage subsidies had been introduced. Some possible acquisitions in the residential area had been postponed.

Staff had been trained in ways of maximising profitability in the new market conditions. Connells sold 18,600 houses in 1988, compared with 15,500 in 1987 and Mr John Simson, chairman, said that the cost reductions meant that if activity returned to 1987 levels, the residential business could be more profitable than

it was that year.

January and February 1989
had been poor months, but Connells says a recovery in the housing market to more nor-mal levels of activity will not

be long delayed.

The commercial division achieved strong growth, helped by a four month contribution from Connell Shearer Harris and first time full year contributions from Connell Chilvers and Connell Hallam

look for the division was helped by an increasing number of large instructions which offered the prospect of predictable future earnings well into The two divisions contrib-

uted similar profit levels last year. When Connells floated

year. When Connells floated on the stock market in 1984, commercial estate agency contributed just 15 per cent.

Diluted earnings per share rose to 26.8p (24.5p). The proposed final dividend is 6p (5.5p) making a 9p (8p) total.

THE TURMOIL surrounding Mr Tony Cowling, who are main board members, has

Addison halved to £2m despite

research, design and public relations company during 1988. With a two-way battle for control of Addison developing rapidly, the board deeply divided and the plan for the transormation of the company into a stripped-down market research company underway the results were of little more gain control of market research companies. than historic interest.

Divided board faces bid threat from MAI

strong market research side

However, the figures show graphically how the company, which three years ago was aggressively expanding four profit channels through acquisition, has hit hard times. Pre-tax profits fell from £4.3m to £2.1m in the year to December 31 following the failure of the design and the public relations divisions to meet expectations. These failures left the market research sub-

ing, the shares advanced 1p to 43.5p, capitalising the company at £25.53m. The market research busi-ness, operated chiefly through discussions for several months.
Coupled with the sharehold-Taylor Nelson, contributed £1.6m to the group result mak-ing the reason for its attrac-tiveness to MAI, the financial

services and advertising group, obvious. Equally, the result high-lights why the management of Taylor Nelson is so opposed to the loss of independence that would follow a takeover by MAI, which last week came into the open and declared it was the mystery group considering an offer for Addison.

The Taylor Nelson opposi-

tion, led by Ms Liz Nelson and

sidiary to again carry the bulk of the load. Amid heavy trad-

Addison Consultancy over-shadowed the announcement

yesterday of a heavy fall in pre-tax profits by the market

formed a sizeable obstacle to MAI's intentions and partly explains itsdelay in making a

But, by taking its stake up to around 15 per cent after the purchase of a further 5 per cent yesterday, MAI has demonstrated that it is committed to acquiring Addison following two previous failed attempts to

MAI's plans have been further complicated by the appearance of Motivaction, the appearance of Motivaction, the private French market research company which has at least 17.7 per cent of Addison's capital. The French company initially said it had no intention of bidding. However, after talks with the Takeover Parel its position was qualified. Panel its position was qualified yesterday to allow scope for an

Motivaction would be likely to side with the dissident directors if MAI were to bid as a means of cementing and devel-oping commercial links between itself and Taylor Nelson which have been under

ings of the two dissident directors and the staff of Taylor Nelson, which could rise by at least 10 per cent after the final payment for the acquisition of the subsidiary is made early month, MAI could face a formidable opposition shareholder block.

This leaves about 45 per cent of Addison's capital divided roughly equally between three camps, creating the circum-stances for a tough fight for control

to City life!

Apart from this complica-tion, MAI would wish to see the sale of the design company tied up before it launches an offer. Mr Steve Smith, Addi-son's chief executive, is putting together a buy-out plan and it is understood that at least two other approaches have been

The design company is expected to be sold for between £4m and £5m and would be the final act in the dismemberment plan which began last year.

The decision to sell off three parts of the company is a direct result of the failure to achieve the synergy antici-pated as the businesses were dragged together under the Addison banner. These problems placed severe strains and divisions on the executive management which com-pounded the difficulties.

In March last year the Mich ael Page recruitment services business was hived off after an unhappy three years as part of

The next major move was the sale of Chetwynd Haddons, the consumer advertising agency, for £3.9m cash, Following this sale Addison had net assets of £6.7m at the latest balance date.

This figure will be further increased when the proceeds from the \$1m management buy-out of the Streets public relations agency and the dis-posal of the design company is

received. The rump left after these dis-posals has a proven record of profit growth but who will head and realise its potential after the battle which is brewing is over is a matter for spec-

Foseco improves 22% to £43.1m

FOSECO, specialist chemicals and abrasives group, lifted pre-tax profits by 22 per cent to expected a much improved pre-tax profits by 22 per cent to \$43.1m in the year to end-De-cember, scored on an increase in turnover from £515.1m to

The results suffered from the impact of a strong pound on translation of results of overseas operations, which reduced pre-tax profits by £3m and turnover by £27m.

ROMENTER

The figures were also dented by a reduction in profits of the construction and mining chemicals division from \$8.4m to icals activities in the UK, Spain

WILLIAM JACKS, the

end-January 1989.

Berkshire-based vehicle distribution and servicing

group, announced taxable

profits 21 per cent higher at £1.04m in the 12 months to

turnover of £48.61m (£43.55m).

Earnings per share worked through at 5.93p (5.54p) and

contribution in the current

The division was affected partly by restructuring costs in the French operation, which took about £500,000. Meanwhile, mining chemicals in the UK were hit by reduced demand from British Coal, coinciding with costly expan-sion measures in North America and Australia.

interest rates and higher

taxation of company cars. This may, he added, result in

"temporary slackening" of UK

tion from Beck Diamond Prod-ucts of the US, bought for \$6.5m last March. William Jacks tops £1m After a tax charge down from 44.6 per cent to 42 per cent, earnings per share came out at 28.3p (21.5p). The final dividend is set at 8p (7.1p), making 12.2p (10.6p) for the the proposed final dividend of 1.1p makes a 2p (1.7p) total. However, Tan Kay Hock, chairman, warned that the outlook was clouded by higher

Foseco has spent a net £12m on add-on acquisitions since the year-end. The most notable has been Super-cut of the US, a diamond tool operation, bought for \$9.8m in January. demand for the more expensive executive cars.

COMMENT

Aside from redundancy costs emerging at slightly higher than expected levels, these results contained no nasty sur-prises but certainly failed to inspire excitement in Foseco which the City continues to regard in the light of its accident-strewn past and the heavy exposure of its businesses to changes in volumes. Although it has set itself the aim of achieving 10 per cent margins in due course, Foseco is likely to find it tougher and tougher to improve profitability given that the 1988 results were achieved against a background of boom market conditions for many of its products and since most of the really poor per-formers in the group have now been shed. Assuming some-what lower redundancy costs, the company should achieve around £47m pre-tax in the current year, putting the shares, after a strong recent performance, on a prospective p/e of about 9, which is not ungener-

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Avis Europe plc

PRELIMINARY RESULTS FOR THE YEAR ENDED 28 FEBRUARY 1989

		1989 £m	!988 ∙£m
Revenue	:	623.3	486.5
Profit before tax		72.0	54.6
Earnings per share	· · · · · · · · · · · · · · · · · · ·	29.3р	22.6p
Dividend	· . · · ·	11.0p	9.0p

Strong growth in revenue

per share

● Substantial rise in pre-tax profits Significant increase in earnings

66 We have continued to enhance our performance in all of our businesses through both organic growth and our programme of selective acquisitions. We look forward to the future with confidence. 99

ALUN CATHCART, Chairman and Chief Executive

If you would like a capy of the Annual Report, which will be available after 28 April 1989, please write to: The Secretary, Aris Europe plc, Aris House, Station Road, Brocknell, Berkshire RG12 IHZ.



OFITS UP AGAIN OM PEARL After tax profits up over 38% to £42.9m arnings per share up from 17.2p to 23.8p Dividend up 20% to Short-term business pre-tax profits up from £0.1 m to £14.7m Life pre-tax profits up from £43.4m to £49.2m Conventional business helped to maintain long-term business profits growth (over 13% – 1988), despite a smaller contribution from unit Short-term business continued last year's trend of improving profitability with a much better result from UK Home Service operations, especially in Property business. There were continuing good results from Marine, aviation and transport business. LONG TERM BUSINESS Total premium income exceeded \$500m for the second consecutive year but, as a result of a reduction in single premium business from \$210.3m to \$114.9m, the total was down \$62.7m at \$501.1m. New annual premium business, however, was up 11% to £69.0m, despite a fall of £8m in Industrial Branch premiums. Individual pensions business featured strongly throughout the year, reaching a total of £24.5m in the year compared with £10m in 1987. And the rate of business growth was even faster in the first three months of 1989. SHORT TERM BUSINESS Premium income increased 10% to \$144.7m. Despite a drop of 8.5% in Marine, aviation and transport premiums, due mainly to the weak dollar. CHAIRMAN'S COMMENTS "Our profits have again risen substantially. The increased contribution from traditional business has maintained a significant level of growth in life profits, despite lower profits from our unit linked subsidiaries. Short-term business has also produced an excellent result. Pearl is a market leader for personal pensions products, as 1988 shows and I am confident that our strong performance in this area will Annual Reports will be available in May from Derek Underwood, Company Secretary, Pearl Group plc, High Holborn, London west rea.

can coatings side

NOTICE IS HEREBY GIVEN that the 156TH ANNUAL GENERAL MEETING OF FRIENDS' PROVIDENT LIFE OFFICE will be held at GLAZIERS HALL, 9 MONTAGUE CLOSE, LONDON BRIDGE, SEI 9DD. ON WEDNESDAY 10TH MAY 1989, at 2.30 p.m. to transact the following

- 1. To receive the Accounts and Balance Sheet for the year ended 31st December 1988 and the Reports of the Directors and Auditors thereon
- 2. To re-elect as Directors of the Office the following Directors, who retire by rotation:

Sir Arthur Bryan Michael Hobbs Sir Anthony Touche Bt.

3. To elect the following Directors who have been appointed since the last Annual General Meeting:

Peter Silvester

- 4. To re-appoint Price Waterhouse as the auditors of the Office and to rise the Directors to fix their remuneration.
- 5. To propose as special business:

"THAT for the purpose of Rule 41 of the Rules of the Office the limit on the aggregate amount which Directors shall be entitled to receive as remuneration for their services in each year be increased from £112,000 to £200,0007

> By Order of the Directors, B. W. SWEETLAND, Secretary.

NOTES

(a) A member is entitled to appoint another person (who need not be member) to attend the above meeting and vote instead of him.

(b) To be valid the instrument appointing a proxy, which should be as near to the form set out in rule 30 of the Rules of the Office as circumnear to the form set out in rule 30 of the Rules of the Office as circumstances admit, and the power of attorney or other authority (if any) under which it is signed, or a notarially certified copy of that power or authority, must be deposited at Pixham End, Dorking, Surrey, RH4 IQA, not less than forty-eight hours before the time fixed for holding the meeting, or adjourned meeting, or, in the case of a poll, not less than twenty-four hours before the time appointed for the

(c) Proxy forms may be obtained on application to the Secretary.

(d) Members intending to attend and vote personally at the meeting should be prepared to quote their policy numbers.

(e) Only members are entitled to vote. Certain policyholders are not members. If a policyholder who is not also a member completes and returns a form of proxy, it will not be counted.

(f) Members have one vote each irrespective of the number of policies held.

(g) Members are entitled, on Application to the Secretary, to receive a copy of the Report and Accounts.

> Friends' Provident Life Office, Pixham End, Dorking, Surrey, RH4 IQA.

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UK COMPANY NEWS

Higgs & Hill surges 45% to £25m |ICI to restructure

By Andrew Taylor, Construction Correspondent

THE CURRENT round of very good results from British construction companies continued yesterday when Higgs & Hill yesterday announced a 45 per cent rise in pre-tax profits to £25.05m during the year to the

end of December. Turnover last year increased by 28 per cent from £267.11m to £342.86m. Earnings per share rose by 41 per cent from 31.9p to 45p.

Housebuilding and commercial property made the biggest contribution to profits growth last year. Housebuilding is thought to have provided over half of last year's profit based on 550 sales at an average price of £110,000.

Property and housebuilding together is thought to have provided more than two-thirds of total profits. The group, however, refuses to provide a profits breakdown.

Higgs & Hill last year built about 45 per cent of its homes in south east England and 40 per cent in eastern England, from the River Thames north as far as Corby. The remaining 15 per cent was built in the south west.

These are currently among the weakest housing markets in the country. Sir Brian Hill, chairman and chief executive, said however that he was satisfied with the level of sales and inquiries so far this year.

He said the group expected to at least match last year's sales, provided interest rates did not increase further or the economy Worsen. Our market remains in the

middle price range where we believe the levels of disposable income and inherited capital are strong factors in determin-ing demand," said Sir Brian. Commercial property profits rose sharply in the UK and in France. The group is poised to start its first developments in Spain and the Netherlands. Profits from property dispos-

als as part of a rationalisation

of the group's investment port-folio had been included in below the line extraordinary item of £4.5m (£2.4m). UK contracting profits, despite a big increase in work-loads last year, had remained relatively flat although better margin business won during the past 12 to 18 months should



Brian Hill:satisfied with level of sales and inquiries

soon start flowing through in improved profits. Sir Brian expected UK construction turnover would rise by 40 per cent

Results from overseas construction were satisfactory "although on a scale much reduced compared with recent years." New orders had been won in Barbados, Thailand and Eastern Europe

A final dividend of 8p (6p) makes a total of 12p (9p) for the

ICI PAINTS yesterday announced that it is restructur-O COMMENT ing its worldwide can coating The lack of a profits breakbusinesses into a single packdown from Higgs & Hill makes aging group to strengthen its technical and commercial power and bid for 40 per cent it difficult to assess prospects. Clearly a lot of last year's growth will have come from a of the global £800m high tech-UK housing market which nology can market. overheated last year and is The company at present has now moving into reverse. Higgs & Hill, which has a high about 28 per cent and already claims world leadership. Mr quality landbank much of it acquired cheaply, will find it easier to sustain sales than Quintin Knight, director in charge of the miniative, said: "We don't know much, but it's larger volume builders which this week reported that sales in southern England had fallen going to cost us many millions of pounds. Our present share is based on sound technology. We southern England had tailen by between 20 per cent to 30 per cent in the first three months of this year. Higher prices last year will continue to assist housing profits while contracting should receive a boost from higher margin work

the canning industry. We shall be doing research on the ground in south east Asia and refurbishing in Europe." won last year. Property profits ICI will open a new can coatfrom both sides of the Channel should remain strong. A pro-spective pe of about 7.5 on preings factory in Thailand within six months and is at present specifies of £29m therefore looks a little cheap but is unlikely to change while wor-ries about housing persist. deciding whether to site a large research and develop-ment department in Singapore or Malaysia to service rapidly growing Asia-Pacific markets, The company already manufactures in Australia, Taiwan

and Malaysia. The new group will allow easier technology transfer around the world, unifying 11 different major coatings com-panies which ICI has acquired over the years. These include Birmingham-based Holden Sur-face Coatings and Edward Marsden – a specialist metal decorating ink supplier - in the UK, Wiederhold in West Germany and Attivilac in Italy. Holden Europe operates in France, and ICI Paints Espagna

shall be stepping up research into basic, background chemis-try and how to develop this for

In the US. ICI leads through Glidden, acquired in 1986, and which has more than 80 per cent of the North American market for coating the insides of beer and beverage cans with corrosion- resistant lacquers. The driving force behind

By Ian Hamilton Fazey, Northern Correspondent ICI's new initiative is globalisation by canning glants wanting consistency of international

supply. The key to successful can-ning is the thin layer of inert lacquer which separates can from contents. This helps ensure that globally marketed products such as Coca Cola or

Castlemaine XXXX taste the same wherever they are bought in the world. In the US, Glidden bad. already developed a water based lacquer before ICI bought the company from Han-son. This quickly won massive

market share over solvent-based lacquers, which polling: the atmosphere as they dry in can manufacturing plants. ICI is now working on trans ferring Glidden's technology from the aluminium cans which dominate in the US to the steel and tinplate ones which are still the most widely

used in Europe. Holden is also developing its adhesives and coatings business for the flexible packaging

ICI Paints is world leader in the £20bn paints and coatings market, manufacturing in 29 countries, with licensing agree-ments in another 14, including Japan, About half its coating are decorative, notably the Dulux brand, but the rest are high technology industrial

Vistec

Vistec, the USM-quoted computer services and supplies group, said that it would lapse its offer for DDT Group after it closes on April 13. A rival bidder, Apricot, has subsequently emerged. Apricot's revised terms have been recommended by the DDT board:

BMP attacks financing of BDDP's bid

BOASE MASSIMI Pollitt, the UK advertising agency and marketing services company. yesterday hit back at its French predator, the smaller Boulet Dupuy Petit agency group, claiming that both its clients and employees found the £103m offer unwelcome. It also questioned the bidder's

financing arrangements.

In its first formal defence document, BMP said that a MORI poll conducted among its full staff indicated "strong opposition" to the French bid. The poll, which saw responses from 700 out of 1,000 employees, suggested that only 7 per cent of the staff were in favour of the current bid. Some 27 per cent said they tended to be opposed, while 35 per cent said they were strongly opposed. Just under one-third had no opinion at this stage.

interests would be best served by BMP developing its own European partners. In the document, BMP also reiterated its claims - this

Almost two-thirds of the

staff felt that BMP's clients'

time accompanied by the publication of letters from four clients - that the circumstances of a contested bid put client

business at risk. It went on to argue that BMP was in "a strong position to develop profitably without BDDP", and maintained that two potential, but unnamed. partners had been found which could meet its, and its clients', needs for pan-European cover-

It sharply criticised the soundness of BDDP's financing arrangements for the bid which depend on a mixture of new equity, mezzanine finance, a revolving credit facility and a loan facility. In particular, BMP contended that a successful offer would leave BDDP in breach of at least two covenants - concerning interest and cashflow cover - in its various loan agreements.

Given that the offer of 300p a share is in cash. BMP and its advisers acknowledged that to shareholders. Nevertheless, directors of the British company are going to Paris today to see some of BDDP's banking backers.

A similar type of defence was employed by Dee Corpora-tion when fighting a leveraged bid from Barker & Dobson in 1987/8, and such attacks on a financing package's tightness may be seen as an attempt to restrict the predator's ability to increase its terms.

With regard to the £115.6m financing package, the BMP camp maintained that, on certain future profit assumptions for the two groups, the cove-nants concerning interest cover could be broken in the first two years and the cash-flow cover limit in the first five years of the main seven-year loan agreement.

It made the claim on the basis that the cost of the bid, including share options, was £104.7m, on top of which BDDP would have to refinance £6m of has calculated, would then face 26.4m of "earn-out" payments in the period to end-1989 and a peak working capital requirement of £7m. It pointed out that the con-

tention that the covenants would be breached assumes no clients are lost as a result of BDDP's action. "If clients were lost, which seems likely, the financial position would be considerably worse," it suggested.

Yesterday, however, Charterhouse, BDDP's adviser, said it was not true that there would be any breach. BDDP, it added, had made provision for all the capital requirements of the businesses. A statement from BDDP accused BMP of seeking to unsettle staff, while failing to explain its lack of development in Europe.

BMP's defence document added that its figures for the year to the end of March would be sent out "in due course".,

BOARD MEETINGS

The following companies have notified dates or board meetings to the Stock Exchange. Sych meetings are usually held for the purpose of considering dividends. Official indications are not available as to whether the dividends are interims or finals and the authorisations are not well able to the dividends are interims or finals and the authorisations shown before are based mainty on less year's timetables.

rien Potterias, Res Brothers, Tudos	
Ashley	Apr.
Pinete- American International American	
Andre Brothers	Apr.
Micro Focus	AP.
Molynx	Jul Jul Jula.
Value & Income Trust	- May

Porter Chadburn in US move

aner has begun to act on his ambition to build up the group's paper and packaging

arm. Porter – a specialist distribution and consumer products company – is to buy Lord Label Group of the US, a supplier of self-adhesive printed labels, for an initial \$12.5m (£7.4m). At the same time the company is launching a £11.9m one-for-three rights issue aimed at reducing overall borrowings and funding the group's growth strategy, initi-ated when Mr Dinkin took the

helm two years ago. Mr Dinkin said that Porter, which already has a small plas-

leheartedly into packaging activities

He added that he hoped to double Porter's size within two years through acquisition and

organic growth.
As well as the initial \$12.5m for Lord Label, Porter will pay another \$1.5m over a four-year period. The UK group will bor-row \$11m in the US - to min-imise its exposure to exchange rate fluctuations – and the balance will be paid in shares. Further cash payments up to \$21m may be made, depending on profits in the years to

The US vendors have guar-

MR RAY DINKIN, who joined tic packaging operation, had anteed that Lord Label will porter Chadburn as chairman waited to strengthen the qualant to March 31 1989, and have net es of some in the year, turnover was \$35.3m. Porter shareholders are

being offered one new ordinary share for every three held, or eight ordinary shares for every 15 convertible preference shares, on the basis of 88p per share. That compares with yes-terday's close of 104p, down 3p. The issue should broaden

Porter's shareholder base. G M Firth (Holdings), the quoted steel stockholder which once held 64 per cent of Porter, is allowing its stake to be diluted from 20 per cent to 13 per cent, and Charterhouse Bank's stake will come down from 8 per cent to 5 or 6 per cent.

COMPANY NEWS IN BRIEF

BRISTAR GROUP, the food and agri-business division of Berisford International, has acquired Scotia Brock Foods for a sum to be determined. Scotia prepares, packs and distributes dried fruit and pulses and made a pre-tax profit of £0.8m in the year to September 3 1988 on £21.6m turnover.

BROOKS SERVICE Group has acquired Bowling Park Services, a Bradford-based work-wear company, for £800,000. The company will join Brooks' textile rental division. BPS achieved pre-tax profits of £82,000 on turnover of £915,000 in its last financial year. viced office accommodation with the purchase of Warwick Executive Services, Initial consideration is £650,000 and the maximum £2.05m depending on profitability, all in shares. Vendors warrant at least £100,000 profit for year to August 30

MIDSUMMER LEISURE has purchased Tempsure, trading as BT Newton and Co. Midsummer will issue 74,106 ordinary shares as part of the consider-ation of £503,000. A further RATCLIFFS (Great Bridge):

£12.54m buy-in by Severn declared unconditional after having received acceptances in respect of 86.06 per cent of the ordinary shares offered. First and Second preference offers accepted in respect of 12.05 per cent and 26.52 per cent respectively. Buy-in organised by Grosvenor Venture Managers. whoses chairman, Mr David Beattie, is also a director of Severn and will join the board of Ratcliffs.

GKN AUTOPARTS ,an Australian subsidiary of GKN, has purchased a Sydney-based autoparts business called B and R Brake from Hynon Pty. for A\$3.25m.

IN SHOPS has moved into ser-

amount up to £150,000 is payable over two years dependent on future profits. Net assets being acquired are £170,000.

SHARE STAKES

African Lakes Corporation -Mars Security now holds 298,462 ordinary shares in com-pany representing 5.35 per cent of the current issued share cap-

Hanover Druce - On April 7 Mr A R Shaw, a director, acquired 50,000 ordinary (0.812 per cent). His holding is now 636,201 (10.33 per cent). The

shares are registered in the name of AR Shaw - 393,500: director's wife - 20,000: Central and Metropolitan Estates (a company jointly owned by AR Shaw and SA Parmes, another director of the comanother director of the com-pany) - 153,701: trustees of

and S A Parnes are two of the trustees and sole members) -69,000. Sunset & Vine - CA Frewin

chief executive, has increased his beneficial holding to 2.4m ordinary (51.81 per cent) with the purchase of 25,000. Toye & Company - Saxonbest and associates has 141,500 shares (6.3 per cent).

NORWAY

Central and Metropolitan Estates Retirement Benefits Scheme (of which A R Shaw

For a full editorial synopsis and advertisement details, please contact:

Chris Schaanning on 01-873 3699 or Gillian King on 01-873 4823

Number One, Southwark Bridge London SEI 9HL.

SPONSORED SECURITIES 20.3

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Graville Davies Limited

Loret Lanz, London ECSR 88P
Telephone 01-621 1212 I Love Lane, London SCIR SEP Telephone 01-621 1212

NOTICE OF REDEMPTION

Ford Motor Credit Company Floating Rate Notes due November 1991

NOTICE IS HEREBY GIVEN that pursuant to the provisions of the Fiscal Agency Agre NOT NCE is Pietriebr GetVell that pursuant to the provisions of the Piscal Agency Agreement deted as of November 1, 1984 between Ford Motor Credit Company (the "Company") and The Chese Manhattan Bank, NA, (the "Piscal and Paying Agent") all of the Company's Floating Rale Notes due November 1981 (the "Notes") will be redefined on May 18, 1989 (the "Redemption Date") at a redemption price of 100% of the principal amount thereof (the Redemption Price) together with accrued interes to the Redemption Date. The Redemption Price will become due and payable upon each Note on the Redemption Date and an and siter cuch Redemption Date interest on the Notes will close to accrue. Payment of the Redemption Price will be made-upon presentation and surrander of the Notes, together with all appurtenant coupons maturing subsequent to the Redemption Date, at any of the following paying agencies:

ired prior to, the Redemption Date should it in the usual manner.

PORD MOTOR CREDIT COMPANY By: THE CHASE MANUATTAN MARK
(National Association)

Dated: April 7, 1989



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APPOINTMENTS

ACCOUNT EXECUTIVE

Leading international investment group requires Account Executive to specialise in Japanese Equity

Warrants. Complete familiarity with Japanese financial

markets and economy, fluent Japanese/English essential. Applicants, aged 30-35, educated to degree

standard. NYSE registered, and with 6-8 years' relevant experience preferably gained in Japanese business environment, should write in strictest confidence, enclosing full cv, to

Box A1205, Financial Times, One Southwark Bridge,

London SE1 9HL

HOLIDAYS AND TRAVEL



— Barclay Tolyel...



LEGAL NOTICES

Registered number: 1306780
Nature of business: Knitweer manufacturers.
Trade classification: 08.
Oste of appointment of joint administrative recoivers: 3 April 1999.
Name of person appointing the joint administrative receivers. Bench pic,
Joint administrative receivers: Devid John Stokes Michael Joseph Moore, Office holder numbers. 2592 and 5562 of Cork Gutly,
22a The Ropewalk
Nottingham

CLASSIFIED **ADVERTISEMENT RATES**

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luciness Opportunities usinesses For	14.50	51.00
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For further details write to

The Financial Times proposes to publish a Survey on the above on

May 2nd 1989

or write to them at:

FINANCIAL TIMES

TECHNOLOGY

fter many false dawns, videoconfer-encing - holding meetings between at last to be taking off as a serious commercial activity. Although British Telecomhas offered a service — in the form of a network of public studios - since the early 1970s UK companies have been pu off by the high cost and cum bersome equipment. Videocon ferencing has also suffered from the reluctance of business people to change their habits and, ironically, from its reputa-tion as an emergent technology which has never emerged.

That image is now out of date, according to Roger Tur-kington, BT's videoconferencing business manager. He/says that the volume of business has doubled every year since 1965, when companies started to install in-house videoconfer-

encing facilities.

This year BT — which has more than 80 per cent of the UK market — will make about 25m from transmitting video-conferences on its returned rences on its network and a further £5m from selling equipment and studies. Thirty companies have installed a total of 100 videoconference studios in the UK.

The rest of Europe has about 400 studies, according to Steve Timus, a telecommunications specialist with Ovum, the London-based consultancy. Growth has been faster in the US, where there are 1,200 studios. Participants in a videocon-ference can not only hear and see each other simultaneously but also display documents, technical drawings, computer graphics or products. The main benefit is to make face-to-face meetings possible while avoiding the high costs, inconvemence, stress and wasted time

involved in travel There are now videoconference users in all sectors of the economy. Most are large manu-facturing and service companies. The two exceptions in the UK are firms of solicitors: Bird Semple Fyfe Ireland has studies in its Edinburgh and Glasgow offices; and Brebner & Cohas the country's shortest regular videoconferencing link covering 300 metres between can be transmitted on the Cheapside and the Lloyd's international digital telecom-Building in the City of London. BP, in contrast, has one of the largest and most wide works, with four studios in the

BEETINGS

- - - 1-3m

spread international video ne-UK and four in the US. Ford holds regular three-way videoconferences between is UK engineering centre in Du-ton, its West German mannis-information out of the signals

Jointy Ducking Development Company Ltst.

Developmet Company Ltd., Comp Hall, Ducken. DHI SUT



The changing face of corporate meetings

The hassle of travel is opening company minds to videoconferencing. Clive Cookson reports

turing centre in Cologne and its US headquarters in Detroit. On one occasion, 40 senior managers met to discuss how Vest German exhaust emisson regulations would affect production. Scheduling a meeting between so many managers would have been virtually mpossible without videoconrencing, and the company estimates that two weeks production time was saved.

Mergers sometimes encourage videoconferencing. For example, the Nationwide and Anglia building societies set up a link in anticipation of their union in 1987. The conference rooms in London, Swindon and Northampton are used for 15 to 20 meetings a week. The technical heart of video-

conferencing is the "codec" (coder and decoder). This digi-tises the video signals and compresses them so that they A standard television broad-

cast, with a transmission rate of 140 megabits per second (Mbit/s), takes up far too much network capacity to be used routinely for videoconferences. The codec contains a computer by a technique called "conditional replenishment". All codecs in use today operate at 2 Mbit/s or less. To achieve this, the system

ent standards and cannot inter-

connect. CLI developed propri-

etary standards at its laboratories in California, whereas GPT follows a Euro-

pean standard based largely on research work at British Tele-

com's Martlesham laboratory.

At present, almost all video-conferences take place between

different sites within the same

company. Because so little video communication takes

place between companies,

Timms says that the absence of

a common standard has not so

For the future, the rival

manufacturers are in the pro-cess of setting a world stan-

dard for the next generation of

videoconferencing equipment, under the auspices of the Con-

sultative Committee on Inter-national Telephony and Teleg-raphy (CCITT). The new

standard will cover codecs

from 64 Kbit/s to 2 Mbit/s. It is due to be completed in October

and to take effect in July 1990.

Eventually it will enable

users to interconnect anything

from a personal videophone to

a large-scale videoconference

system, using the international digital communications net-

work, says Norman Shilston, technical manager of GPT

Video Systems. "It will estab-

far held up growth.

transmits only those parts of the picture which change from one frame to the next. When the cameras are fixed in one position — as in a videoconference studio - the background remains constant and can be stored in the codec without having to be retransmitted. Less than half of the 2 Mbit/s ceiling is needed to give good quality pictures for meetings of up to six people in each studio so long as the participants do not get too excited and start ing up and down. The rate most commonly used in Europe is 768 kilobits per sec-

ond (Kbit/s).

When there is only one person at each end, the transmission rate can be reduced further. Compression Labs Inc (CLI), the leading US supplier of videoconferencing equipment, sells a codec for personal videophones operating at only 56 Khit/s - the same rate as a digital voice line.
Two companies - CLI and

the UK joint venture GEC Plessey Telecommunications (GPT) dominate the global market. Their products work to differ-

প্রকৃতির প্রকৃতি ব্যক্তির ও এইছিল। প্রকৃতির শেক্ষরিক ব্যক্তির বিশ্ব কুরি কর্ম

Although the costs of video equipment and transmission have fallen over the past three years, videoconferencing still requires a substantial investment. British Telecom charges about £150,000 to set up two videoconference rooms, includ-ing furniture and equipment. The transmission costs depend on distance. A typical

lish a global network of dial-up video systems."

customer might lease a Megas-tream (2 Mbit/s) line from London to Edinburgh for £100,000 a year and use about one third of its capacity for videoconferenc-ing and the remaining two thirds for transmitting computer data. International videoconferen-

cing is more expensive, of course. BOC, the multinational industrial gases and health care group, which is setting up a permanent videoconference link between its UK and US headquarters, expects to spend film in the first year and fi/m

a year subsequently.
On a typical day, two or three BOC employees cross the Atlantic on business. "We're sick and tired of spending two days travelling to do some-thing that should take two hours," says Deb Chatterji, the company's vice president for technology. Even so, Paul Bosonnet,

BOC deputy chairman, says that the link cannot be justi-fied financially in terms of direct savings in time and travel costs. But he expects substantial indirect benefits from more rapid and better informed corporate decisions. The facility will be used by both senior managers and tech-nical staff (who will hold transatlantic meetings to discuss detailed engineering plans for new plants). BOC tried out videoconferen

cing by holding a meeting of the board's executive committee with half the members in London and half in New York. At first, says Bosonnet, they felt very conscious of the cameras and microphones. They tended to shout and to look at their own images on the monitor screens. "But after about 15 minutes we settled down and had a normal meeting."

This experience is typical of people taking part in their first videoconference. Other users say that they grow accustomed to the technology very quickly. They forget that neither the sound nor the picture quality is quite up to the standard of a good video or television. And they soon stop making unfavourable mental comparisons between their colleagues and slick television performers.

Communications for the year 2000

CAMBRIDGE Consultants, the UK technology consultancy, is leading a European consortium of eight users and makers of mobile communications in a programme designed to examine what user needs will be for sending speech, data, pictures and video by the

year 2000. The work, costing £10m is being funded 50:50 by the European Commission and the participants. It forms part of the EC's Race initiative (research into advanced ommunications for Europe).

The participants will be examining four areas. For example, the British Broadcasting Corporation and TRT, the Paris subsidiary of Philips, will examine the communications needs of broadcasting and the emergency services in

response to an accident or disaster. The challenge is to rapidly establish links that an carry large amounts of DHL Worldwide Express of Brussels, the courie

service, will work with Philips Radio Communications Systems to improve courier operations. One objective will be to facilitate the exchange of scheduling information using data links and perhaps video, as well as giving distribution centres more control over operations.

Radio support systems for public utilities will be examined by the UK Electricity Council Research Centre and the French telecoms company Alcatel. Although the utilities already use mobile radio extensively the partnership will concentrate on the problem of sending text and graphics to people on the move.

The fourth group is German Raijways and AEG Olympia. It will try to improve communications for both passengers and crews on

A machine that answers inquiries SEFER, of France, has

devised a pair of p-inter circuit boards for an IBM PC, or compatible computer, which turn it into an intelligent answering

Known as Vocatel, the system answers the phone

WORTH WATCHING

Edited by **Geoffrey Charlish**

and offers the caller a choice of two or three-word phrases with which he or she can pursue an inquiry. In response, the system will extract appropriate passages from up to 30 minutes of digitised speech held on 12

megabytes of hard disk. Vocatet can recognise up to 100 words and because they are spoken only two or three at a time, the system does not have to be "trained" to respond to a specific user.

It can work on a "tree and branch" basis, allowing the user to obtain more detailed information. For example, a caller might be given an initial choice of theatre, cinema or concert hall. Choosing the last, he might then be offered a city's three main halls. Selecting he would then have the

programme road over to him. At £2,000, the system is mainly intended to provide an interactive public Information service. But Sefer believes that it will also be attractive as a computerbased telephone answering system that does not rely on lape, delivers person messages and stores answers on hard disk.

A smart rate of growth

THE 1989 Smart Card Annual, just published, forecasts that there will be 200m integrated circuit (IC) cards in circulation throughout the world in 1995 and that 60 per cent of them will be IC memory cards. The remainder will be smart cards memory cards with

Over the period, this

elgnifies an average ann growth rate of 39 per cent for IC cards. The £2.195 report covers most aspects of the laser-optical cards

Sticking to the ownership trail

A NEW UK company, Tagit Systems of Isleworth, has launched a marking system that protects domestic and industrial items against theft. An aluminium label is used rith an adhesive which the company claims makes it impossible to remove, except with a chisel or angle grinder. But, says Tagit, that wo mark the underlying case of abinet to such an extent that

its resale value would be severely reduced and it would inside the item. Tagit goes beyond conventional marking. Each label has a unique nu which is recorded in a computer databank with a description. This means that

if the property is recovered, the registered owner can be rapidly established. The majority of stolen property is never returned because of the difficulty of tracing the owner. This link, says the company, can now be established by phone in

A domestic Tagit package of 20 numbered labels, with instructions, logging form and database entry, costs £27.50.

Joint drive in erasable disks

A JOINT venture company, called Maxoptix Corporat has been formed by Maxtor, the Californian data storage specialist, and Kubota, a Japanese manufacturing

company. The new company will develop erasable optical disk drives for data storage. Kubota will make the devices at a location yet to be decided. The Osaka company, which is investing \$12m to scquire a 25 per cent equity share in Maxoptix, will have world manufacturing rights and exclusive rights to sales

in Japan. Maxtor will have exclusive marketing rights in the west and will also be responsible for research and development of optical erasable stores. it reports that its previously announced 5.25 in Tahiti drive has been well received and that production will start in the third quarter of this year.

CONTACTS: Cambridge Consultant UK, 0223 358555. Seter: France, 49 2960. Smart Card Concepts: US, (41 325 4357. Taglt: London, 588 003 Maxtor: UK office, 04852 29814.

COMPANY NOTICES

COMMERZBANK 3/2

NOTICE IS HEREBY GIVEN that this year's Annual General Meeting of Commerzbank AG will be held in Düsseldorf on May 30, 1989.

AGENDA (abridged version)

1. To consider the Bank's established Annual Accounts, the Report of its Managing Directors on the Bank's Performance, the Report of its Supervisory Board, together with the Consolidated Annual Accounts and the Group Report, for the year ended December 31, 1988.

2. To approve the payment of a dividend of DM 9 per DM 50 nominal share, thereby also approving a payment to the holders of the Bank's profit-sharing certificates of 9.75% of the latter's face value.

3. To approve the actions of the Board of Managing Directors during the financial year 1988.

4. To approve the actions of the Supervisory Board during the financial year 1988.

5. To authorize the agreements with affiliated enterprises (affiliation agreements) that the Commerzbank has concluded with several subsidiaries and affiliates (private limited liability

companies). 6. To appoint Treuarbelt as the auditors for the financial year 1989.

Shareholders in the United Kingdom who wish to attend and vote at the Annual General Meeting should inform either the London Branch of Commerzbank AG at 10/11 Austin Friars, London EC2N 2HE, or S.G. Warburg & Co. Ltd., 2 Finsbury Avenue, London EC2M 2PA, who will make the necessary arrangements. Such notice should be given by May 16, 1989.

Copies of the German version of Commerzbank's 1988 Annual Report will be available shortly from both Commerzbank and S.G. Warburg. The English version is currently being prepared. COMMERZBANK AKTIENGESELLSCHAFT

HEALTHCARE GLOBAL FUND

S.J.C.A.V.

2, boulevard Royal — L-2953 Luxembourg R.C. Luxembourg B-25162 Notice is hereby given that an

EXTRAORDINARY GENERAL MEETING of shareholders will be held at the registered office at 2 boulevard Royal

Luxembourg on April 21, 1989 at 3.30 p.m. in order to resolve about the

 Amendment of the articles, including amendment of article 3 to insert the word etransferables before the word escentities in the first paragraph and to replace the reference to the law of August 25, 1983 by that to the law of March 30, 1988 in the second paragraph, as well as other amendments to articles, 8, 11, 12, 13, 17, 20, 22, 23, 25, 27 and 30 required or permitted by the law of March 30, 1988 to adjust the articles to provide for indefinite duration of the life of the Corporation and to make into account certain changes of general company law and to make some further amendments to

 Any other amendments required by any supervisory authority and/or deemed necessary by the legal adviser of the Corporation. The shareholders are advised that a quorum of one half of the shares out-standing is required for the holding of the meeting and resolutions will be passed by an affirmative vote of two/thirds of the shares present or represented at such meeting.

In order to amend the meeting of April 21, 1989 the owners of bearer shares will have to deposit their shares FTVE clear days before the meeting at the registered office of the Company or with Banque Internationale a Luxembourg, 2 boulevard Royal, Luxembourg.

The Board of Directors

HEALTHCARE GLOBAL FUND S.I.C.A.V.

2, boulevard Royal — L-2953 Luxembourg R.C. Luxembourg B-25162

Notice is hereby given to the shareholders, that the ANNUAL GENERAL MEETING

of shareholders of HEALTHCARE GLOBAL FUND will be held at the head office of Banque Internationale à Luxembourg, Société Anonyme,

2, boulevard Royal, L-2953 Luxembourg, on Friday, April 21, 1989 at 3.00 p.m. with the following agenda:

1. Submission of the report of the Board of Directors; Approval of the Statement of Net Assets and of the Statement of Operations as at December 31, 1988;

3. Allocation of net results: Discharge of the Directors and of the Statutory Auditor with respect of their performance of duties for the year ended December 31, 1988; 5. Receipt of and action on nomination of the Directors and of the

The shareholders are advised that no quorum is required for the items on the agenda of the Annual General Meeting and that decisions will be taken on a simple majority of the shares present or represented at the meeting with no restriction.

In order to attend the meeting of April 21, 1989, the owners of bearer shares will have to deposit their shares FTVE clear days before the meeting at the registered office of the Company or with Banque Internationale a Luxembourg, 2 boulevard Royal, L-2953 Luxembourg.

The Board of Directors

YORKSHIRE BUILDING SOCIETY £10,000,000 Floating Rate Subordinated Notes due 1999

In accordance with the terms and conditions of the notes, notice is hereby given that for the three months period from April 11, 1989 to July 11, 1989 the notes will carry an interest of 14.015830 pct (including the margin of 0.75 pct).

lated payable on July 11, 1989 will be £3,494.31 for the denominations of £100,000.

MIDDLE WITWATERSRAND (WESTERN AREAS) LIMITED Reg. No. 05/04469/06 incorporated in the Republic of South Africa

Rembers
Notice is hereby given that the transfer
books and registers of members of the Company will be ofceed for the period 2 to 5 May
1999, both dates inclusive, for the purpose of
determining those persons entitled to attend
the General Meeting to be held on 5 May
1909 et 76 Fox Street, Johannesburg.

By Order of the Sound navast Trustees Limited London Secretaries per: D. Adams

LEGAL NOTICES

SELECT SUPPLIES LIMITED

12 April 1986

Registered number: 205/3644
Trading name: Select Transport
Nature of business: Light Road Haulage.
Trade classification: 28.
Date of appointment of joint administrative receivers: 3 April 1969.
Name of person appointing the joint administrative receivers: Lloyds Bank pit.
JOHN FREDERICK POWELL and IAN NAPSER CARRUTHERS.
Joint Administrative Respirates

LEGAL NOTICES

JOHN TOON & PARTNERS IN RECEIVERSHIP

NOTICE IS HEREBY GIVEN, pursuant to section 48 of the insolvency Act 1966, that a MEETING of the CREDITORS of the above MEDITORS of the above named company will be held at The Penguin Hotel, New Street, Birmingham on Thursday 20 April 1989 at 11.00 am lot the purposes of having lab before it for report prepared by the joint administrative receivers in accordance with the said section and, if thought fit, appointing a Committee.

DATED this 6th day of April 1969

THE CRYSTAL COMPANY WALES LIMITED

Registered number: 2016028
Trading name: Welsh Royal Crystal; Regency Valley Cottpany.
Natura of business: Manufacturers of Glass Crystal products.
Trade classification, Glass manufacturers Date of appointment of joint administrative receivers. 30 March 1939
Name of person appointing the joint administrative receivers: Welsh Development Agency.

trative receivers. Weller Agency. J P Considine and H G Jones Joint Administrative Receivers (Officer holder nos 58 and 186) of Cork Gully, Churchill Wouse, Churchill Way, Cardit,

ART GALLERIES

The Lefevre Gallery, 30 Bruton Street Len-don W.1. 01-493-2107. An Exhibition of works by Jean Baptiste- Camille Corot. 6th - 28th April. Mon - Fri 10am - 5pm. ser 10am - 12.30 pm.

FUITSU CHECKED OUT THE WORLD BEFORE **CHECKING INTO** COUNTY DURHAM. Shouldn't you be hinking of checkingout how County Durhamcan help . . your busines expand?

DEVELOPMENT COMPANY

check us out

COMMODITIES AND AGRICULTURE

Strong demand pushes tin price above \$10,000

By David Blackwell in London and Wong Sulong in Kuala Lumpur

WORLD TIN prices continued their inexorable rise yesterday. The spot European free market price rose above the \$10,000 a tonne mark in the morning, and ended the day \$300 ahead at \$10,237.50 a tonne.

Analysts believe the market, which is being mainly driven by European demand, is now on course to test \$11,000 a tonne. Their confidence that the bull trend will persist is based on the low level of stocks and little prospect of any significant production increases for this year.

Earlier prices on the Kuala Lumpur took another big leap, rising by 68 cents to reach 27.17 ringgit a kilogramme, equiva-lent to \$9.898 a tonne.

"There was good demand all the way, and the Europeans are buying two to three months ahead, in anticipation of prices going up even When the market opened at

ZIMBABWE'S 1989 flue-cured

tobacco auctions opened on a buoyant note this week with

leaf prices averaging 381 cents a kilogram (190 US cents) on

the first day - up 40 per cent on

last year's opening.
It is always dangerous to

read too much into the first

day's sales but the firm start to

the sales has heartened indus-

try optimists who are predict-

ing a modest increase in prices this year.

in which Southern Zimbabwe experienced severe drought

while farmers in the far north

had too much rain, both buy-ers and growers expect the

overall leaf quality to fall short

of last year's vintage stan-dards. But a high-quality crop is still likely and the combina-

tion of good quality, continu-ing depreciation of the Zim-

babwe currency and modest growth in world tobacco

demand should ensure a fur-

ther improvement in prices, though nothing to match last

Since independence in 1980

output has risen a mere 6 per

cent from 122.6m kilograms to

the current year. In spite of this, the domestic-currency

value of the crop has increased

nearly fourfold from Z\$97.5m in

1980 to Z\$472m last year, pri-

marily reflecting currency fluc-

year's 80 per cent increase.

i torecast deak of

Following an erratic summer

for 625 tonnes, while offers for sale amounted to 40 tonnes. At 27 ringgit, there were bids for 170 tonnes and offers for 73. At 27.17 ringgit, bids and offers were matched at 113 tonnes. Traders said the market was also buoyed by the outcome of the emergency session of the Association of Tin Producing Countries on Tuesday, The ATPC confirmed there was a "temporary shortage" in the market, and authorised its

members to dispose off what-ever available stocks they

It estimated that at the end of March, world stocks amounted to 30,350 tonnes. comprising 13,383 tonnes in in metal, half of which are locked in due to litigation. "It looks like the tightness in the market will persist for a few more weeks at least as the smelters are already working at full capacity to meet demand," said a trader.

tuations rather than market

influences. Indeed, the US dol-

70 per cent during this period from US\$155m to \$265m.

the average leaf price rose from 80 cents a kilogram in

1980 to 313 cents in 1986. There

was then a sharp setback and prices plummetted in response

to the poor-quality drought-

stressed crop offered at the

Last year's vintage crop

auctions.

In Zimbabwe dollar terms,

lar value of the crop increa

BHP oil find lifts **Timor Sea** prospects

By Bruce Jacques

BROKEN Hill Proprietary has improved the prospects of the Timor Sea, Australia's only important new oil frontier, with the largest oil find in the

The company told stock exchanges yesterday that dril-ling on the Challis-8 well had found a 77m oil column and a drill-stem test was being run before completing the well for

The significance of the inter-section is that BHP now expects to connect seven pro-duction wells to a floating oil platform to be installed later this year rather than the three wells on which the project was initially based.
BHP also announced yester-

day that another well in the region, Jabiru-8A, would be suspended as a potential pro-BHP has a 50 per cent inter-

est in the Challis well. Other leading partners include Esso, Santos, Ampol Exploration

Gold unlikely to glitter in 1989

Kenneth Gooding on a report which foresees no short-term upturn

THE GOLD price weakness last year and, so far, in 1989 is not the begining of a major cyclical downturn "but should be viewed as an interruption in the rally that began in 1985 which should be expected to recume with vigour in the resume, with vigour, in the next few years," according to the annual review of the gold market released by Goldman Sachs, the securities group. Investor disenchantment with gold is behind the weak-

with gold is behind the weak-ness, compounded by a fall in central bank gold buying which supported the price last year in the absence of strong investor demand, it says.

These factors could take the price down as far as \$335 to \$355 a troy ounce this year and the annual average price might decline by 10 per cent to 15 per cent from the 1988 level to \$370

to \$395 an ounce. On an annual average basis. gold prices fell by 2.4 per cent in 1988 to \$437 and ounce, from

The review indicates that total gold supply was stable last year at 64m ounces. A 13 per cent increase in mine pro-duction outside South Africa was offset by a decrease in secondary recovery. rose about 4.2 per cent in 1988 Christian, Podleska, and van to 45m ounces, probably a

against the US currency and if

only half of this is translated

into higher auction-floor prices, the seasonal average

Its impossible to exaggerate

the industry's importance to

the Zimbabwe economy, contri-buting some 20 per cent of total

exports and 6 per cent of Gross

Domestic Product. This year

the auction sales have assumed an even greater sig-

nificance because production

of other major crops - maize and cotton in particular - will

be lower following the erratic

rainfall experienced over the

During 1988, agricultural output rose 23 per cent as the

country recovered from the

1987 drought, and this was the

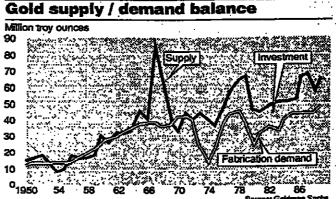
main source of Zimbabwe's 5.3

per cent economic growth dur-

ing the year. This year, how-

past 4 months.

will reach 420 cents.



record, according to the review. A further 6.8 per cent Musschenbroek, the precious metals research and consulting group which produced the report and are Goldman Sachs' increase to 48.1m ounces is projected for this year. CPM points out that the fac-tors which stimulate investcommodity market consultants, suggests total gold sup-ply this year will rise by 5.5 per ment demand have not vancent to a record 67.5m ounces. The main propellant will be ished - inflationary pressures and expectations, higher interest rates, volatile currency markets, financial market and 15 per cent rise in non-South African production to 27.5m ounces. Mine production in economic uncertainties. South Africa is expected to rise slightly, by 2 per cent to 19.5m These "have been postponed by the elongation of the

world) economic expansion but should reappear in the next few years."

However, a rebound should and interest rates increase sufficiently to threaten US expansion, the review suggests.

It goes on to contest the idea that gold prices no longer react to political events. "The fact is that gold prices have always been, and remain, sensitive to the political events that hold the potential of inflicting harm on gold investors, miners and others in the gold market."

For example, gold prices responded forcefully when the fundamentalist Islamic revolution took control of Iran and threatened to spill over into other nations in the Gulf, since gold was the most important component of savings in the region and a fairly transport-able form of wealth.

The review briefly analyses outlooks for silver, platinum and palladium. It says silver prices are under downward pressure because of weak industrial and investor

Platinum has been influenced by a long term surplus of the metal and short-term sup-ply disruptions. Platinum prices are expected to trade in the \$450 to \$550 an ounce range

Government orders rapid review of fruit spray

By Bridget Bloom, Apricultural Correspondent

THE British ministry of agriculture has ordered anurgent review into a pesticide

urgent review into a pesticidesprayed onto apples and bears
as a growth regulator.

Alar, also known as datalnoxide, is reported to be a possible cause of cancer in the US
where may be banned.

According to UK officials,
the Advisory Committee on
Posticides will meet next weak
to review evidence received
from the US Environmental
Protection Agency on the posticide. The Committee is expected to report within 10 weeks.

ted to report within 10 weeks a comparatively short period for such a review.

No advice has been issued to growers on whether or not they should continue to use the sheet in they should continue to use the chemical. However, the ministry yesterday made much of a statement issued last month by the US Surgeon General and endotsed by the US Department of Agriculture, to the effect that it remained penfectly safe to eat apples.

Alar is made under license in the UK by Dow and is said to be used on about 7 ner cont

in the UK by Dow and is said-to be used on about 7 per cent of the apple and pear crops. It is used to ensure a well-devel-oped crisp apple and can be applied to trees in blossom or early fruit development.

Smooth start over the May contract for Ivory to Singapore Coast cocoa. This compares with premiums of more than

oil futures A SMOOTH start to deliveries of high suiphur fuel oil con-tracts traded on the Singapore International Monetary Exchange has boosted confi ence in Asia's first energy intures, analysts said, Reuter eports from Singapore, A total of 266 lots of 100 ech tonnes were in open posi-ton for deliveries when the first trading month of April epired. The Exchange said in

Cocoa falls on talk of Zimbabwean hopes more than pipe dreams rising Ivory Coast supply Tony Hawkins on prospects for tobacco prices in Harare after the start of auctions

lowest levels for nearly six months in London yesterday as the fundamental world over-supply re-asserted itself. On the London Futures and

to close at £772 on talk in the physical market that more Ivory Coast beans are becoming available. The Ivory Coast, the world's biggest producer, has for 15 months been withholding its

After a period of declining profitability in the mid-80s, tobacco is once again one of the most profitable crops and production seems likely to grow more rapidly in the 1990s, with some analysts forecasting a crop of 150m kgs by 1992.

The industry's comeback has its origins in the adoption of a successful forward-looking strategy focussed on the maintenance of quality, the exploi-tation of market niches and, above all, ensuring that domestic cost escalations are partially offset by currency

ounces.
Fabrication demand for gold,

(US \$270m) and this would add

almost 1 per cent to nominal GDP in 1989.

exports fell below 18 per cent last year from a post-indepen-dence average of more than 20

per cent. Tobacco exports in 1988 were worth Z\$517m (US

\$286m) but in 1989 they are

forecast to exceed Z\$600m leav-

ing tobacco way out in front as an export-earner with gold exports, valued at Z\$450m, in

second place.

Tobacco's share in total

In the last 20 years, African producers of primary products ally across the board. The suc-cess of Zimbabwean tobacco is a reminder that such losses are not inevitable and can be reversed if appropriate policies are adopted.

By David Blackwell COCOA PRICES fell to their There was talk yesterday of a premium of only £100 a tonne

The first of the second of the second of the second of the second of the second of the second of the second of

Options Exchange (Fox) the July contract lost £22 a tonne

op quality cocoa because it pelieves prices have been too

low. It has been refusing to sell below FFr 1,200 a kilogram (£1,100 a tonne), but an Econo-mist Intelligence Unit report last week said there was evidence that its minimum price was being less rigidly applied.

ANTIMONY: European free market 99.6 per cent, \$ per (2.070-2.110).

BISMUTH: European free market, min. 99.99 per cent, \$ per lb, tonne lots in warehouse, 6.20-6.50 (6.35-6.60).

per lb, in warehouse, 7.00-7.25

COBALT: European free market, 99.5 per cent, \$ per lb, in warehouse, 7.35.7.60 (same). MERCURY: European free tyo oil majors, two bunker taders and two independent ol traders were involved.

WEEKLY METALS PRICES

with premiums of more than \$250 a tonne over the mearby contract at times last year.
At the beginning of this year the Ivory Coast concluded a controversial deal with Sucres et Denrees, the French trade house, for 400,000 tonnes of cocca. The move caused some London trade houses to cut their activities in the physical cocca market.

cocoa market.
While the Ivory Coast has had some success in keeping

prices up, forecasts of excess

supply over demand have risen. Both Gill & Duffus and the International Cocoa Organ-

isation recently put the surplus at 199,000 tonnes for the year.

All prices as supplied by Metal Bulletin (last week's prices in

tonne, in warehouse, 2,050-2,110

CADMIUM: European free

per 76 lb flask, in warehouse, 260-280 (same).

MOLYBDENUM: European free market, drummed molybhouse, 3,80-3,90 (same).

ELENIUM: Buropean free aket, min 99.5 per cent, \$ per lb, in warehouse, 7.30-8.60 (sale). free market, standard min: 65 per ent, \$ per tonne unit (10

kg) TO, cif, 55-65 (same).

VANADIUM: European free markt, min. 98 per cent, \$ a lb VO. cf. 9.409.80 (9.50-9.90). URANIUM: Nuexco exchalge value, \$ per lb. UO, 11.20 (1.60).

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THE STATE SALES OF THE SALES OF

LONDON MARKETS LEAD prices advanced on the Loador

Metal Exchange yesterday on European trade buying, breaking through the £360 a tonne level. But the other base metals were down. The decline in nickel prices which started on Monday is expected to continue, end-users are likely to be attracted to the market. Zinc prices also retreated, and traders said the failure of the market to maintain its recent rally prompted renewed selling in expectation of a test of the \$1.595 a tonne level for three-month high grade metal. This was last week's 2½-month. low, which saw a good volume of Support. Precious metals closed in New York, Palladium is still being boosted by speculative interest prompted by the recent nuclear fusion

SPOT MARKETS									
Crude oil (per barrel FOB)		+ ar -							
Dubai	\$16 70-6 85z		SUGAR	(S per to	nno)				
Brent Blond W 7 (, (1 pm est)(May)	\$19 05-9 15a \$20 50-0 60z		Row	Close	Pres	dous	H:gh/	Low	
Oil products			May	265.00	264		274 2	0 283.	00
NWE pronipt delivery par t	onne CIF)	+ or -	Aug	264.00 263.00	263 I			0 262 (
remium Gaseline	\$267-269	+ 212	Dec	264.00	261.0		259.0	0 251.0 D	
ios Cil	\$157-159	-1	Mar	258.00	255.1			Õ 256.I	50
eavy Fuoi Oll sohths	\$90-93 \$176-178	.2 -3	White	Close	Prev	iou3	High!	Low	
otroloum Argus Estimates		•	May	331 50	329 (20	334.5	0 330 :	50
ther .		+ 07 -	Aug Oct	323.50 315.50	322.		325 0	0 323.0 0 314.0	20
iold (per troy oc)4	\$387.25	+2.00							
livar (par troy oz)	589c	+5		r Raw 3 519 (2147)		3060)	lots d	of 50	tonnes
latinum (per troy oz) atladium (per troy oz)	\$530.50 \$168.00	+ 2 15 + 5.15		Mhile (FF		tonne	e): Ma	ry 211	O, Aug
		+ 25	2070, O	et 2000, D	lec 19	45, M	ar 192	5, May	1930.
liuminium (froe market) Copper (US Producer)	\$2100 1465 ₈ -151c	+ 23							
cad (US Producer)	37.5c								
ickel (free market)	650c	-15	LONDO	N METAL	EXCH	IDMA	TRA		PTION
in (Europaan tree market) in (Kuala Lumpur market)		+300	Alemini	um (99.7°	61	C	ails		ute
in tyles Aorki	472g	+ 17		rica S tor		May	Jul	May	Jul
ne (US Prime Western)	90 ³ 6					163			59
tle (Inc weight)†	119 97p	+ 2.22°	1950 2050			98 ÷65	150 97	7 30	104
eep (dead weight)?	247.530	+ 10.6"	2150			36	59	78	163
(live weight)†	85.86p	+ 4.70*	Copper	(Grade A	1	C	elis	P	uts
endon daily sugar (raw)	\$298 4v	+ 4.4 + 5.5	2900	,		260	207	10	107
woon daily sugar (white)		+4	3100			110	114	58	209
arley (English (eeg)			3300			S0	57	177	347
arioy (Chighsh leed) Isize (US No. 3 yollow)	£116.0 €133.25								
hoal (US Dark Northorn)									
ubber (spot) *	59.50p	+ 0.50	WOO	L glign woo					
ubber (May) 🖤	68.75p	+ 0.75		to be hek					
ubber (Jun) 🎔 ubber (AL RSS No 1 May)	68.25p	+0.25		ras not fo					
		+2		said to b					
oconut oil (Philippines)§ aim Oil (Malaysian)§	\$542 50v \$382 50			etition from thesest					
opra (Philippinos)§	\$350 \$350			he first o					
oyaboans (US)	\$198z		trade	remain vo	iry go	od. Eu	горва	.r	
lation "A" indek Vooltops (64s Super)	73 60c 650p	+0.70		tions conti he UK wa					Saed,
				ng on wo					
e tonne unless otherwise contails, i-ringgiling, v-Ap	Stated, p-per	ice/kg.	offects	of a long	perlo	d of r	elativo	ily dea	u i
-May/Sop. w-May/Jun. z-N	rriviay, u-Mar.	q-Apr.		g. There					
ion average letstock price	May Traight C	0mm)s-		firms and ccording t					out
reck ago. WLandon physic	~. Unango ⊇i market ≛∽	IF Dee		416 SOLE					at l
rasm. 🕈 Bulkan markat		ar MOI- Isusias		er kg. en					
ants/kg.		ie Amerij	1	_		_			

Palm Oil (Malaysian)§ Copra (Philippinos)§ Soyabeans (US) Cotton "A" Index Wooltops (64s Super)	\$362 50 \$350 \$196z 73 60c 850p	+0.70
E e tonne unites otherw c-contails, r-tinggil/kg, w-May/Jun, sion averege fetsteck pweek ago. \$\psi\$-uniter tordem. \$\frac{1}{2}\$ Bullion mark contails.	-ApriMay, u-A 2-May 1Mea rices, " chan rsical market	dar. q-Apr. ! Commis- go from a

luction-tioor price was lower	me r
han that paid by merchants in	be su
1981/2.	last y
Forecasting auction floor	
prices is a hazardous business.	ian
A year ago, the top brass of the	respon
Zimbabwe Tobacco Association	the Zi
which represents the growers	increa
orecast a leaf price of 330c - 16	to be
per cent short of the average	cents
eached for the season when	since
he floors closed in September.	year,
This year, there are two	slippe
	
COCOA E/tonne	

Close Previous High/Low

Turnover:12112 (3908) lots of 10 tonnes ICCO indicator phose (SDRs per tonne), price for Apr 12 975.58(1010.40):10 day at for Apr 13:1023.75 (1032.78).

Clase Previous

Turnover:3402 (3344) lots of 5 tonnes IGO Indicator pricos (US cents per pound) for Apr 11: Camp daily 115 23 (115.90); . 15 day average 114.74 (114.38).

COFFEE Cronne

Tear	(M/Kg)	(US Cents)
1980	122.6	126
1981	68.9	265
1982	06.9	222
1983	94.3	186
1984	119.6	166
1985	106.0	166
1986	114.3	188
1987	128.0	131
1988	119.9	221
1989	130.0f	n/a
titoreca	ig!)	
quite	distinct	schools of
		one hand, the
pessir	nists are	predicting a
	- 4L	£ 000k-

Zimbabwean Tobacco

Prices 1980-89

caught the buyers' imagina-tions and the price rose 80 per cent to a record of 393 cents. The 400 per cent increase in the Zimbabwe leaf price (in price in the region of 380 cents local currency) compares with to 400 cents - little different only a 20 per cent increase in the price on the US market and from last year's 393 cents. They argue that the 1988 price was the result of an exceptional this massive discrepancy is largely explained by the steep quality crop that matched devaluation of the Zimbabwe dollar from US\$1.58 in 1980 to buyer preferences in a way unlikely to be repeated this US\$0.49 at present. Indeed, in US dollar terms, last year's

They argue too that the sales opened last the Zimbabwe dollar has ed a further 13 per cent

The optimists believe that 1989 crop quality will not abstantially different from ear and that with prices icing on both the Braziland US markets in nse to demand expansion. ase by at least 5 per cent etween 410 cents and 420

LONDON METAL EXCHANGE

Aluminium, 99.7% purity (\$ per tonne)

Previous

ever, agriculture's contribution seems unlikely to increase by much more than 5 per cent and the bulk of this will have to come from tobacco. Even if the pessimists are right and the price averages an unchanged 393 cents, the value 8 per cent to Z\$510m (US \$252m) thanks to the increase in the crop to 130m kgs from 120m last year. The optimistic scenario implies a flue-cured crop valued at some Z\$545m

WORLD COMMODITIES PRICES (Prices supplied by Amalgamated Metal Trading) AM Official Kerb close Open Interest

30,392 lots Copper, Grade A (£ per Ring turnover 41,950 tonne Cash 1881-2 3 months 1801-2 1815-6 1806/1796 71,618 lots Silver (US cents/fine or Ring turnover 0 cas Cash 30 June 586-8 598-600 Lead (£ per tonne) Ring turnover 13,875 tonne Cash 361-1.5 3 months 363-4 348-50 354-5 364 384.5/365 363-4 364-5 9,521 lots 14500-600 7,194 lots Zinc, Special High Gred e (5 per tonne Ring turnover 6,725 tonne 1720-5 1980-5 1699-700 1666-8 8,520 lots Zinc (\$ per tonne) Ring turnover 10,075 tonne

POTATI	OES Ecton	ne	
	Close	Previous	High/Low
May	144.0	142.0	144.5 137.0
Nov	92.0	92.0	89.0
Feb	104.0	104.0	
Apr	136.1	138.0	136.0 133.5
Turnove	er 417 (87	4) lots of 4	0 tonnes.
SOYAB	EAN MEA	L E/tonne	
	Close	Previous	High/Low
Apr	162.00	162.00	
Jun	153.50	153.00	152.50
Aug	150.00	149.30	149.00
Oct	150.40	150.00	150.00
Turnove	or 611 (21	85) lots of 2	0 tonnes.
	•		
FREIGH	T FUTUR	ES \$10/Inde	x point
FREIGH	Close	ES \$10/Inde	x point High/Low
FREIGH Apr			<u> </u>
	Close	Previous	High/Low
Apr May	Close 1642	Previous 1642	High/Low 1655 1640
Apr May Jul	Close 1642 1639	Previous 1642 1632	High/Low 1655 1640 1651 1638 1405 1395 1500 1488
Apr	Close 1642 1639 1396	Provious 1642 1632 1390	High/Low 1655 1640 1651 1638 1405 1395 1500 1488 1535
Apr May Jul Oct Jan	Close 1642 1639 1396 1488	Previous 1642 1632 1390 1483	High/Low 1655 1640 1651 1638 1405 1395 1500 1488
Apr May Jul Oct	Close 1642 1639 1396 1488 1535	Provious 1642 1632 1390 1483 1530	High/Low 1655 1640 1651 1638 1405 1395 1500 1488 1535
Apr May Jul Oct Jan Apr BFI	Close 1642 1639 1396 1488 1535 1583	Provious 1642 1632 1390 1483 1530 1573 1621	High/Low 1655 1640 1651 1638 1405 1395 1500 1488 1535
Apr May Jul Oct Jan Apr BFI Turnove	Close 1642 1639 1396 1486 1535 1583 1682 ar 626 (23	Provious 1642 1632 1390 1483 1530 1573 1621	High/Low 1655 1640 1651 1638 1405 1395 1500 1488 1535
Apr May Jul Oct Jan Apr SFI Turnove	Close 1642 1639 1396 1488 1535 1583 1622 or 626 (23	Previous 1642 1632 1390 1483 1530 1573 1621	High/Low 1685 1640 1661 1638 1405 1395 1500 1486 1535 1583
Apr May Jul Oct Jan Apr BFI Turnove	Close 1642 1639 1396 1486 1535 1583 1682 ar 626 (23	Provious 1642 1632 1390 1483 1530 1573 1621	High/Low 1655 1640 1651 1638 1405 1395 1500 1488 1535
Apr May Jul Oct Jan Apr BFI Turnove GRAINS Wheel	Close 1642 1639 1396 1486 1535 1583 1622 ar 626 (23 £/tonne Close	Previous 1642 1632 1390 1483 1530 1573 1621 Previous	High/Low 1685 1640 1661 1638 1405 1395 1500 1486 1535 1583 High/Low 122:30 121:50
Apr May Jul Oct Jan Apr SFI Turnove GRAINS Wheat	Close 1642 1639 1396 1486 1535 1583 1622 ar 626 (23	Previous 1642 1632 1390 1483 1530 1573 1621 8)	High/Low 1655 1640 1651 1638 1405 1395 1405 1395 1500 1496 1535 1583 High/Low 12230 121.50
Apr May Jul Oct Jan Apr BFI Turnove GRAINS Wheat May Jun Sep	Close 1642 1639 1386 1486 1535 1583 1682 or 626 (23 27 Close 121_50 122_25 104_90	Provious 1642 1632 1630 1463 1530 1573 1621 5) Previous 122.60 123.35	High/Low 1685 1640 1661 1638 1405 1395 1500 1498 1535 1583 High/Low 122.30 121.50 122.30 121.50
Apr May Jul Oct Jan Apr SFI Turnove GRAINS Wheat	Close 1642 1639 1396 1498 1535 1583 1622 or 626 (23 5 Ettonne Close 121.50 122.25	Previous 1642 1632 1632 1390 1483 1530 1573 1621 8) Previous 122.60 123.35	High/Low 1685 1640 1661 1638 1405 1385 1500 1486 1535 1583

Barley Close Previous High/Low

Turnover: Wheat 343 (454), Barley 66 (19).

111.30 110.95 101.70 104.70 104.50 107.70 110.75

111.00 111.30 101.70 101.90 104.70 104.90 107.70 107.86 110.75 111.00

Gold (fine d	22) \$ p	rice	1neksvlupe 2
Close		-387 l ₂	2281 ₂ -229
Opening		-384 ¹ 2	227-22712
Morning fo			227,146
Atternoon			228.668
Day's high Day's low	388 383	-388 ¹ 2 -384 ¹ 4	
•			
Colms	Sρ	rice -	£ equivalent
Mapleleaf		403	235-238
Britennia		-403	235-238
US Eagle		-403	235-238
Angei		-403	235-238
Krugernand		-390	22812-23012
New Sov.	90-6		53-55 %
Old Sov.	90-6		53-53 4
Nobie Plat	527	.35-636.25	310.40-315.60
Silver fix	p#fli	ne oz	US cts equiv
C	344		
200	344	20	582.00
			582.00 597.00
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3 months 6 months	355.	.55 .85	
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US MARKETS THE METALS MARKETS were all higher in active trading, reports Drexel Burnham Lambert. Gold gained over 2

dollars on trade and bank participation.
Dealer buying elected buy-stops in the
silver fueling its rally. Copper rose on
mostly local short covering. Lack of fund buying in the market prevented further gains. Platinum felt support from the other metals. In the softs, cocoa futures was the busiest market as news of the Ivory Coast seeking bids prompted scattered selling. Volume for the day was over 11,000. Sugar prices ralled on rumours of Russian tender business before trade selling near the highs pushed prices back down. Coffee trading was quiet with prices closing almost unchanged. The livestock markets featured rical short covering in the hog

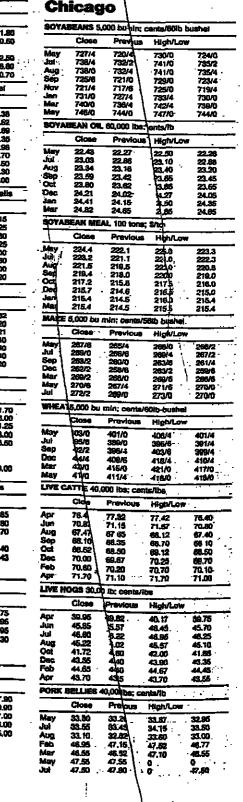
futures. Pork belies edged higher from a slightly bullish out of town storage report. Cattle prices fell as a weak eash market put pressure on the futures. The grains all closed higher with the soy complex posting the largest advance. The May soybeans rose 7 cents. Commission selling weakened the crude and heating oil markets while gasoline futures continued to rally. **New York**

GOLD 100 tray az.; Sitray az. 388.2 389.3 382.1 387.2 402.9 408.6 414.2 419.9 425.7 385.8 387.0 PLATINUM 50 troy oz: \$/troy oz. 533.0 630.0 535.0 526.0 530.0 523.5 531.5 537.0 538.0 536.0 539.0 538.0 SILVER 5,000 troy oz, cente/troy oz. 589.4 566.9 591.7 597.3 606.3 624.1 629.3 639.9 650.6 661.6 615.0 832.0 0 648.0 665.0 REUTERS (Base: September 18 1931 = 100) 2017.0 2012.9 2001.2 1731.6

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Chicago COPPER 25,000 lbs: cents/lbs. 141:00 140:00 138:10 132:30 126:40 120:50 142.70 142.20 138.40 134.70 128.20 121.70 142.90 143.30 141,80 140,50 Close Previ 727/4 738/4 738/0 725/6 721/4 731/0 740/0 746/0 121.75 CRUDE OIL (Light) 42,000 US gails \$/barrel Latest Previous High/Low 20.48 19.70 19.09 18.56 18.20 17.90 17.65 17.33 17.00 20.63 19.74 19.08 18.54 18.14 17.83 17.58 17.37 17.02 20.38 19.62 18.89 18.35 17.98 17.70 17.50 17.00 22.43 23.03 23.34 23.59 23.80 24.21 24.41 24.82 22.27 22.86 23.16 23.42 23.62 24.02 24.15 24.65 HEATING OIL 42,000 US gails, cents/US galls Letest Previous High/Low Close Previous High/Low 1272 1228 1225 1245 1250 1250 1250 1328 1279 1271 1287 1280 1260 1279 COFFEE "C" 37,500lbs; cents/lbs 132,81 127,14 122,37 118,75 118,00 117,50 193.76 127.80 122.75 119.45 117.50 0 0 Mary Jul Sep Dec Mar Mary Jul Sep SUGAR WORLD "11" 112,000 lbs; cente/lbs 12.01 11.90 11.79 11.10 11.42 11.43 11.46 11.94 11.86 11.75 11.11 11.45 11.38 76.4 70.81 67.47 68.10 66.52 70.00 70.60 71.70 Mary Jul Oct Jen Mer May Jul 12.23 12.05 COTTON 50,000; centulibs Close Previous High/Low Cicse 64.20 65.20 66.10 64.35 65.10 64.80 65.75 65.55 64.94 0 39.95 45.85 46.60 45.22 41.72 43.55 44.65 43.70 Apr Jul Aug Cet Dec Feb Apr ORANGE JUICE 15,000 Rbs; cents/lbs Close Previous High/Low 168.90 171.60 168.50 158.05 163.25 154.60 154.50 154.50 170.00 172.60 168.70 158.50 154.00 153.35 163.35





LONDON STOCK EXCHANGE

Equity rally fails to stay the course

CONFIRMATION that Beecham and Smithkline Beckman of the US have agreed to a merger which would create a new 19hm international pharmaceuticals group provided the feature of an eventually unsuccessful rally in the London equity market yesterday. A market which had opened higher in the wake of New York was driven further ahead as an early surge in Beecham set alight the whole drugs sector.

The broad range of the market followed suit at first but the excitement soon died down, leaving equities prey to renewed worries over the out-look for interest rates, now

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*Piret Dealings: Apr 3 - Apr 17 May 8 May 4 . May 18 Lest Dealings; Apr 14 May 5 May 19 openi Day: Apr 24 May 15 May 38 exacerbated by nervousness over the implications for star-ling of the threatened dock

The initial recovery from the equities brought an early gain of nearly 15 FT-SE points, but this was soon whittled away when it became clear that buy-

ers had no intention of chasing prices ahead. At the close, the FT-SE Index was a mere 1.7 points up at 2,033.0, and market traders continued to look apprehensively in the direction of the FT-SE 2,000 mark threatened earlier in the week. Turn-over, at 464.2m shares through the Seaq system, was little dif-ferent from Tuesday.

While yesterday was free from significant economic data, the UK markets are cau-tious ahead of a batch of statistics due before the end of the week on both sides of the Atlantic. Today brings the latest figures on UK wage trends, a pointer of major significance for inflation concerns.

However, the crucial test comes on Friday with the announcement of the UK Retail price Index for March; any sign that domestic infla-tion has exceeded the 8 per cent peak predicted by Mr Nigel Lawson, the Chancellor of the Exchequer is likely to upset the stock market. Friday also brings the latest US trade national merger game.

figures.
The Beecham/SmithKline ment was regarded by many as the opening shot in what could well prove a clash among international pharma-ceutical companies. London analysts suggested that the agreed terms might not satisfy international arbitrageurs and

lyst. Glaxo duly jumped 27 to 1372p, while Reckitt and Col-

ICI firmed just a penny to 1166p smid some talk that it

might try to buy parts of Bee-

cham and SKB due to be sold off. Wellcome lost 6 to 492p

after two days of strong rises.

Confirmation of the Morgan Stanley downgrading of TSB

kept the latter's shares under

News that BZW has down-

graded it 1969 profits forecast for Prudential cast a shadow

over the latter's shares where an early minor decline was

turned into a steep loss later in the day when the final quota-tion was 172½p, a net fall of

5%; turnover came out at a

igger-than-usual 5.3m. Mr Alan Curtis at BZW has

cut his forecast of pre-tax prof-

its for the year from £395m to £360m with the net profit fig-

A whisper that Abbey National may well be consider-

ing buying a life assurance group triggered bid speculation in London & Manchester

which moved up 2 to 269p after

A busy building sector showed Blue Circle Industries

well supported and 5 up at

Among mixed retail stocks

Marks & Spencer weakened 1½

shares as concern spread about

current trading conditions. One broking house has already lowered its profits forecast for

the coming year, UBS Phillips & Drew has revised its esti-

mate for earnings in the yearend March 1990 downwards

Next held steady at 145p but

6.2m shares changing hands during the session. Although

press reaction to Tuesday's disappointing figures was his less than complimentary, there are

those in the market who

believe the stock is worth a

buy on recovery grounds. Leading the bulls in Next is Citicorp Scrimgeour Vickers. "Now is the time to increase

holdings while a few doubters still remain," advised Citi-corp's retail team.

dons proved unfounded. Rat-ners is due to release full-year figures next Monday and bro-

ker Hoare Govett is forecasting £30m. There is a feeling, how-

ever, that earnings could come in nearer £85m.

Aquascutum "A" shares

Ratners fell 3 to 206p as recent speculation that the group might buy Houston-based US jewellery chain Gor-

ere again heavily traded;

from £575m to £550m.

to 158p on turnover of 3.3r

ure cut from £260m to £28

could sound the alarm for a general battle for control of both parties to the proposed merger. Some pointed to Hoff-man-La Roche, the Swiss group thwarted last year in a US bid as a likely player in any inter-

Outside the pharmaceuticals sector, interest was moderate and owed much to technical derations surrounding the expiration of current option series contracts. The market drew little benefit from favourbatch of leading companies, including Tesco, the food supermarket group, and RMC, a major force in the UK construction industry.

FINANCIAL TIMES STOCK INDICES High Low 85.92 97.24 95.83 (4/1) 1926.2 49.4 (16/7/87) (26/6/40) Gold Mines Ord. Di. Yield
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Equity Bargainat
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Equity Value 1676.6 DAY'S HIGH 1687.4 DAY'S LOW 1673.7 Basis 100 Govs. Secs 15/10/25, Fixed Int. 1928, Ordinary 1/7/35, Gold Mines 12/9/55, SE Activity 1974, SNII 10.73 (Excluding Intra-merket business. * Corrected figure.

TRADING VOLUME IN MAJOR STOCKS

Beecham advances on deal

Admiration rippled through the market on hearing of the Beecham-Smithkline Beckman merger plan. "One of the cleverest deals I've ever seen," said one marketmaker: "I can't believe SKB would go for \$82," said another. Beecham shares rose more than 40 shead during early busy trading. Profittaking then pricked the ballon and the shares subsided to 615p, a rise of 14 on the day.

Turnover was 16m.

Analysts were united in the view that Beecham sharehold ers were getting a good deal. Both Dr Arnab Banerji of Nomura Securities and Ms Jo Walton of Shearson Lehman Hutton said if the merger went ahead smoothly if valued Beecham shares at up to 730p.

Both analysts were concerned that the deal might not go through. Ms Walton said that half the SKB shares were held by US arbitrageurs-looking for \$75 and Dr Banerii was concerned that the merger terms might not have valued SKB highly enough in the light of the proposed divestment of non-core activities.

Marketmakers felt the deal would go ahead, but this was not reflected in the price. SKB eased slightly to around the effective offer level, suggesting that the deal was on, but Bee-cham's late decline indicated it might fail. "And no one's brave enough to do the arbitrage,"

market raid by securities house BZW which attempted to buy up to 4.5 per cent of the company at 319p a share. BZW was thought by marketmakers and analysts to have been buying the stock on behalf of Cap Gemini Sogeti (CGS), the French software house which already has a 20.1 per cent stake in the UK group. Sema closed up 31 at 321p. Dealers thought that the

BZW raid failed to net the 4.5 per cent aimed for, and most were bemused by CGS's moves to increase its stake in Sema, "Some 60 per cent of Sema's shares are in tight hands and rm at a loss to see how CGS could make a bid unless they offered something out of the ordinary to prise the stock from the firm holders," said one trader.

Paribas, the French bank has a 39 per cent stake in Sema, held since 1964, and is viewed as fully supportive of the com-pany while Paribas associates CIN and Credit Agricole have some 11 per cent between them. Other stakes include Dutch software house Volmac with 5.2 per cent and Scottish Amicable with 3.3 per cent. Shares in public hands before yesterday's buying amounted to around 19.2 per cent.

"I'm puzzled by today's events as are most other analysts I've talked to about Sema," said one top sector researcher. "Perhaps they are playing it for the very long term, or maybe they are winding up for a big premium offer the other holders can't refuse. But even by paying a 10 per cent premium yesterday for only 4 per cent or so they falled to get the stock." he

April option expiry A spurt of buying of Consoli-dated Gold Fields' shares appeared to reflect the expiration of the current share option series, rather than any sudden shift of sentiment towards Minorco's final offer of around £3.5bn for the Gold Fields equity. Market strategists put little faith in rumours that the legal injunctions against Minorco in the US had been withdrawn, either by Newmont Mining, 48 pc owned by Gold Fields, or by the US judge; Gold Fields quickly denied any intervention and analysis remembered that the US judge

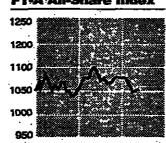
Gold Fields shares flirted with £14 on the inter-dealerbroker screens before setiling back to 1345p, a net 12 up. Turnover jumped sharply as New York opened to bring a final total of 2.3m shares.

is away from court until next

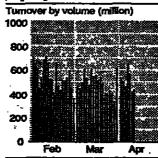
Sema intrigues

Sema Group, one of the UE's biggest independent software suppliers, was the subject of a short of the bid value of around £15.50 apiece. In this situation, the institutions are inclining to the view that Minorco's offer represe fair price, and should be accepted, and some urge possible legal pressure on the Gold Fields board to abandon its

FT-A All-Share Index



Equity Shares Traded



Analysts gnashed their teeth when Mecca Leisure posted agre-tax profit of £30.3m. Many felt that the company had given the impression last autumn that the figure would be around £34.5m and the price fell 11 to 169p on a busy 5.7m turnover. Analysts admitted that the interpretation of the figures was far from clear-cut because the results included 15 months of contribution from Mecca and two months from

Nevertheless, Ms Julie

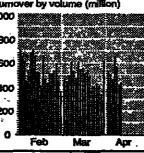
focused attention on pharma-

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centicals. "The deal will link



Mecca disappoints

Feaver, leisure analyst at County NatWest WoodMac, cut her profit forecast for the cur-rent year from £110m to £98m, maintained her short-term self recommendation and recom-mended caution a year out. Mr Roy Owens, her counterpart at Kitcat and Airken, also cut his forecast, from £110m to £102m, but pointed out that the company was holding presenta-tions for institutional investors late yesterday and today which might focus sentiment more

The proposed merger of Beecham and Smithkline Beckman

NEW HIGHS AND LOWS FOR 1989

dropped 5 to 98p after the the valuations of US and UK pharmaceutical stocks. Many menswear retailer disappointed the market with final pre-tax will say that Giano is under-valued compared to its US profits of 22.5m, down from counterparts," said one ana-

£2.9m last year. The BZW raid on Sema focused attention on the other software houses and especially man (up 17 at 1079p) and Boots (5 better at 264p) were dragged upwards in the excitement. on Logica, one of the largest of the UK independents and where there are no big share stakes. Logica shares jumped 17 to 871p.

Supermarket group Tesco pleased the market with a 23 per cent rise in profits to 76m. The shares improved 5 to 158p on turnover of 7m.
"The figures obviously benefited from the spate of store pressure and they settled a fur-ther 2 off at 109%p on turnover openings in the past year," said Mr Philip Dorgan, foods analyst with US broker Goldman Sachs.

Gateway slipped 6% to 173p buy-out failed to materialise Turnover was again impressive; 11m shares went through the system during the day.

A B Ports put on 12 at 570p as fears of a damaging dock strike eased.

Some in the market were surprised that the 62 per cent rise in full year profits at Cannon Street Investments was eted by a fall of 16 to 269p in the share price. Avis Europe's 33 per cent

profits jump was well ahead of forecasts and the price firmed 7 to 371p. Mr Chris Avery, analyst at Citicorp Scrimgeour Vickers, is changing his recomendation on the stock from a hold to a buy.

The two combatants in the

tussle for control of Addison Consultancy were both believed to be buying heavily yesterday. Turnover bounded to 6.3m shares and dealers

were convinced that MAI, the financial services and advertis-ing group currently in talks with Addison, had purchased enother 5 per cent of Addison's French group Motivaction

was also thought to be increasing its stake, last reported as 18 per cent. Addison reported smal annual results yesterday but traders were not interested and the shares rose to the best this year of 43½p.

Speculation that Mountleigh might bid for Control Securities returned to haunt the

property sector. Mountleigh edged 31/2 higher to 160p while Control added 3 at 68p. Helical Bar jumped 14 to 320p on hopes that Japanese group Fujitsu's decision to build a microchip plant in County Durham will lead to further development in

North America and see earnthe surrounding area; Helical ings expanding at such a rate that we don't think the shares Bar has industrial property interests in the region. A handful of the oil stocks contain any bid premium," Mr Turner concluded.

Steve Turner at Smith New

Court triggered another strong showing by Ultramar whose

shares moved up 3 to 293p on 3.7m; the Smith analyst has

upped his forecast for 1989

from £80m to £90m and is going for a net dividend of 9.5p.

currency views and partly on the very good fundamentals for

the stock. We're very bullish of

We like Ultramar, partly on

outperformed the rest of the equity market, despite the weaker trend in crude oil Polly Peck traded briskly but within a narrow price range after producing 16-month profits which, at £144.1m, slightly bettered market expec-Enterprise moved up 6 more to 521p after the positive note issued by broking house BZW. A "buy" recommendation from

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tations.
Business in traded options was again at a relatively high level, reaching 56,236 contracts, made up of 40,783 calls and 15,453 puts, as the approaching three-week account, to cover the May Day holiday, brought the April expiry date in individual stocks to an unusually date in the month. Other market statistics, including FT-Actuaries Share Index and London Traded Options, Page 27

This advertisement is issued in compliance with the requirements of the Council of The Stock Exchange. It does not constitute an invitation to any person to subscribe for or purchase shares. Application has been made to the Council of The ge for the whole of the ordinary share capital of Try Group PLC, issued and to be issued, to be admitted to the Official List. Dealings are expected to commence on Tuesday, 18th April, 1989.



TRY GROUP PLC

(Incorporated in England under the Companies Act 1985 - No. 1989257)

PLACING

LAZARD BROTHERS & CO., LIMITED

of 9,709,268 Ordinary Shares of 10p each at 125p per share

SHARE CAPITAL FOLLOWING THE PLACING

Issued and now being issued fully paid

Authorised

Ordinary Shares of 10p each

£2,075,100

£3,000,000

Try Group PLC is a construction and property development group active in the industrial.

commercial and residential sectors, mainly in the South East of England.

The Listing Particulars relating to the company are available in the statistical services of Extel Financial Limited and copies may be obtained during normal office hours up to and including 25th April, 1989 from:

> Sponsor Lazard Brothers & Co., Limited, 21 Moorfields,

> > London EC2P 2HT

Broker to the Issue Rowe & Pitman Ltd., 1 Finsbury Avenue, London EC2M 2PA

Panmure Gordon & Co. Limited, 9 Moorfields Highwalk, London EC2Y 9DS

and at the registered office of the company, High Street, Cowley, Uxbridge, Middlesex UBS 2AL and up to and including 14th April, 1989 from the Company Announcements Office, The Stock Exchange, 46-50 Finsbury Square, London EC2A 1DD.

12th April, 1989

APPOINTMENTS

Lloyds Bank support and Group changes development manager viously chief manager, West Hertfordshire. Mr Alistair Strang, divisional manager (support services), becomes chief manager, support and development, and will deputise for Mr Hutchinson.

Mr John Hutchinson, assistant general manager (personal banking), has been appointed to the new post of general manager, support and development, UK retail banking, at LLOYDS BANK. He is succeeded by Mr Gordon Pell, pre-

■ Mr Mike Waddell has been

appointed managing director of P.C. Henderson, part of the

home products division of HEPWORTH. He succeeds Angus Clark who has been apppointed divisional

managing director of G.R. Stein, refractories division of

J. McKinney & Son and H.T.

Ms Jane Hockenhull, and Mr-Clive Willson. Ms Deborah Hall has been appointed marketing manager, and Mr Richard Anderson joins as senior manager of underwriting. -

the group. Mr Waddell was divisional managing director Mr Warren Edwardes has been promoted from an of Rentokil's timber preserving assistant director to director - financial engineering, in the capital markets division of CHARTERHOUSE BANK. Mr E Mr Jeffrey Pearson and Mr Terence Higgins have been appointed directors of H.T. HUGHES, Portsmouth, and Robert Dix has been promoted from an assistant director to director - financial control. Mr Robert Gregory has be made a director of subsidia

Hughes & Son (Transport). MEDMINSTER has appointed Mr Archie Hindley to the board from whelly-owned subsidiary HOUSEHOLD MORTGAGE CORPORATION has appointed Mr Michael J. Parris as head of marketing and business development, supported by four senior managers, Mr. Rrian Pitt, Mr John Mawdsley. Gimberts. Mr Colin Leahy has been appointed director and chief executive of Cube Shipping, another subsidiary, Ms Fiona Underwood, and Mr Colin McLaren, and three managers, Mr Roger Brown,

at RTZ Pillar

within the RTZ PILLAR GROUP, RTZ's primary industrial business, Mr Roger F. Leverton, chief executive of Pillar Electrical (formerly MK Electric group), has been appointed president and chief executive officer of Indal, Toronto, from June 1. Mr John W. Ray succeeds him as chief executive of Pillar Electrical executive of Pillar Electrical from May 1. Mr Ray is managing director of Catnic, part of Pillar Building Products Group. He will be succeeded by Mr Peter Morgan, currently financial director and deputy managing director. Mr Frank Phillip has been appointed marketing director of Peak Technologies, and Digital Audio, both Pillar Electrical companies. He was business companies. He was business development manager of

Mr Patrick Crosthwaite has been appointed managing director and Mr Martin Riley investment director of HENDERSON CROSTHWAITE. Mr Nicholas de
Courcy-Ireland, Mr Heriot
Perry and Mr Michael Shafran
have been appointed directors.
Mr Keith Millar remains chairman, and has also been appointed a director of Guinness Flight Global Asset are subsidiaries of Guinness Mahon Holdings.

Subsidiary ANZ posts

■ Mr John F. Ries has been appointed managing director of ANZ McCAUGHAN (UK), London, in addition to his responsibilities as managing director, Grindlays Bank, and director, Europe, South Asia, Middle East and Africa, of Australia and New Zealand Banking Group. ANZ McCaughan (UK) is the holding company for two principal operating subsidiaries, ANZ McCanghan

Merchant Bank, and ANZ McCaughan (Securities). Mr John Curry, director-corporate finance, has been appointed managing director of ANZ McCaughan Marchant Bank. In ANZ McCaughan Securities (UK) a clearer distinction between dealing and agency broking has been made with Mr Bryan Cavill becoming joint

managing director responsible for dealing and administration, and Mr Russell Middleton as joint managing director responsible for agency broking and research. Mr Bill Clarke remains chairman of the holding company and ANZ McCaughan Merchant Bank, and Mr Andrew Hugh Smith becomes chairman of ANZ McCaughan

Mr Bev Walters, managing director of the UK merchant banking activities, will be taking a new post.

current Unit Trust Prices are available on FT Cityline. To obtain your in

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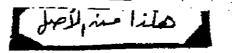


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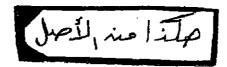
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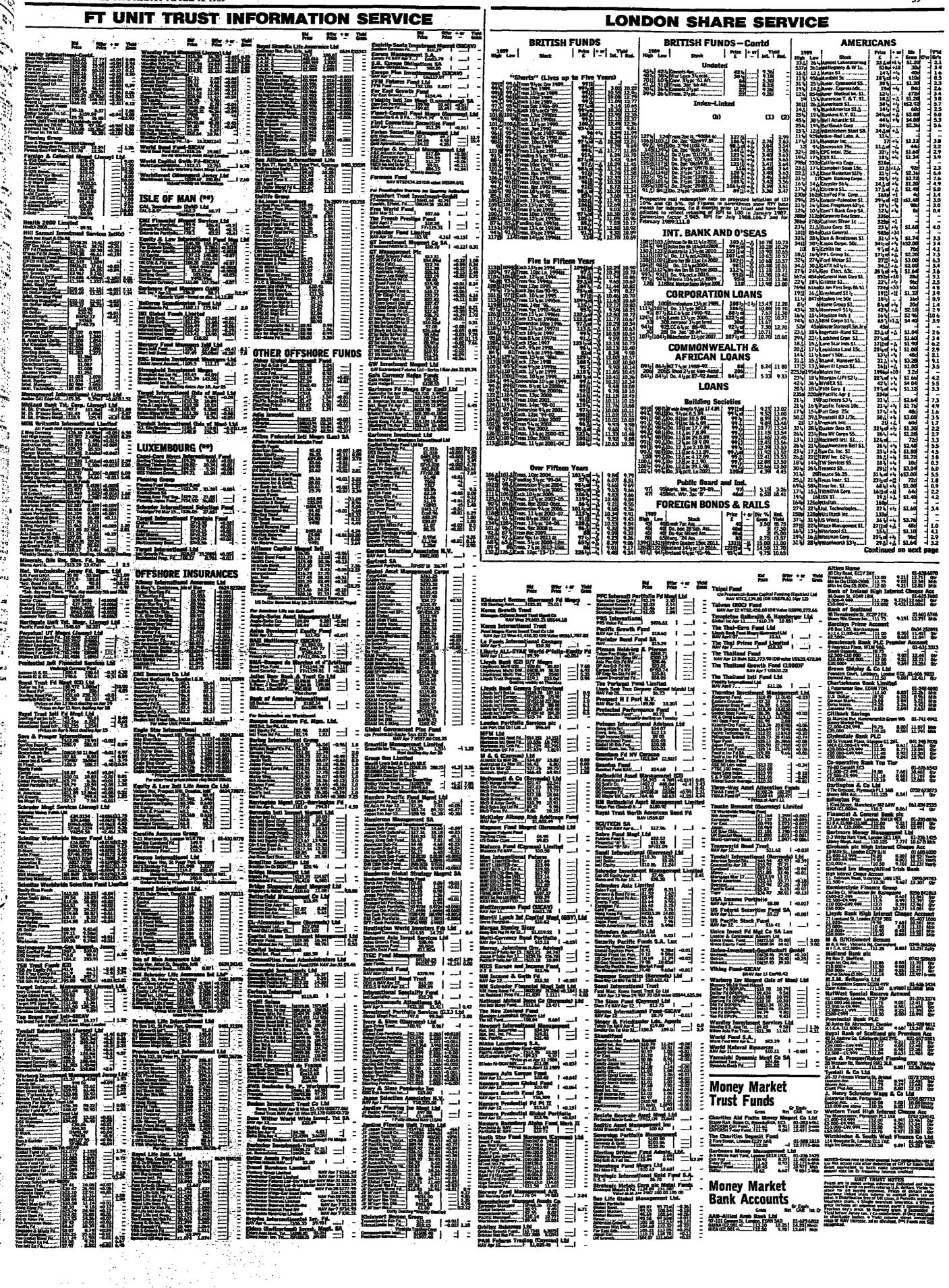


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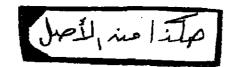
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FINANCIAL TIMES THURSDAY APRIL 13 1989	LONDON SHARE SERVICE	Latest Share Prices are available on FT Cityline. To obtain your free Share Code Booklet ring the FT Cityline help deak on 01-925-2128
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CROSSWORD

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CURRENCIES, MONEY AND CAPITAL MARKETS

FOREIGN EXCHANGES

Rising inflationary worries

INFLATION HAS become the main concern of the foreign exchanges, and trading was very subdued yesterday as the market waited for further guidance on the subject from US and UK statistics today and tomorrow.

Fear about rising inflation-ary pressure was fuelled by Monday's news on UK producer prices, and a rise in input prices about double the

expected level.
US producer prices for March will be published tomorrow, and the picture on UK inflation is likely to be thrown into sharper focus today, by figures on average earnings and tomorrow by the retail prices index.
As dealers waited for these

figures - which appear to have taken on greater importance than Friday's US trade figures for February - there was a gen-eral reluctance to take out

News that West German wholesale prices rose at an annual rate of 5.8 per cent in March, compared with 5.4 per cent in February, underscored the general mood.

Political uncertainty in West Germany and Japan helped underpin the dollar, but this was offset by fears of central bank intervention, after the US Federal Reserve sold dollars on Tuesday in New York. Reports

E 1	E IN NEW YORK					
Apr. 12	Latest	Previous Close				
Soot. 1 mouth 3 morths 12 months	1.6905-1.6915 0.37-0.36pm 1.18-1.16pm 3.59-3.49pm	1.6885-1.6995 0.37-0.35pm 1.21-1.18pm 3.70-3.55pm				
Forward premie	ms and discounts ap	ply to the US doilar				
STE	aling ii	IDEX				

	, Apr.12	Previous
2.30 am	95.4 95.4 95.4 95.4 95.4 95.4 95.4 95.5	95 7 95 8 95 8 95 8 95 8 95 8 95 8 95.7

CURRENCY RATES

Apr 12	at .	Drawing Rights	Carrency Unit
Sterline US Dollar Canadian S Austran Sch Belgian Franc Danish Krone Danish Krone Denishe Mark Reth Gulder French Franc Lailan Lira Japanese Yen Norway Krose Syenish Peseta Sweethik Krona Swiss Franc Greek Drack Hall SDR Part "All SDR rotes	77 12.39 7.75 7.75 7.75 7.75 7.75 7.75 8.5 8.5 20.5 20.5	0 762893 1.29528 1.54128 17 1726 51.0856 9.48303 2.4909 8.275299 8.275299 8.275299 8.28806 172 089 8.84806 8.84806 8.84806 8.84806 8.84806 8.94274 2.15174 2.15174 2.15174	0 652861 1.10399 1.31264 14 6510 43 5827 8 09499 2 08212 2.34951 7 02254 1525 21 146.587 7.54576 129.139 7 07491 1.83814 176.793 0.780093
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CURRENCY MOVEMENTS

Apr.12	Bank of England Index	Morgan ^{an} Guaranty Changes %
Sterling U.S. Dollar Canadian Dollar Austrian Schilling Beigan Franc Danish Krone Deutsche Mark Swess Franc Guilder French Franc Lira	95.5 68.5 102.9 105.8 103.0 1124.3 109.9 90.6 97.4 146.8	-15.9 -9.6 -0.2 -9.9 -5.9 -1.8 +20.7 +13.5 +12.5 -15.0 -20.1 +79.1

Apr 12		\$
Arcentina	95 6405 - 85 8350	50 6000 - 50 7000
ᇓ	20940 2095	1.2370 - 1.2380
Beauti	16340 16930	0 9950 - 1 0000
Finland	7 13 0 7 1500	4.2170 - 4.2190
Greece	258 60 - 273 10	158 90 - 161 45
Hong Mana	13 1675 13.1805	
iran	120 604	76 30°
Kores Stati	11122 25 - 1131 25	664 80 - 670 20
A II	1 44260 - 0 49380	0 29110 - 0 29160
Parison	64 45 66 75	39 40 - 39 50
M 113V-15	0.35 10495	2 7420 - 2 7440
Mentice	4077 25 4088 60	2409 00 2415 00
R Jeal and	2 1730 - 2 7770	16380-16405
عد المسك	6 3 125 6 3550	3 7515 - 3 7525
5-117 mg	3125 - 3 3175	1 9575 - 1.9595
S Africal	1.276 4.3330	2 5540 - 2 5570
S Af LFnz	1 465 6 8005	3 9370 - 4 0160
13:e:10	45 40 - 46 05	27 10 - 27 20
U A E	2155 6 2210	3 6725 - 3 6735

that Mr Gerhard Stoltenberg may be replaced as West German Finance Minister in a Cabinet reshuffle, combined with the the Recruit scandal in Japan, to create a general air of nervousness. At the close in London the

dollar was unchanged at DM1.8865 and FFr6.3675, but rose to Y132.95 from Y132.75 and to SFr1.6665 from SFr1.6650 against a depressed Swiss franc. According to the Bank of England the dollar's index was unchanged at 68.5.

The Swiss franc continued to weaken as criticism mounted of the Swiss National Bank's monetary policy. The main area of complaint centred on the central bank's reliance on medium term targets for money supply growth, and sug-gestions that short term considerations and the uncompetitive level of Swiss interest rates were being ignored. The D-Mark touched SFr0.8840, and finished at SFr0.8835 against SFr0.8825 previously.

Sterling was quiet and steady, closing unchanged at \$1,690 and at DM3.1875. The pound eased to FFr10.7600 from FFr10.7625, but rose to Y224.75 from Y224.25 and to SFr2.8175 from SFr2.8150. On Bank of England figures sterling's index fell 0.2 to 95.5.

Both the Bank of Italy and the Bank of Spain were reported to be buyers of D.Marks, as the lira and peseta rose. The Bank of Spain was seen on the open market, buying D-Marks at around Pta62.0. This was the fourth time in eight days the Bank of Spain intervened to stem the peseta's advance. At the Madrid fixing the Spanish central bank also bought \$150.65m at a rate of

In Milan the Bank of Italy bought DM150m as the D-Mark weakened to L732.65 from L732.90 at the fixing. On Tues-day the D-Mark fell below L733.00 for the first time since February 21.

EMS EUROPEAN CURRENCY UNIT RATES							
	Eca central rates	Currency amounts against Ecu Apr.12	% charge from central rate	% change adjusted for divergence	Divergence Limit %		
Belgian Franc Danish Krone German D-Mark French Franc Dutch Golkier Irish Puni Italian Lira	42,4582 7,85212 2,05853 6,90403 2,31943 0,768411 1483.58	43.5827 8.09499 2.08212 7.02854 2.34951 0.780093 1525.21	+2.65 +3.09 +1.15 +1.80 +1.30 +1.52 +2.81	40.55 40.55 40.45 40.45 40.45 40.45 41.45	±1.5444 ±1.5404 ±1.0981 ±1.3674 ±1.5012 ±1.6684 ±4.0752		

8	are	for	Eca.	there	fore	205/1	ilee	change	denotes	a	qea k	curre	4
o i	atl	calc	rister	f by	Floa	لجأعه	Tìπ	<u> </u>					

Apr.12	Day's spread	Clase	One month	NA.	Three months	p.a.
ada herlands slum swark and Germany tugal in y way nce con laptiand	1.6885 - 1.6950 2.0380 - 2.0150 3.591 - 3.604 66.55 - 66.86 1.2364 - 12.404, 1.1920 - 1.1975 261.60 - 25.20 197.15 - 198.15 23314 - 23384 11.534 - 11.564 10.744 - 10.764 10.745 - 10.764 10.745 - 2254 2259 - 22.84	1.6895 - 1.6905 20110 - 20120 3.594 - 3.604 66.65 - 66.75 1.2384 - 12.94 1.1945 - 1.1955 3.181 - 3.19 262.20 - 263.20 197.80 - 196.10 23344 - 2354 11.55 - 11.56 10.754 - 10.764 10.824 - 10.834 2244 - 2254 22.40 - 22.43 2814 - 2824	0.38-0.35cpm 0.14-0.02cpm 2-1-1-cpm 30-25cpm 4-3-35cpm 15-54cds 25-12cpm 3-21mpm 15-1-1-cpm 15-1-1-cpm 15-1-1-cpm 15-1-1-1-cpm 15-1-1-1-1-1-1-1-1-1-1-1-1-1-1-1-1-1-1-	2.59 0.45 5.04 3.57 4.52 6.59 -1.12 1.28 1.56 4.46 1.59 8.39 6.92	1.21-1.17pm 0.49-0.33pm 54-53pm 87-83pm 127-12-5pm 1.49-1.23pm 54-54pm 61-5pm 9-7pm 129-12pm 14-43pm 44-43pm 45-43-pm 45-43-pm	2.82 0.78 6.25 5.01 4.82 6.59 0.94 1.137 1.69 4.55 1.779 6.32 6.74
slan rate (9 0-3 60com	comertible frams. F	inaecial franc 66.95-6	57.05 . Six-month (orward del	lar 2.31-2.26cpm	12 months

DOLL	DOLLAR SPOT- FORWARD AGAINST THE DOLLAR										
Apr.12	Day's spread	Clase	One month	P	Three mouths	% p.s.					
IK† relandt anada anada ether/ands elgium enmank V. Gernany ortsgal cain taly forway rance weeden apan astria	1.6825 - 1.6950 1.4445 - 1.4175 1.1870 - 1.1905 2.1220 - 2.1225 39 35 - 39 50 7 32 - 7.334 1.8905 - 1.8875 1.8905 - 1.8905 1.8905 - 1.8905 1.8	1.6875 - 1.6905 1.4155 - 1.4165 1.1885 - 1.1895 2.1275 - 2.1285 39.40 - 39.50 7.33 - 7.33 1.8870 1.8860 - 1.8870 1.8860 - 1.8870 1.50 - 1.17.20 1.50 - 1.50 - 1.50 6.35 6.37 6.40 6.37 1.290 - 1.33.00 13.25 1.370 1.365 1.4670	0.38-0.35cpm 0.25-0.30clis 0.39-0.23clis 0.68-0.65cpm 0.75-0.40cpm 0.63-0.11s/pm 96-30-0.11clis 1.00-1.50liredis 0.50-0.75credis 0.50-0.70credis 0.50-0.70credis 0.50-0.70credis	259 22178 259 250 250 250 250 250 250 250 250 250 250	0.57-0.63ds 1.67-1.83pm 23.00-20.50pm 2.50-2.00pm 1.76-1.73pm 120-170ds 43-48ds 4.80-5.30ds 1.55-1.85ds 2.63-2.53pm	2.82 2.35 2.02 3.48 1.22 3.77 -1.56 -1.46 -1.24 5.56 3.389					
UK and Irek	and are quoted in US	currency. Forward pre	onland and discour	is apply t	o the US dollar and	act to the					

<u> </u>			· · · · ·			
E	JRO-CL	PREN	Y INT	REST	RATES	
Apr.12	Short. tean	7 Days action	Gae Month	Three Months	Siz Months	One Year
erting	19 - 12 - 13 - 13 - 13 - 13 - 13 - 13 - 13	104-104 94-94-12 64-14-12 6-54-6-54 6-54-14-10 84-77-18 84-77-18 94-94	123-125 10-95 125-115 65-6 65-6 85-81 115-11 84-75 45-45 9-85 164-93	13.4 13.4 13.4 13.4 13.4 13.4 13.4 13.4	1991	13-13-10-10-10-10-10-10-10-10-10-10-10-10-10-

Long term Eurodolfars: two years 10 ii -10 ii per cent; three years 10 ii -10 ii per cent; four years 10 ii -10 ii per cent; four years 10 ii -10 ii per cent nominal. Short term rates are call for US Dollars and Japanese Yes: others, two

EXCHANGE CROSS RATES										
Agr.12	£	5	DM	Yen	F Fr.	S Fr.	N Fl.	Ura	,C S	B Fr
£	1 0.592	1.690	3 188 1.686	224 8 133.0	10 76 6.367	2.818 1.667	3 598 2.129	2335 1382	2.012 1.191	66.7 39.4
DM	0.314	0 530	1	70.51	3 375	0.884	1.129	792.4	0.631	20.9
	4.448	7.518	14.18	1000.	47.86	12.54	16.01	10387	8.950	2%
F Fr.	0.929	1.571	2 963	208.9	10	2619	3.344	2170	1.870	61.9
S Fr.	0.355	0.600	1.131	79.77	3 818	1	1.277	828.6	0.714	23.6
fi fi	0.278	0 470	0.886	62.48	2.991	0.783	1.541	649.0	0.559	18.5
Ura	0.428	0 724	1 365	96.27	4.608	1.207		1000.	0.662	28.5
C S	0.497	0 840	1.584	111.7	5.348	1.401	1.788	1161	1	33.1
B Fr.		2.534	4.780	337.0	16.13	4.225	5.394	3501	3.016	300.

FINANCIAL FUTURES

Weaker trend in short sterling

short-sterling prices lost ground yesterday in quite brisk trading with over 23,000 lots changing hands. The softer tone in the Liffe market has added to the bleak outlook for the life with the life contract prices. On a day which lacked fresh incentives of any kind, the June contract came within just one tick of its all time low of 86.57, touched on February 28. On this basis,

some dealers argue, a rise in

LIFFE LONG COLT FUTURES OFFICE

The June price yesterday fin-

ished at 86.61 against 86.62 at the opening and 86.69 on Tues-

also undermined by the pound's weaker tone. The June price opened at 95-02 and fell to close of 94-30, down from 95-03 previously.

US Treasury bond futures eased slightly ahead of the release tomorrow of key US data on producer prices and trade. The June price closed at 88-05 against 88-12 at the start and 88-15 on Tuesday. Growing threats of at least some disruption in UK ports tended to push long gilt

	91 92 93 94 95 96 97 1 voltame to day's open i	363 302 209 121 48 23 12 12 13, Calls 14, Calls		500 408 319 215 158 124 41 41 645 5 15527	3 6 15 25 52 127 216	16 77 40 192 132 25	B	82 84 86 88 90 92 94 simuted w exigus day		613 418 225 111 25 7 2 Calls 325 Per Calls 2556 Per	55 326 211 217 46 24 25 2011	8 101 215 361 255		47 116 201 307 436 614	-
FFE 5/5	OFFIRMS	D			Cla pic	ROBOLLAR of 186%	9713975			LIFFE SH	MT STEEL	J16.			_
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EUROPEAN OPTIONS EXCHANGE

2014/4/19

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11 ... lime cocktail before

you start with (5)
12second or fourth partner (4)
18 Jingle's academic move (5,5)
15 Cover-up is far from sweet about sex crime (7)

16 Mass without direction for

fifth partner (6) 19 Gas fire used by convict after flight (3.3)
21 Scots king at Oxford (7)
23 Student, getting agreement to list, is sorry (10)
25, 3 Killed barman for warled

fabric (4,4) 27 Set oneself up against a relation (5)

Father, as my turn goes in, holds the purse strings (9)
29 Devil worshipper took pew
by converted saint (8)
30 First partner seems to be
wearing something (6)

1 Cricketer or critic of three kings (8) 2 Homely girl, the obvious

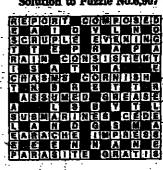
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7 Heath's girl (5)
8 Nil gay (that's spelt wrong)
producing eggs (5)
9 Pole has to wait for clear (night) (6) 14 General footwear is capital

(10) 17 Its charge destroyed parila-

ment (9)
18 Novice in tart is pressing (8)
20 See beast has little weight to matter (7)

to matter (7)
21 Second partner may be one left by (6)
22 fourth, shrewd with new ending (6)
24 Lose bits of one to doctor not long ago (5)
25 Fish with last partner (4)
Solution to Puzzle No.6,907



JOTTER PAD

FINANCIAL TIMES BUSINESS INFORMATION Investing For Beginners

by Daniel O'Shea

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Is your money working as hard for you as you do to earn it?

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Investing for Beginners will provide you with the answers. Aimed at taking the investor right through the complexities of the stockmarkst from scratch, Investing for Beginners sets out to demystify the basic principles of the markets in a practical and authoritative way. It examines investment media ranging from equities and life insurance to related issues such as the interpretation of company

Developed from a series of 'Beginners Guide' articles published in the Investors Chronicle, this latest edition has been revised to reflect recent radical changes in investment and taxation and the ways in which they affect the investor. A clear and comprehensive guide, invaluable both to

those new to the stockmarket as well as experts wishing to refresh their ideas on the subject. Published August 1968.

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MONEY MARKETS

Period rates firmer

LONGER TERM interest rates continued to rise in London yesterday amid growing con-cern that inflation data due tomorrow may increase pres-sure for a rise in base rates. One-year interbank money now stands at 13%-13% per cent, up from 13%-13% per cent on Tuesday. From a flat yield curve at the beginning of the month, one-year money

UK clearing bank base leading rate 13 per cent from Hovember 25

now stands three-quarters of a point above the one-month

Short-term funds remain in good supply however as investors continue to hold back from investing in longer term instruments. Overnight money opened at 10%-10½ per cent and fell away to a low of 7 per cent before moving up to 10¾ per cent in early afternoon trading. Late balances were taken at nearer 10 nor cent taken at nearer 10 per cent. The Bank of England fore-

cast a flat position. Factors affecting the market included bills maturing in official hands and a take up of Treasury bills, together with repayment of any late assistance draining £135m. There was also a rise in the note circulation of £80m. and banks brought forward balances £45m below target.
These were offset by Exchequer transactions which added

£240m. There was no interven tion by the Bank during the morning or afternoon.

Short-term interest rates in Frankfurt were little changed although the Bundesbank drained a net DM1.5bn of liquidity from the market through its latest sale and repurchase facility. However, the fresh allocation was larger than expected, and the reduc-tion in liquidity is not regarded as sufficient to exert upward pressure on rates. Successful applications totalled DM14bn compared with a maturing agreement of DM15.5bn.

The new agreement saw funds placed at between 5.85-6.20 per cent, little changed from the previous range of

5.85-6.40 per cent. Liquidity levels were also boosted in Brussels when the Belgian central bank allocated BFr24.95bn on a 14-day sale and repurchase agreement. A maturing agreement drains BFr8bn from the market tomorrow. Despite the increase in liquidity levels, the rate on 14-day agreements was left

unchanged at 7% per cent. Early trading in New York saw US bond prices ease gently ahead of the \$7bn auction of seven-year Treasury notes. Investors were also unwinding long positions ahead of the release tomorrow of US March producer prices, the latter having risen by one per cent both in February and January.

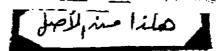
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MONEY RATES

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Treasury Bills (sell); one-month 1213 per cent; three months 1233 per cent; Bank Bills (sell); one-month 123, per cent; three months 1213 per cent; Treasury Bills; Amerage tender rate of discount 12 5707 p. e. ECGO Fixed Rate Starting Export Finance, Make up day March 31, 1999. Agreed rates for period April 26, 1999 to May 23, 1989, Scheme 113, 00 p.c., Schemes 11 & III; 437 p.c., Scheme 11 & III; 437 p.c., Scheme 11 & III; 437 p.c., Scheme 11 & III; 437 p.c., Scheme W&V: 13,068 p.c. Local Anthority and Finance House: seven days notice others seven days force from the seven days force of the seven days force of the seven days force of the seven days notice of the



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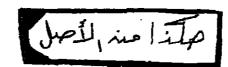
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181-5 SOLEN 3pm prices April 12 AMEX COMPOSITE PRICES ## Special | Div. 2 | 1886 | High | Low | Close Chang | Cable: | 24 | 1814 | 1814 | 1814 | 1814 | 1814 | 1814 | 1814 | 1814 | 1814 | 1814 | 1814 | 1815 | 1814 | 1814 | 1815 | 1815 | 1815 | 1815 | 1815 | 1815 | 1815 | 1815 | 1815 | 1815 | 1815 | 1815 | 1815 | 1815 | 1815 | 1815 | 1815 | 1815 | 1815 | 1815 | 1815 | 1815 | 1815 | 1815 | 1815 | 1815 | 1815 | 1815 | 1815 | 1815 | 1815 | 1815 | 1815 | 1815 | 1815 | 1815 | 1815 | 1815 | 1815 | 1815 | 1815 | 1815 | 1815 | 1815 | 1815 | 1815 | 1815 | 1815 | 1815 | 1815 | 1815 | 1815 | 1815 | 1815 | 1815 | 1815 | 1815 | 1815 | 1815 | 1815 | 1815 | 1815 | 1815 | 1815 | 1815 | 1815 | 1815 | 1815 | 1815 | 1815 | 1815 | 1815 | 1815 | 1815 | 1815 | 1815 | 1815 | 1815 | 1815 | 1815 | 1815 | 1815 | 1815 | 1815 | 1815 | 1815 | 1815 | 1815 | 1815 | 1815 | 1815 | 1815 | 1815 | 1815 | 1815 | 1815 | 1815 | 1815 | 1815 | 1815 | 1815 | 1815 | 1815 | 1815 | 1815 | 1815 | 1815 | 1815 | 1815 | 1815 | 1815 | 1815 | 1815 | 1815 | 1815 | 1815 | 1815 | 1815 | 1815 | 1815 | 1815 | 1815 | 1815 | 1815 | 1815 | 1815 | 1815 | 1815 | 1815 | 1815 | 1815 | 1815 | 1815 | 1815 | 1815 | 1815 | 1815 | 1815 | 1815 | 1815 | 1815 | 1815 | 1815 | 1815 | 1815 | 1815 | 1815 | 1815 | 1815 | 1815 | 1815 | 1815 | 1815 | 1815 | 1815 | 1815 | 1815 | 1815 | 1815 | 1815 | 1815 | 1815 | 1815 | 1815 | 1815 | 1815 | 1815 | 1815 | 1815 | 1815 | 1815 | 1815 | 1815 | 1815 | 1815 | 1815 | 1815 | 1815 | 1815 | 1815 | 1815 | 1815 | 1815 | 1815 | 1815 | 1815 | 1815 | 1815 | 1815 | 1815 | 1815 | 1815 | 1815 | 1815 | 1815 | 1815 | 1815 | 1815 | 1815 | 1815 | 1815 | 1815 | 1815 | 1815 | 1815 | 1815 | 1815 | 1815 | 1815 | 1815 | 1815 | 1815 | 1815 | 1815 | 1815 | 1815 | 1815 | 1815 | 1815 | 1815 | 1815 | 1815 | 1815 | 1815 | 1815 | 1815 | 1815 | 1815 | 1815 | 1815 | 1815 | 1815 | 1815 | 1815 | 1815 | 1815 | 1815 | 1815 | 1815 | 1815 | 1815 | 1815 | 1815 | 1815 | 1815 | 1815 | 1815 | 1815 | 1815 | 1815 | 1815 | 1815 | 1815 | 1815 | 1815 | 1815 | 1815 | 1815 | 1815 | 1815 | 1815 | 1815 | 1815 | 1815 | 1815 | 1815 | 1815 | 1815 | 18 | Fr State | Right | Law | Close Chang | 9 | 31 | 122 | 128 | 123 | 123 | 123 | 123 | 123 | 123 | 123 | 123 | 123 | 123 | 123 | 123 | 123 | 123 | 123 | 123 | 123 | 123 | 123 | 123 | 123 | 123 | 123 | 123 | 123 | 123 | 123 | 123 | 123 | 123 | 123 | 123 | 123 | 123 | 123 | 123 | 123 | 123 | 123 | 123 | 123 | 123 | 123 | 123 | 123 | 123 | 123 | 123 | 123 | 123 | 123 | 123 | 123 | 123 | 123 | 123 | 123 | 123 | 123 | 123 | 123 | 123 | 123 | 123 | 123 | 123 | 123 | 123 | 123 | 123 | 123 | 123 | 123 | 123 | 123 | 123 | 123 | 123 | 123 | 123 | 123 | 123 | 123 | 123 | 123 | 123 | 123 | 123 | 123 | 123 | 123 | 123 | 123 | 123 | 123 | 123 | 123 | 123 | 123 | 123 | 123 | 123 | 123 | 123 | 123 | 123 | 123 | 123 | 123 | 123 | 123 | 123 | 123 | 123 | 123 | 123 | 123 | 123 | 123 | 123 | 123 | 123 | 123 | 123 | 123 | 123 | 123 | 123 | 123 | 123 | 123 | 123 | 123 | 123 | 123 | 123 | 123 | 123 | 123 | 123 | 123 | 123 | 123 | 123 | 123 | 123 | 123 | 123 | 123 | 123 | 123 | 123 | 123 | 123 | 123 | 123 | 123 | 123 | 123 | 123 | 123 | 123 | 123 | 123 | 123 | 123 | 123 | 123 | 123 | 123 | 123 | 123 | 123 | 123 | 123 | 123 | 123 | 123 | 123 | 123 | 123 | 123 | 123 | 123 | 123 | 123 | 123 | 123 | 123 | 123 | 123 | 123 | 123 | 123 | 123 | 123 | 123 | 123 | 123 | 123 | 123 | 123 | 123 | 123 | 123 | 123 | 123 | 123 | 123 | 123 | 123 | 123 | 123 | 123 | 123 | 123 | 123 | 123 | 123 | 123 | 123 | 123 | 123 | 123 | 123 | 123 | 123 | 123 | 123 | 123 | 123 | 123 | 123 | 123 | 123 | 123 | 123 | 123 | 123 | 123 | 123 | 123 | 123 | 123 | 123 | 123 | 123 | 123 | 123 | 123 | 123 | 123 | 123 | 123 | 123 | 123 | 123 | 123 | 123 | 123 | 123 | 123 | 123 | 123 | 123 | 123 | 123 | 123 | 123 | 123 | 123 | 123 | 123 | 123 | 123 | 123 | 123 | 123 | 123 | 123 | 123 | 123 | 123 | 123 | 123 | 123 | 123 | 123 | 123 | 123 | 123 | 123 | 123 | 123 | 123 | 123 | 123 | 123 | 123 | 123 | 123 | 123 | 123 | 123 | 123 | 123 | 123 | 123 | 123 | 123 | 123 | 123 | 123 | 123 | 123 | 123 | 123 | 123 | 123 | 123 | 123 | 123 | 123 | 123 | 123 | 123 | 123 | 123 | 123 | 123 | 123 | Stock | Dit. 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Technology sector attracts demand

Wail Street

BARGAIN-HUNTING in the technology sector helped equi-ties score modest gains yesterday morning in spite of a fall in bond prices, writes Janet Bush in New York.

There was still a considerable measure of caution in the market, however, as traders until today's retail sales figures and tomorrow's March producer prices index (PPI), industrial production and capacity utilisation as well as the February merchandise

At 2 pm, the Dow Jones Industrial Average stood 8.80 higher at 2,320.38 on relatively active volume of 108m shares. Bond prices, however, fell as much as % point in quiet mid-session trading. There was con-cern about whether there would be much demand at yesterday's seven-year note auction with so many key economic releases due today and tomorrow. On the other hand, the modest back-up in yields was thought by some traders to be likely to attract good Jap-anese buying and domestic

swap activity.

While the bond market appeared to be becoming rather pessimistic about Friday's key releases, the equity market seemed to believe that the figures were going to be relatively positive.
Forecasts for the trade defi-

cit suggested a widening in the shortfall in February to \$10.4bn from \$9.5bn in January, while the PPI is expected to have risen by between 0.5 per cent

While this would be a much smaller gain than the startling I per cent increases in each of January and February Which prompted an aggressive tight-ening by the US Federal Reserve, it would still not be particularly encouraging.

Technology issues were generally higher, as they had been on Tuesday. Dealers attributed the interest in this sector to the fact that some of the issues had looked particularly cheap after disappointing earnings

Compaq Computer added \$% to \$75½, Tandem was up \$% at \$16 and Unisys was up \$% to \$26%. Motorola. \$26%. Motorola, which announced an 11 per cent rise

\$½ to \$70% on a US press report that GPA Group of Ireland, a major aircraft leasin sales in the first quarter and earnings of 95 cents a share compared with 88 cents a year earlier, rose \$1/2 to \$44%.

Phoenix Technologies slumped \$2% to \$14% in over-the-counter trading after estimating that first quarter earnings would be lower than

The positive performance of technology issues was some-what offset by weakness among banks, after disappointing earnings from J.P. Morgan, which fell \$1% to \$37%. The bank reported a 36 per cent drop in consolidated net income in the first quarter. reflecting higher world interest

Among other commercial banks, Citicorp declined \$½ to \$28%, Bankers Trust slipped \$% to \$41, Chemical was unchanged at \$35% and Chase Manhattan lost \$% to \$35%.

SmithKline Beckman dropped \$1% to \$63% after news of its agreed merger with Beecham of Britain which appeared to preclude any improved bid by a third party.
McDonnell Douglas jumped
\$1% to \$92% and Boeing added

Survey shows US faith in Europe

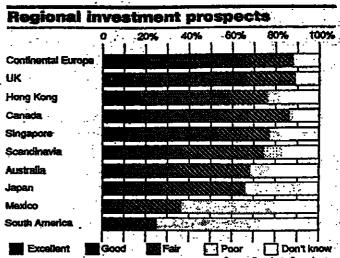
Japan, however, attracts less optimism. Alison Maitland reports

NVESTMENT managers in the US believe the UK and continental Europe are currently the most attractive overseas equity markets. according to a survey by Broadgate Consultants, a New York-based research and investor relations counselling firm.

About two-thirds of the 72 senior US investment officers interviewed by Broadgate thought prospects for British and continental equities (exclu-ding Scandinavia) were excellent or good, with 1992 and the removal of trade barriers being seen as a significant investment opportunity.

By contrast, only 28 per cent were as optimistic about Japan, while 64 per cent felt its prospects were fair or poor, cit-ing the weakening yen, rising interest rates and a market multiple of pearly 50 s. mat. multiple of nearly 60 as matters for concern.

The fund managers' least favoured markets were Mexico and South America, where nearly half thought prospects were poor. Hong Kong, Singa-pore and Canada, on the other hand, all had good ratings. Some 75 per cent of those questioned said they expected



to increase the overseas por-tion of their equity portfolios over the next five years. "Fuel-ling this global interest is the widely held belief that the returns on non-US equities will exceed or match those earned from US equities," says Broadgate. "Over three-quarters of the respondents believed this

This reveals the highest level of confidence about global investment for at least two years, according to the survey. No fund managers planned to allocate less money to overseas markets.

The main reasons for investing abroad were said to be fundamental long-term value and portfolio diversification

short-term growth was the principal aim for only 1 per cent and currency speculation

for only 3 per cent.

With globalisation spreading, fund-managers expressed concern about the quality of information on dividend payments from foreign shareholdings. Only 8 per cent described the information that they received the information they received as very clear, while 86 per cent said it was either not clear or only "somewhat" clear.

Managers holding foreign shares in custodian banks out-side the US complained that proxy material often did not arrive in time for them to vote at annual or extraordinary shareholders' meetings. The survey showed that the quality of management and of corpo-rate information were the chief concerns when investing in

overseas companies; currency risk took third place.

American Depositary Receipts - bundles of non-US shares quoted in dollar terms on US exchanges - were the preferred form of foreign investment for 56 per cent of respondents, while 33 per cent ferred to invest directly on local stock exchanges.

Paris joins growing band of bourses at year highs

peaks were joined by Paris yes-terday in another generally good day in Europe, but there was some caution about tomorrow's batch of US economic fig-

FRANKFURT marched on upwards in the most active session of a busy week, with traders redoubling activity after the opening was delayed by an arson attack. The Molotov cocktail attack caused some damage and left a strong smell of smoke which annoyed participants but did not deter them from making the most of

the current rally. The FAZ rose 2.8 to 578.19, its third consecutive 1989 high. The DAX index also hit a year's high, gaining 12.31 to 1,381.66 compared with the pre-vious peak of 1,371.10 reached on January 5. Volume was an extremely active DM5.62bn.

Further signs of an easing in able allocation of short-term funds from the Bundesbank. People are beginning to pay attention to the strong ecofundamentals and pro vided Friday's figures (from the US) are decent, the FAZ could test 585 to 590," said one

analyst. The so-called Holy Trinity stocks all made strides. Siemens rose DM7.80 to DM541.30, Daimler sped through the DM700 level to end DM15 higher at DM707, and Deutsche Bank climbed DM6.20 to DM544. Elsewhere in the banking sector, Commerzbank crept up 50 pfg to DM247.50 after results which were seen as slightly disappointing in com-parison with those of Deutsche Bank. The dividend was held

at DM9 as expected.
PARIS also reached new highs, though in somewhat more cautious trading than in Frankfurt. The US trade deficit and producer price figures due tomorrow are weighing on the French market and causing traders to unwind positions.

The CAC General index, based on opening prices, broke through the year's high of 457.3, set on February 6, to reach 458.3 – a rise on the day of 1.7. This takes it within a whisker of its all-time high of

Figures in parentheses show number of stocks per grouping

Australia (89)

Austria (18).

Beigium (63), Canada (127),

France (130)

Italy (98). Japan (455) Malaysia (36)

Netherland (42)... New Zealand (24)... Norway (26)... Singapore (26)... South Africa (60)... Spain (42)...

Switzerland (57

Europe (1008)

Mordic (125). Pacific Basin (679).

Euro-Pacific (1687)

North America (689)
Europe Ex. UK (692)...
Pacific Ex. Japan (224).
World Ex. US (1687)...
World Ex. UK (2133)...

The OMF 50 index was up 1.78 at 473.76 and at 5 pm the CAC 40 was up 8.27 at 1,674.46. Volume was estimated at FFr1.75bn, lower than the FFr2.2bn seen on Tuesday which was swelled by a large trade in Galeries Lafayette. Electronics stock Thomson CSF was helped by the pros-

pect it will win an order for new ground-to-air missile rising FFr7.30 to FFr231.50 in heavy trading. Peugeot added FFr24 to FFr1,754 amid news of strong first quarter sales. Pernod Ricard gained FFr43 to FFr1,323 on enthusiasm over

its recent results and its brand names; the stock has lan-guished for some weeks. Société Générale was up FFr1 at FFr465 after results in line with expectations. AMSTERDAM was actively

traded as the CBS tendency index added 1.8 to hit another year's high of 178.5 on volume of FI 950m. Publishers were strong again

iks were in Wolters Kluwer gained Fl 7.50 to another all-time high of Fl 172. Elsevier rose Fl 2.90 to Fl 69.20 after its statement about a possible merger with Pearson of the UK. Among banks, ABN reported 18 per cent profits growth in the first two months and rose 60 cents to Fl 43.60.

Philips traded well on its last day cum dividend, rising 30 cents to Fi 40.60. Shareholders were meanwhile voting on fur-ther moves to protect the company from takeover.

ZURICH nudged down 0.2

points on the Crédit Suisse

index to 572.0. The main talking point was engineering company Rieter's decision to open its registered shares to foreigners. Rieter registered shares were unchanged at SFr1,890 but the bearers lost

SOUTH AFRICA

SFr100 to SFr3,875.

A FURTHER rise in the financial rand again undermined gold shares in Johannesburg in light trading. Randfontein fell R3 to R229.

TUESDAY APRIL 12 1989

112.99 104.44 116.07 118.03 152.12 135.56 103.80 75.61 111.94 126.51 147.04 148.59 103.74 59.26 155.60 126.37 121.67 121.67 121.67

136.26 66.96 125.35 106.62

103.41 132.52 161.23 138.11 107.22 89.65 106.62 137.25 125.37 125.38 106.05

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147.51 78.78 125.35 121.54

110.09 148.96 154.79 136.98 121.21 100.69

109.09 136.28 131.88 131.31 117.10

Day's Change %

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-0.1 -0.6 +0.4

+0.2 +0.4 +0.0 +0.2 +0.2 +0.3 +0.3 +0.2

128.80 119.05 132.31 134.54 173.40

173.40 154.52 118.32 86.19 127.60-144.32 80.73 188.80

167.61 169.38 118.25 67.55 177.37 144.05 138.69 155.32 76.32 142.89 121.54

117.88 151.06 183.79

102.19

123.82

Sulzer registered shares fell SFr25 to SFr5,675 after the engineering group announced a 2.6 per cent rise in profits and plans for an issue of 20,000 registered shares. In reaction to Tuesday's rights issue announcement, Nestle bearers

fell SFr90 to SFr7570. OSLO touched a record high as improvements in the economy continued to please investors. The all-share index advanced 9 to 461.56, passing the previous high of 453.05 d earlier in the month, in active trading worth NKr646m.

Elkem, the metals company, was heavily traded after its optimistic profits forecast on Tuesday. It surged NKr37, or 11.6 per cent, to NKr317. MILAN was weaker in quiet trade, with the Comit index off

0.57 on the penultimate day of the monthly trading account.

Banco di Roma fell L230 to L9,600 after the state participation minister on Tuesday opposed the sale of a 20 per cent stake to financial group IMI as part of the bank's recapion effort.

MADRID eased slightly on profit-taking in active trading as the general index shed 0.96 STOCKHOLM edged higher

in fairly quiet trading, with the Affärsvärlden general index rising 5.1 to 1,122.2.

Volvo, which announced the

sale of Scandinavla Trading Company, its oil trading arm, saw its free B shares gain SKr8 to SKr465. Saab free Bs moved SKr6 higher to SKr233. After the close, Saab said it had won an order for five 340 commuter aircraft worth SKr250m from Crossair, a regional carrier.

BRUSSELS was busy, with most activity focused on indi-vidual stocks. Overall, shares closed mixed as the cash mar-ket index lost 5.22 to 5,832.41. Solvay advanced BFr125 to BFr13,300, with more than 9,000 shares changing hands.

Also active were Société Générale subsidiaries Gechem, the chemicals company, and FN, the arms maker. Gechem rose BFr6 to BFr964 on 34,200 shares traded, while FN dipped BFr12 to BFr700 on 19,200

MONDAY APRIL 18 1989

Sterling Index

115.66 116.89 151.00 136.57 103.16 74.86 111.38 126.03 70.84 164.30 147.75 147.36 103.44 58.64 125.55 121.19 134.53 137.57 66.88 125.70

89.24 107.88 136.33 124.39 124.45

FT-ACTUARIES WORLD INDICES

Jointly compiled by The Financial Times Limited, Goldman, Sachs & Co., and County NatWest/Wood

Mackenzie in conjunction with the Institute of Actuaries and the Faculty of Actuaries

Gross Div. Yield

5.25 2.16 4.33 1.49 2.27 4.15 5.25 2.47 2.15 4.46 6.52 2.33 4.65 5.23 2.33 4.35 2.33 4.35 3.62

3.60 2.00 0.70 1.58 3.60 2.89 4.64 1.66 2.04 2.25 3.65

132,42 133,83 172,89 156,37 118,17 185,71 127,53 144,30 81,13 188,12 164,52 118,43 67,15 176,64 143,75 138,75 154,03 157,51 76,57 143,14 143,10 143,10

117.96 152.00 183.13 157.08 121.69 102.18 123.52 156.09 142.42 142.49 120.59

ing company, is about to announce an order for aircraft

worth more than \$10bn early

next week. The report suggested that both companies

would receive part of the order.

Citizens & Southern, which

has been one of the most vola-

tile stocks this week, rose \$1%

to \$34% after NCNB, the

North-Carolina based commer-

cial bank, refused to withdraw its \$2.4bn takeover offer as requested and urged Citizens

to begin negotiations. NCNB rose \$\% to \$35.

FALLS by base metal issues

and management company

stocks outweighed rising golds and utilities to leave Toronto

lightly lower in quiet midday

trading.
The composite index slipped

2.6 to 3,569.0 on light turnover of 11.8m shares.

Canfor Corp, which said on Tuesday it had agreed to acquire Balfour Forest, lost

along with Airbus Industrie.

Profit-taking virtually eliminates sharp rise

phone, the giant telecommuni

cations company that has suf-fered from the involvement of

former executives in the

Recruit scandal, closed at an all-time low of Y1.47m. Individ-

Tokyo

JAPANESE equities succumbed to quick profit-taking, after soaring to an all-time high in early trading, and closed only modestly higher, writes Michigo Nakomoto in

In morning trading, the Nikkei average rose by more than 160 points to hit a record high of 33,418.36, but it soon shed its early gains and fell to a low of 33,136.51. Later, arbitrage activ-ity supported the Nikkei and it

closed 6.87 up at 33,256.45.
Declines led advances by 461 to 413 while 181 issues were unchanged. Turnover fell to 1.03bn shares from 1.12bn on Tuesday. The Topix index of all listed shares dropped 3.84 to 2,466.39, while, in London trading, the ISE/Nikkei 50 index was 2.67 up at 1.979.04.

The new high reached in early trading was seen by many analysts as evidence that the demand and supply balance on the market was still good. But the feeling that prices had reached danger-ously high levels, combined with the political uncertainties stemming from the Recruit scandal, gave investors reason to try to make quick profits while they could. "In this kind of environment, investors want to unwind their positions at the end of the day," said an analyst at New Japan Securities.

Interest continued to move from one sector to another. Investors have been buying not the sector leaders but medium or small capitalisation issues, as well as those that are laggards in areas where growth in profits is expected to be high, such as in the machine tools, high-technology and industrial

high-technology and industrial machinery sectors.

Amada, a maker of metalworking machines, rose Y140 to Y1,510 in heavy trading. The company was picked for good earnings prospects and high order levels for its machine tools, supported by increased plant and equipment investment. Shintom, a maker of car audio equipment, added Y220 audio equipment, added Y220 to Y3.020.

News that NEC may have developed the fastest perform-ing supercomputer attracted attention to high-technology issues. NEC gained Y30 to

DOLLAR INDEX

1988/89 Low

128.28 92.84 128.52 124.67 165.35 125.81 112.57 81.77 111.80 125.00 78.16 180.30 143.35 153.32 110.63

110.63 67.15 139.92 124.57 115.35 143.14 138.45 74.05 134.53 112.13

114.02

152.83

ago (approx)

119.60 91.70

126.65 125.49 121.49 121.49 126.78 85.08 79.39 104.41 123.22 176.53 126.47 136.53 126.47 123.04 81.16 123.04 81.16 110.48

109.28 114.36 167.54 144.24 111.28 91.45 109.63

143.40 129.97

.988/89 High

136.68 137.27 180.38 156.37 119.98 90.40 133.77 147.10 86.88 200.11 167.61 169.38 118.52 76.02 178.53 147.64 142.88

154.03 162.00 79.76 153.33 121.90

120.88

153.98 194.72 164.22

122.71 103.11 137.65 162.77

146.04 146.65 122.37

105.90 115.99 115.32 171.89 138.49 117.56 83.78 143.29 83.467 174.22 445.64 145.97 124.82 136.12 149.18 78.61 129.57 124.82 136.12 129.57 124.82 136.12 129.57 124.82 129.57 124.82 129.57 124.82 129.57 124.82 129.57 124.82 129.57 124.82 129.57 124.82 129.57 124.82 129.57 124.82 129.57 124.82 129.57 129.57 129.58 129.58 129.57 129.58 129.

109.75

149.53 154.08 136.42 120.69 100.34 109.00 135.73 131.32 130.77 116.68

Y1.820. Hitachi and Sony both added Y30 to Y1,570 and Y6,760 respectively and Nikon gained Y20 to Y1,480. Toshiba, the most actively traded issue with 47.3m shares, rose Y10 to

YL270. Shipbuilding stocks were weak. Kawasaki Heavy, the second most active issue with 27.3m shares traded, was down Y30 at Y1,090, while Sumitomo Heavy, which has been selected recently for its licence to make heavy water used in nuclear fusion, lost Y50 to

Y1,320. Chiyoda, a leading plant engineering company, advanced Y60 to Y1,590 amid speculation that tighter antipollution measures in the US would lead to increased demand for Chivoda's systems for desulphurising car exhaust. Reports that the company could win a Malaysian order for gas treatment equipment added to its popularity. Nippon Telegraph and Tele-

ual investors, in particular, felt NTT's share price had little chance of recovering while the Recruit affair remained unresolved, and speculation about the possible break-up of the communications company famed their fears of a further decline.
High-technology issues supported the market in Osaka,

where the OSE average posted a stronger rise than Tokyo did, finishing up 96.32 at 31,992.82. Volume, however, declined to 91m shares from 95m.

A POST-CRASH peak in Singapore, where volume was again at record levels, was the high-light of a confident day in the leading Asia Pacific markets.

turnover record, as the Straits Times industrial index reached a post-crash high of 1,219.02, up . compared with the previous day's 124m.

Widespread buying was encouraged by the strength of overseas markets, particularly Wall Street.

Singapore Land rose sharply, adding \$\$1.50 to \$\$12.60, while Multi-Purpose was the most active stock, rising 3 cents to S\$1.04 on 8.1m shares traded. HONG KONG was animated. by refreshed overseas interest and diminished worries about

a rights issue by Hopewell Holdings. The Hang Seng index added 34.16 to 3,060.16 and turnover rose to HK\$1.18bn from HK\$727m. Hopewell gained 2.5 cents to HK\$3.30 before it announced

SINGAPORE again broke its had sold five floors of the Hong proover record, as the Straits Kong Convention and Exhibition Centre at a record price for Watchal property propelled it 20 cents higher to \$\$14.10. Dickson Concepts was the most active issue, adding 5

cents to HKS8.10.
AUSTRALIA was driven higher by demand for blue chip industrial stocks. The All Ordinaries Index gained 7.2 points to 1,421.9, with 109m shares traded, worth A\$170m traded. ANI lost 4 cents to A\$1.12. The company had said it would not seek stock exchange suspension over its A\$194m expo-

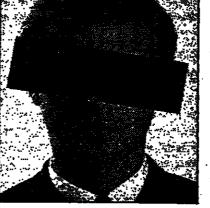
liquidation on Tuesday. SEOUL fell sharply for the third consecutive day in slow trading. The composite index lost 27.53 to 927.96 - one of its HK\$3.30 before it announced steepest falls ever - on fears higher interim profits and a about growing political unrest and labour disputes. Volume one-for-one rights issue to raise
HK\$3.86bn at HK\$2.60 a share.
Speculation that New World

Tuesday's 15.4m.

sure to Spedley Holdings, which went into provisional

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ACCOUNTANCY COLUMN

companies share a standard complaint

RECENT PROPOSALS for monitoring the activity of the US Financial Accounting Standards Board (FASB) have given cards Board (FASE) have given partial support to a bid by leading US companies to rein in their national standards setters. The FASE, companies claim, is answerable to no one and has produced ideas which are potentially crippling to

For almost four years the usiness Roundtable, an association of chief executives of 200 of the biggest US compa-nies, has been complaining that the FASB has been issuing standards that are incomprehensible and extremely

On April 24 the Financial Accounting Foundation (FAF), the FASB's parent, will consider recommendations for changing its role as overseer of the US accounting standards

The proposals are to be put forward by a committee set up by the PAF, at the insistence of the Roundtable, and chaired by Mr Ray Groves, senior partner of Ernst & Whinney.

The FASB was created 15 years ago by the Securities and Exchange Commission to set accounting standards for comnamies. Its seven-member board and 45 staff, based in Connecticut, work full-time formulating financial reporting rules. Three recent proposals in

particular have annoyed the sel, judge and jury all in one."
Under Mr John Reed, Citicorp chief and chairman of its In one, the FASB has proposed that companies provide against the cost of post-retirement health care which they have promised to their employworld, public accounting and the FAF.

ees. Estimates vary, but it could wipe up to \$2 trillion – million million – (£1.2tr) off US company balance sheets. However, in January that suggestion was shot down by Mr David Ruder, SEC chairman, on the grounds that it might impinge on the FASB's independence. Secondly, a new standard that came into effect this year could double the size of the balance sheets of big companies by requiring them to con-solidate all their subsidiaries. It will particularly affect com-panies with large finance sub-

The third change and the one that has caused the greatest annoyance relates to accounting for deferred taxes. Companies say it would be extremely costly to comply with and could cause large and meaningless swings in their profits from one year to the

sidiarles, such as Ford and General Motors.

corporate world

the FASB agreed last autumn to defer the implementation of the rule for a year.

US companies are not pleased with all this. Mr Tom Jones, chairman of the staff committee of the Roundtable's accounting taskforce, said: "FASE is banging out stan-dards left, right and centre. And FASB is prosecuting counaccounting taskforce, the accounting taskforce, the Roundtable last year proposed a private sector body to over-see the efforts of the FASE. It would be staffed by nominees from academia, the corporate

The Groves committee has suggested that the FAF set up an oversight committee from among its own members to monitor the FASB's work. This proposal is considerably weaker than the Roundtable's own suggestion, but looks far more likely to be approved. The Groves committee has recommended that the FAF oversight committee be

allowed to ask the FASB for an annual report on how it is ful-filling its mission and meet individual members of the FASB and discuss their perfor-

Mr Edmund Jenkins, manag-ing director of accounting principles for Arthur Andersen, is still sceptical that this would be acceptable to the FAF. "It could be seen as an impediment to FASB's independence as it is composed of FAF memers and financiers of FASB," he

At the moment the FAP belps raise the FASB's \$11m annual running costs, but pointedly does not interfere in its affairs.

Mr Paul Miller, a University

of Colorado professor who has worked with both the FASB and the SEC, is completely opposed to the oversight contable is not planning to cool its heels. It intends to organise a group along the lines of its original proposal to keep in touch with the SEC – even if it does not have official recognition. Its members will be drawn from the US Chamber of He said: "They are describ-

ing a master/servant relation-ship. The proposal is parallel to that of the Roundtable and is simply designed to serve their interests by prolonging the standard setting process."

The Groves report includes several suggestions published a year ago as the first part of their report to streamline the standard setting process and make it more acceptable to companies. These include:

FASB should issue a "white

paper" on any new topic that it plans to tackle.

• An FASB board member should chair each of the task forces set up to investigate accounting topics, rather than

leaving it to the body's staff. Before issuing drafts of new rules, the task forces should publish their preliminary views and carry out extensive field testing.
The FASB has indicated that

it is willing to meet these sug-

gestions part way. Last year it published a list of the topics in response from the profession in the form of the Treadway Com-mission, which came up with order of priority that it wanted to look at. A board member has been appointed to chair the taskforce considering ways of accounting for imancial instru-49 recommendations for giving greater assurance on the quality of audits

In the meantime, the Round-

Commerce, the National Asso-

ciation of Manufacturers and the Big Eight.

every six months on an informal basis to "kick around

* * *

STRICTER LEGAL controls on

auditors in the US could be in

draft form by the end of this

year: Congressman John Din-gell is getting near to the final leg of his marathon battle with

the accountants.

Mr Dingell, chairman of the

oversight and investigations

subcommittee of the House

committee on energy and com-

merce, has been the scourge of

the auditing profession for

most of the 1980s.

They plan to meet the SEC

The General Accounting Office (GAO), the investigative arm of Congress, recently produced a progress report on the implementation of the Tread-

way proposals.
This report is now with Mr Dingell. His subcommittee expects to have examined it by next month and to then start work on draft legislation that will incorporate the Treadway recommendations and the GAO's comments.

The GAO report reveals mixed success so far. Many of the Treadway recommendations are still being put into place, it says. For instance, last month the SEC tightened its regulations that auditors would have to notify the SEC when they resign or are sacked from an

Other recommendations have been difficult to implement - such as compulsory periodic reviews of auditors by

their peers. Some have been rejected altogether, such as the requirement for companies to have independent audit committees to oversee them. This, it was His series of investigations claimed, would be by into audit failures led to a for small companies. claimed, would be burdensome

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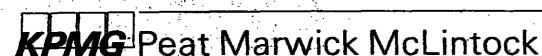
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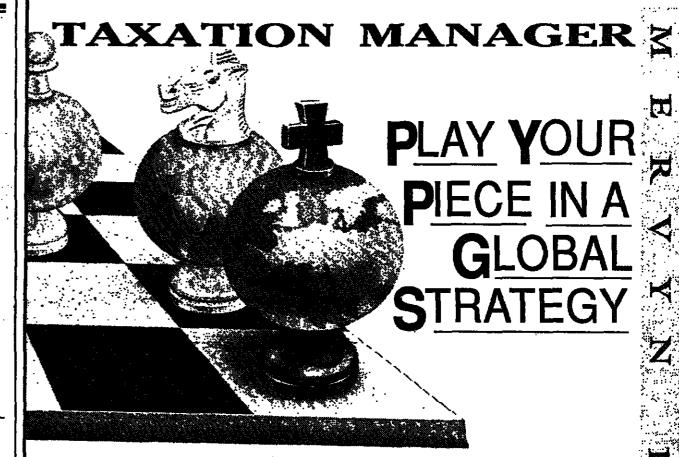
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Please write in confidence with full career details to G. E. Yazigi, quoting ref: B.1283/6. These will be forwarded direct to our client: Please list separately any companies to s should not be sent, one or more thereof well

MSL International (UK) Ltd. 32 Aybrook Street, London W1M 3JL. Offices in Europe, the Americas, Australasia and Asia Pacific.

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ACCOUNTANT

Prestigious Vehicle Retailing

to £30,000 pa + car

This is an outstanding opportunity for a qualified accountant to make a major contribution to the operational success of a substantial prestigious motor car dealership, while taking full responsibility for the Accounting and Finance

Our client is a high-profile group, part of a nationwide vehicle retailing operation, with an internationally trading parent plc. As such career enhancement opportunities are first-class.

Applications are invited from men and women aged 30-40 who are well-versed in the computer-based preparation and control of management and financial accounting procedures as required in a retail business. Preference will be given to professionals who have experience in establishing and managing accounting procedures in the

Of particular importance is the capability to meet deadlines while working in a dynamic and pressurised environment along with the ability to contribute to the installation and upgrading of computerised accounting systems.

An initial salary in the region of £25-30,000 pa is envisaged. After a successful probationary period this will be reviewed and enhanced by the addition of a performance-related bonus scheme. A company car, BUPA, contributory pension scheme and, where applicable, relocation assistance completes the package. In the first instance applicants should send a brief but meaningful C.V., including details of current earnings, to Brian Hodges acting as advisor to the company. Alternatively telephone Epsom (03727) 44311 for an application form.

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£26,000 + Banking Benefits Our client, a large and prenditions American Investment Bank to currently recruiting a senior Marketing Accountant. Acquiring an in-depth knowledge of the various marketing units, you will be involved with analysis and evaluation of results, monitoring of performence, various analysis and provision of financial advice to senior management. Ref. [2]. City

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c£25,000 + Cer C. London The highly successful market research division of this leading US multirational sieks an ACA/ACCA, to join their dynamic professional finance team, Listing closely with senior operational management, you will advise on a range of financial lesses, and be responsible for the group reporting to the US parame. Excellent opportunity for three programion. Ref. DR.

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As world leaders in financial management techniques, this management consultancy has a unique structure which enables them to offer variety and feedbilly to the individual and leading edge industry focus to their clients. They experts enhiclose graduate accountants (26–36) with experience in manufacturing, service industries or committancy, to join this stimulating environment 2nd 520.

INTERNATIONAL

OPERATIONAL REVIEW Surrey The international review team at this successful multinational is responsible for a range of operational assignments which include computer saids, special projects and investigations. They require a qualified accountant with a second European language who, baving gained at least two years of post-qualification experience, now seeks -a challenging and rewarding career in a highly regarded organisation, Rest. DS.

FINANCIAL CONTROLLER -- PR West End £27,000 + Car

West End
Our client, has established lead' as a world leader in public relations. Consequently, a Financial Controller is seight for a new subsidiary. Working with the Managing Director, you will assauge all aspects of the finance function and contribute to its successful operation. You should be a qualified accountees with experience from industry or practice. Paul. MW.

For further information on these or other appointments cell John Bowman or Paul Goodman on 61-367. 5468, evenings on 6474 87467341-45 6466 or write to us at Fluorich Salaction Sarviors,



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responsible for managing the Polytechnic's finances within an overall budget of £25m.

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candidates with entreprenurial flair and the ability
and motivation to achieve success rapidly.
Candidates should be qualified accountants with
some public sector experience. Knowledge of
financial systems in the education field would be an advantage: Good leadership skills together with a teamwork approach will be among the personal qualities looked for in this appointmen

Closing date: 4th May 1989. Ref: B121/FT. Application forms and further details can be obtained from the Personnel Office, The Polytechnic of North London, Holloway Road, London N7 8DB. Tel: 01-609 9913 (24 hour nswering service). We are an Equal Opportunities Employer

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THE FINANCIAL TIMES

Proposes to publish the Recruitmentand **Personnel Services Survey**

Thursday 8th of June.

For further details contact

Patrick Williams 01-873 3351





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Finance Director

£35,000 - £40,000 plus 2 cars and excellent benefits

Our client is a particularly successful car dealership and petrol retailer based in Chicfiester The company represents several volume and prestige franchises, including Mercedes - Benz for West Sussex. With a turnover of approximately £40 million per annum they have good track record in opening new outlets and expanding ones already in existence. The company is now entering a period of consolidation while they consider future developments. Recent projects have included diversification into property.

The accounts depertment comprises a well-structured team of high calibre individuals. A Finance Director is now sought to spearhead the next phase of development and lead the company into a programme of acquisition, diversification and a possible flotation. Short term duties will include evaluating the existing organisational structure, systems and accounts

department and suggesting and implementing changes. This will progress into a more strategic role within the company, where, working alongside the Managing Director, you will help make decisions on the future

direction of the group.

Candidates must be qualified accounts: of the motor industry is highly desirable. They should have approximately ten years' experience and be used to running an accounts department of a similar size (20-25 people). Computer literacy and a hands on management

approach are necessary.

In return for a high level of commitment the success candidate will be offered a highly attractive salary. package which will include two company cars and, potentially, share options. Future prospects are excellent. Please write, in confidence, to Kelly Iriondo at the address below quoting reference number SHA. 1292.

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SYSTEM ACCOUNTANTS; LONDON c£35,000 + car

When it comes to changing jobs, variety of work content comes close to the top of most people's list of considerations.

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This should be supported by successful line management experience, a sound understanding of one of the major general ledger packages (e.g. MSA) including familiarity with mainframe and minicomputer applications.

If you believe your future could now benefit from a more highly spiced challenge please make

> Your cy will be treated in total confidence and should be directed to:-Michael Hurton (Ref. 3003/F).

Touche Ross Management Consultants, Thavies Inn House, 3-4 Holborn Circus, London EC1N 2HB. Tel: 01-353 7361.

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ASSISTANT MANAGER, REVENUE ACCOUNTING

COUNTING THE COST OF SUCCESS

STATE OF THE PARTY $oldsymbol{1}$ he telecommunications industry is witnessing $oldsymbol{a}$ revolution. Mercury Communications are forging telec across the globe. We can supply our customers with a 21st Century telecommunications capability right now. Marcury invests in quality and taleat at all levels, both in terms of



You may be aware of Mercury through our high profile public booths in Central Landon or from our constant quest to recruit individuals who can match up to the Mercury challenge. One fact is indisputable, Mercury is expanding fast.

Does your desire for personal achievement match our corporate cims? We are committed to gaining global domination in telecommunications. Could you help us make it happen?

Mercury's corporate headquarters in London's West End needs a highly aware, self motivated individual to manege a division of the Revenue Accounting department. You will be directly responsible for Leased Services and Sundry Billing, Inter-Operator Accounting and Inter-Administration Accounting, and will maintain optimum efficiency of those systems and procedures. You will also be responsible for consolidating and

analysing revenue statistics for management. We place high emphasis on management capability, a capacity to motivate and develop staff plus an understanding of the need for accurate, efficient working procedures. An accountancy qualification would be advantageous but not essential. However, you should have a minimum of three years experience of senior management in a finance environment together with a proven ability to produce comprehensive

financial management reports. in ruturn for the tolent and commitment we demand, a solary of up to £25k plus company car and BUPA is offered in addition to the appartunity to be an integral part of tomarrow's

to: Julie Rowan, Personnel Department, Mercury Communications Ltd, 90 Long Acre, London WC2N 9NR Tel: 01-528 2139.

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The demand for newly and recently qualified chartered accountants in the City continues. As a leading independent recruitment consultancy with an unrivalled reputation in the banking and financial services sector, we are ideally placed to assist you. Our experienced consultants are available for an informal discussion about City opportunities, hether you wish to move immediately or simply want an impartial assessment of the right course of action.

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TO £30,000 + Car

client is a well-known name in merchant banking, and they are
ing for an experienced analytical accomment to work in the
up Management Accounts section. The duties will appeal to those
thrive on project-orientated work, and include business
issments reviews of capital expenditure, strategic planning and ad
project work. Aged between 25 and 32, you will have strong
unting skills and ideally a financial services background.

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Our client, the British Stockbroking subsidiary of 2 major US investment bank, is offering a unique opportunity for a bright young qualified accountant. In this position you will have the opportunity to develop general management information to a large and active equity research team on the status of their clients. After two years you will move into a position as a research analyse. Above all the successful candidate must possess a strong personality. Big 3' preferred.

A leading financial institution in London with an extensive international network seeks a Senior Executive to join their client liaison division. This is a high profile department providing a varied and challenging workload. Interacting between the transaction teams, analysts and client portfolio, responsibilities include investor relations, co-ordinating company announcements and providing market information. Applications are sought from graduate ACAs, who have an understanding of the UK corporate finance market. For details of these and our many other financial services vacancies please contact the following on (01) 583-0073 (day) or (01) 350-1738 (evenings and weekends). Accounting: Mare Eschausier. Corporate Finance: Katharine Seymour or send in your curriculum vitae in complete confidence

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An exceptional opportunity exists for a recently qualified ACA to join its M & A biased department of this premier US investment bank. The successful candidate will be involved in divestitures, restructurings, rights issues, bid and stake buildings. You will have excellent technical capabilities, good time-management skills and be a confident self-starter. Young 'Big 8' with special work experience preferred.

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The Council pursues a policy of equality of opportunity and applications are particularly welcome from people with ... disabilities.

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COUNTY TREASURER'S DEPARTMENT

Pure Taxation Recruitment

TESCO

Group Tax Manager

c. £32,500 + Car + Benefits

Cheshunt

Tesco plc is a 'top 30' UK company with a turnover in excess of £5 billion. In recent years the company has gained a significant increase in its market share which has further established it at the forefront of food retailing in the UK. It has developed an ambitious investment strategy for the years ahead which reflects its confidence in further gains and profitability.

A young tax professional is now sought to take charge of all aspects of the group tax function, and develop

new tax initiatives within the group.

The role will involve effective management of both the corporation tax and VAT functions, supervision of a VAT accountant, and direct involvement with technically complex issues. Responsibilities will become increasingly orientated towards tax planning and specific consultancy assignments. The company's sophisticated funding programmes for the fumre will demand significant tax input, and there will be increasing involvement with the treasury and corporate finance functions on a project basis.

For a young ACA with 2-3 years tax p.q.e., seeking a first move into the commercial sector, the role represents an outstanding opportunity - the chance to be an integral part of a young, dynamic finance function within a

successful, high-growth organisation.

For further information contact Nicki Corner (01) 936 2040 (evenings w/ends (01) 326 1516) or send a cv and covering letter to Brewer Morris, Ludgate House, 107 Fleet Street, London EC4A 2AB.

MAJOR US INVESTMENT BANK **MERGERS & ACQUISITIONS**

Our client, one of the most prestigious international investment banks, with substantial operations in London, seeks one or more high calibre professionals to join its rapidly growing European Mergers & Acquisitions Team. Suitable candidates will be graduates of leading U.K. universities, either recently qualified as ACA's or with around two years experience of M&A work in an investment banking environment. A high level of numeracy is essential, and fluency in a European language would be an advantage. A generous remuneration package is available, and career prospects are outstanding. Please reply in writing to the address below, enclosing a full Curriculum Vitae. All applications will be treated in the strictest confidence.

Impact Marketing Consultants, (Ref: 1026), Telfords Yard, 6-8 The Highway, London E1.

Financial Controller

Thames Valley

c£40.000 + Car + Options

High-Tech ■ Exceptional Growth ■ Gp t/o £100m

Our Client is part of the highly successful Quartet plc Group and is one of the fastest growing companies in the UK, having achieved a year-on-year doubling of turnover over the five years since formation. The Company is totally self funded and has produced exceptional profits growth and return on capital as it has moved to a leading position in hightech distribution.

Instrumental in our Client's success has skills with strong financial management with particular emphasis on information management, forward planning and tight financial controls.

tight financial controls.

Company style is open and direct and has always recognised that the people who help create success and wealth should share in them. As such this senior position (which reports directly to the Joint Managing Director) will carry the opportunity to take up options in the Group.

Candidates must be qualified accountants aged early/mid 30's ideally from a distribution environment with a proven record of achievement in a fast moving company. Good communication will a good communication will a good of the control of the cont skills and a sense of humour are vital and advancement prospects excellent. Please telephone or write enclosing full curriculum vitae quoting ref: 318 to: Philip Cartwright FCMA. 97 Jerwyn Street. London SW1Y 6JE

Tel: 01-839 4572

Cartwright

FINANCIAL SELECTION AND SEARCH

FINANCE DIRECTOR

Denby, Derbyshire

£35,000 + package Late 20's/Early 30's Exec. car & benefits

MOMENTO DE

Denby Tableware

Since the acquisition by the Coloroll Group two years ago, Denby Tableware has moved ahead impressively. New capital investment, imaginative marketing, improved designs and heightened brand awareness have contributed to dramatic increases in turnover -currently over £10m - and in profitability. Aggressive penetration of markets in the UK and overseas is accelerating the momentum of future growth.

Within the executive team that drives this business forward, the Finance Director performs a broad and

With the support of a strong team, embracing the finance and DP functions, you will ensure the smooth flow of information which is essential within such a fast-moving business. While exercising tight control over day-to-day operations, you will also help to formulate long-term strategic goals, participating in decisions which affect all parts of the business. One of your early priorities will be to extend computerisation into the production planning and sales & marketing areas. To succeed here, you will be a young graduate, qualified accountant with a highly-developed commercial awareness and exceptional communication skills. The emisjonment will demand from you the highest levels of commitment and expertise but environment will demand from you the highest levels of commitment and expertise, but will also provide opportunities for outstanding career growth -following the example of the present FD who has secured promotion within the Group.

The executive team is dynamic, enthusiastic and successful. You will be joining them at an

Please apply to Lawrence Barnett and Dudley Harrop at our Manchester office quoting ref. MX109.



Amethyst House, Spring Gardens -Manchester M2 IEA. Tel: 061-834 0618 Fax: 061-832 9123 Also at: Liverpool and Leeds

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THE COMMERCIAL MORTGAGE BANK

Part of a major insurance group we are one of the principal specialist lenders in the commercial property sector. Our continued expansion promotes and urgent need for a

SENIOR LENDING OFFICER - c. £25,000 p.a.

to join our established Loans Department based in Exeter.

Applicants, aged 30 to 45, will preferably have ACIB qualification and be able to demonstrate wide experience of commercial property lending, including development finance, together with appropriate management skills, ability to negotiate at Board level and a bight degree of colf matienties. level and a high degree of self-motivation.

As the position will require some travel a company car will be provided.

In addition to the salary indicated, which will depend upon age and experience, we offer valuable benefits including annual bonus, free BUPA membership, and house mortgage subsidy after a qualifying period.

Applicants should write with a full CV (which will be treated in the strictest confidence) to: C. J. Halliday, Esq., Loans Director, Exeter Trust Limited, Exeter Trust House, Blackboy Road, Exeter, EX4 6SE.

Please mark your envelope "Strictly Private & Personal".

FINANCIAL PLANNING MANAGER

Uxbridge

Unrivalled career progression is the reward for an innovative recently qualified with this major retail/distribution PLC. Heading the Financial Planning team you will have overall responsibility for the construction and presentation of the group distribution plan including divisional forecasts and cabital plans, five year plans and group pay reviews. Strong management and analytical skills are required coupled with good computer applications and financial modelling experience. Excellent benefits package and prospects to match. Ref. H2402.

Road, Harrow HA1 1DG. Tel: 01-863 6211.

SENIOR FINANCIAL ANALYST

C£21.000+Mortgage

Our client, ACCESS, is seeking a qualified Accountant to further strengthen the financial planning function within their multi-million pound operation. This key role requires experience in budgeting, auditing and analysis as well as management reporting. The successful candidate will combine staff management abilities with initiative, flexibility and strong interpersonal skills.

Excellent benefits include, preferential loans scheme, generous holiday entitlement, pension and Life Assurance, and excellent Sports and Social Club. REF: JK/ACCESS. For further information contact: Accountancy Personnel, New Cranbrook House, 61 Cranbrook Rd, illiond IG1 4PG. Tel: 01-478 7725.



CONTROLLER - EUROPE

FMCG

Mid 30's

c£47,500 + Excellent Benefits Package

Our client, a US multinational and household name, is committed to the further strengthening of its dominant market position. As a result of an internal promotion, there is an immediate requirement for a key individual to join the senior management team.

Reporting to the Chief Financial Officer, Europe, your principle responsibilities will comprise the co-ordination and management of the finance function. This will encompass strict financial reporting, performance planning and analysis, together with policy implementation and appraisal.

A chartered accountant with at least four years' commercial

experience, preferably within a US corporate environment, you should also possess the intellect and assertiveness to lead a focused and committed finance team. Growth potential is essential as progression will be limited only by personal ability.

In addition to the advertised salary, the benefits package includes a substantial bonus, fully expensed car and share option scheme.

If you are interested in this opportunity, which is situated within the M25 corridor, please contact James Hyde on 01-437 0464 or write to him, enclosing a brief CV, at the address below.

ROBERT • WALTERS • ASSOCIATES

RECRUITMENT CONSULTANTS Queens House | Leicesier Place | London WC2H 7BP Telephone: 01-437 0464



THE PURSUIT OF EXCELLENCE

With revenues increasing by 30% and earnings almost doubling, what can a company that earned \$1 billion in 1988 do for an encore? The answer is simple - to be the best at

what it does, to develop and grow within an increasingly competitive and ever changing market place. This never ending search for excellence results in a demand for outstanding individuals who possess an entrepreneurial and flexible

MANAGER REPORTING AND ANALYSIS £25,000 Package + Car **BRIGHTON**

The Travel Related Services Division marks the foundation of today's American Express Company and markets some of the world's most distinguished brand names, including the American Express Card, Gold Cardend Tavellers Cheques.

A key member of the management team, you will be responsible for the production, presentation and interpretation of European Divisional results to senior management. Leading a professional team, responsibilities include identifying and teamlysing specific business issues and providing support to local finance departments throughout the region.

Aged 28-32, candidates should be qualified Accountants with a proven track record in a management accounting environment. Man-management skills are essential as is a mature and positive approach to decision mal

Please apply directly to Penny Ridgett at Robert Half, Freepost, Walter House, Bedford Street, 418 The Strend, London WC2R OBR. Telephone 01-836 3545, or evenings on 01-853 4009. Alternatively fax your details on 01-836 4942.

FINANCIAL SYSTEMS CONSULTANT To £25,000 Package

BRIGHTON Travel Related Services has recently undertaken two new strategic initiatives in the development of information systems – Projects Genesis and Travel Systems Strategy.

You will play a significant part in the development of these key business systems. This broad role involves providing support and advice on the financial integrity of the new systems. You will also provide a consultancy service to regional finance departments.

Candidates should be qualified Accountants or Consultants, aged 22-28, with experience of financial systems review and development.

The company offers an excellent benefits package which includes a mortgage subsidy, relocation and non contributory pension scheme.



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ROBERT

Financial Recruitment Specialists

GOVERN YOUR CAREER AND HELP GUIDE OUR FUTURE

Packages c. £28,000

As a well-known and professional financial services organisation, National & Provincial is constantly searching for new ways to elevate the service we offer to all our customers. Nowhere is this more obvious than in the rapidly expanding area of consumer credit.

FINANCIAL CONTROLLER

Intense activity in the provision of Consumer Credit products and services makes the instigation of innovative financial accounting and management information systems imperative to determine and monitor current levels of enterprise.

You will be instrumental in the creation and implementation of these systems with emphasis on profit and loss, profit forecast, pricing models, sensitivity analyses and budgetary control.

CREDIT CYCLE CONTROLLER

Success in the field of Consumer Credit depends upon the ability to accurately assess credit worthiness to minimise risk.
You will impart effective credit control procedures and perpetuate a credit scoring system. This will incorporate monitoring existing scoresets, tracking trends and making recommendations to implement changes. In addition data on competitors as well as existing portfolio performance will be required.

As Credit Underwriter you will be primarily involved in the verting of referred Credit Card applications using your judgement to assess their visibility. This will also involve investigative work, within certain specified parameters. There could also be an element of research work so that you can provide statistics and other information, to improve the quality of the overall decision making process.

The position will demand a minimum of 2 years' experience in the Credit Underwriting field, preferably within a financial services institution.

An astute understanding of the financial services business is all-important, particularly in connection with credit-related procedures. You must have substantial experience of this fast-moving sphere and a sound appreciation of the business. Success will be based upon a rational and decisive temperament.

The attractive salary package includes an immediate concessionary mortgage and a London Weighting Allowance. We also offer an optional contributory

pension scheme, BUPA and relocation where appropriate. Please write with details of career to date, to: Mrs Augela Stevens, National & Provincial Building Society, Provincial House, Bradford BD1 1NL.
Tel: (0274) 733444.

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NATIONAL & PROVINCIAL BUILDING SOCIETY

INTERNATIONAL BUSINESS APPRAISAL

MAJOR UK PLC

Central London

This highly profitable UK multinational has, through organic expansion and strategic acquisition, established itself as a market leader in the food manufacturing and commodity sector.

An exceptional opportunity has arisen for an astute and committed individual to join a small high profile team reporting to Board level. The team undertakes a variety of projects of an analytical nature, working in company offices throughout Europe and North America.

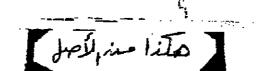
Emphasis is placed on taking a business approach to problem solving across a variety of disciplines, including financial management, systems, production and marketing.

The ideal candidate will be a qualified accountant, preferably a graduate, aged between 25 and 32, with previous commercial experience. As well as excellent technical skills, you will need a perceptive and flexible approach, together with the confidence and presence to deal at the highest level throughout the organisation. Language ability would be an advantage but is not essential. In addition to an excellent salary and other large company benefits, the position offers outstanding opportunities for advancement at both subsidiary and group level worldwide.

Interested applicants should telephone Susie Truswell on 01-437 0464, or write, submitting a brief CV, to the address below.

ROBERT • WALTERS • ASSOCIATES

RECRUITMENT CONSULTANTS Queens House 1 Leicester Place London WC2H 7BP Telephone: 01-437 0464



FINANCIAL CONTROLLER

Leisure Industry

City c £30,000 plus car

Our client, a partnership of two successful entrepreneurs, has just acquired a country club in the North. This is the first of a substantial number of proposed acquisitions of membership-based health and country clubs throughout the Midlands and the

The partners now seek to recruit a Financial Controller to join the team and to establish effective financial management and control. Systems will be fully computerised and staff will be recruited when required. This, however, is a "hands on" role, involving total commitment to the development of the Group, which will be achieved by both acquisitions and organic growth.

Candidates must be young, energetic, qualified chartered accountants with direct experience of the leisure industry and acute commercial acumen. The post will involve extensive UK travel; success in the role will lead to early promotion to the board.

Please write in confidence with full career and salary details, quoting reference J2135

KPMG Peat Marwick McLintock

Executive Selection and Search 70 Fleet Street, London EC4Y 1EU

NOVO Finance & Administration Manager

Paris based £35,000 (equivalent) + bonus + other benefits

NOVO, a world leader in diabetes treatment and industrial enzymes is a US\$800 million multi-national biotechnology/pharmaceutical group. NOVO operates at the frontiers of science in its research programmes

particularly genetic engineering. The groups' French subsidiary, NOVO France (which is itself the market leader in that country) is seeking a qualified accountant, aged 30-35 to take on the role of Finance & Administration Manager. Responsible to the Managing Director - France, your responsibilities will include group reporting,

regular liaison with the Head Office in Copenhagen, statutory and management reporting plus personnel and administration.

An ambitious and resilient self-starter, you will have prior experience either overseas or within a multi-national company. A strong working knowledge of French and direct PC user experience is essential. Beyond that, you should have both the capacity and tenacity to meet the pressures and deadlines typical of a group determined to maintain and further enhance its market leadership.

Career prospects within this fast paced, growth orientated multinational are exceptional, and an attractive package, including relocation if appropriate is offered. If you are keen to pursue this EEC opportunity, then write to Hamish Davidson quoting reference MCS/4025 enclosing a full CV and salary details. **Executive Selection Division** Price Waterhouse Management Consultants No. 1 London Bridge

London SE1.9QL

Price Waterhouse



BUSINESS PLANNING MANAGER



London

Cellnet operates one of the world's most advanced mobile communications networks and is one of the most dynamic and innovative companies in Europe with a consistent record of 100% compound growth per annum. Mobile communications is the growth industry of the future and Celinet is positioned to continue leading the market in the UK and Europe. Due to internal promotion a Business Planning Manager is now required.

Reporting to the Director, Corporate Services, the Business Planning Manager will lead a small team responsible for the business and financial planning of future growth. Liaising with a range of functional specialists, the role focuses on project assessment, capital investment appraisal and competitor analysis activity to support comprehensive reports to

£35,000 plus bonus and car

the Board on crucial commercial issues.

Candidates must be graduates with a business degree, possibly combined with an MBA or accountancy qualification. Aged 30-35, you will have a minimum of two years experience in financial planning and analysis together with familiarity with the demanding requirements of a large organisation. Excellent communication skills and commercial judgement are essential to build relationships across all disciplines.

Please reply in confidence, giving concise career, personal and salary details to Heather Male, quoting Ref: L414.

Egor Executive Selection 58 St. James's Street London SW1A 1LD (01-629 8070)

EGO

United Kingdom · Belgium · Denmark · France · Germany · Italy · Netherlands · Portugal · Spain

FINANCIAL MANAGEMENT OF GROWTH - UK & OVERSEAS OPERATIONS

Our client is currently a £35m turnover group providing design, manufacturing and full maintenance and expert technical backup to users of engineered products.

Operating through a UK branch network and in the USA, Australia, the Middle East and mainland Europe, the group is committed to a significant growth programme, both organically and by acquisition, designed to double sales

turnover and margins within 3 years. To help manage this growth, they wish to make 2 new appointments of key financial personnel, to be based at the BIRMINGHAM HQ.

GROUP FINANCIAL CONTROLLER c £25,000 + CAR + BENEFITS

ideally 30-35 years old the successful candidate will be a Chartered or Certified Accountant with 2+ years relevant postqualifying experience in a UK-based international company with roots in engineering.

Working closely with the Group FD, the role will encompass routine group statutory records, financial reports and analysis, together with audits and investigations of both existing facilities and potential acquisitions, especially overseas. Up to 25% of the job will involve overseas travel. Quote Ref FT/191/PG

Both roles will have a direct impact on a major redesign of financial and operational systems based on new IBM AS400 hardware.

Prospects within both the Group and its £300m turnover parent are excellent.

Candidates should submit in strict confidence a full CV to Peter Grisenthweite who is dvising the company and conducting preliminary interviews from week comme Monday 24th April. You may fax your details to us on 621-200 2762. All correspond ђе acknowledged.

FINANCIAL CONTROLLER - UK CO

c £20,000 + CAR Aged 28-35, the successful candidate is likely to be a qualified Cost & Management

Accountant with a minimum of 2 years in a senior financial role within a multi-branch, preferably engineering environment. Reporting to the FD of the largest UK operating subsidiary, the successf

candidate will be responsible for all centralised financial and management accounting with a staff of 7. He/she will liaise regularly with angineers and other branch personnel.

Quote Ref FT/189/PG

ecountance Secruitment

ACAs in pursuit of excellence

Central London, Cambridge, Birmingham, Manchester £25,000-£40,000+Car+Bonus

Our client is a highly innovative firm who believe in employing commercially aware professionals. It is already one of the top firms in the UK with 80 partners spread throughout twelve offices and part of a strong international firm with 600 professional offices worldwide. The firm has achieved substantial expansion over recent years and expects to continue to grow through the

This growth has resulted in the need to recruit several high calibre chartered accountants, with a minimum of two years' PQE, to undertake key management roles in the Client Service

Departments. These departments provide a comprehensive financial advisory service for high growth privately owned and quoted businesses. Responsibilities are:

★ Providing business advice, audit

and a consultancy service to a broad range of clients

* Motivating and leading a team of qualified chartered accountants and students-

★ Maintaining high technical standards

* Staff appraisal and counselling * Practice development.

In this environment, there is plenty of scope for commercially aware accountants to progress. Initiative and marketing ability will be rewarded with fast promotion.

The attractive salary package will include relocation assistance where appropriate. For further details please write, enclosing a full CV to Peter Minns at Michael Page Finance, 39-41 Parker Street,

London WC2B 5LH or .. telephone 01-831 2000.

Michael Page Finance

International Recruitment Consultants London Bristol Windsor St Albans Leatherhead Birmingham Nottingham Manchester Leeds Newcastle-upon-Tyne Glasgow & Worldwide



FINANCIAL DIRECTOR

West Midlands

Our Client is engaged in the provision of 'leading-edge' information technology to a wide range of Clients. As an autonomous profit-orientated business within a large Group, they are widely acknowledged as the elite in their field, setting the standards by which others are judged.

As a senior decision-making member of the Board, the Financial Director will coordinate and define policy for the financial management of the company's affairs. Major emphasis will be placed on the development of company strategies and policies in line with planned expansion by acquisition. Experience in this area is essential. The role will carry a strong bias towards commercial

management. The successful candidate will be a qualified c£30,000 + Bonus + Car

Accountant, with polished communication skills and the ability to motivate and direct staff. The senior nature of the position also demands stature and versatility coupled with a capacity for shrewdness and innovation. The Financial Director will need to have the ability and energy to get beneath the 'skin' of the business so that all decisions and recommendations are based on the exact needs of the company.

For a position of this nature, the company offers a salary package destined to grow in line with the on-going development of the

Applications, in writing, quoting reference B/184/89 and highlighting both entrepreneurial flair and experience of managing change, should be directed to Steven French.

KPMG Peat Marwick McLintock Executive Selection

Peat House, 2 Cornwall Street, Birmingham B3 2DL

Inchcape REGIONAL CONTROLLER - FAR EAST

London based

c.£40,000 (inc bonus) plus car and other benefits

Inchcape is an international services and marketing group with a £2 bn + turnover and a well-defined range of core businesses which offer significant scope for further growth both organically and by acquisition. These activities are managed through regionally-based centres with a corporate interface being provided by the Londonbased financial control department. As a member of this team a Financial Controller is now to be appointed who will report to the Group Financial Control Director and provide a financial and commercial service to the operational, management of a major multi-business sector based in Hong Kong. All accounting procedures are a local responsibility so that the Controller's role centres on commercial considerations such as performance analysis, budgetary control, capital investments and disposals, acquisitions review and input to strategic plans.

The job is, therefore, wide-ranging and business orientated with clear precedents for a career development move in 2/3 years, time. There will be a significant amount of travel to the sector headquarters and operational units.

Applicants must be qualified with line or staff experience in an international environment. Probably aged in their 30's they will need good communication skills and the personal confidence to be effective at board and senior management levels. Benefits include BUPA, a non-contributory pension and in due course, share options. Ref: 1694/FT. Send CV (with current salary and daytime telephone number) or write or phone for an application form to RA Phillips ACIS, FCII, 2-5 Old Bond Street, London W1X 3TB. Tel: 01-493 0156 (24 hours).

> Philips & Carpenter-Selection Consultants



Alderwick

CORPORATE FINANCE-

Leading Merchant Bank Young Accountant

ANDREW LIVESEY immediately.

To £24,000 + Mortgage + Profit share + Car

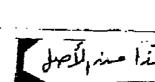
This internationally respected UK investment bank has offices in Europe, USA, Australia and the Far East. They now seek a young qualified accountant to Join their expanding Corporate Finance department, whose clients include major Blue Chip organisations as well as smaller companies experiencing rapid growth.

Operating within a young dynamic team, the position offers unrivalted experience and variety.

providing high level financial advice on business deals around the world, including: ▲ MERGERS ▲ FLOTATIONS A ACQUISITIONS ▲ MANAGEMENT BUY-OUTS.

A wide range of career options, including financial control, senior management positions in the UK or overseas and broking will be available within the medium-term. Young ACA's (or ACMA's/ACCA's with some financial services experience), seeking a move into the City should call

ALDERWICK PEACHELL and PARTNERS, Financial and Accountancy Recruitment, 125 High Holborn, London WC1V 6QA. Tel: 01-404 3155.



Personal Financial Services

Partner Designate

and the property of the party o

Contract to the Land

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FREET

Our client is an innovative, medium-sized UK, national and international firm of chartered accountants. The tax practice is a rapidly growing and prestigious business area developed through an approach that is both highly efficient and personal. They combine the technical facilities of the large firms with the intimate approach of smaller firms. They wish to appoint a partner designate to lead and be responsible for the Personal Financial Services department. This strategically important role offers a unique opportunity to attain senior status within an established innovative practice.

Candidates should be suitably qualified accountants, lawyers or FTIIs with a very strong personal tax background. You should also display a broad range of abilities including strong technical skills, the ability to successfully manage a team of professionals and be able to conduct detailed negotiations at a high

level with demanding clients and potential clients together with the tax authorities.

The department's work covers a variety of tax planning aspects for wealthy individuals resident in the UK and abroad including off-shore trusts, estate planning, capital ransactions, share option schemes and other incentives for executive employees.

This senior level appointment with a real partnership potential in the short term, demands enthusiasm commitment and the determination to succeed in this challenging role. If you feel you can meet this exacting criteria, write in strictest confidence to Chris Nelson, Manager, Michael Page Finance, 39-41 Parker Street, London WC2B 5LH or telephone him on 01-831 2000 (evenings/weekends 01-785 6545).

Michael Page Finance

International Recruitment Consultants don Bristol Windsor St Albans Leatherhead Birmin er Leeds Newcestle-upon-Tyne Glasgow & Worldwide

Ernst & Whinney

Corporate Tax Executive

to £40,000 + car & benefits Ernst & Whinney is acknowledged as a major tax adviser

to businesses in the UK and throughout the world. The Luton office of Ernst & Whinney is now 130 strong and offers all disciplines needed by clients in the region. The tax department supports the varied needs of a wide client base and has grown rapidly.

A vacancy now exists for an experienced corporate tax executive operating initially as a Senior Tax Manager. The successful applicant will support a vibrant corporate advisory team involved with all aspects of corporate reorganisation and regeneration encompassing investigations for acquisition, disposal, merger and flotation. Emphasis will be on client support, with departmental management responsibilities

for more junior staff where appropriate. A fast growing department allows maximum career development and a salary and benefits package which reflects the seniority of this position. For further information please contact Graham King at Michael Page Finance 39-41 Parker Street, London WC2B 5LH

Alternatively contact John Zafar at Michael Page Finance, Centurion House, 136-142 London Road, St. Albans, Herts ALI 1SA or telephone him on (0727) 65813.

or telephone him on 01-831 2000

(evenings/weekends 01-785 6545).

Michael Page Finance

International Recruitment Consultants London Bristol Windsor St Albans Leatherhead Birmin Manchester Leeds Newcastle-upon-Tyne Glasgow & Worldwide

FINANCIAL CONTROLLER

To Provide The Impetus For Strategic Development.

Central Scotland

 $c \pm 35,000 + Car$

Our client, a market leader, operates within the fiercely competitive FMCG sector. Its exceptional financial performance is derived from maintaining competitive advantage through a constant focus on a co-ordinated, highly innovative and strategic approach to all business practices.

This senior appointment carries financial control responsibility across a multiproduct, multi-site division. Specifically it entails the establishement and development of all financial policies and systems to ensure a consistency of preparation and analysis across all locations. The remit covers management accounting and control, budget preparation and performance review and, on an on-going basis, improving the quality of financial information and reporting procedures.

A qualified CA/CIMA, the successful candidate will possess a strong

professional track record ideally gained within a fast-moving commercial environment. The ability to manage, motivate and develop our client's financial teams and to provide operational management with high quality financial information and support is essential.

Candidates must be fully familiar with computerised financial control systems and be able to demonstrate the strategic planning and co-ordination skills necessary to ensure the successful development of the function.

An appropriate remuneration and benefits package commensurate with our client's status is offered together with exceptional career development prospects.

Please write, in confidence, giving concise career and salary details and quoting Ref. GMH115 to: Graham Hamilton.

General Manager Group Development and Finance

c £60,000 Sterling + Benefits

U.K. Based (Hertfordshire)

Abbey p.l.c., with a turnover in excess of St£100m, are a major group involved in property development, house building and plant hire.

The development of organic growth opportunities and good acquisitions have contributed to rapid expansion, and highly impressive profit performances.

To continue with this strategy and pace of growth, we are now retained to identify and recruit a senior finance executive capable of assuming the responsibilities of this new role within the Group.

This position will report to the Group Finance Director while also having a close working relationship with the Chairman and Chief

Operating at Group level, the key areas of responsibility will include:

- Group Funding, Treasury and Tax Planning. Corporate Planning.
- Acquisitions/Business Development Strategy.
- Financial/Management Accounting. Information Technology and Management

Information Systems.

Candidates applying for this most important post will be qualified chartered accountants aged between 30-45, and must have gained at least three years' relevant experience in most aspects of this type of job, preferably with a major U.K. based organisation. Strong interpersonal skills and a well developed commercial awareness are also essential

This postion offers a genuine challenge and the unique opportunity for the right person to progress quickly with a fast growing Group. Remuneration is structured to attract candidates of the highest calibre and will include a prestige company car.

Candidates should address a curriculum vitae in total confidence, to: Larry Kelly, Ernst & Whinney, Marine House, Clanwilliam Place, Dublin 2, Ireland or alternatively for a confidential discussion telephone him at Dublin 609433.



PMG Peat Marwick McLintock

Executive Selection, ---

33/34 Charlotte Square, Edinburgh EH2-4HF.

Ernst & Whinney Management Consultants

IRELAND.

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FINANCIAL CONTROLLER £28,000 + car + benefits + opportunity...

For a leading independent specialist contractor in the manufacture of theatre and television scenery, stage engineering, museum and gallery displays.

Established ten years ago in Central South London the Company now employs 80 staff turning over £3m in 1988 and is already exceeding its forecasted 30% growth for 1989. A strategically significant appointment to complement its strong technical management team is now sought. Achievement of the Company's goals will lead to appointment as Financial Director within twelve months.

You will have responsibility for a small team handling all the financial and cash management functions, statutory and management reporting, also for developing existing costing and budgetary systems, and in addition will provide analytical commercial appraisal and advice at Board level.

The successful candidate will be a CA, CIMA or ACA qualified accountant aged between 30 and 35 demonstrating a successful track record who maybe battlescarred by the rigours of one-off manufacturing commerce. A natural flair and liking for organisation and administration is essential - acquisition experience and an eye for opportunity will be extremely valuable.

You will be energetic, mature, keen to get out and about, hard dealing and yet have a sense of humour to succeed in this fast turnover high profile industry. Firm financial disciplines are required to maximise the profits generated by a pressurised but dedicated workforce who will reward the person who genuinely enjoys developing individuals into a team drawn from all walks of life.

The Board will have no hesitation in awarding the right candidate capable of picking up this challenging and open opportunity with a valuable share option within 24 months.

Please send a detailed CV in strict confidence to Martin Stainton FCA, at Stainton & Shafto (Appointments), 21 Wigmore Street, London W1H 9LA.

Financial Accountant **Central London**

ACAs 28-35

c. £28,000 + car

Our client is a major food importing/exporting group with an annual turnover in excess of £200 Million seeking to recruit a financial accountant to join the Head Office finance function

Reporting to the Deputy General Manager, the role will entail repsonsibility for the preparation of computer controlled financial accounts, draft budgets, overseeing cashering/ treasury and payroll functions, bought ledger, sales ledger, insurances, car scheme etc.

Candidates (male or female) would be considered direct from public practice or with some years financial accounting experience gained in the FMCG sector.

Douglas

For more information, please contact George Ormrod BA (Oxon) on 01-836 9501 or write with a copy of your CV to Douglas Llambias Associates Limited, 410 Strand, London WC2R oNS, quoting reference No. 3008.

AMBIAS

921-233 (42) 698626 (031-225,7744) 041-226 (30), (01-836 950) (061-236 1553

Financial Planning Analyst

> - Applied Biosystems is the leading supplier of systems and tools for biotechnology research and related applications. At Applied Biosystems we have experienced sustained high and profitable growth which we expect to continue.

We are currently seeking a Financial Planning Analyst who will be responsible for the provision of short and long term financial information and its analysis to European Management and to the U.S. Headquarters. This will require the organisation of management reporting, including consolidations. This is a new position which is based at our European Headquarters near Manchester. Travel around Europe and to California

The applicant should have a good working knowledge of English and a second European language and have a minimum of three years accounting experience in an international environment. Candidates should also have a recognised accounting qualification, with sound

With the continuing growth of Applied Biosystems, there is wide scope for career advancement into a financial management position. An attractive salary of not less than £28,000 is offered, plus Private Medical Scheme, Contributory Pension Scheme, Profit Share and Share

Purchase Plan. Relocation expenses will be paid. Applied Biosystems is an equal opportunities employer.

➤ Applicants should apply in writing, enclosing a c.v. to Anne Balcerak, European Human Resources Manager, Applied Blosystems Ltd, Kelvin Close, Birchwood Science Park North, Warrington, WA3 7PB.

FINANCIAL **ACCOUNTS** MANAGER

St. Albans

£25,000 + Car

An excellent opportunity for a young career minded individual to join the Leisure Division of a major group of companies in the service industry. This position has resulted from the continued expansion of the company and their plans for further acquisition and growth.

As a qualified accountant aged 28-32, you have the initiative and proven technical expertise to make a positive contribution to this progressive organisation. The role will require strong financial management skills, computer literacy and man management ability. Specific experience of the preparation of statutory accounts and tax computations will be particularly relevant.

In return for your commitment, the company offers a generous rewards package and unrivalled promotion prospects. Benefits include a petrol allowance, free medical and life insurance, company pension scheme and

Interested applicants should contact Jenny Hanford on 0727 35116 (out of hours 0727 56986) or send career details to the address below.

MANAGEMENT PERSONNEL Eclipse Court, Half Moon Yard, 14b Chequer Street St. Albans, Herts AL1 3YD



Operations Planning & Analysis Manager

Financial Services London

c£40,000 package + car

Our client is one of the world's leading financial services groups, market leader in its sector. As a result of business expansion, a vacancy now exists for an Operations Planning and Analysis Manager.

You will lead a small team with responsibility for developing project cost/benefit appraisal and monitoring systems, using both quantitative and qualitative methods to evaluate planning and cost initiatives across the sizeable operational network.

Preferably an ACMA/FCMA with a relevant degree and at least five years' practical

experience in large network operations, you will need first-rate analytical skills and ideally be computer literate.

In addition to a high basic salary, the position carries a full financial services benefits

package, including subsidised loan facilities.

If you feel you match the demanding standards of a major financial establishment, please write in confidence, enclosing full career details stating how the requirements are met to Paul Banfield, ref. B.46046.

MSL International (UK) Ltd. 32 Aybrook Street, London W1 M 3 H...
Office in Europe, the Americas Australesia and Asia Pacific.



Senior Tax Consultant

East Midlands

Here is yet another opportunity to join one of our young dynamic teams of tax consultants outside London.

You will be based in Leicester, where you will enjoy a wide ranging portfolio of clients from small businesses to multinational corporations. Many of our Leicester clients are moving ahead fast and you are likely to experience the tax problems associated with acquisitions.

MBO's and other reorganisation schemes. You should be a chartered accountant or Inland Revenue Inspector (P) with at least 4 years' corporate tax experience. Emphasis will be placed on candidates with good communication skills and an ability to work alongside clients who demand a comprehensive tax service of

If you are looking for a fast moving career Tel. 0533 531981.

the highest quality.

up to £27,000 + car

with partnership prospects in an expanding office of a large international firm, then please write, with brief CV, to:

Tim Porter
Tax Staff Partner
Price Waterhouse
Southgate House
61 Millstone Lane
Leicester LE1 5QA
Tel 0523 521021

Price Waterhouse



OFFICES W: LONDON - ABERDEEN - BIRMANGHAM - BRISTOL - CARDIFF - EDINBURGH - GLASGOW - LEEDS - LEICESTER - LIVERPOOL - MANCHESTER - MIDDLESBROUGH NEWCASTLE - NOTTINGHAM - REDHILL - ST. ALBANS - SOUTHAMPTON - WINDSOR - ASSOCIATED FIRMS IN IRELAND AND THE CHANNEL ISLANDS

ACCOUNTS MANAGER

THE PROPERTY.

ce30,000 + Extensive Banking Benefits THE FINANCIAL SERVICES SECTOR has hed a roller-coaster existence since big-beng but a small number of institutions, primarily through foresight and commitment to their chosen business areas, have continued to prosper.

Our clients are one such organisation. They are a banking group who operate internationally, profitably and in all major markets. Evidence of their approach is shown in the fact that they were not seduced into excessive recruitment and have had no subsequent need to shed staff. As part of their closely controlled growth plans they now require to recruit a candidate, qualified within the last three years, who has gained a knowledge of financial services either through direct experience or sucit.

Duties are wide-ranging and because of our clients commisser to pushing responsibility down-line, offer early exposure to challenging tasks. As well as taking charge of six staff, the position will involve 'classic' financial accounting, further enhancement of sophisticated systems and accounting for specific products and sectors.

This position offers an exciting introduction to an organisation prepared to offer more than lip-service to career development. Please contact Neil J. Historood on 01-829 8863 or fax your c.v. on 01-408 0961.



HELENCRIMENT CONSULTANTS

BOND HOUSE, 1948 WOODSTOCK ST, LONDON WIR 18F Tel: 61-629-600

TAXATION MANAGER

Thames Valley

This rapidly expanding group is committed to enhancing its position as a significant player in the UK retail financial services sector.

As a result of this expansion, there is a requirement for a Taxation Manager to join the financial management tearn.

Reporting to the Director of Finance, the role will demand the initiation and recommendation of schemes which minimise tax liability whilst maximising shareholder value. As a consequence, the role will also encompass the co-ordination of tax planning and compliance issues throughout the operating entities.

c£40,000 + Car + Banking Benefits

In order to fulfil these requirements, the successful individual will have to demonstrate a notable rate of progression within industry, the Revenue or the profession. Experience of the financial services sector will be an advantage.

The benefits package will include an attractive salary, subsidised mortgage scheme, non-contributory pension and company car.

For further information please contact James Hyde on 01-437 0464 or write, enclosing a brief CV, to the address below.

ROBERT • WALTERS • ASSOCIATES

RECRUITMENT CONSULTANTS

Queens House I Leicester Place London WC2H 7BP
Telephone: 01-437 0464

Assistant Auditor

City

Up to £20,000 + Mortgage Subsidy

2-12 Penronville Road, Islington, London N1 9XG.

Æma Life and Casualty was founded in the United States in 1853 and is now one of the world's largest financial services groups, ranking amongst the 15 largest US corporations. Æma launched in the UK in 1985 and UK funds under management are in excess of £400 million. Exceptional growth demands exceptional people and we are now looking for a highly-motivated professional to share the enthusiasm and dedication of our established team.

Reporting to the Audit Manager, you will help with the continued development and implementation of the annual audit plan for international and offshore operations. Together you will monitor new or changed organisational plans, data processing systems and products/ services to determine their financial and operational impact on future business strategies. If not already qualified, you will certainly be well on the way to qualifying, either as an accountant or as an internal auditor. Previous audit

experience, either with a professional firm or in the financial services sector, would be useful. Fluency in a European language would be an advantage.

The rewards will be a starting salary of £16-£20K, subsidised mortgage, non-contributory pension, life assurance and family BUPA. We are a young

team and believe in promoting our people on ability.

If you are ready to take the next step in your career and feel you could measure up to this challenge, send a full cv, with details of your current remuneration, to me, Jill Corradi, Director, Human Resources, Æma International (UK) Limited,

Ætna



Group Finance Director

to £35,000 plus car Portsmouth

The Sunsail International Group pioneered flotilla sailing holidays and today is the largest such operation in Europe with activities throughout the Mediterranean. The group includes Island Sailing, Yacht Cruising Association, Sunsail Clubs and Ernsworth Sailing School. Growth has been impressive-turnover has nearly doubled in the last year – and the company plans further growth organically and through acquisition. The head office is situated in attractive offices adjacent to a modern marina.

odern marina. Reporting to the Group Managing Director, and a member of the small senior management team, you will initially have responsibility for 7 of the 60 head office staff. The company has several joint ventures in the Mediterranean and plans acquisitions further afield; foreign travel is likely to constitute about 10% of your time. A new computer system for reservations and accounting has recently been bought and will require your attention in its implementation.

A qualified accountant, aged 28 - 35, you must have experience of managing an efficient accounts department, and a proven

commercial background, which ideally will include acquisition work. Experience of the travel industry and a knowledge of sailing would be advantageous.

This is an attractive position with great scope for someone wishing to manage the finance function of a young, exciting company. Please write enclosing a CV and salary details, quoting MCS/7015, to Alannah Hunt Executive Selection Division Price Waterhouse
Management Consultants
No. 1 London Bridge
London SE1 90L

Price Waterhouse



c£25,000 + Car

European Financial Controller

£75,000 plus benefits

Our client is one of the most successful and prestigious capital markets groups. In recent years a record of innovative responses to the needs of investors and issuers has enhanced its world-wide reputation across all major product areas.

The group is strongly placed to face the challenge which deregulation of the European financial services markets will bring in the next decade, and is now seeking to strengthen its finance team by the appointment of a European Financial Controller. Based in London and reporting directly to the Finance Director, Europe, the role embraces the full range of management and financial accounting.

As well as the technical expertise necessary to handle a wide range of capital markets and banking products, candidates must possess outstanding management skills and an ability to work under pressure in a complex multi-national organisation.

If you are interested in exploring the excellent career opportunity which this position provides, please write quoting ref. FT 02. with full details of your experience to Michael Swaine at the address below. Please state clearly if there are any employers to whom your c.v. should not be sent, as applications will be forwarded direct to the client for their consideration.

197 Knightsbridge, London SW7 1RP.

Financial Controller

West Midlands

Our Client is the United Kingdom subsidiary of a prestigious Dutch Group. The Company is about to undergo a period of dynamic change, as an intensive re-investment programme is now underway. Substantial growth is expected in 1989 and future prospects for the Company are excellent.

An opportunity now exists for a commercially aware accountant to join a talented management team as Financial Controller. The position will report to the General Manager and will have responsibility for all aspects of the finance function, company secretarial duties and control of UK tax compliance matters. With restructuring, the role demands an individual with flair, the ability to manage

change, to identify acquisition targets and contribute to the overall commercial growth of the Company.

Candidates should be qualified accountants ACA, ACMA, ACMA and aged between 29-36. You will need the ability

to take a "hands on" approach to problem solving, have excellent interpersonal skills and the desire to succeed in a dynamic environment. In exchange for your commitment the Company will offer a generous package that will include a car, private health care, pension plus a profit share incentive scheme.

Interested candidates should write to Tony Hodgins ACA,

andidates should write to Tony Hodgins ACA, Executive Division, Michael Page Finance, Bennetts Court, 6 Bennetts Hill, Birmingham B2 5ST enclosing a fully comprehensive C.V.

Michael Page Finance

International Recruitment Consultants

London Bristol Windsor St Albans Leatherhead Birmingham Nortingham

Manchester Leeds Newcastle-upon-Tyne Glasgow & Worldwide

The leading European Corporation operating worldwide in communication systems (T/O 11bn Ecu) is seeking to recruit an

Ireasurer

Reporting to the Group Treasurer, you will advise the group's subsidiaries worldwide in all treasury matters (investments, borrowings, cash management, exchange risk coverage, etc . . .). You will also be involved in high level contacts with the group's bankers and be responsible for maximising synergy within the function throughout the group. The position involves regular travel throughout the

You should have at least 8 years' experience within treasury in an international environment and have proven ability

at communicating and negotiating at a senior level. English is essential with knowledge of other European languages being an advantage. Excellent career prospects within the group can be offered to an outstanding candidate.

The position is based in Paris.

Please contact Xavier d'Anglade in strict confidence in Paris on (010) 331 42 89 30 03 or write to him enclosing a comprehensive CV and quoting ref. no. XA 1080 FT at Michael Page International,

10 rue Jean Goujon, 75008 Paris, France.

Michael Page International

International Recruitment Consultants London Amsterdam Eindhoven Brussels Antwerp Paris Lyon Sydney

Corporate Finance Manager

A challenging role with a fast-growing, entrepreneurial company

Our client is a rapidly-expanding, London-based PLC which is building a significant business in the consumer leisure sector in the UK and overseas.

An able and energetic person is now to be appointed to assist the Finance Director by carrying out a wide range of corporate finance and treasury duties. These will focus on the analysis, assessment and negotiation of acquisitions and related financing, the day-to-day management of the treasury function, and importantly to contribute to the establishment and management of taxation and accounting policies and their practical implementation in specific cases.

MSL International

The person sought is likely to be a graduate with a qualification in accounting, treasury or banking, and will have had at least 3 years' relevant experience within a growing company. Initiative and a flexible, problem-solving approach are essential.

An attractive salary and benefits package will be offered, including discretionary bonus, share options scheme and a car.

If you wish to apply for this position please write - in confidence - enclosing a CV to Douglas Austin, ref. B.7118.

MSL International (UK) Ltd, 32 Aybrook Street, London W1M 3JL.



DEVELOPMENT ACCOUNTANT

Warwickshire To £25,000 (neg)+Car

Millward Brown Pic is a successful market research Millward Brown Pic is a successful market research company with an excellent reputation for quality and immovation. As the 6th largest research agency in the UK it conducts a wide variety of research projects. More than 50 of the top 100 UK advertisers buy research from Millward Brown. The continuing expansion of the company has created the need for greater sophistication in accounting systems and a more structured approach to budgeting and forecasting.

Reporting to the UK Finance Director, this position will be responsible—with a small team—for the development of comprehensive costing, budgeting and forecasting procedures and systems for the UK operations, and for ensuring that these are fully understood and utilised to best effect. The efficient treasury management of the company, including investment and foreign currency dealings, is also an important part of the role.

Applicants must be qualified Accountants - pro aged 25-35—with good knowledge of computerise accounting systems and sound commercial awaren Energy, embusiasm and vision are essential for success as is the personality and approach to quickly gain respect and credibility at all levels.

This is an unusual opportunity—in a wide ranging role—to contribute directly to the success and growth of a progressive and dynamic organisation.

A salary of up to £25,000 per annum (negotiable for the right person) is offered, plus company car and a comprehensive benefits package.

Please apply in writing, giving full career and



AG Peat Marwick McLintock

Executive Selection Arlen House, Salisbury Road, Leicester LE1 7QS. Telephone (0533) 471122.

Manager | International **Operational** Review

£ negotiable + Car + Benefits



Group engaged in the development, manufacturing and marketing of a diverse range of brand name products. Reporting to the Audit Director, you would be responsible for a team of auditors based at the West London European HQ, undertaking reviews of organisational and functional activities for the subsidiaries. located in Europe, Middle East and Africa.

Our client is a major blue chip Consumer Products

The operational review team carries responsibility for working closely with local Management to assess each location and to make constructive recommendations

Applications are invited from qualified Accountants with a minimum of 5 years relevant experience with an innovative and analytical approach. A knowledge of computer systems and a willingness to undertake foreign travel is essential. A second European language would be desirable. An attractive salary package is offered which will include company car, annual bonus, non-contributory pension scheme and where appropriate relocation assistance.



For further details of this excellent career opportunity, please contact Darrell Smith on 01-387 5400 (day) or 01-883 0287 (evenings and weekends) or write to Financial Selection Services, Drayton House, Gordon Street, London WC IHDAN.

Financial Controller

Multi-Site Service **Business** M40 Corridor, To £30,000, Car

This £75m turnover business comprises a group of companies providing specialist services to industry, commerce and public authorities. A subsidiary of a major British plc, the group has an excellent record of profitable growth, fuelled by strong organic expansion

and an active acquisition programme.

Reporting to the Financial Director, you will be responsible for ensuring that the financial and responsible for ensuring that the financial and management information produced meets the needs of operational and commercial executives. You will head up a substantial team and will play a key role in the appraisal and integration of acquisitions and undertake a number of ad-hoc projects. There will be considerable contact with the parent plc through the regular reporting cycle. A qualified accountant (preferably Chartered or Certified) aged 28-40, you must combine excellent technical accounting abilities with strong commercial awareness and proven staff

strong commercial awareness and proven staff management skills. An understanding of multi-site service business would be particularly useful. The company has ambitious plans for development, and good career prospects are assured in this dynamic environment

Male or female candidates should submit in confidence a comprehensive c.v. or telephone for a Personal History Form to: S.P. Spindler, Hoggett Bowers plc, George V Place, 4 Thames Avenue, WINDSOR, SIA 1QP. 0753-850851, Fax: 0753-853339, quoting Ref: W11080/FT.

Hoggett Bowers

BIRMINGHAM, BRISTOL, CAMBRIDGE, CARDIFF, EDINBURGH, GLASGOW, LEEDS, LONDON, MANCHESTER, NEWCASTLE, NOTTINGHAM, SHEFFIELD, WINDSOR A Member of Blue Arrow plc

EUROPEAN ACCOUNTANT

c £28,000 + car Purley, Surrey

EMC² is a leading manufacturer of peripheral equipment for mainframe and mini computers. Headquartered in Boston, Massachusetts, the company is now looking for an experienced qualified Accountant to be based in the European Headquarters at Purley, Surrey.

Reporting to the European Controller, the ideal candidate will have the following background:-

- 1) Accounting qualification obtained in leading professional firm
- 2) Experience of USA and European reporting requirements
- 3) Strong familiarity with PCs and computerised business systems
- 4) Understanding of Foreign Exchange exposure management
- 5) Knowledge of French and/or German

you are interested in the above position, please send your CV including recent photograph to Mr C Patteson, EMC Computer Systems (UK) Ltd, EMC House, 814 Brighton Road, Purley, Surrey CR2 2BR.

To £35,000 + Car Our client, a leader in its industry, is a substantial, multi-site organisation

engaged in the manufacture, marketing and distribution of consumer goods. The company's dramatic growth necessitates the recruitment of a dynamic and self motivated Financial Controller. This high profile and influential appointment gives responsibility for the coordination and control of all bead office accounting and divisional reporting

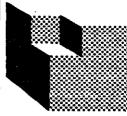
FINANCIAL CONTROLLER with

STRONG COMMERCIAL ACUMEN

activities together with the provision of sound financial guidance to the directors. Particular emphasis is to be placed on peformance monitoring, the evaluation of capital and business proposals, policies and procedures and the effective utilisation of resources. Applications are invited from qualified accountants, aged 32-40, who can demonstrate strong technical ability in financial and particularly

management accounting and a record of achievement in systems development matters. Candidates should also possess excellent interpersonal skills and have experience of working in an industrial environment. For further information on this outstanding careeer position which offers

genuine scope for progression into general management please contact Malcolm J. Ĥudson.



HUDSON SHRIBMAN

FINANCIAL RECRUITMENT

Accountant (Audit) Major Oil Company

Amerada Hess is one of the fastest growing oil and gas exploration and production companies in the UK. In addition to having a wide range of joint venture interests in the North Sea, we are the operator of two oil fields, with a third field under development. With an annual turnover in excess of £2.5 billion, Amerada Hess is well known as one of the most successful and forward thinking companies, recruiting the best professional people and rewarding them accordingly.

Continued expansion means that we now need to recruit a further Auditor to work from our UK Head Office in London. This is a challenging role calling for a qualified Chartered Accountant with 2 to 3 years post qualification experience, preferably gained in the oil industry.

Duties will involve internal, project and joint venture audits, mainly in the UK. The successful candidate should be an organised self-starter and a confident and effective communicator. Applicants must demonstrate inidative and the ability to hold a high profile position involving constant contact with senior management. Familiarity with computerised accounting/reporting systems and a good knowledge of PC usage is

We can offer you an excellent salary and generous benefits package. If you feel you can meet our requirements and are interested in a rewarding career within the oil industry, please write with full CV to Lessey Poole, Personnel Officer, Amerada Hess Limited, 2 Stephen Street, London W1P1PL. No Agencies.



AMERADA HESS

Business Adviser **Property**

C.London

c.£32,500 + Car + Mortgage

The property division of a leading fund management organisation responsible for clients commercial property portfolios in excess of £4.5 billion, offers an unusual and challenging role for a suitably qualified accountant or MBA

Drawing on all your business skills you will provide a commercial overview for a number of profit centres. The job will involve the conceptual development and

implementation of an executive information system, reporting key performance indicators to profit centre managers and the divisional board. You will contribute ideas and advice to each function by analysing their business strategies enabling the enhancement of profitability without detriment to service standards.

Career opportunities are exceptional in this diversifying group.

The excellent benefits include a mortgage and non-contributory pension scheme. Write, with full CV and daytime telephone number,

to Patrick Donnelly, quoting ref: FT/043.

MANAGEMENT - SELECTION 314/316 Vauxhall Bridge Road, London SW1V 1AA. Tel: 01-828 2273

Management Accountant

N. London

c£25.000 + bonus + car

Autonomous subsidiary of international manufacturing group seeks a Management Accountant who will be the primus inter pares reporting to the Financial Director and therefore be his Deputy. Remuneration package includes fully expensed 2 litre company car and relocation costs if necessary.

Candidates, aged 28-50, will be qualified accountants or Chartered Secretaries with several years' management accounting experience in manufacturing industry. High professional competence, application and computer literacy are essential qualities. Prospects are not restricted to this function in this

For full details write to W T Agar at JC&P, 104 Marylebone Lane, London, W1M 5FU John demonstrating your relevance clearly and *J*ourtis quoting 2301/FT.

